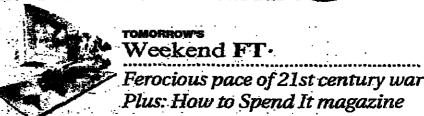


Cyberjunk Dealing with D-mail

Uruguay

Measuring up to Mercosur

Survey, separate section



**FRIDAY MAY 24 1996** 

## to compete for UK missile contract

Hughes, the US missiles and electronics company, has recruited the UK's General Electric Company to its team competing for a £850m (\$988m) UK cruise missile contract. The precise work GEC will under take if Hughes wins the contract has not been decided, but Hughes said that it was likely to involve system electronics and testing. It would probably amount to about 10 per cent of the contract's value. Page 11

C&W acting chief rules out stake swap

Talks which could lead



to a tripartite joint venture between Cable and Wireless of the UK, Veba of Germany, and Stet, the state-owned Italian telecoms group, should be completed within six months, Rod Olsen (left), C&W acting chief execu-tive said. Mr Olsen rejected suggestions,

which holds a 52.5 per cent stake in Telecom Italia, would take an equity stake in C&W. Page 19

Juppé hints at tax breaks for hours cut: Prime Minister Alain Juppe held out the possibility of tax incentives to lure French employers into meeting union demands for cuts in working hours as a means of opening up new job slots. Page 3

Arrests in US over Chinese weapons: US Treasury agents have seized 2,000 AK-47 rifles and arrested seven representatives of two state-owned Chinese companies, charging them with having smuggled the weapons into the US for sale to American gangs. Page 5

N Korean pilot defects to South: A North Korean pilot flying a 1960s MiG-19 fighter aircraft defected to South Korea in the first such incident in 13 years. Page 7

Toyota profits up despite obstacles: Group net profit surged 47 per cent to Y256.9bn (\$2.47bn) at Toyota, Japan's largest car maker, in spite of obstacles, including a sharp rise in the yen and interna-tional trade friction. Page 19

Hungary to sell off former Soviet bas Hungary has announced plans to sell some of the bases the Soviet army left behind, almost five years after Moscow withdrew its last troops. Page 2

Euro 'could upset financial contracts': City of London banking and financial interests are pressing the European Commission to adopt regulations to prevent financial contracts such as long term swaps from being thrown into chaos by the intro-duction of the single European currency. Page 2

Republican party's attempt to revive President Ron-ald Reagan's missile defence system, popularly known as star wars, seems in deep trouble after a congressional conclusion that it would cost as much as 12 times the estimates of its proponents.

Tokyo fights 'European disease': Tokyo's top industrial policy makers have launched a campaign to alert Japan against catching what they see as the European disease: rising unemployment and an ero-sion of competitiveness caused by excessive business taxes and social security costs. Page 7

Mitsubishi Heavy posts 16% rise: Mitsubishi Heavy Industries, the largest of Japan's shipbuilding, defence equipment and general heavy engineer ing giants, reported record pre-tax profits for the year to end-March, up by 16 per cent on a year earlier to Y180.1bn (\$1.68bn). Page 22

Matsushita, Japan's largest consumer electronics group, reported a decline in annual consolidated profits, but forecast a sharp recovery this year. Group turnover at the Osaka-based conglomerate fell 2 per cent to Y6,794.9bn (\$63.5bn). Page 22

HK drops royal tradition: Hong Kong is dropping the Queen from its postage stamps, ending a 134 year-old tradition. Stamps to be issued early next year will feature Hong Kong's name in English and Chinese, and its skyline of mountains and sky-

Nigeria to free British schoolboy: The Nigerian foreign affairs ministry said it would release 13-year-old British schoolboy, John-Paul Mokulou, who has been held for a month after being arrested while visiting his father and other

England beats China in football friendly: The England football team scored a 3-0 victory over China in Beijing.

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# GEC joins Hughes Kohl braced to compete for UK for fight

attack savings package

bracing itself last night for a two-pronged attack on its tough savings package. Public sector workers yesterday angrily rejected a pay offer

and opposition political parties accused the conservative ruling coalition of dismantling the social welfare state. OTV, the big public sector

and provocative". The employers, headed by Mr Manfred Kanther, interior minister, had offered the 3.2m public sector workers a 20-month pack-

for the remaining period.

This compared with a 4.5 per cent pay claim for 12 months sub-

workers took to the streets again yesterday to express anger at the

The combined union and opposition attack on the govern policy will prove a big test for Mr Helmut Kohl, the German chancellor, who is currently in the

In an effort to revive the economy and create jobs, Mr Kohl appears determined to push through measures aimed at raising the retirement age, cutting long-term sickness benefits and giving employers more rights to

dismiss employees.
The planued social welfare cut-

# on austerity measures

Unions and opposition to

By Judy Dempsey in Bonn and Andrew Fisher in Frankfurt

The German government was

trade union, said the wage talks had collapsed and called the employers' offer "unacceptable

age with a one-off payment of 0.5 per cent of wages for the first 12 months and a 1 per cent pay rise

mitted by the unions.

Both sides called for arbitra-tion, which would bind unions to a suspension of the warning strikes that have disrupted transport, rubbish, postal and other services in recent days. But some government's offer.

backs will total DM70bn (\$46bn). Officials from Mr Kohl's Chris tian Democrat-led coalition yes terday said they believed the government would stick to its economic policies, particularly as it was anxious to meet the Maastricht criteria for European economic and monetary union, Mr Kohl also has a political advantage: there are no state elections - with one exception - until the general election in 1998.

The austerity package was given its first reading in the Ger-

man parliament yesterday.

Mr Michael Glos, parliamentary leader of the Christian Social Union, the Christian Democrats' sister party, said the government was not turning Germany into a "hire-and-fire" economy. "But compared with our competitors we have the shortest working hours, the longest holidays and the highest welfare contributions," he said.

Mr Rudolf Dressler, social affairs spokesman for the opposition Social Democrats (SPD), said that, far from creating jobs, the reforms would endanger them by making it harder for young people to enter the job market and harder for older people to leave it. The government plans to reduce sick pay to 80 per cent of full pay and increase the pension age for women from 60 to 65.

Mr Rudolf Scharping, the SPD parliamentary leader, also rounded on the government's recent draft tax legislation which envisages scrapping the wealth tax and increasing inheritance tax allowances. He said these measures would favour the rich while the less well-off would be faced with a freeze in child benefit allowances and unemploy-

Editorial Comment, Page 17

## Clinton and Kohl hold 'bratwurst' summit



US president Bill Clinton (right) greets Helmut Kohl as the German chancellor arrives for a summit in Milwaukee. US electoral politics were much in evidence at their meeting in the American-German stronghold famous for its beer and bratwurst Sausage summit, Page 5

## insolvency convention in EU beef ban protest

Caroline Southey in Brussels and John Kampfner in Rome

Mr Malcolm Rifkind, the UK foreign secretary, yesterday claimed his government's policy of disrupting European Union business was "already biting", after the UK blocked an insolvency convention which would have helped British business

He admitted Britain's tough stance over beef could lead to it vetoing helpful measures, but warned that the non-co-operation policy could last three months or

even longer.
Further details of the government's strategy were hammered out yesterday at a 40-minute meeting of the small cabinet committee overseeing the beef issue, headed by Mr John Major, the prime minister.

Mr Rifkind said ministers had lecided to block all EU measures requiring unanimity, except those of a trivial nature.

There would be a "very strong presumption" against making any exceptions, and ministers would have to seek cabinet approval if they wanted to stray from the policy.

He also confirmed details of a diplomatic offensive to get Britain's tough message on beef across to its European partners a move which many EU officials believe the UK should have started weeks ago.
Mr Rifkind and Mr Douglas

Hogg, agriculture minister, will visit European capitals to meet senior ministers following the European agriculture council meeting in a couple of weeks. Among the measures blocked

yesterday were the insolvency convention and three proposals which required unanimity at a council of ministers meeting on civil protection. EU diplomats pointed out that Britain had always opposed the

measures which were aimed at improving and extending emergency planning for civil disasters such as forest fires and floods. Germany and the Netherlands had also voted against one of the proposals.

Member states had been noti-

fied that yesterday was the deadline for signing the insolvency convention. An EU official said: This does not mean the convention is dead although it will probably be delayed." British officials also served

notice that the UK government

Continued on Page 18 Difficulty of lifting ban, Page 8 Far beyond a joke, Page 16

## UK blocks | Markets tremble as manager of Magellan Fund resigns

By Maggie Urry in New York

Mr Jeffrey Vinik, the high-profile manager of America's largest mutual fund, Fidelity Invest-ments' Magellan Fund, quit abruptly yesterday, sending a tremble through north American securities markets.

The Magellan Fund has \$56bn in assets and is closely watched by Wall Street.

Amid speculation that he had been forced out, Mr Vinik said he was to set up his own investment

Although a good performer for many years, the fund's recent yield has been poor, following a shift late last year by Mr Vinik. He sold the fund's heavy weighting in technology stocks and invested in Treasury bonds and

Mr Vinik, 37, has also been the subject of critical articles suggesting he was under investigation by the Securities and Exchange Commission, allegations denied by Fidelity. Unusually the SEC itself said there were inaccuracies in one particularly damaging report.

Mr Edward Johnson III, Fidelity chairman and head of the family which owns nearly 50 per cent of the private firm's voting stock, denied yesterday's specula-tion. He said: "We are very sorry to see Jeff leave."

In a prepared statement, Mr Vinik said: "My 10 years at Fidelity have been very rewarding. But I have always hoped that some day I might have the opportunity to run my own money management firm."

Mr Vinik will be joined at his new firm by Mr Michael Gordon, manager of Fidelity Retirement Growth Fund, and Mr William Copeland, a senior technical analyst at Fidelity. The firm will cater to high net-worth individu-

als and institutions. Mr Robert Stansky will take over as manager of the Magellan fund on June 3. Mr Vinik will stay until the end of June. A further shuffle of managers includes the promotion of Ms Abigail Johnson, the chairman's daughter and the family member seen as most likely to succeed him.

Stock and bond markets were concerned that investors could redeem their Magellan holdings, causing the fund to sell some of its holding, or that the new manager would change the fund's

.strategy again. Three-quarters of the fund's assets represent retirement money, which is regarded as long-term and unlikely to move rapidly. The fund's cash holdings amounted to 10 per cent of assets at the end of March, and redemptions are unlikely to be that significant.

Even so, the share prices of eight of Magellan's 10 largest equity investments fell, with Caterpillar, the earth-moving company, dropping \$1% to \$67%, and group, falling \$1% to \$52%. Bond prices were also weaker.

Mr William Hayes, director of equities at Fidelity, said Mr Vinik had told them of his plan to leave "in the last week or so".

At present Mr Vinik is not planning to set up a mutual fund, but if be did that in the future, Mr Hayes said, "he would be an outstanding competitor".

Magellan in public gaze, Page 23

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## Berlusconi plans to ringfence Mediaset

By Andrew Hill in Milan and Robert Graham in Rome

Mr Silvio Berlusconi, the former Italian premier, plans to offer potential investors in his media business protection from any possible fiscal implications of the judicial inquiries into Fininvest. his private holding company.

The move is part of a concerted effort by managers and advisers of Mediaset, the media subsidiary which Mr Berlusconi plans to float on the Milan stock exchange next month, to ringfence the company from the judicial investigations.

Milan magistrates issued arrest warrants last week for seven employees or former employees of Fininvest. They were sus-pected of being linked to alleged falsification of the holding company's accounts.

The deepening legal inquiry threatens to upset the planned L7,000bn (\$4.5bn) flotation of Mediaset, which owns Italy's three largest commercial television channels and its biggest television advertising company.

Fininvest wants to reduce its stake in Mediaset from about 70 per cent to below 50 per cent. Consob, Italy's financial mar-kets watchdog, is examining Mediaset's draft prospectus and is expected to decide before the end of next week whether to allow the listing to proceed. The

Mediaset investment roadshow is due to start in Milan on June 5. Mr Fedele Confalonieri, the chairman of Mediaset and Fininvest, insisted yesterday that the proposed sale of around 20 per cent of the company to institutional and retail investors would go ahead

Prof. Ennio Amodio, Mr Berlusconi's principal criminal lawyer, claimed Mediaset was "insulated" from the investigations.

He said Mr Berlusconi and Fininvest managers were ready to meet magistrates to explain why the operations which prompted last week's arrests were in fact legitimate transactions using overseas companies to purchase film and television rights. Neither Fininvest nor Mediaset

would confirm the detail of the

guarantee to Mediaset sharehold-

But it is understood to extend to new investors the indemnities granted to minority shareholders including Kirch, the German

Saudi Arabia.

media group, Nethold, controlled by the Rupert family, and Prince al-Waleed bin Talal bin Abdul of

Under such a clause, Fininvest would take on the burden of any back-payments of tax if any allegations of tax evasion were

Continued on Page 18 Web tightens, Page 3 Lex, Page 18 CONTENTS FT/SP-A Wid Indices.

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# Euro 'could upset financial contracts'

By George Graham, **Banking Correspondent** 

City banking and financial interests are pressing the European Commission to adopt regulations to prevent financial contracts such as long term swaps from being thrown into chaos by the introduction of the single European currency.

Members of a City working party agreed yesterday on a draft regulation they believe would provide the necessary certainty that contracts will remain in force when the currencies they were originally denominated in are superseded by the euro.

The draft is expected to be presented to the Commission next week.

Swedes in

scrapping

N-plants

Leaders of Sweden's political

parties yesterday opened nego-tiations on how to deal with

one of Europe's boldest but

most expensive environmental

pledges - the 16-year-old prom-

ise to decommission the coun-

try's 12 nuclear power plants

Democratic prime minister.

convened the first of what is

set to be a series of meetings of

all parliamentary parties from

the anti-nuclear Environment

party to the nuclear-friendly

conservative Moderates in a

bid to work out by the end of the year a common solution to

one of the toughest issues fac-

ing his minority government.

Nuclear power accounts for more than half of all Sweden's

electricity production and is a

key factor in the supply of rela-

tively cheap energy to the

country's big power-hungry

industries, most notably the

pulp and paper sector. The Confederation of Swedish

Industries this week reiterated

its concern that an early run-

down of nuclear power would

damage industrial competitive-

The government is commit-

ted to decommissioning, first

But Mr Anders Sundström.

industry minister, said it was

important to win broad politi-

cal backing for its policy

because of big costs involved

estimated last year that ending

nuclear power by 2010 would

parliamentary commission

in replacing nuclear power.

cost at up to SKr350bn.

keep to the 2010 deadline.

time". The Centre party has

hitherto insisted the deadline

should not be relaxed, posing a

problem for Mr Persson who

relies on Centre party support

for his parliamentary majority.

ences in approach. The Envi-

ronment and Left parties want to see the deadline met, while

the Moderates argue strongly

against closing nuclear plants

before their natural life is over.

replace nuclear power. The

cheapest option, natural gas,

would raise Sweden's carbon

dioxide emissions beyond lev-

els it is pledged to uphold.

However, non-fossil fuel

sources would be twice as

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There are also divisions over which energy source should

But there remain big differ-

ness and economic growth.

Mr Göran Persson, the Social

By Hugh Carnegy

by the year 2010.

talks on

form of "force majeure" clause, terminating the arrangements unforeseen events make it impossible for either side to fulfil its obligations, or radically alter the nature of them. A nimble lawyer could

readily argue that the substitu-

tion of the euro for the D-mark

or the Belgian franc consti-

tuted force majeure. The draft regulation proposed by the City working group would make it clear that the force majeure provisions would not be triggered by the introduction of the single currency, unless the parties had

they should be. Every national currency or ecu would now be settled in

specified in their contract that

of the coalition.

The Commission last year appeared inclined to leave the issue to each country's legislation, but the Madrid summit in December suggested a regulation passed by the European Council would be needed.

"Unless we have a regulation, it will be left to the discretion of judges in different jurisdictions," one lawyer said. "It's terribly important we get this right," added Mr Tim Sweeney, director general of

Many swap contracts state disputes will be heard in New York, so an EU regulation may not be enough; although New

the British Bankers' Associa-

Many contracts include some ecu, unless otherwise stated in York judges might take note of implications for contracts such the contract," said one member what European law said about as currency swaps. the euro, they would not be obliged to follow it.

"It may well be necessary to seek to amend New York law." one London lawyer said. The associations involved in

the coalition, which includes groups such as the International Swaps and Derivatives Association, the International Primary Markets Association, the London Investment Banking Association and the British Bankers' Association, have already made contact with

New York lawyers. The City coalition has approached the problem from the viewpoint of the wholesale financial markets, where the arrival of the euro has obvious

But interest rate contracts could also be affected. Because the euro is a composite, euro interest rates are likely to be higher than those of hard currencies such as the guilder, and lower than those of softer

currencies. A guilder borrower could therefore argue the conditions of his contract had been unfairly altered by the change-

The same problem could also affect individuals with fixed rate mortgages, especially in countries such as Germany. where fixed contracts may not

be broken A regulation securing the continuity of contracts could,

rebel commander Zelimkhan Yandarbiyev in a bid to end

the Chechen conflict, writes

Matthew Kaminski in Moscow.

Mr Yandarbiyev is expected in

month's presidential poil. A

Russian official said Mr Yelt-

sin might settle for a Moscow

meeting rather than risk a

Mr Yeltsin (on the right) got

another boost yesterday from Mr James Wolfensohn (left).

visiting World Bank president,

who praised Russian economic

reform and held out hope for

disbursing loans worth \$800m.

Mr Anatoly Stepanov, dep-

uty justice minister, was found

Investigators believe the mur-

der followed an argument with

ing to talk about the credits

that went for bullets used to

harm people," said an Ethio-pian diplomat in Moscow, but

talks have started on settling

ad at his home yesterday.

planned visit to Chechnya.

therefore, run into consumer interests in some countries.

The working group is now trying to expand its coalition to involve retail financial groups both in the UK and in other EU countries.

The issue does not necessarily pit borrowers against lenders. The Association of Corporate Treasurers, for example. has backed the coalition's draft and asked to join the working group for future work.

One central issue is which article of the EU treaties the Commission uses as its authority for the regulations.

The Maastricht treaty provides a streamlined procedure. but would only apply to countries which join monetary

Europe's airlines recorded a cumulative profit of just over \$1bn (£660m) last year, their first since 1989, the Association of European Airlines said vesterday, writes Michael Skapin-

ker, Aerospace Correspondent. The association said, however, that last year's profit, after interest, did not compensate for the accumulated losses in the previous five years.

## airlines in profit by \$1bn

of \$7.5bn that the airlines made It said the 1995 profit also disguised vastly different per-

association said.

The improvement in last year's cumulative results was the result of cost-cutting, the association said. Although there was a 9,000 increase in member airlines' combined staff numbers to 311.000, there was also a rise in productivity.

The association said there was a need to integrate Europe's air traffic control to cut down on delays. Over 18 per cent of intra-European departures were delayed by more than 15 minutes in 1995, compared with 13 per cent in 1994. Mr Karl-Heinz Neumeister, the association's secretary general, said: "All that is needed is for those who 'own airspace - the states - to come together and agree to manage

## Europe's Mr Boris Yeltsin, Russian 🛭 president, yesterday announced he would meet

formances between its members. "The industry is becoming increasingly polarised between those airlines which have successfully emerged from the worst of the downturn and those which are still in the recovery phase," the

Its members range from the highly profitable British Airways to Iberia of Spain, which receives state subsidies.

EUROPEAN NEWS DIGEST

## Talks fixed on Dayton plan

The US, Russia and the EU yesterday summoned the presidents of Serbia, Croatia and Bosnia to Geneva on June 2 for urgent talks on shoring up the faltering Dayton peace process. The talks will focus on the fragile Moslem-Croat federation, and try to gain full compliance on the return of refugees, and free elections planned for September. The announcement came as international mediators kept up pressure on the Bosnian Serb leadership, claiming to have forged a compromise between Croats and Moslems in the southern town of Mostar, which would allow local elections to

Diplomats are pressing rival leaders in former Yugoslavia for compliance with the Dayton peace plan – in particular for the arrest of suspected war criminals such as Mr Radovan Karadzic, the Bosnian Serb leader, and his commander, General Ratko Mladic, who are seen as an obstacles to peace Laura Silber and Harriet Martin, Belgrade

#### Danes predict 1.8% GDP rise

Denmark's gross domestic product will increase by about 1.8 per cent this year, slowing from a growth rate of 2.6 per cent in 1995, according to the spring Economic Survey published vesterday by the Economy Ministry. But the ministry's forecasts were significantly more optimistic than forecasts by two other reports published this week. Economists at Unibank expect the GDP growth rate to fall to only 0.5 per cent, while the chairmen ("the three wise men") of the governmentsupported Economic Advisory Council have predicted a growth rate of 0.9 per cent. All three reports, however, say the economy will pick up at the end of the year with the GDP growth rate rising to between 2 and 3 per cent in 1997. According to the government, the surplus on the current balance of payments is expected to remain at last year's level of about DKr8bn (\$1.36bn), as will inflation at 2.1 per cent. The general government budget deficit, meanwhile, will fall to about DKr12bn, or about 12 per cent of GDP, from DKr16bn in Hilary Barnes, Copenhagen

#### Spanish general remanded in jail

A Civil Guard general, the most decorated officer in the Spanish paramilitary police force, was remanded in jail vesterday over the kidnap, torture and murder of two young Basque separatists. The prosecutor said he was "probably following higher orders". Brig Gen Enrique Rodriguez Galindo was ordered to be detained unconditionally and incomunicado after refusing to answer questions from a national court judge.

The remains of the two separatists, who disappeared in southern France in 1983, were identified a year ago after being found buried in quicklime in a shallow grave near Alicante in south-east Spain. Gen Rodriguez Galindo was formerly head of the force's centre of operations in the Basque region. The previous Socialist government caused a storm last August when it promoted him from colonel, bringing accusations from the Communists that it was yielding to blackmail. A former Civil Guard director and a former chief of staff also face charges relating to the 1980s "dirty war" against the Eta David White, Madrid

#### MEPs cut their budget

The European Parliament yesterday agreed to knock Ecu47m (\$57m) off its 1997 budget to avoid breaking European Union rules on how much it can spend.

MEPs voted to reduce the proposed budget from Ecu934m to Ecu887m - a 10 per cent increase on this year's figure - to keep it below the limit of 20 per cent of total EU administrative spending. The budget still includes a 32 per cent jump in buildings costs, to Ecu190m, resulting from construction of new buildings in the parliament's centres of Strasbourg and Brussels - a decision attacked by some MEPs.

Other spending has been cut as a result, with administrative cost increases kept to little above inflation, partly through a jobs freeze. The budget for parliament's political groups is also virtually frozen. Neil Buckley. Strasbourg

#### Bulgaria bank bankruptcies

An emergency session of the Bulgarian parliament yesterday adopted a deposit guarantee bill to clear the way for initiating bankruptcy procedures against Bulgaria's insolvent banks. The new bill is one of the measures being taken to restore confidence in the banking system, in a bid to reach agreement with the International Monetary Fund and the World Bank on a support package to defuse Bulgaria's economic crisis.

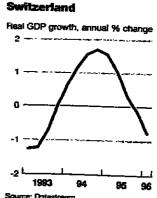
Under the new bill, individual deposits in bankrupt banks will be compensated in full, while company deposits will be guaranteed up to 50 per cent. However, deposits of banks and other financial institutions will not be guaranteed. The new bill will become law after the president, Mr Zhelyu Zhelev, signs it. The central bank then plans to initiate bankruptcy procedures against several state and privately-owned banks. Meanwhile, the IMF mission, which was supposed to leave Bulgaria vesterday after a two week stay, announced it would remain over the weekend in order to work with the World

#### Bid for Polish newspaper stake

Bank mission that arrived on Monday. Theodor Troev. Sofia

Orkla Media, publishing arm of Norway's chemicals to food products group, has agreed to pay \$45m for a 51 per cent stake owned by Hersant, the French publisher, in Rzeczpospolita, a leading Polish national daily newspaper. The planned deal, which represents the highest price offered for a Polish newspaper since the press was privatised five years ago, will go ahead only if the ex-communist-led coalition government decides not to exercise its option to purchase Hersant's share. Orkla is already owner of strategic stakes in nine local dallies in Poland. Rzeczpospolita, which made a \$10m profit last year, was established in 1982 as a mouthpiece of the communist authorities. The administration later shed control, but the government still owns 49 per cent. Chris Bobinski, Warsaw

### Swiss GDP falls in first quarter



announced yesterday that preliminary estimates showed Switzerland's real gross domestic product contracted around 0.75 per cent in the first quarter of this year from the same period of 1995. The government, in a document released to Parliament, also said that estimates show that real GDP stagnated in comparison to the fourth quarter of 1995. But the document said that expectations for a second-half economic recovery remained

The Swiss government

intact. The government cited favourable economic conditions in the US as well as the higher dollar this year. It also cited signs of an emerging recovery in Germany's economy. "The latest observations in these two countries,

which are important for our economy, give rise to a certain optimism," the report said. But the government also noted a risk in Europe, where many countries need to pursue a restrictive fiscal policy to qualify for European economic and monetary union. In all of 1995, real Swiss GDP is estimated to have expanded by 0.7 per cent. The Swiss National Bank's seasonally adjusted money

supply was SFr30.83.lbn (\$24.64bn) in April, up by 1.9 per cent from the fourth quarter of 1995. Money supply rose 1.5 per cent in three months to March to average SFr30.685bn from the fourth quarter of 1994. German producer prices rose 0.1 per cent in April from

March and fell 0.5 per cent year-on-year.

## Russia seeks to call in old debts

By Matthew Kaminski

Like most global empires, the Soviet Union gave generously to its client regimes. Russia now wants to collect the debts. Moscow officials repeatedly argue that Russia could more easily pay off over \$110bn in debts inherited from the Soviet Union if it was able to collect bad debts estimated at

\$100-\$150bn. This week it emerged that Russia and the Paris Club had begun preliminary talks on Moscow joining the group of agreed in a 1980 referendum. creditor nations. Russian membership, or close association, might help put extra pressure on its debtors.

A crucial problem for Russia is that the former Soviet Union did not negotiate its loans – or, as many recipients saw them, subsidies - on commercial terms. Many came in expected to be repaid also by

The other serious difficulty centres on exchange rates. The loans are denominated in roubles. During the Soviet era. the rouble was artificially set at 0.6 to the dollar. Yesterday the Russian currency was traded at 5,012 to the dollar.

A Polish official said yesterday Russia and Poland were trying to settle how to price \$2.5bn in mutual debts, intending to cancel them. Warsaw wants to use the higher rouble rate, Moscow has pressed for the ore-1992 exchange rate. Difficulties surrounding legal terminology in the loan contracts might also mean the

materials or in US dollars. A possible solution is suggested by a 1992 deal with India. Rach vear until 2004. India will deposit \$1bn in the Indian central bank that

debts could be repaid in raw

goods in and trade with India. In the 1980s, Organisation for Economic Co-operation and Development officials estimated that three-quarters of bilateral net disbursements by the Soviet Union in the 1980s went to three countries -Cuba, Mongolia and Vietnam with most of the rest going

bodia, North Korea, Laos. Mozambique, Nicaragua and North and South Yemen. The ministry of finance yesterday could not provide an

to Afghanistan, Ethiopia, Cam-

exact accounting.

Many of the old Soviet Union's client regimes in the Third World are no longer in power. As in other African states, Ethiopia's former Marxist rulers fought a civil war with Soviet aircraft and tanks. The now democratic leader-Moscow which it adamantly refuses to service completely.
"Our government is not willthe commercial debt. Some debts date from after the Soviet era. All former

USSR republics owe Moscow. largely for energy imports. Ukraine paid no energy debt or interest on it for about two years, running up a bill of over \$4bn, but has kept up payments since last year. Mr Philip Poole, a London-

based economist at ING Barings, said: "If [Russia] manages to get repaid or renegotiate terms on 20 per cent of their debts, I'd have thought they'd be doing pretty well." However he added that Russia's own recent experience in rescheduling \$40bn in debts with the Paris Club might show Moscow that "the debtor, not the creditor, tends to be in

# Klaus changes style as

The prime minister's campaign team has lacked vision, say critics. Vincent Boland reports

Vaclav Klaus makes a virtue of consistency. But with opinion polls suggesting that a clear victory in next week's general election is not assured he has made some dramatic changes to the style and message of his campaign. Polls this week have given

was slipping.

While all the polls gave the governing parties a majority, it remains unclear how decisive it will be. With critics saying his

opposition Social Democrats (CSSD) in the visibility

have frozen out Ogilvy & Mather, their expensively hired spin-doctors, for allowing the opposition to steal a march in

Mr Klaus has also changed his message, dropping his

years with a majority big enough to consolidate his Mr Milos Zeman, leader of the CSSD, has had the cam-

paign field almost to himself

since March, when he began a

nationwide tour with just a

have liked.

ances on the stump, at question- and-answer sessions with campaign rallies.

town of Benesov asked why her policeman father's income had not risen over the past four years, Mr Klaus responded with the detached conviction of a chairman defending his

sounded likely to persuade the woman, or her father, to vote

wise, it appeared, was incon-

ceivable. ing now more like a shareholder activist than a chairman, and is on a gruelling tour that will take him to virtually every important town up to May 29, when he returns to Prague to end the campaign.

whose average wage is Kc 8,200

(\$298) a month, that they can

expect to double their income

by the end of the decade.



Czech premier Vaclav Klaus:

Mlada fronta dnes, the leadthis change of tack as "Klaus's second campaign' close to the campaign.

done for this country."

This brought the only spontaneous applause of the evening, and was a rare moment of bonding between the prime minister and potential voters. The comment, or variations on it, is now repeated at every

he says.

## Hungary to sell off former Soviet bases

By Virginia Marsh in Budapest

Hungary has announced plans to sell some of the bases the Soviet army left behind, almost five years to the month after Moscow withdrew its last

APV, the state privatisation agency, said yesterday it would this year offer up to 90 former bases either at cash auctions or through direct negotiations with potential developers.

The properties range from a tiny one hectare shooting range in the Puszta, the great Hungarian plain, to a huge military base on the outskirts of Budapest and a large airfield in the south of the country.

The airfield, close to the borders with Serbia and Romania. is one of five sites the APV hopes to find partners with to develop regional airports. At present, Hungary has just one airport outside the capital.

"Investors will definitely be interested in some of these sites but it will depend very much on their location," says Mr Philip Cohen, a manager at Healey & Baker, the property company, in Budapest. "Some bases are on the out-

skirts of large cities and have internal roads and other basic infrastructure. "If the price is right, these could be developed into busi-

ness or industrial parks. In the past, developers have found it difficult and too expensive to piece together the land necessary for this type of project,"

In the Cold War, Hungary, like eastern Europe's other former Warsaw Pact countries, was obliged to play host to hundreds of thousands of Soviet troops. Some of the former bases have been turned over to the Hungarian army,

#### some prime sites have already been sold or leased and US troops, preparing for Hor peace implementation duties in former Yugoslavia. are practising at the largest former Soviet

shooting range. The rest are costing the cashstrapped state millions of dollars to maintain and guard. Property companies say

sation of the remaining bases is environmental contamina-"Some of these bases are little more than a few heavily polluted fields, covered with decrepit housing and concrete strips where the Russians were in the habit of dumping used

kerosene for forty years," says

Mr Stuart Durrant, head of

DTZ Debenham Zadelhoff's

the biggest obstacle to privati-

APV, however, says it has done its best to ensure the sites are safe from other points of view.

Two well-located former bases have already been snapped up by entrepreneurs. Mr George Loranger, an American businessmen, has set up one of Hungary's most successful industrial parks at a base in the town of Szekesfehervar. one of the country's fastest growing manufacturing cen-

Multinationals including Philips. Stollwerk and Nokia operate brand new factories alongside derelict apartment blocks and abandoned shops which still display signs in cyrillic characters.

On another former base in Budapest, a Hungarian-Canadian group is due to open later this year one of the country's first western style shopping malls complete with six screen cinemas, 150 retail units and parking for 2,000

#### cost at least SKr90bn (\$13.4bn) some estimates have put the The Social Democrats intend to begin to shut down the first reactor by the end of the present parliamentary period in Czech election looms 1998. But most ministers believe it will be impossible to In an important sign of compromise, Mr Olof Johansson. leader of the Centre party, said yesterday he did not believe 2010 was "a fixed point in

conflicting accounts of voter preferences, but it was clear that support for Mr Klaus's centre-right Civic Democratic Party (ODS) and its coalition allies - the Christian Democrats (KDU) and the Civic Democratic Alliance (ODA) -

election platform lacked "vision", the prime minister has made sweeping changes to his campaign team as it struggles to catch up with the main

A source familiar with the campaign says ODS activists the advertising war.

famed detachment in favour of something more populist. With just over a week to voting on May 31 and June 1 to elect the country's 200 MPs, time is running out for a prime minister seeking another four

zech prime minister few advisers in tow, while a delayed parliamentary programme kept Mr Klaus and other government figures in Prague longer than they would Mr Klaus's early appear-

> voters, had the air of annual general meetings rather than When a young woman in the

company's dividend policy That can't be true," he told her, before giving a long explanation of why it was theoretically impossible that her father's income could not have risen in real terms since 1992. His response might have made perfect sense, but it was very complicated, and hardly

amed for his arrogance and impatient with those who are not true believers, Mr Klaus rarely made a direct appeal to the assembled voters to support him or his party in the forth-coming election. To do other-

Not any more. He is behav-He is now telling voters,



support for him was slipping ing daily newspaper, referred but he appears to have had no choice if he is to widen the gap with the Social Democrats. Advisers warned Mr Klaus that the ODS campaign "was based on the past and that he had to provide some kind of vision, to tell people where they were going", according to a source

Meeting voters in the drab industrial town of Neratovice for another question and answer session, Mr Klaus broke off in the middle of one answer to tell them: "I want to thank you for all you have

rally, suggesting that Mr Klaus, who probably has already won voters' minds, may finally have found the key



By David Buchan in Paris

Prime Minister Alain Juppé yesterday held out the possibil-ity of tax incentives to lure French employers into meeting union demands for cuts in working hours as a means of

opening up new job slots.

Mr Juppé said he would support a parliamentary amendment to lower social welfare charges on employers entering into job-creating agreements to reduce working time, as unions mounted protests in Paris and several other cities to complain at foot-dragging tactics by

Last October employer federations agreed with the unions to try to reach sectoral accords linking cuts in working time and job creation by the end of

So far only employers and some unions in the metalworking industry have reached an ccord, which gives workers more time off in return for more flexible shifts but provides no extra employment and has therefore been denounced by other unions, notably the CFDT union federation spearheading yesterday's demon-

The idea of spreading available work in France around more people appears to be gaining growing political support, as all parties cast around for ways to relieve the country's chronically high unemployment rate. The Gaullist prime minister's decision to support an amendment proposed by his coalition partner. the UDF, is in line with what Mr Michel Rocard, the former Socialist prime minister, has been privately discussing with President Chirac.

The issue is creating other strange alliances. Mrs Nicole Notat, leader of the generally moderate CFDT union federation, yesterday joined the procommunist CGT union to demand a shorter working week and new jobs.

But Mr Marc Blondel, head of Force Ouvrière who ridiculed Mrs Notat for her rail freight to competition.

The French parliament bas proposed that France's 10-month compulsory military service, which is being phased out under President Chirac's defence reforms, should be replaced by what "a citizen's rendez-vous", David Buchan writes. All 18-20 year olds would be called to this "rendez-vous" for a period of not less than six days and not more than eight weeks to learn about the "demands of civic life and the spirit of defence, while benefiting from a useful social mixing". The proposal was drawn up by a special commission, headed by Mr Philippe Seguin, president of the National Assembly,

which over the past two months held 78 hearings. The recommendation is a compromise between the government refusal to replace full conscription with a costly civilian service and backbench MPs' view that some sort of national service can still play a valuable social, if not military role.

absence from last December's public sector strikes, agrees with Mr Jean Gandois, president of the Patronat employers federation, that cutting working hours will create few or no jobs. The Patronat says European countries, such as the UK, with the longest working hours also have the lowest unemployment.

Yesterday's protests disrupted some rail services in the Paris, Lille and Toulouse areas, as French rail workers were warned by Mr Neil Kinnock, the European transport commissioner, that the best way of protecting their jobs was to embrace change, not to fight it.

Mr Kinnock was in Paris in an effort to win the support of the French government and of the SNCF railways, paralysed by last December's anti-reform strike, for a modified version of the Commission's proposal last summer to open up European

## Judicial web tightens before The trials and at tax breaks Berlusconi floats Mediaset

for hours cut Robert Graham and Andrew Hill on the former prime minister's hopes for a L7,000bn stock market launch

> n allergic reaction to a spider bite found Mr Silvio Berlusconi unexpectedly spending a night in hospital this week. The media magnate turned

politician has recovered quickly, but the spider's portentous moment. The judicial web is tightening around him, his associates and the managers of his Fininvest business empire. He says he has turned his back on the business world, but his role as a politician has been called into question by defeat in the general elections. Amid all this, he and his

family are attempting one of the biggest private flotations on the Milan stock exchange. Mediaset, the recently formed vehicle for his television and advertising interests, aims to float about 20 per cent of its capital next month through a public offer and an institutional placing, which should value the company at around L7,000bn (\$4.23bn). Never before has such a large flotation taken place against such an uncertain political and judicial background.

Mr Berlusconi's political position and judicial plight are intertwined to such an extent that if things go wrong it will not just be Mr Berlusconi who suffers. The stability of the politico-economic system will be affected; and it is precisely this threat which is Mr Berlusconi's greatest insurance.

We are convinced that the Mediaset flotation is wholly isolated from any judicial problems that might arise," says Mr Fedele Confalonieri, chairman of Fininvest and Mediaset. and a life-long friend of Mr Berlusconi.

Prof Ennio Amodio, Mr Berlusconi's principal criminal lawyer, says every possible contingency has been taken into account and the share prospectus will warn potential investors of the judicial investigations into the conduct of

MEDIASET PLOTATION - PLANNED TIMETABLE Medisset board to discuss minimum price Combob, stock market watchdog, approves prospects institutional investors' roadshow starts in Miss Pricing and leanth of public offer

Berlusconi. But there is a palpable sense of nervousness both within the Fininvest hierarchy and among those coordinating the flotation.

Since January 1993, members of the Guardia di Finanza - the financial police - have conducted 228 searches on Fininvest offices and 25 managers have either been arrested or

But Milan magistrates have now come, they believe, to the heart of the Fininvest empire with the 1989-95 accounts under scrutiny. Last week arrest warrants were issued against seven Fininvest employees or former employ-ees linked for alleged falsifica-tion of the accounts "in conjunction with Silvio

The magistrates believe they have uncovered - with the help of the authorities in Switzerland and latterly the UK - a complex series of operations whereby funds have been siphoned out of Istifi, which acts as the internal "bank" of Fininvest, to offshore subsidiaries. Prof Amodio says these operations deemed illegal were in fact sophisticated financial engineering through overseas companies related to purchase, mainly from the US, of film and television rights.

The magistrates are convinced these funds were used for illicit purposes, including financing Mr Bettino Craxi and his now defunct Socialist party. They also believe Fininvest set up secret funds offshore to finance continued control of Telepiù, an Italian pay-TV company formed by Mr Berlusconi, after anti-trust laws obliged Fininvest to reduce its stake to 10 per cent. This control, they believe, was exercised through Mr Renato

Della Valle, a property dealer and friend of Mr Beriusconi, who had a 23 per cent stake financed to the tune of L200bn

by three foreign banks. For two years Mr Berlus-coni's political opponents have indicated he risked losing his commercial channel licence for any breach over Telepiù. But his lawyers insist the six-year concession for his three commercial TV channels, conferred in 1992, cannot be touched.

Nevertheless any breach of the law would weaken Mediaset's position in discussing with the new government on the reorganisation of public and private television. Such discussions must occur to comply with a 1994 supreme court decision, and may yet be defused by the willingness of Mr Romano Prodi, the prime minister, to reduce Mediaset's dominance of the market by encouraging digital, satellite and cable transmission, rather than blocking existing terrestrial channels

n any case, Mr Berlusconi's failure to win the elections has eased tensions over the conflict of interest between his media ownership and his role as leader of Forza Italia, the right-wing political party. Mr Confalonieri even concedes that the confident reaction of the Milan stock exchange to the new government made the path to flotation smoother than if Mr Berlusconi had won. Investment bankers admit, however, that the recent eruption of arrests has not made the job of selling Mediaset any

The decision on whether the flotation should go ahead should be taken in the next few days by Consob, the Italian financial markets watchdog. It must approve the Mediaset prospectus for "transparency and correctness". Consob must also waive rules which say only companies with three years of separately audited net profit can list their shares in Milan, normally a formality. If Consob gives the go-ahead

to the flotation, Mediaset and its bankers will then do their best to dispel fears among potential investors. Apart from informing investors in the prospectus about pending investigations, Fininvest also plans an explicit guarantee to potential and existing shareholders that it, rather than Mediaset. will bear the brunt of any future claim for repayment of tax, if the holding company is

found guilty of tax evasion.

The only other lever Mediaset can pull is to adjust the price. So far, the group is adamant that it will not launch the offer at less than L55,000 ashare, the price paid by exist-ing shareholders, who have bought around 30 per cent of Mediaset since last summer.

The minority investors would be unhappy to see the offer price slip below what they paid, but it is also in their long-term interests that the group should be floated, if only to allow them to realise their investment later.

Two days ago the Italian representative value of L56,000 a share for Mediaset, but this is not hinding and the real test will be whether new investors are prepared to accept such a

Mr Aldo Livolsi, managing director of both Fininvest and Mediaset, believes both institutional and ordinary investors will ignore the judicial brouhaha. "The institutions are pretty sophisticated and will understand the value of the investment, whereas we think the retail investors, who know the situation in Italy, ought not to be negatively influenced."

Mr Confalonieri candidly

# tribulations



■ Silvio Berlusconi, media magnate and former prime minister (*pictured left*), is on trial in Milan over payment to Guardia di Finanza officials for ax inspections of subsidiaries of his Fininvest business empire L100m (\$64,670) for Videotime Mondadori (publishing); L130m for Mediolanum (life assurance) and L150m for inspection of the ownership structure of Telepiù (pay TV). Prosecutors are concentrating on the Telepiù case

■ Mr Berlusconi is under investigation for alleged falsification of Fininvest accounts and for allegedly siphoning money illegally to overseas subsidiaries. Warrants have been issued for the arrest of seven Fininvest employees for allegedly falsifying accounts "in conjunction with" Mr Berlusconi. Milan magistrates believe funds channelled abroad were used to finance political parties, buy influence and cover illegal business operations. Finimest says it

■ Milan magistrates have requested Mr Berlusconi be sent for trial for irregularities in the 1988 purchase for L30bn of Medusa, a small film company. The case may lapse.

■ Milan magistrates have requested Mr Berlusconi be sent for trial for tax evasion relating to property dealing at Macherio near Milan. This case may also lapse.

■ Fininvest's Rome lawyer, Mr Cesare Previti (pictured left), former defence minister in the Berlusconi government and leading figure in Forza Italia, is under two separate investigations - the alleged blackmail of Milan magistrate Antonio Di Pietro, who was investigating Mr Berlusconi for corruption of the Guardia di

Finanza, and the alleged bribing of judges to settle court cases. The allegations against Mr Previti could rebound on Mr Berlusconi and Fininvest if the

allegations against Mr Previti prove to be true.

go into politics in January 1994. "It gave him and Fininvest a higher profile and vulnerability, allowing the magistrates to treat them differently from the likes of Olivetti Ithe computer group] and [Cesare] Romiti [Fiat's chairman]."

mistake for Mr Berlusconi to

Mr Berlusconi's credibility has been badly damaged, however, by his close association with Mr Cesare Previti, the chief Rome lawyer for Fininvest, a leading member of Forza Italia and defence minister in the 1994 Berlusconi government. Mr Previti is under investigation for allegedly corrupting Rome judges to arrange cases and for allegedly

blackmailing anti-corruption Milan magistrate Antonio admits his belief that it was a Di Pietro, who was invest-

If Mr Berlusconi sacrificed Mr Previti, it would be easier for the government to find a solution to the former pre-mier's problems. But Mr Previti is unlikely to go without a fight and Mr Berlusconi determined to acquit himself in an increasingly personalised battle with the judiciary that has so far cost him L35bn in lawvers fees.

in public, Mr Berlusconi remains committed to respecting the 8m voters for his Forza Italia movement. Also the government has no immediate interest in Mr Berlusconi leaving politics, fearing a disruptive break-up of Forza Italia. of the judicial process will be





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# Likud leader fights for voters' confidence

Rightwing chief has TV skills but must overcome doubts about his judgment, writes Julian Ozanne

Netanyahu, Israel's L telegenic right-wing opposition candidate for prime minister, believes he can taste political power.

His advertising campaign filmed him in a mock prime minister's office and addressing a mock cabinet meeting. Earlier this week, as national opinion polls showed him trailing Israeli prime minister Shimon Peres by up to seven points, he revealed results of a private poll showing him two

Yet Mr Netanyahu's hunger for office could prove to be his next Wednesday.

For the first time, they will cast a separate ballot for direct election of the prime minister. The close two-man race for the premiership, and the efforts of both parties to rush towards the political centre to capture the floating vote, have voters' minds on the characters of Mr Netanyahu and Mr Peres.

Few people doubt Mr Netanyahu's intelligence, his past military bravery - he was wounded 1972 while taking part in the rescue of hostages on a hijacked Sabena aircraft and his remarkable communigreatest defenders abroad the Palestinian leader, are a helped his meteoric rise to struggle for Israeli indepenthroughout the 1980s and during the Gulf war.

And his rightwing platform opposed to the Israeli-Palestinian peace agreements speaks to the deep-rooted fears of such a large percentage of Israel that the results of next week's vote remain too close to call.

But many Israelis, including hardcore supporters of his Likud party, feel deeply uneasy about voting for the 46-year-old Mr Netanyahu, who often seems long on style and short on substance.

Few have concrete explanations for their non-specific quite right with Bibi. But when pushed, many sayhis Americanised sound-bite political style, his disputed judgment and his aura of insincerity are a liability in Israel's rough and ready political culture.

Almost all the big political media pundits have fired barrage after barrage against Mr Netanyahu's ever shifting poli-cies towards Middle East peace, which critics say have been formed more by the advice of pollsters than by political principle.

His repeated changes of will not meet Mr Yassir Arafat,

case in point. First Mr Netanyahu said his government would not meet Mr Arafat. whom he routinely describes as a murderer and a terrorist; then he said his ministers would meet Mr Arafat and Palestinian officials but that he would not personally. More recently, he conceded he might be pre-pared to meet Mr Arafat if it was in the interests of the

power as Likud leader in 1993. After the leadership of the ageing Mr Yitzhak Shamir. whose crude and tough policy line alienated the US, Israel's greatest ally, the party turned to Mr Netanyahu as a younger leader shrouded in an aura of success who could sell the Likud policies better in a new political age of television and Americanisation. Mr Netanyahu, a favourite of US televisecurity of the state of Israel.

ISRAELI ELECTION - LATEST OPINION POLLS (%)						
Date	Polister	Peres	Netanyahu	Undecided		
 May 23	Gallup	47	40	13		
May 23	Dahaf institute	50.3	45.8	3.9		
May 17	Geocartographia	48	44	8		
May 17	Gaftun	45	39	16		
May 17	Dahaf Institute	49.6	44.2	6.2		

Mr Netanyahu has become the butt of political satirists and there is a certain amount of truth in his constant complaints that he has been a victim of a concerted campaign of denigration in the media.

Yet his image of indecisiveness, apparent lack of principle and opportunism remain powerfully ingrained in the public eye. Part of the problem rests

sion shows, was elected party leader over veteran politicians His communications skills

were developed between 1982 and 1992 when he was deputy ambassador to the US, ambassador to the United Nations and deputy foreign minister. However, those skills have been less of an asset in Israel. where voters have traditionally been keen on gruff generals with the very qualities which and grizzled veterans of the

dence, such as former prime minister Yitzhak Rabin.

Mr Netanyahu has failed to impress his intelligence and creative thinking about a range of issues from education to technology on his public political persona.

As the peace process unfolded, his inability to strike a clear popular alternative policy led to a perpetual whispering campaign among the very Likud princes who backed him in 1993, undermining him among the public.

Furthermore, often his political judgment has been openly questioned by Likud party grandees and he has never really recovered from the questions of judgment surrounding "Bibigate", the scandal of his infidelity which erupted two months before the Likud leadership poll.

When news of his affair broke, and rumours circulated of the existence of a video tape. he quickly adopted the American model of public confession and went on prime time television to admit his mistake.

He also implicated Mr David Levy, the former Likud foreign minister, in a conspiracy against him. In the event no video was produced. Mr Netanyahu was forced to publicly apologise to Mr Levy and he was left looking, at best, naive.

The Labour party has naturally sought to exploit his inexperience. Labour advertisements have portrayed the 72-year-old Mr Peres, who has held virtually every senior ministerial post, as a veteran statesman equally at home in the White House as in military headquarters.

Earlier this week a Labour advertisement featured Mr Ehud Barak, the highly respected foreign minister and former army chief, describing to Israeli voters the demands of being prime minister.

An Israeli prime minister needed to take instant deci-sions which could affect lives and could not afford to consult advisers beforehand, he said. In a potentially devastating statement, he said Mr Netanyahu had served under him in the army and clearly did not

have what it takes to be an

Israeli prime minister. When Israelis vote next week, pollsters say at least a few rightwing voters may well agree with Mr Barak and find impossible for vote for Mr Netanyahu, despite the fact that they find the alternative politically unpalatable.



Netanyahu: believes he can taste political power but his hunger for office could prove his undoing in Israel's election next week

# Warning on Iran sanctions

**COMMERCIAL PROPERTY** 

By Nancy Dunne in Washington

The US administration is urging Congress to impose sanctions on foreign companies that invest in Iran's oil industry but has warned congressmen to be careful to craft measures that would not harm the multilateral trading system.

A bill to impose sanctions against companies investing in oilfields in Iran and Libya has already been passed by the Senate 99-0 but has yet to pass through the House of Representatives.

The House international relations committee has approved legislation which would also penalise banks financing foreign investment. However, the bill has run into opposition from two pow-erful House of Representatives

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committee chairmen.

Mr William Archer, chairman of the ways and means committee, wants narrower sanctions that would be less offensive to US allies, as does Mr Jim Leach, chairman of the banking committee.

The administration said on Wednesday it wanted to take "tough action" but needs considerable flexibility so the president has the latitude to respond most effectively to each new situation.

In testimony before the House subcommittee on trade, Mr C David Welch, a state department official, said that big US trading partners chiefly Canada. Europe and Japan - believed the legislation was an attempt to force US policy on their citizens and a violation of the principles of free trade.

"Like you, we have been disappointed by the lack of support from our friends and allies for our efforts to increase the economic pressure on Iran and Libya," he said. "We also find it difficult to understand why these regimes merit financial

benefits or even 'business as

The Clinton Administration has already barred US companies from engaging in oil development agreements in Iran. Last year the French company Total picked up a \$600m deal which Conoco was forced to drop for the development of Iranian offshore oil.

Germany is Iran's largest trading partner, and its government has underwritten about \$10bn in sales and investment by German companies. Last year Bonn reinstated government-backed credits for

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June 21

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exports to Iran and granted Tehran \$100m in credit guaran-

Ms Jennifer Hillman, general counsel at the US trade representative's office, urged the House to "take care to measure the impact ... on our trading partners, on the multilateral trading system and on US business and economic interests."

Mr Welch said the threat of sanctions had already kept some foreign oil companies from investing in Iran. But sanctions against foreign companies that trade with Iran would be impossible to monitor and enforce.

The administration supports the current multilateral sanctions against Libya but considers it too late to stop foreign investment in its oil and gas sector because 24 companies are already working there.

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## credit line for IMF is agreed

By Robert Chote, Economics Editor

Twelve countries have agreed in principle to join the Group of 10 leading industrial nations in offering a \$50bn credit line to the International Monetary Fund in the event of future Mexican-style financial crises.

The broad details of the new credit line were agreed in Paris yesterday, following weeks of difficult negotiations to come up a scheme acceptable to both the G10 members and potential new participants.

The existing "general arrangements to borrow" under which the G10 countries agree to lend up to \$28bn to the Fund, will formally remain intact. But officials said the Fund could now only draw on them to help the G10 members themselves - the US, Japan. Germany, France, Canada. Italy, the UK, Belgium, Swit-Netherlands.

A new set of arrangements will be created offering a credit line of up to \$50bn. The G10 countries will agree to put up 75 to 80 per cent of the money, with other countries contributing the rest. If the new and old arrangements are activated together to help a G10 country, then the total available would be slightly less than \$50bn.

The new participants will not have to sign up until the fine print of the scheme is agreed, but Austria, Denmark, Finland, Norway, Spain, Luxembourg, Saudi Arabia, Australia, South Korea, Malaysia, Thailand and Singapore have all expressed provisional sup-port. Saudi Arabia already has associate status in the existing arrangements.

The shares each country would contribute to the scheme will depend initially on their "quotas" or shareholdings at the IMF, but there will also be a minimum contribution of around \$435m.

Participants will also be allowed to reallocate their shares among themselves. This condition has been agreed so the G10 countries can maintain their existing relative contribu-

The officials meeting in Paris also agreed to simplify the vot-ing system under which the arrangement can be triggered. Activation will require 80 per cent support, with partici-pants' votes weighted according to the size of their contributions. A country would only be allowed to opt out of contri buting in a particular case if it was outside the IMF's "operational budget" at the time, meaning that it had a balance

of payments crisis itself. The G10 countries are also expected to amend the existing complex voting system which applies to the general arrangements to borrow in line with that of the new scheme.

At the insistence of the Bundesbank, the wording describing the circumstances under which the existing arrangements can be activated will be retained for the new mechanism. But officials will also draw up more detailed explanations of these circumstances, reflecting the feeling among some countries that it would have been impossible to activate the existing general arrangements to help non-G10

#### New \$50bn | UK looks to improve standing in Arab circles the Medical Aid for the Pales-By Roula Khalaf, Middle East that it had won a small \$19m

Correspondent

Britain's foreign secretary yesterday reached out to the Arab world, speaking up for Palestinian aspirations to statehood and claiming that the al Massaari affair was no longer harming UK business interests in Saudi Arabia. Mr Malcolm Rifkind told a

Saudi newspaper vesterday that Saudi Arabia had assured Britain that the presence of the Saudi dissident in London would not lead to discrimination against British companies seeking contracts in the king-

Mr Rifkind's comments come at a time when British influ-ence in the Middle East is seen to be slipping while France is working hard at carving a larger political and commercial role for itself in Arab coun-

the London-based newspaper Asharo al-Awsat countered companies and Saudi officials that Britain would pay a price for the continued presence of Islamist dissident Mohammed al Massaari in Britain

£2bn per year. In April, Babcock International, the process engineering and materials handling group, blamed political tension between Britain and Saudi Arabia for a big fall in orders. This week, however, engineering company Davy announced

contract for a company owned by Saudi Basic Industries Corp. Davy said earlier this year that it too had been excluded from

the British government was not pleased with Mr al Massaari's presence in London. But attempts to deport him had been rebuffed by the courts.

Mr Rifkind's statements in

"We have no reason to doubt these assurances or expect any change in the implementation of al-Yamamah" defence contracts, Mr Rifkind said. The al-Yamamah deal is the centrepiece of British commercial relations with Saudi Arabia and covers supplies of British arms, infrastructure and defence services worth about

a big Saudi contract. Mr Rifkind made clear that

Political analysts said yesterday that Saudi officials may be coming to the conclusion that the UK government had done all in its power to get rid of Mr

Rifkind: seeking to undo damage caused by Portillo

al Massaari. Saudi irritation with the dissident may have also eased in recent months following an internal split in Mr al Massaari's London-based operation.

Later in the day, Mr Rifkind sought to reinforce relations with Arab states in a policy speech in which he called on Israel to keep open the option of a Palestinian state, deplored the suffering caused by last month's Israeli attack on Lebanon and promised that Britain would play a larger role in furthering the peace process. in a speech to be delivered to

said he believed both Israel and the Palestinians would have to compromise in negotia-tions on final status. "To close off the option of a (Palestinian) state would in my view be a mistake of the first magnitude," he said. In next week's Israeli elections Prime Minister Shimon

tinians charity last night, he

Peres's Labour party has left the option of a Palestinian state open while right-wing Likud party remains fiercely opposed to the idea of Palestinian statehood.

In a statement that drew immediate criticism from the Israeli embassy in London, Mr Rifkind reiterated Britain's position on Jerusalem, the most sticky issue in final sta-tus talks. "Britain's position ...remains that Israel is in military occupation of East Jerusalem and has only de facto authority over West Jerusalem. A permanent solution ... must respect the legitimate aspirations of the parties and the spe cial character of the Holy

Mr Rifkind also sought to undo the damage to British-Arab relations caused by comments last month by Mr Michael Portillo, the defence secretary, that seemed to endorse the Israeli bombardment of

Mr Rifkind did not condemn the Israeli operation but said that Britain was "shocked and saddened by the hostilities across the Lebanon-Israel border, particularly the appalling

tragedy of Qana.' In a more forceful statement, he also called on Israel to leave southern Lebanon and said UN Security Council Resolution 425, which calls for such a withdrawal, must be implemented in ful!

## France pours in troops to crush African revolt

By Michela Wrong in Nairobi

France, fearful of losing control of one of its strategic military bases in Africa, yester-day airlifted commandos and armoured vehicles to the Central African Republic in a big escalation of its attempt to crush a six-day-old army mutiny.

Military officials in Paris said 100 special forces, two dozen armoured personnel carriers and other heavy equipment were flown aboard chartered Antonovs to the remote African state as part of "Operation Almandin II". In an implicit acknowledg-

ment that the intervention had shifted from its original aim of protecting French nationals, Mr Jacques Godfrain, the French co-operation minister, said its purpose was "to main-tain the democratic state".

French involvement has escalated rapidly since the army launched its rebellion at the weekend, demanding pay arrears, the return of weapons transferred to the presidential guard and the resignation of President Ange-Felix Patasse. As talks between the govern-

ment and mutineers crumbled, French units started fanning



across the looted capital. They secured the local radio station and at one stage a French helicopter gunship opened fire on a van of mutineers, killing While the US has also flown

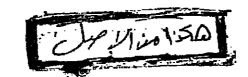
marines to the country to evacuate nationals and protect its embassy, it is clear that France's muscular intervention goes a great deal further in its intentions. An angry crowd of 10,000 demonstrators yesterday marched to the French embassy, demanding Paris stop propping up an unpopular regime. Since nominally granting independence in 1960. Paris has scarcely loosened its hold on Central Afri-

can Republic. The country hosts a 1.000man strong French military presence which, along with similar bases in Chad and Dji-bouti, provides Paris with a springboard for operations across a continent it still regards as very much its own "backyard". The base played a crucial role in "Operation Turquoise", France's belated attempt to rescue Tutsis from the 1994 genocide in Rwanda.

In return for hefty yearly injections of aid, the country has been asked to tolerate an extraordinary level of political interference, with France's emphasis placed firmly on guaranteeing the stability it needs for its logistics operations.

When the brutal follies of Emperor Jean-Bedel Bokassa. French president Valery Giscard d'Estaing's erstwhil friend, were judged to have go. out of hand in 1979. France helped depose him and put a cousin in his place. Later, Paris pressurised Andre Kolingba, the military leader. to introduce multi-party democracy. And when the army first mutinied over pay last month, Paris stepped in to pay their arrears.

AT HOME



#### **NEWS:** THE AMERICAS

Visiting German chancellor stands mute at Milwaukee meeting as Clinton lashes Dole over 'decency'

# as usual at

AY MAY BUR

Chancellor Helmut Kohl of Germany may have come to Milwaukee, in the American Midwest, looking forward to a nice talk and a good German meal with his old friend and fellow trencherman, President Bill Clinton. But what he mostly heard, in the public part of what the local media ubbed "the sausage summit".

was US electoral politics in the raw,

as Mr Clinton rounded on Senator

Bob Dole, his probable Republican

rival in the November presidential

contest, in some of the angriest

language of the campaign season.

At a news conference dominated by US domestic issues. Mr Clinton was asked for his reaction to Mr Dole's accusation, in a speech two hours earlier, that the president had "pushed the limits of decency too far" by vetoing a bill to outlaw late-term, partial-birth abortions.

An incensed president shot back: "I am always a little suspicious when politicians piously proclaim their morality." He wanted Mr Dole to follow his lead in confronting women who had experienced this traumatic operation. His opponent stood

revealed as an ally of those "who would rather have an issue than solve a problem

Mr Kohl stood impassively at his lectern during this outburst, as he had a few minutes before when Mr Clinton gave a lengthy disquisition on the petrol tax, welfare reform, homosexual marriages and other hot

Mr Kohl had come to Milwankee. according to Mr Clinton, because after 23 trips to Washington in his 14 years as chancellor, "we thought it high time [he] saw another part of our country," particularly a city

Barbour, chairman of the national Republican committee. Today, having flow back to Washington on Air

founded by German immigrants and once called "die Deutsche Athen". The fact that Mr Dole had been in Milwaukee 48 hours earlier, speaking on welfare reform, was pure coinci-dence, of course, much as Mr Kohl's entertaining of Mr Clinton at his Rhineland home in July 1994, three months before the last German elec-

tion, had nothing to do with politics.
But Mr Kohl talked not only to Mr Clinton yesterday. He arranged an early-morning session with Mr Haley

Force One, he will visit Republican congressmen on Capitol Hill.

Their shared interest in food apart, the evidence is strong that Mr Clin-ton and Mr Kohl get on. The chancel-lor spoke of his "close personal rap-

port" with the president, who responded with equal warmth.

He will also be taking back to Germany various locally made gifts. They included a motorbike jacket, a Green Bay Packers American football helmet, a mountain bike and a fish ing tackle box. Whether Mr Kohl planned to use the mountain bike after an ample lunch was not clear.

#### Brazil's president to seek reversal of congressional amendments in Senate

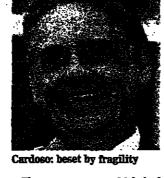
## Cardoso stands by welfare reforms

Arrests in US over Chinese weapons

By Angus Foster in São Paulo

The government of President Fernando Henrique Cardoso yesterday announced it would try to reverse the amendments to its social security reforms by the lower house of the Brazilian Congress, when the bill goes before the Senate. Late on Wednesday, the gov-

ernment failed to defeat three amendments which would maintain privileges for public sector employees. As a result, public sector pensioners would continue to receive all pay rises and productivity payments granted to active workers, and special groups such as university teachers would be able to retire early.



The government, which had already diluted most of its orig-inal reform ideas, discarded a suggestion to withdraw the

so few of its original proposals remain in place. Government leaders insisted that the deadlines for voting on the social security and civil service reforms remained July 31 in the lower house, and Septem-

ber 30 in the Senate. However, analysts said any revisions in the Senate, where Mr Cardoso's support is stronger, would eventually have to approved in the lower house, which suggests there will now be serious delays before any changes are approved and in place.

Mr Sérgio Amaral, presidential spokesman, said the privileges being maintained were "unacceptable". The governprivileges are cut, the government's budget will remain

"The country needs to know the consequences of this voting. If interest rates are high, it's because we have a fiscal problem. You need to confront that problem for rates to come down," Mr Amaral said.

The defeats in the lower house were caused by the abstention or defection of minorities in all four coalition parties. These further indications of the government's fragile support in the lower house were seen as a bad sign for Mr Cardoso's hopes of approving other controversial reforms to the civil service later this year.

#### Call for Colombian resignations

The directorate of Colombia's opposition Conservative party yesterday called for the resignation of three Liberal party ministers formally accused of covering up contributions by drug traffickers to their party's electoral campaign in 1994.

The prosecutor-general has dropped charges of illegal enrichment which would have sent the ministers to jail. The three – Mr Rodrigo Pardo (foreign relations), Mr Horacio Serpa (interior) and Mr Juan Manuel Turbay (communications) have agreed to comply with certain restrictions, such as

regular reporting to the legal authorities. The three ministers have said they would continue to serve in the cabinet of President Ernesto Samper. This was seen as helpful to him as he fights charges that he knowingly accepted drugs money in his presidential campaign. A three-man congressional commission investigating him on the issue is to report in the next few days.

#### **Kantor snipes at ITC**

AMERICAN NEWS DIGEST

Hackers enter

defence systems

Hackers on the Internet broke into US Defence Department

computers more than 160,000 times last year, according to a report from Congressional investigators that indicates an

increasing vulnerability of sensitive information stored in

computer systems. "At a minimum, these attacks are a multimillion-dollar nuisance to Defence. At worst, they are a

serious threat to national security," the General Accounting

Internet has created a huge increase in hacking over the past

compromised by hackers contained classified material. Even so the GAO report raised concerns that terrorists or other adversaries might be able to seize control of critical defence

information systems "and seriously degrade the nation's ability to deploy and sustain military forces". About 120 countries have, or are developing, computer attack

Defence experts also fear the emergence of "information warfare" whereby computer networks might be used to mount attacks so as to disrupt economies by disabling services such as those of banking, telephones and electricity.

Computer security experts suspect that most computer attacks go undetected. This is supported by the GAO report, which describes efforts by the US Defence Information

Systems Agency to test the security of departmental computers by mounting thousands of attacks itself. Of the

per cent were detected by the targets and even fewer were

agency's 38,000 attacks, 65 per cent succeeded. Of these, only 4

Louise Kehoe. San Francisco

Office report said.

The rising popularity of personal computers and of the

few years, according to computer security experts.

The department stressed that none of the computer

capabilities, according to the GAO.

reported to the agency.

Mr Mickey Kantor, US commerce secretary, has said he supports proposed legislation which would tighten dumping laws, devote more resources to monitoring the implementation of trade pacts and eliminate the International Trade Commission. "I think the Congress ought to take a close look

at ... how our trade laws are enforced and how they are carried out," he said, adding that the US has not been "tough enough" in enforcing dumping and countervailing duty laws. Mr Kantor referred to the ITC as "a so-called independent

agency whose deliberations and decisions may not reflect the economic and social needs" of the US. The FTC, which rules on whether US companies are hurt by goods "dumped" in the US market, has been attacked in Congress as being too soft on foreign companies. Nancu Dunne, Washinata

## Revival of star wars in trouble over expense

By Jurek Martin in Washington

The US Republican party's attempt to revive President Ronald Reagan's missue defence system, popularly Reagan's missile known as star wars, seems in deep trouble after a congressional conclusion that it would cost as much as 12 times the estimates of its proponents.

The decision by the Republican leaders in the House of Representatives to postpone a vote on the issue, scheduled for yesterday, comes as a setback to the presidential campaign of Senator Robert Dole, the probable party nominee. He has made stronger missile defence a central element in his national security policies, against the risk of attack from countries such as North Korea

It also gave President Bill Clinton ammunition to launch a swift counter-attack on the Republican plan on Wednes-day. He told the graduating class of the Coast Guard Academy that the initiative would waste money and would weaken our defences by taking money away from things we know we need right now."

The blow to Republican hopes was delivered by the independent Congressional Budget Office. It calculated that the total cost of the sys-

मान्त्री क्षेत्र स्वयासी हेर्द्र से एक्ट्रायानक ।

tem could run from \$31bn-\$60bn by 2003, when the Republicans want it fully effective with subsequent operating

costs even greater.
They had estimated it could be built for as little as \$5bn, which seemed modest given that nearly \$40bn had been spent on Mr Reagan's star wars without a system being

Funding for early development is included in Republican proposals for next year's defence budget, which seeks overall spending \$13bn higher than requested by the Defence Department. Mr Clinton eventually accepted a defence budget for the current year \$7bn bigger than he had recom-

In his speech on Asian policy two weeks ago, Mr Dole had called for a strengthening of US missile defences for Japan, South Korea and Taiwan. The Clinton administration, countering that negotiations with the three countries over the supply of existing system were already well advanced, accused Mr Dole of trying to revive star

obsolete tomorrow".

US Treasury agents have seized 2,000 AK-47 rifles and arrested seven representatives of two state-owned Chinese companies, charging them with having smuggled the weapons into the US for sale to

A US attorney in San Francisco, where the seven defenwars through foreign policy.

Mr Clinton's basic position,
reiterated on Wednesday, is dants were to be charged yesterday, said this was the largest ever US seizure of that there is no need for the US smuggled automatic weapons. This case threatens to aggrato rush into development of a new system "that could be

China. It could lead to new attempts in Congress to revoke China's most favoured nation trading status for products from companies owned by the Chinese military.
This month, the US state

American gangs, reports Nancy Dunne in Washington. department had declined to punish China for an alleged sale of nuclear-related equipment to Pakistan by the same companies accused of the gun smuggling. However, President Bill Clinton is preparing to impose \$2bn sanctions on Chinese imports for failure to close factories producing counterfeit videos, software and vate the already strained relationship between the US and

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laser and compact discs. At least two of those factories are believed to be owned by officials of China's army.

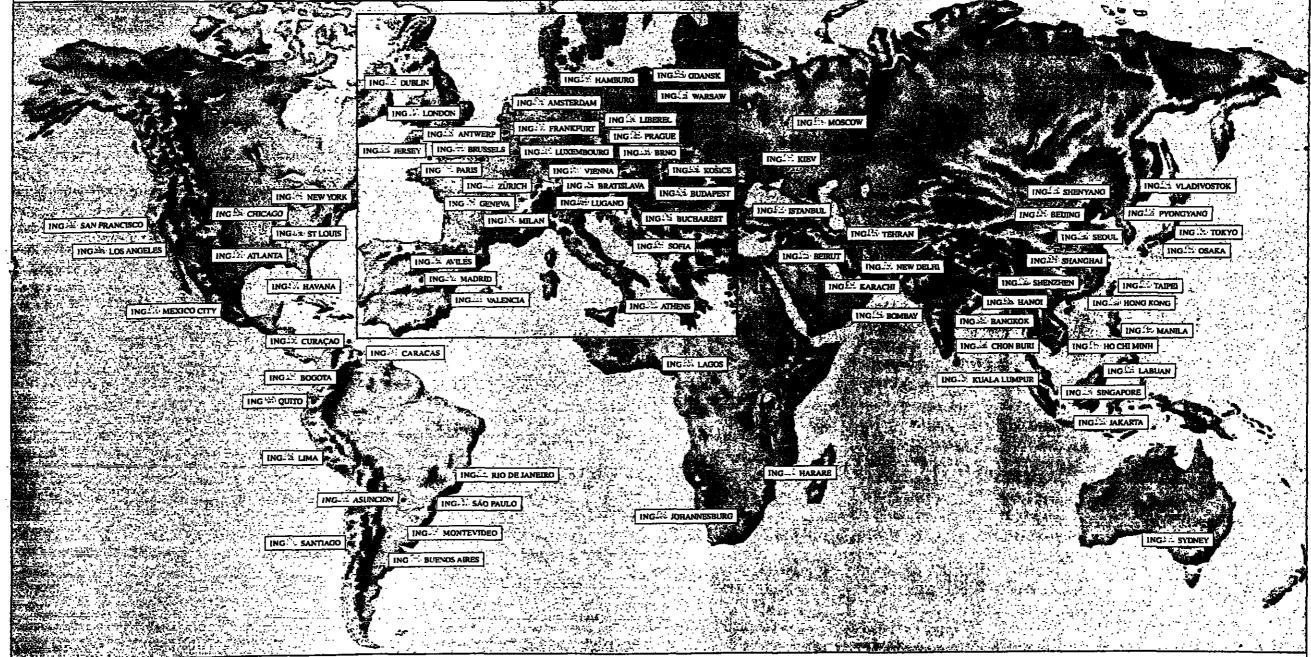
Some US officials believe the Chinese military is anxious to raise money to upgrade its own weaponry. The driving force behind that concern, they add, is the display of US might in the Gulf war.
One of the Chinese compa-

nies accused of the smuggling. Poly Technologies, is headed by He Ping, son-in-law of China's paramount leader Deng Xiaoping. Among those arrested were representatives

of the state-owned China Northern Industrial Corporation, also known as Norinco, and of Poly Technologies. The arms seizure followed an

18-month investigation. Undercover US agents met a Chinese-American who helped arrange the illicit shipments, estimated to be worth more than \$4m. The Treasury wired almost \$267,000 through Hong Kong to a bank account in Bei jing. Another \$700,000 was paid by an undercover agent to the middleman and to a Ms Chen. described as a senior Norinco

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Music

industry

in talks

By Alice Rawsthom

on digital

## Taipower opens reactor bids

Taipower, Taiwan's state electricity utility, today opens bids for two reactors and related equipment for a fourth nuclear power plant. Anti-nuclear activists plan to demonstrate against the re-tender, and the national legislature will vote on whether the long-delayed project should be scrapped. The three qualified bidders are Westinghouse of the US in partnership with Nuclear Electric of the UK: Combustion Engineering, a US unit of Sweden's ABB; and General Electric

In April 1995, Taipower did not award the tenders for the same project because the bids were well above its budget. The contracts were re-designed and put out again. In 1994. Taiwan's parliament approved a budget of T\$112.5bn (£2.7bn) for the plant, on which work had been stalled since 1988. Once completed, the plant will have an installed capacity of

#### Ford invests in Belarus plant

Ford is to produce Escort cars and Transit vans at Obchuk. near Minsk, under a joint venture with the Belarus government and Lada-OMC. Ford's dealer organisation in the country. Production will start in the third quarter of next year under the terms of an agreement signed in Minsk yesterday. The venture plans to build 6,000 vehicles in the first full year. with the flexibility to raise output as demand increases. The initial investment totals \$20m, with Ford holding a 51 per cent stake, the Belarus government 26 and Lada-OMC 23 per cent. The project forms part of the "Ford 2000" project under which the world's second-largest vehicle maker is establishing a manufacturing presence in strategically important areas

#### Thai Airways buys Boeings

Thai Airways International has signed contracts to buy four 11.8bn (\$468m) for delivery between October 1997 and May The purchase reflects the airline's aim of rationalising its fleet. Sallon for 1997-1999 delivery, and said it planned to buy 21 new aircraft to replace 31 being taken out of service. In February. Thai Airways said it was trimming the number of aircraft models in its 73-aircraft fleet to six from 14.

#### Koreans in Vietnam venture

Ssangyong Cement Industrial, a unit of the South Korean industrial group Ssangyong, and Korea Heavy Industries and Construction (Hanjung), have signed a \$250m joint venture with two Vietnamese partners. The project will involve a cement plant to be built in Quang Ninh Province, and a distribution station at the southern industrial hub of Ho Chi

When completed in 1999, the plant will produce 1.4m tonnes of cement a year. Ssangyong Cement Industrial holds 35 per cent of the venture and Hanjung 30 per cent; the rest is divided between Quang Ninh Construction Co and Vinacoal. the state coal corporation. Cement demand is soaring in Vietnam on the back of a building boom. Jeremy Grant, Hanoi

#### Conoco signs Barbados accord

Barbados has signed an offshore oil exploration accord with Conoco. A find of 25m-100m barrels would be commercially exploitable, says the US company. Canute James, Kinaston Prospective new members kept waiting while tariff-cutting route is marked out

# Apec putting flesh on free trade bones

By Edward Luce in Manila

Officials from the Asia Pacific Economic Co-operation forum yesterday retreated from moves to expand membership of the free trade body. Instead they focused efforts on putting trade liberalisation pledges into practice.

Meeting in Cebu, central Philippines, officials said countries such as India and Russia which had applied to join Apec would be able to attend working committees on areas of collective interest such as energy. telecommunications or customs harmonisation.

Full membership, however, would be postponed until Apec had put flesh on statements of free trade principles made in Indonesia in 1994 and Osaka last year. The group, which has pledged to liberalise trade between developed members by 2010 and developing members by 2020, is meeting to discuss "individual action plans" on tariff reductions in advance of the heads of state meeting

in Manila this November. 'While Apec is working out where to go and how it is going to get there, we should keep Apec membership fairly small," said Mr Tony Miller, Hong Kong's trade representative. "Until we've achieved

Apec members are working on 18 individual trade liberalisation plans, aiming to produce a coherent document by November. Apec trade minis-ters meeting in Christchurch in July will also look at documents submitted in Cebu on harmonisation of customs pro-cedures and establishing general rules on protection of

that sort of coherence it should

probably be kept that way."

intellectual property rights. Officials, pointing out that there will be nine Apec ministerial meetings in 1996 compared with five last year, say the forum has taken on a new "workmanlike" character in Cebu. "In 1993 and 1994, Apec set out its visions and its goals," said Mr Douglas Poe Ryan, spokesman for the Sing-

"Last year in Osaka we set out the action agenda for trade liberalisation or the "template" as some have called it. Now we are really getting into the practical issues of what will be cut and by when on a country-bycountry basis.

Meanwhile. Philippine officials said senior bureaucrats from the Association of South East Asian Nations (Asean) would meet in Manila next month to evaluate a Philippine proposal to extend internal tariff reduction measures to the rest of Apec on a unilateral Acceptance of the Manila ini-

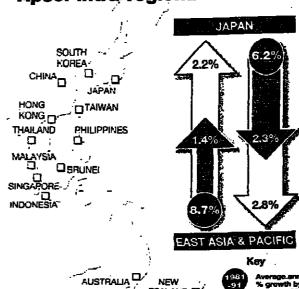
by 2003 would be extended to the rest of the world on a Most Favoured Nation basis before Apec pledges to do so by 2010 Manila is also working

tiative would mean that

Asean's goal of achieving a

unified tariff rate of 5 per cent

towards a declaration by heads of state in November in support of "sustainable developApec: intra-regional trade



ment" - the transfer of clean technology from developed to developing members - and promotion of Apec principles through ABAC, its business advisory council. Fifteen countries this week announced their ABAC representatives, including Mr Gordon Wu, head of Hopewell Holdings, for Hong Kong: Mr BG Lee Hsien Yang. chief executive of Singapore Telecoms, for Singapore; and Mr Robert Denham, head of Salomon Brothers, for the US.

## Old spice port to pep up Sri Lanka trade

Amal Jayasinghe on Colombo's ambitious plans to attack the transhipment market

Sri Lanka is planning a new container port and is refurbishing its largest harbour in an attempt to corner the rapidly growing transhipment cargo market in South Asia.

The government recently issued a letter of intent to a Euro-Chinese consortium to construct the new port at Galle, 72 miles south of the main Colombo port which is also to be redeveloped. The consortium, led by HAM of the Netherlands, will have six months to finalise plans for financing the build-operate-transfer project and come up with feasibility studies, says ports minister Mr M H M Ashraff.

The Dutch colonial rulers of Sri Lanka in the 17th and 18th centuries used the small port at Galle as a centre for their

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spice trade. The new port to be built by the Dutch-led consortium will be alongside the old one at the Bay of Galle.

HAM's area director. Mr Constans Kootstra, said Sri Lanka had the potential to become a vital hub in South Asia and the company was taking a long-term view of the prospects for the island, despite the Tamil separatist violence.

Mr Ashraff said a 1991 study by the Japanese International Corporation Agency showed the Galle port was feasible and could give jobs to thousands in the south of the island where 25 per cent.
"With this brand new port

we hope to become the transhipment hub of Asia," Mr Ashraff said. He expected the

in association with

**FINANCIAL TIMES** 

construction work to be completed in about four years. The consortium will have to hand over the port, estimated to cost around \$700m, to the government after 25 years. It is estimated to have a capacity of about a million TEU's (Twenty Foot Equivalent Units) a year although the figures have yet

The minister said further expansions were proposed to the main container port at Colombo which can currently handle 1.6m containers a year. The government in February signed a deal with P&O of the UK and its local partner to lease out the Queen Elizabeth quay at Colombo. The redevelopment is expected to cost

about \$200m. With the inauguration of the Jaya terminal last month the "About 40 per cent of the Post Panamax vessels, which can carry between 4,000 and 6.000 TEUs, can now call at Colombo and pick up containers brought by feeder carriers in the region. Nearly 60 per cent of the cargo handled in Colombo is in containers and transhipment business - estimated at 73 per cent of the volume - is growing rapidly.

official figures show. Mr MN Junaid from the shipping ministry said Colombo remained far behind Singapore in the shipping handling league - Singapore has at least 13 times more container capacity. However, Mr Junaid hoped that with tariff increases in Singapore. Sri Lanka would be able to win back some of the Indian cargo.

Indian export cargo goes to Singapore." he said. "This is ridiculous. This is our business going elsewhere. We are now getting only 20 per cent of the Indian cargo." "Indian manufacturers pro-

duce their goods sometimes 15 days in advance, spend more money and send their Westbound cargo to Singapore because they are assured of good connections," Mr Junaid said. "Now we can offer the

Mr Junaid said booming South Asian economies would impose greater demands on the Colombo port. With the development of the QE quay the port would be able to handle another 600,000 to 750,000 con-

## Cuba sanctions threaten to sour US-EU relations

By Bruce Clark in Brussels and Nancy Dunne in

US and European business leaders yesterday joined forces to urge their governments to cut artificial barriers to trade. ranging from differing product standards to unilaterally

imposed embargoes. EU diplomats, however. warned that the whole atmosphere in transatlantic economic relations could be soured as the US starts in coming weeks to warn European companies trading with Cuba that they could face penalties. The US state department is expected to send out "advisory" letters to five or six non-US companies in the next two weeks, drawing attention to new legislation under which the executives of companies trading in Cuba and their families may be barred from the

Later, executives and shareholders in such companies will receive more specific warning letters, informing them that the US is likely to deny them

visas. The EU has said it reserves the right to retaliate if, as it expects, the World Trade Organisation rules that these measures are illegiti-

EU officials said the initial despatch of letters could cloud transatlantic relations and cast a shadow over the June 12 summit between President Bill Clinton and the EU Commission and presidency. At a session of the Transatlantic Business Dialogue, launched in Seville last autumn, senior representatives of US and European Union companies said vesterday they would work together for maximum results at the summit.

As priority issues for the meeting, they called on Presi-dent Clinton and Mr Jacques Santer, the European Commission president, to agree the principle of "tested once. accepted everywhere" for product standards.

In an oblique reference to the looming dispute over Cuba, the business leaders also urged their governments to "avoid the use of unilateral, and espe-

cially extra-territorial export controls and sanctions" Mr Stuart Eizenstat, US dep-

uty commerce secretary, said he was confident that many of the TADB recommendations would be adopted. The TADB was launched by the late Mr Ron Brown, the former commerce secretary. "The EU and US will move

aggressively to remove costly regulatory barriers to economic efficiency and market access, particularly where this requires reform of regulatory processes or approaches," said a draft summit communique suggested by the business leaders. It added that a useful starting point would be completion of mutual recognition agreements this year for medical devices, telecoms equipment, information technology products and electrical equip-

Similar agreements should be made as soon as possible for chemicals and accountancy services, and by mid-1997 there should be a common registration dossier for pharmaceuti-

By Virginia Marsh in Budanest

Alsthom, Anglo-French engineering com-pany, said yesterday its Roma nian joint venture had won a contract to modernise diesel locomotives from the state railways and that it intended to invest a further \$3m in the

company this year. a joint venture with Faur, one of Romania's main engineering groups and heavy machinery manufacturers in late 1994, said it was hopeful the company would win further contracts once a state rail rehabilitation project got under way later this year. There are also plans for the venture to produce high speed locomotives and tram and rail rolling stock.

As well as the Faur investlast year took a 51 per cent stake in a \$10m joint venture with General Turbo, a Romanian turbo-generator manufacturer, with the aim of having a role in the upgrading of local power plants which is also being partly financed by the World Bank and other interna-

around \$50m. The company is due to be privatised.

# Russia vows to defy US on links with Havana

By Pascal Fletcher in Havana

Mr Yevgeny Primakov. Russia's foreign minister, has that his country will not accept Washington's attempts to curb Moscow's improving political and economic relations with

On a two-day visit to Havana which ended yesterday, Mr Pri-makov said Cuba formed part of a group of nations to which Russia gave priority in rela-tions, though he acknowledged the Moscow-Havana relationship had suffered "ups and downs" since the break-up of the former Soviet Union.

He rejected as "negative and unacceptable" tougher economic sanctions against Cuba introduced by Washington last March 12. Among other restrictions, the US legislation seeks to block Russian support for a nuclear power project and for an intelligence and communi-

Apart from existing bilateral trade in Russian oil and Cuban sugar, Mr Primakov said he believed Russia could help to modernise Cuba's industry. most of which had been developed with Soviet support.

added that, while he expected Russian-Cuban ties to strengthen, this relationship was not "directed against a third country". Moscow would like to see normalisation of relations between the US and Cuba, and was doing its best to

contribute to this,

cations facility in Cuba, both left-overs from the era when Moscow and Havana were close political and military

Apparently seeking to reas-sure Washington, Mr Primakov

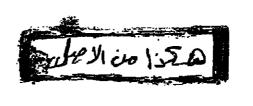
Russian-Cuban trade is far below previous levels, but Moscow has said it is willing to help Cuba complete the unfinished Soviet-designed Juragua

US intelligence analysts say Russia has been paying Cuba \$200m a year in rent for use of a former Soviet signals intelligence and communications facility at Lourdes on the island, a legacy of the cold war Russia has chosen to maintain, much to the annoyance of the Washington government. Cuba's large stock of Soviet

military hardware and its previously Soviet-supplied industry, agriculture and transport sectors are all desperately in need of spare parts, and the possibility of new supplies from Russia has been discussed in recent bilateral talks.

Cuba supplied raw sugar, nickel and citrus to the former Soviet Union, receiving oil. arms, spares and food in return, before the disintegration of the Soviet state disrupted the arms flow.

The two sides have kept up sugar-for-oil trade



recordings The world's record companies have started talks with consumer electronics manufacturers on the introduction of digital recording systems amid fears over potential widespread pirating of recordings and a collapse of the compact disc The agreement is intended to encompass the audio version of digital video discs (DVDs). which will go on sale in video

form later this year, and the downloading of music in digi-tal form on to discs using DVD players or personal computers.

The talks in Tokyo were attended by the Recording Industry Associations of America and Japan, together with the International Federation of the Phonographic Industry. representing the music industry, and electronics companies including Matsushita, Toshiba, Sony and Philips. Under discussion was the

need to establish a framework to protect record companies' musical copyrights by preventing unauthorised recording on to digital discs. The music industry also raised its concerns over destabilising the market for audio compact discs.
Mr Mike Edwards, the IFPT's

director of operations, said discussions were "still at a very, very early stage", but that both camps had identified the chief areas of concern.

The issue of copyright protection is highly complex. Most record companies are fiercely opposed to the prospect of audio DVD players having a recording function, given that the quality of reproduction would be as high as the original, thereby raising the risk of a dramatic increase in pirated recordings.

However, over the longer term, record companies will want to take advantage of advances in digital recording to deliver music directly to consumers by sending digital signals via on-line computer networks. This would enable record companies significantly to increase profits by bypass-

The second area of concern is the future of existing audio compact discs. The record companies are anxious to ensure that it will be possible to play audio CDs on the new DVD systems, and also that the new

existing audio CD machines. Having established the main areas for debate, the music and electronics camps intend to resume discussions at meetings next month. Meanwhile. the electronics industry has yet to conclude its talks with the Hollywood film companies over the copyright issues regarding digital discs.

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## **Romanian** venture in rail deal

GEC Alsthom which formed

Earlier this year the World Bank approved a \$120m loan

for the modernisation of Romania railways, a project to which the European Bank for Reconstruction and Development is also expected to con-

ment, the Anglo-French group tional lenders.

Faur, which employs 8,000 at a large plant in Bucharest, said the venture with GEC-Alsthom in which it has a 35 per cent stake, provides more than a fifth of its annual turnover of

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FRIDAY MAY

## Five ministers resign from Thai cabinet

Five cabinet ministers from the core party of Thailand's coalition government resigned yesterday, clearing the way for a cabinet reshuffle expected some time after today's parliamentary vote on the 1996-97 fis-

cal budget. The five resigning ministers include Mr Newin Chidchob, deputy finance minister, and Mr Suchart Tanchareon, dep-uty Interior Minister, leaders of the Therd Thai faction within prime minister Banharn Silpa-archa's Chart Thai party, the dominant member of the ruling seven-party coalition

A leaked central bank report discussed in the Thai parliament identified the two men as allegedly receiving loans from the troubled Bangkok Bank of Commerce, taken over by the government last week.

Observers said the resignations seemed part of a deal allowing Mr Banharn Silpa-ar-cha to win the budget vote and retain the support of the Therd Thai faction but keep other coalition parties in the government by sacking Mr Newin and

This move was reflected in the Thai stock market, which rose 1.5 per cent on news of the resignations despite lingering worries about bad loans to the property sector affecting the

The Palang Dharma party rural-based government.

next year's handover to China

Britain and China.

**ASIA-PACIFIC NEWS DIGEST** 

Major's letter

backs Patten

Mr John Major, UK prime minister, yesterday gave firm

Hong Kong's main business organisations, Mr Major said he

found their criticisms of Mr Patten misplaced, and urged

Patten of "inappropriate and divisive" attacks on their

his comments had done "a disservice to Hong Kong".

handle the handover to China. They have increased the difficulties for Mr Patten as he seeks to muster forces in

defence of Hong Kong's institutions and for businessmen

hoping to avoid tests of loyalty between present and future Beijing's plan to replace the territory's elected legislature has emerged as a focus of the dispute between the business

community and Mr Patten and diplomatic strains between

Taiwan securities regulators are considering rule changes

which would permit domestic companies to list their shares in

Taiwan stock exchange. Under proposed changes to be drafted in coming months, companies may be allowed to list their shares on the Taiwan market in foreign currencies, the

securities and exchange commission has indicated. But they

will be required to choose one currency only and current

Currently Taiwan companies are permitted issue global

depository receipts, but may not directly list overseas. Foreign companies have been allowed to issue Taiwan depository receipts for several years but none have applied. The holdings

of foreign investors in Taiwan shares may not exceed 20 per cent of total market capitalisation under existing regulations, but authorities have indicated that this limit may be lifted in

Taiwan's central bank has cut its rediscount rate to 5.25 percent from 5.5 percent and the rate on accommodations

against secured loans to 5.625 from 5.875 effective today. Mr Sheu Yuan-dong, central bank governor, said the central bank

would not lower banks' reserve requirements. The market is likely to be disappointed as bankers and investors have been calling for such a move for some time in order to stimulate the

economy. Mr. Sheu instead urged local banks to lower their prime lending rates.

Chinese loans to be increased

Industrial and Commercial Bank of China, China's biggest

ease credit to struggling state enterprises.

The official Xinhua newsagency reported that ICBC had allocated Ynd.shn (\$828m) for working capital to support

production in 286 state companies. Bank officials said the money was aimed at easing capital shortages.

Priority would be given to enterprises with satisfactory debt repayment records and with relatively good economic prospects. Lending is to be concentrated in the areas of

prospects. Lending is to be concentrated in the areas of machine-building, chemicals, petrochemicals, electronics, and automobiles. The bank said it was assisting key enterprises among the 1,000 selected by the state for special assistance.

Kashmir poll passes peacefully

yesterday in the first poll in the troubled state in seven years.

The election was held amid heavy security but went off

The election was held amid heavy security but went off peacefully despite threats from militant groups boycotting the poll and four minor bomb explosions. Indian government officials said the high turnout - 43 per cent in Anantnag constituency and 36 per cent in Baramulla - is "a mandate of the people for the return of peace and democracy."

the people for the return of peace and democracy."

Over the past seven years, Kashmiri separatists have waged an armed insurgency. However many Kashmiri voters alleged that the elections and complained that they had been dragged out of their houses by the army and forced to line up outside

polling booths in the pouring rain even though they had no desire to vote.

30. The government hopes to announce state assembly elections in July this year, ending seven years of state rule by

usure to vote. Elections to two more seats in the valley will be held on May

Voters took part in parliamentary elections in Kashmir

China has some 14,000 large and medium-sized state

bank, plans to increase lending for working capital this year by some 10 per cent in line with the government's decision to

restrictions on foreign investment in the domestic stock

overseas stock markets, and foreign companies to list on the

Taiwan securities reviewed

John Ridding, Hong Kong

Laura Tyson in Taipei

Tony Walker, Beijing

Shiraz Sidhva, Kashmir

They claimed the governor had made comments during a recent tour of North America which unfairly criticised

businessmen for failing to stand up for the territory. They said

Dipe postal polemics have sharpened a division between the

business leaders to defend Hong Kong's interests ahead of

The letter marked the latest step in a dispute between the

governor and the business community. Seven business organisations wrote to Mr Major earlier this week accusing Mr



Prime Minister Banharn: way now clear for cabinet reshuffle

(PDP), led by the telecoms tycoon Mr Thaksin Shinawatra, said its future participation in the government depended on removal of "unacceptable" ministers; it would announce a decision today. Mr Thaksin is under pressure from his anti-government constituency in Bangkok, where the PDP candidate in the June 2 Bangkok governor election. Mr Chamlong Srimuang, trails.

A pullout by the PDP, the third largest party in the sev-en-party coalition, would not be enough to bring down Mr Banbarn's government. But Mr Banharn wants to keep the PDP in the coalition as it provides some much-needed urban middle-class legitimacy to his

The only hitch in the plan is if the Therd Thai faction, which has about 25 supporters. votes against its own party in today's budget vote, opening the way for other coalition parties to abandon the government and forcing its collapse.

Mr Newin said yesterday his faction intended to vote for the government today. But in a speech last weekend in his home province, he said that if he were forced to resign from the cabinet he would engineer a government collapse.

In the same speech he also expressed outrage at the image-conscious PDP, arguing that while his faction was Mr Banharn's "legs", the PDP was merely the prime minister's

## Japanese worried

porters of Ms Aung San Suu Kvi this week has strained tor in the country.

The Japanese played an instrumental role in convincing Rangoon to release Ms Suu Kyi from house arrest nearly a

For the past several months, Tokyo has been trying to arrange a dialogue between the NLD and military leaders in an attempt to create conditions favourable to full resumption of official Japanese aid to Burma, including export credits and risk insurance.

a flood of Japanese investment in Burma, particularly by big trading houses keenly eyeing huge opportunities in the resource-rich country, Japa-So far investment has been

'humanitarian assistance".

aid they are deadly eager for." explained a Japanese diplomat.
But these events are going

Even Thailand, the fourth

publicly expressed concern.
"We consider [the arrests]
counter-productive to the

A bill being considered in the US Senate which would prohibit US investment and give President Bill Clinton the option of imposing economic sanctions has also been given

Assistance from the International Monetary Fund and World Bank, which the Burmese government says is necessary if economic growth is to be propelled by more than deficit spending, resource extrac-tion and hotel construction, is as remote as ever.

Members of Ms Suu Kyi's

Warning on 'exodus' to overseas locations

## Japan fights European disease

Japan: concern about competitiveness

okyo's top industrial policy makers have launched a campaign to alert Japan against catching what they see as the European disease: rising unemployment and an erosion of competitiveness caused by excessive business taxes and social security

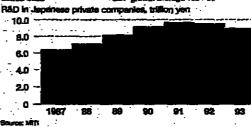
A government advisory panel, sponsored by the Minis-try of International Trade and industry, has warned that the exodus of Japanese manufacturing capacity in search of cheaper locations elsewhere in Asia, about which they used to be relatively sanguine, is threatening to reach dangerous proportions.

The officials who advise the panel fear that unless action is taken to stem the flow. Japan is in danger of losing its preeminence as a technical, as well as industrial base. That could inflict long-term damage on industry's capacity to sustain Japan's high levels of

The panel, named the industrial structure council and headed by Mr Shoichiro Toyoda, chairman of the Keidanren economic federation, met to discuss Miti's warnings earlier this month and will meet again, to come up with policy ideas, at the end of August.

What has worried Miti so much is an in-house survey showing Japanese companies domestic spending on research and development has declined for the first time since the second world war. Meanwhile, R&D spending of their new overseas affiliates is rising.

The change began four years ago, just after the start of the last recession, and shows no sign of relenting as the domesTax and social security change as % of GDP 20 : GDP g 25 20



tic economy recovers, officials of Miti's industrial policy

bureau say. It challenges the comfortable old argument, common until recently in Japanese govern-ment circles, that Japan's so-called industrial hollowingout was a sensible re-division of labour, in which labour-intensive manufacturing shifted to lower-wage countries in the rest of Asia, leaving high technology and research in highlyeducated Japan.

Initially, hollowing-out was a response to the high yen. But the weakening of the Japanese currency over the past year has laid bare the root of the problem, higher than international average corporate tax rates and social security costs, argues Mr Harufumi Mochizuki, director of Miti's business behaviour division, a unit which studies how companies respond to changes in eco-

Japanese companies pay tax and social security worth 13.8 per cent of national income. slightly more than their Ger man counterparts and well ahead of the US and UK. Japanese social security costs will inevitably rise, in line with its fast ageing demographic profile, so the total bill will reach 19.5 per cent of national income, just over the present

French total now, by 2025, Mr

Mochizuki forecasts. Not only will a rising social security bill encourage more Japanese companies to accelerate the exodus to cheaper countries, it will be a drag on domestic economic growth, he argues. OECD statistics show a close match between high tax and social security charges and low growth. In the decade to 1993, total Japanese tax and social security receipts, private as well as corporate, were only just over one-third of gross domestic product.

Its economy grew by an average of just under 4.5 per cent in that decade, more than twice as fast as Sweden and France, where taxes represented 70 per cent and 55 per cent of GDP respectively. This leaves Japan with a small number of possible solutions. Mr Mochizuki stresses the debate has only just begun. Miti wants to sound out opin-ion in other ministries and the private sector before offering

concrete proposals.
The first, most obvious step, would be to reduce Japan's heavy reliance on direct taxa-tion by increasing its low sales tax. That is set to start next year, with an existing scheme to increase sales tax from 3 to 5 per cent. The next obvious step would be to reduce the effective corporation tax rate; at just under 50 per cent, this is nearly 10 points higher than in the US and at the same level as Germany. Not surprisingly, the Keidanren has been pushing for this for years. The finance ministry continues to resist. arguing it is more urgent to broaden the tax base and bring the government's ever-mount-ing debt under control.

It remains to be seen if tinkering with business costs could influence Japanese industry's long-term strategy of moving offshore. The flight, executives in Tokyo explain, is motivated as much by the need to be in emerging markets, as the wish to escape the high premium for a presence in Japan. If so, Miti has begun a losing battle.

Miti's attempt to avoid the European disease will be the centre of a policy debate in Tokyo in the coming year, the outcome of which will affect the well-being of the world's second-biggest economy.

### N Korean pilot defects to South

By John Burton in Secul

A North Korean pilot flying a 1960s MiG-19 fighter aircraft defected to South Korea yes-terday in the first such incident in 18 years.

The escape by Captain Lee Chol-su is by far the most dramatic of the estimated 200 North Koreans who have fled via third countries to South Kores in the past few

years. Captain Lee, who described as a highly-decorated air force pilot, left his base at Onsan and flew over the Yellow Sea, where he indicated his intention to defect by dipping his wings to a group of South Korean interceptor aircraft.

He was then escorted to the Suwon air base south of

"I've come to the South because I can no longer live under the North Korean system," he exclaimed.

He leaves behind a wife and two small

In spite of his 10 years of service, Captain Lee had only 350 hours of flying time, which indicates that fuel shortages have crippled the training of North Korean pilots.

The defection came several hours after five North Korean navai vessels briefly violated South Korean waters in the Yellow before Sea before being chased off by the South Korean

## by Burma arrests backing to Mr Chris Patten, governor of Hong Kong, in his row with the territory's business community. In a letter to

By Ted Bardacke in Bandkol

The Burmese military junta's detention of democratic suprelations with Japan, potentially the largest foreign inves-

Japanese Prime Minister Ryutaro Hashimoto, expressing his concern at the government's clampdown on members of Ms Sun Kyi's National said this week that the detentions ran "counter to democ-

Such a move would unleash

limited to a few planned industrial parks and equipment sales, while the Japanese goveroment at present is giving just over \$100m a year in "Burma's State Law and

Order Restoration Council (Slorc) has received a very explicit message that it will take dialogue to get the kind of

to make it very difficult for Tokyo to make a decision. Even if people are released next week we can't say that's

largest investor in Burma and a major architect of south-east Asia's "constructive engagement" policy with the military,

democratisation and national reconciliation process in Burma," said Thai foreign min-istry spokesman Mr Surapong

additional momentum.

NLD have been gathering in Rangoon for weekend meetings marking the sixth anniversary of the annulment of elections and the imposition of rule by the military junta.

INSTEAD OF REITERATING generalities like experience, expertise, good service - which you as a bank customer rightly take for granted - we make a simple promise: We have stood by our clients for 134 years and won't change our ways now.

UBS, founded in 1862, group assets \$ 336 bn, shareholders' equity \$ 21 bn, cash flow \$3 bn, Corporate and Institutional Finance, Private and Institutional Asset Management, Trading, Sales and Risk Management.

BEYOND EU

**Trading** 

a knock

worldwide

By William Dawkins in Tokyo,

Nikki Talt in Sydney and Patti

Outside the European Union

views about the beef crisis

range from the supreme indif-

ference of the US to the

extreme caution of Japan,

which banned British beef 45 years ago. Meanwhile, Australian beef producers have been

hoping they can capitalise on British problems as a market-

ing opportunity for their own

UK beef was proscribed in

Tokyo in 1951 for fear of

spreading foot and mouth dis-

ease. That ban was never lifted. There were - until

recently - exceptions; beef

from Northern Ireland was

considered acceptable by the Japanese agriculture ministry,

takes

By Caroline Southey in Brussels

Britain's threats to snarl up European Union business because of its row with the union over beef exports have eclipsed the problem at the heart of the dispute - how and when the ban on British beef and beef products might be lifted.

The British strategy is to force EU heads of government to engage in the process of finding a solution. But EU officials believe that answers to the crisis, and to the British ban, will be found by ministers, officials and vets from the world of agricul-

"I can't imagine heads of state or foreign ministers sitting down to discuss technical issues such as cohorts' or 'closed herds'," said one

The next dates in the BSE calendar are June 3 and 4 when agriculture ministers gather in Luxembourg for an emergency meeting. They will be asked to vote on a proosal from Mr Franz Fischler, the EU agriculture commissioner, which foresees the ban on gelatine, tallow and semen being lifted once Britain has put certain processing and control measures in place.

The European Commission believes the chances of achieving a breakthrough on Mr Fischler's proposal have been reduced by the UK policy of non co-operation.

of the countries which voted against the plan in the vets' meeting would swing behind the commission. But if they did so now, it would look as though they had bowed to political pressure," one EU official said.

The commission is crossing its fingers that no other member state will join the seven countries opposed to the plan. If more opposed it this would give the council a simple majority against the proposal enough to kill it.

The most likely outcome is that the countries which voted against the plan earlier this week do so again, thereby blocking it in the Council of Ministers. Mr Fischler

Voted against partial lifting of the ban. From

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regime for cattle. It also

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monitoring

expected to follow the

to the overall ban.

which will be done once Britain has put the methods in place.

However, a showdown between Britain and the other 14 could be prompted by another issue that the council agenda - the outlines of a framework for future moves to ease

"What we want is the ministers to agree more forward-leaning language on the way ahead," said a British official.

"If we get this the policy of non co-operation can be brought to a close. "If it is not settled, then beef will dominate the Florence heads of state summit." the UK official added.

Denmark

Favours litting

But believes LiK

must implement

ban can be

Denmark's single biggest

export to Britain is bacon and

expect British sympathy in similar circumstances.

relaxation of by-

products ban.

bolstered by its

dependence on beef sales.

possible to

ministers' meeting on June 3/4. But the outcome will

depend on Britain coming

make procress on by-products at EU farm

**freland** 

The UK government believes Britain should be allowed to export calves, meat from BSE-free herds, embryos and all beef products to countries which are themselves barred from exporting to the EU.

The commission said yesterday that a framework had been established under Mr Fischler's proposal which anticipated the ban would be lifted on a step-by-step basis, starting with gelatine, tallow and semen. The commission also stressed that any easing of the ban would depend on what actions the British government took.

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Appears to

predicament.

· savs Britain's

Current holder of EU

approach suggesting that strong-arm tactics or

Foreign Minister

Lamberto Dini

says Italy supports early

But Rome is

lifting of ban on

commission official said. It would be impossible, he said, to set a timetable fied to specific dates. EU officials are unanimous that any breakthrough rests with Britain. out there and start persuading other countries that they are doing enough on BSE," an EU diplomat said. Without such action from Britain, the commission also risks alienating other member states if it pushes them too hard on lifting the ban.

"Implementation of the measures reached a stand-off. I still believe we and then verification is what will influence any lifting of the ban," can move away from that."

The British government has to get The mood could change and the commission could lose the ground it

has gained," said one official. But, said the EU diplomat: "We've

## Heat is on for the men in white coats

By Caroline Southey

The BSE crisis has broken the secluded calm enjoyed by the European Union's standing veterinary committee. Mostly middle-aged men, they meet at least twice a month in Brussels and, with rare exceptions the world pays scant attention to the thousands of decisions

they make a year. Now, scrutinised by the press and set upon by their political masters, the vets and officials have been feeling the beat in Britain's battle with its 14 EU partners over the export ban on beef.

Interest in their activities reached fever pitch earlier this week when seven of them voted down a proposal that the ban on three British beef products should be lifted.

This was a rare event. "The vets deal with highly technical issues 99 per cent of the time," an EU official said. "It is seldom that the issues they talk about are too politically charged. Mostly they deal with rather mundane matters."

The mundane extends from approving meat plants in countries that want to export to the EU and deciding how to spend the union's Ecu70m (£55m) emergency fund for disease eradication.

Banning meat exports from particular EU states and ordering the slaughter of animals in the interests of human and animal welfare is not new to the committee. In dealing with infectious diseases, such as swine level and loof and mouth disease, it has imposed restrictions on countries such as Belgium, Spain, Portugal, Italy and Germany, where some länder are still barred

from exporting pig meat. The power vested in the committee dates back to 1964. when it was charged with looking after animal and public health matters. Although the committee is run and chaired by the European Commission, it is not controlled by it. Instead each vet, or specialist, is under the instructions of

his or her government. The commission cannot act, except in extraordinary circumstances, without first asking the opinion of the vets. although it can ignore that

The professional profile of the people attending the meetings changes according to what is on the agenda. In the case of BSE, each country has been represented by its chief veterinary officer, all of whom are civil servants. But govern ments are often represented by lower-ranking officials specialising in particular topics.

Britain and Germany are the only countries with two CVOs. with the other 13 member states having one.

An EU diplomat said: "The CVOs all know one another well. Under normal circumstances they are driven by sympathy and solidarity for one another. But when it comes to disease issues they can be quite sceptical. The priority then is to ensure they don't inherit the problems of

#### How Britain's EU partners line up on the beef crisis

Britain's relations with its EU partners reached a new low this week as the beef crisis dragged into its second month. John Major has accused some of betraval. others of failing to see the scientific facts. Yet there is some naus among the

14 other member states: the UK must do more to guarantee that its beef is safe.

Favours relaxat win over Iberian and Benelus countries, though sees Germany and Austria as Sympathy stems er relations with UK, and desire for EU plan on BSE. afficted by BSE, UK must do

Luxembourg Benelux blo against lifting ban on byproducts, but embargo will end soon. Sav BSE is no total lifting of ban. Sees Major's non-co-operation stance as "totally unacceptable", and linked

Austria Voted with Germany against lifting ban on beef byproducts, tallo UK must take easing ban, but it "will not give in to blackmail

Britain's selective slaughte should be presented, with political concerns". Greece

Germany Led the vote proposal to lift by-products ban Chancellor Helmut Kohl the absence of a stavs. Accused by John Najor of reneging on promi

of support. Bonn says Britain

Netherlands Beneleux bioc. Savs it will stand by the EU ban until Britain combat BSF. a UK one, not a according to

Amsterdam, Agricult

gradual lifting of the ban depend on Britain.

**Portugal** Spain against though not unsympath One of the countries John Major accused of breach of Britain's use of to help Britain, but feels UK is slow to implement

address the problem.

ifting by products ban. initially borders. Joined the embargo a flood of other marks

products. Has been careful not sympathetic and reluctant to close to take a final position on whether Britain has done enough to merit lifting the total ban. of the first to Introduce an embargo, It UK must provide sufficient mid-1980s when the BSF consumer confidence.

#### **GERMANY** - By Judy Dempsey

## Coping with a 'catastrophe' out on the farm

Last Wednesday was Mr Heinz Deselaers's 57th birthday, but the farmer from Geldern, in Germany's Rhineland, had lit-

tle cause for celebration. 'It is a catastrophe. The BSE crisis is affecting all of us. Prices continue to fall. It is not iust a British problem. It is a European-wide problem. We have to find a solution," said Mr Deselaers, who has 350 bullocks and has raised beef on his 50-hectare farm since 1971.

He cannot understand the ish politicians and the vets knew there was a problem with their beef for some time. But they reacted too slowly. Now the crisis is affecting nearly every beef farmer in Europe.

German beef farmers had hoped the BSE problem would be confined to Britain.

After all, Germany had introduced the proper standards for protection against BSE in 1936. But the consumer does not think about that. They are simply not buying our beef. Even my normal traders to whom I sell beef offer me very low prices, or else they don't buy. They say they can't move the beef from the supermarket shelves."

Mr Deselaers could diversify, but he recently invested in a new cattle shed. He expects last year's pre-tax profits of DM100,000 (£43,478.20) on sales, including beef and pork, of DM1.2m to plummet. "What has a negative image."

British will tackle the problem once and for all instead of lashing out at the Europeans.

colleagues across the country. trophe.

Mr Gruber has has been rear-

aged up to 16 months. Before the BSE crisis, the traders would pay me DM6 a kilo. The prices have slipped to about DM4.50," Mr Gruber said. Last year he had sales of DM300,000. not speculate on his fall in income this year.

can we do? We are hoping the

His hopes are shared by his "I long for the days when this BSE crisis is over. I can't stand it any longer," said Mr Ludwig Gruber, 49, another farmer. The problem is that I see no end in sight. It is really a catas-

ing beef on his 50-hectare farm south of the Bavarian city of Regensburg, near the banks of the river Danube since 1965. His wife and five children help out, typical of many German farms. He hopes his children will not become disenchanted with life on the farm because of what has happened to him. "Prices have collapsed. I

have 140 calves and bullocks Like Mr Deselaers, he dares

No matter what the German government or the country's 'armers' association does in terms of promoting a campaign which says German beef is safe to eat. Mr Gruber says the consumer does not believe it. "The consumer is switching to pork. Its a simple fact that beef now

as were processed and heattreated products like sausages, petfood and animal feed.

But the ministry banned Northern Irish beef in March. the day after the European Commission ordered the ban on UK beef imports. Food stores have also been told to display the origins of imported The US and Canada banned

the import of beef and beef products in 1989 at the time of the first BSE outbreak and the government sees no chance of that ban being lifted in the near future. A more pressing problem for the US is the EU's restriction on US beef entering European markets because of concerns about hormonetreated beef.

The US Department of Agriculture estimates \$100m in lost sales because of the EU ban, while US beef exporting groups envisage there would be a \$200m to \$300m-a-year market in Europe.

The US embassy in London said yesterday the BSE crisis was perceived in the US as very much a European prob-

Consumption of beef had not been affected by fears of the disease, in fact, the US Department of Agriculture is forecasting a big jump in beef sales. Many US farmers are slaughtering cattle because high grain prices makes them unprofitable to feed. This has shed down the price of beef and is expected to lead to an increase in consumption.

In Sydney, an import ban placed in March on prod ucts containing British beef components and a small number of items - mainly soups, smallgoods and gravy granules – were plucked from Australian supermarket shelves. Australia does not import beef or cattle products themselves from the UK.

Trade officials and producers hoped that they could gain additional export sales to countries outside the EU. However, the Australian Meat and Livestock Corporation which handles industry marketing. said yesterday that only a few additional supply arrange-

ments had materialised. "The main effect has been to depress worldwide consumption of beef," it said, noting the big downturn in Germany, softness in North Asia, and even a "minor effect" in Australia. It said that there wer some recent signs that consumers were returning, but did not think that any easing of the EU ban would make an appreciable difference at this

The direct impact of the Japanese ban on Northern Irish beef has been tiny. It only accounted for 180 tonnes, or 0.03 per cent of the 648,737 tonnes of beef imported to Japan last year.

Japan bought just over 60 per cent of its beef from abroad last year, and of those imports nearly half came from Australia and 46 per cent from the US.

. . . . .

There is, however, a wider concern that hygiene-conscious Japanese consumers' anxieties over mad cow disease might hit imports in general. The BSE scare has caused a decline of between 6 per cent and 10 per cent in beef sales in recent weeks. reports to the Japanese Chain Store Association.

Until now, beef has been one of Japan's import success stories. Attitudes have changed radically since former agriculture minister Mr Tsutoma Hata tried in 1987 to persuad Japan's trade partners that it could not reduce import duties on beef because Japanese intestines were longer than US ones and therefore could not

cope with US meat. Import duties and quotas were eventually eased in 1991, since when the volume of for-eign beef eaten in Japan has nearly doubled. Japanese intestines are, it is supposed, undamaged by the experience.

# Slaughter seen as vital to restoring confidence

A cement plant in central Portugal is today incinerating the remains of 1.667 head of

cattle. The slaughter is part of Portugal's own scheme to eradicate BSE, which affects less than 0.5 per cent of the national herd. All 35 cases of BSE confirmed since 1990 - out of a national herd of 700,000 are attributed to imported Brit-

ish cattle or feed. Government officials see the Es500m operation, implemented without support from the EU, as vital to restoring confidence in Portuguese beef. They fear Britain may damage

the European meat industry by delaying similar measures.

But many farmers view the plan as a public relations exercise that will lift consumer confidence, but which is technically dubious and unjust. "From a scientific point of view, the plan is a muddle that

makes no sense," says Mr José Carlos Pereira, a veterinary doctor in the northern town of Barcelos, the area most affected by the slaughter. "The likelihood is that we have been slaughtering innocents. I'm sure that tests will show that most of these animals were not

"Our most serious concern is that the plan in no way ensures the eradication of BSE. That can be done only by quarantining infected herds and carefully controlling animal feeds. New cases are almost certain to appear in Portugal in the future

All cattle that had been in contact with animals infected with BSE and all surviving cattle imported from the UK were slaughtered from May 9 to May 12 under the government plan. "Animals are being slaughtered needlessly. Contamination by contact is far from proven," says one agricultural

worker in Barcelos. "If cases of mad cow disease appear in the future, farmers will be tempted to hush them up and bury the animals secretly because they won't want to lose their whole "The public is confused,"

says Mr Domingos Beiráo, who runs a farm co-operative in Barcelos. "We need to hear a clear, authoritative opinion on BSE from the international scientific community rather than political arguments. Portugal's BSE operation has

run smoothly. But a number of farmers resisted, resulting in scuffles and protests. "Owners

were upset when they were given only a day's notice that they had to deliver their animals for slaughter," says Mr Beirao. "They felt as if they were being robbed." The government says its pay-

ments are equal to the full market price. Most protests were caused by a sharp difference - Es40,000 instead of Es190,000 per bullock - in the amount of compensation paid if an animal's lineage was not registered. "This measure has left poor farmers poorer. because only farms with large herds have to register their records," says Mr Beiráo.

money to slaughterhouses so that farmers could be paid as they handed over their animals. Commercial slaughter of cattle for meat consumption. which fell to 30 per cent of the usual level in April, has climbed back to 70 per cent of normal as consumers regain confidence in Portuguese beef. The kind of measures Portu-

The government transferred

gal has taken at least have a psychological effect," says Mr Beirao. "We appreciate the huge scale of the problem in the UK. But I personally feel it is in Britain's own interest to do something similar."

British producers of gelatine and

tallow say that many of the recom-

mendations on processing were

already in place. In addition, they

**SCIENCE** - By Deborah Hargreaves

# UK stance wins backing of world health watchdog

When UK government ministers say they want the European farm council to rely on scientific evidence for easing the ban on beef by-products, they have the backing of the World Health Organisation.

At a meeting in April, the WHO reviewed research into whether infectious prion proteins, which are believed to cause bovine spongiform encephalopathy - or mad cow disease - could be passed on in gelatine and tallow products. The organisation came to the conclusion that as long as these products were processed at high

enough temperatures, there was no

"We injected the end product, such as gelatine, into mire to see if they contracted the disease and found there was no infectivity," said Dr David Heymann, WHO director. However, the WHO does warn that

as an additional precaution, bovine products for use in medicines should come only from countries with no. or only sporadic, cases of BSE. The organisation stressed that research into the way BSE is transmitted is not complete. It warned that

removing offals from the food chain and inactivating prion proteins by treating them at a high temperature contribute to the reduction of the risk of infection".

But it points out that the BSE agent is "remarkably resistant" to processes that destroy the infectivity of common micro-organisms. Dr François Meslin, from the WHO, explains that the BSE agent can survive normal food processing techniques, such as pasteurisation and sterilisation. "We are saying that products must be processed at higher temperatures than normal and under higher pressure," be said. The organisation made a number of

recommendations about processing methods for gelatine and tallow to ensure that the prions were destroyed. These involved raising the temperatures for gelatine production and ensuring effective rendering proctices - also increasing processing heat - for tallow.

have not been using specified bovine offals in the production of by-products for many years. Dr Meslin said that there was also no evidence to show that semen from bulls infected with BSE is contaminated with the prions that cause it.

The European Commission later adopted these recommendations for the production of by-products as a precondition for an easing of the han.

He said experiments injecting cows with semen from infected bulls had so far not resulted in any offspring con-

**SUMMIT IMPACT** - By Bruce Clark and Gillian Tett

## Ugly scenes are unlikely to disrupt moves to integration

Britain may create some ugly diplomatic scenes if it acts on its threat to disrupt next month's European Union summit, but it is unlikely to disrupt its partners' towards closer integration, according to EU diplomats.

While Britain's exact posture is not yet clear, Mr John Major, the prime minister, is expected to go to Florence with a pledge not to enter negotiations about any subject, or subscribe to any joint initiative. until he gets satisfaction over the

Summits usually end with the publication of "conclusions" by the

country which holds the rotating presidency - in this case. Italy after agreement from the visiting heads of government. In Florence Mr Romani Prodi, the new Italian prime minister, may be forced to issue his statement - which will cover subjects ranging from the Middle East to the EU's internal reforms - in the

name of Britain's 14 partners. A messy conclusion to the summit would infuriate the Italian leadership, which is working hard to reassert Rome's position on the European stage, as well as leaders like Chancellor Helmut Kohl, who is keen to see a stronger government

in Rome. The other party that would be seriously upset by a diplomatic row in Florence is the European Commission and its president, Mr Jacques Santer, who is seeking unemployment throughout the Euro-

However Britain and several other EU members have reservations about allowing the Commission to deepen its involvement in labour market issues, and a watering down of Mr Santer's plans would not be seen as a disaster for European inte-

On a host of other issues that will

be raised in Florence, even before this week Britain had come close to opting out of the debate. For UK officials, this means that they can practise their boycott with relatively little risk of damaging national

Diplomats from other EU nations, however, say Britain's self-isolation merely underlines its irrelevance in many areas of European policy -from the reform of EU institutions to the establishment of economic and

When European finance ministers gathered in Verona in April, French could not E delay Emu. "Preparations for monetary union and all that it entails are going ahead -with or without Britain, said one French minister.

Such a sentiment is likely to pervade the Florence summit. EU diplomats say Britain will not be missed greatly if it withdraws from the Florence debate on Emu, which is unlikely in any case to produce any landmark decisions.

Because the Verona meeting was more productive than expected, the Florence summit's discussions on Emu could be little more than a

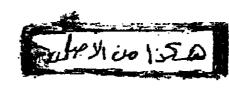
An issue which might provoke more discussion in Florence is the mechanism that might be used to encourage governments to control fiscal deficits after monetary union

the so-called stability pact.

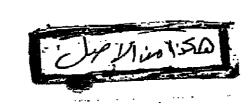
> formal fiscal stability pact, complete with automatic sanctions, are fading from view.
>
> But in place of them, the Commission is now drawing up plans to strengthen the existing mechanisms in the Maastricht treaty that can

Previous German proposals for a

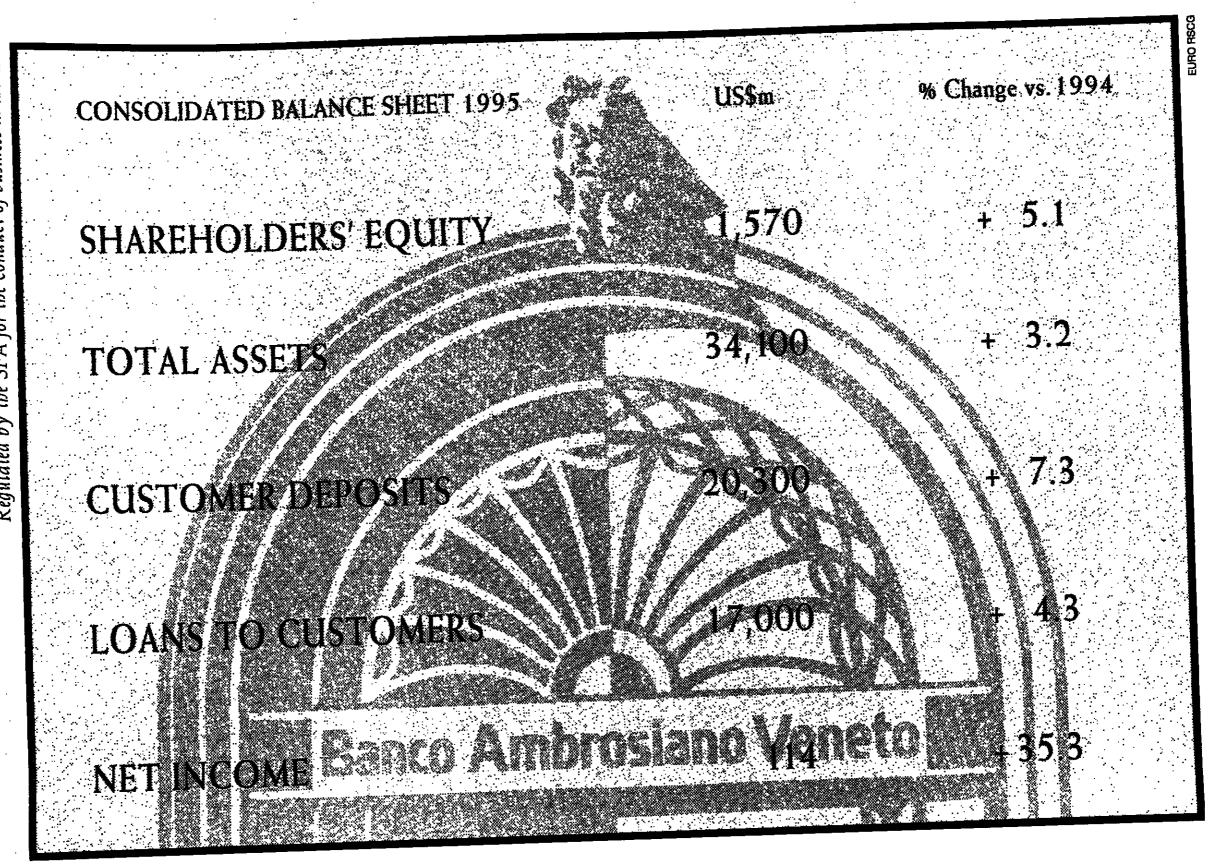
punish countries which run excessive deficits, including better systems of mutual surveillance.



Trading



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	US\$ m	% Change vs.1994		
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LOANS TO CUSTOMERS	15,300	+ 7.7		
NET INCOME	101	+ 22.1		
(US\$ 1 = Lit. 1,584.72 as at 31st December 1995)				

one of Italy's leading securities and stockbroking houses, also prospered. Meanwhile, overseas, a new Representative Office in Moscow was added to those already existing in Beijing, Brussels, Hong Kong and New York, and a new office will soon be opening in Manila.

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# Ban on export of sheep Company chief warns of threat to Spain is overturned

By Robert Rice. Legal Correspondent

A British ban on exports of live sheep to Spain was ruled unlawful yesterday by the European Court of Justice.

The Luxembourg court said the UK agriculture ministry had been wrong to deny a licence to a sheep exporter on the grounds that Spain had not properly implemented European Union rules on the humane slaughter of animals.

The UK could not justify breaking one EU trade rule simply to counter a breach of another by another member state. The judges said the British government should pay compensation to the exporter, Hedley Lomas, but left it to the English High Court to determine the level of damages.

The agriculture ministry said it was "pleased the European Court has said it is for the national court to assess whether damages are recoverable based on substantiated evidence from Hedley Lomas".

announced an outbreak of Newcastle disease on a farm in southern England, Deborah Hargreaves writes. The disease affects poultry, pigeons and other birds which have to be slaughtered immediately. The agriculture ministry stressed that the disease could not be contracted from eating chicken, but it could cause conjunctivitis and flu-like symptoms in people in contact

with infected poultry. The ministry imposed a protection zone of 3km around the infected premises in East Sussex. All birds in the zone must be slaughtered whether diseased or not, and compensation will be paid for healthy birds which have to be destroyed.

Hedley Lomas took the government to court in 1992 after the ministry refused it an export licence. The ministry slaughterhouse concerned was not properly stunning animals before slaughter as required by

The UK government yesterday a 1974 European directive But the Luxembourg judges said the UK was not even in a position to produce any proof of non-compliance with the directive by the Spanish slaughterhouse. Hedley Lomas said the slaughterhouse had been approved by Spanish authorities in 1986 and was complying with directives on the prevention of unnecessary suffering by animals.

"Member states must rely on trust in each other to carry out inspections on their respective territories," said the court. "A member state may not therefore unilaterally adopt, on its own authority, corrective protective measures designed to obviate any breach by another member state of European law."

The judges said the breach of European law was sufficiently serious to give Hedley Lomas grounds for a compensation claim, but it was up to the High Court to decide whether there was a direct link between the breach of the UK's obligations and the loss suffered by the exporter.

# to investment

By Peter Marsh in London

J.C. Bamford Excavators, one of Britain's biggest and most profitable privately owned manufacturers, has warned that a four-year investment programme could be threatened if a Labour government implemented the European Union's social chapter.

Sir Anthony Bamford, JCB's chairman, said he might be forced to "rethink" some aspects of the £132m (\$200m) programme if the Labour party enacted legislation that restricted his company's ability to organise its workforce in a flexible way. Such legislation could include controls on total working hours. "If the social chapter came in, [to Britain] our costs would go up," said Sir Anthony.

Sir Anthony's warning is among the strongest from any large UK company about labour laws that might be brought in by a new government formed by Labour which has already promised to implement the chapter as one

already sparked strong political argument, with the prime minister branding the chapter "immoral" and a blow to job

creation. "Companies with good [labour] practices would have nothing to fear from the chapter, and by this we would include JCB," said a Labour party official.

Sir Anthony, a strong Conservative supporter, said he was "not afraid" of a Labour government. But applying the social chapter would mean that Britain would join other parts of Europe in "pricing itself out of world markets" in important industrial sectors.

If the chapter had a negative

effect on UK business, JCB's investment programme might have to be reduced, or the company might open factories in countries with lower labour costs.

JCB had sales last year of £704.6m, of which nearly 70 per cent was exports.

JCB results, Page 26

Tony Blair explores the common ground with the EU's only centre left governing party

## Labour party leader seeks Italian allies

By John Kampfner in Rome

As Mr John Major, the UK prime minister, convened the first meeting of his self-styled "war cabinet" over the beef issue yesterday, the leader of the main opposition party, Mr Tony Blair, was on a solo diplo-matic mission to persuade the new Italian government of his European credentials and the safety of British beef.

The venue for Mr Blair's trip, the latest in a series of gettingto-know-you meetings with national leaders, was especially important. Italy currently holds the presidency of the European Council. A complication for Mr Blair

was the need to juggle his itin-

erary at the last moment to fit

in with a debate in the Italian senate on the incoming government's legislative programme. Mr Blair's meeting with Mr Romano Prodi, the new Italian prime minister, had been designed as an opportunity for both men to share experiences on the construction of new political forces of the centre left. Mr Prodi's Olive Tree coalition cabinet was sworn in



Massimo D'Alema (left), leader of Italy's Party of the Democratic Left, meets Tony Blair, leader of the UK's Labour party

last Saturday, marking the first leftist administration in Italy's post-war republic. Mr Blatr's party has been out of

office only 17 years. The Labour leader began his

D'Alema, the leader of the Party of the Democratic Left (PDS) which over the past five years has forged a new image itself after the break-up of the old Italian Communist party stay with a call on Mr Massimo (PCI). The PDS is now the

main grouping in the ruling the convergence criteria for alliance and the country's largest political party.

The Olive Tree is the only large centre-left government in the European Union. Mr Blair hopes that - if Mr Prodi survives, and the average longevity of Italian governments since the war has been less than one year - the Italian prime minister could become one of his closest allies in the EU during difficult times ahead between Britain and other member states.

Mr Blair has been likened by parts of the Italian media to US President Bill Clinton. However, despite extensive analysis of the Labour leader in the Italian press in recent days, he appeared not to attract the attention of Romans eating their lunch in cafes in the city's main squares as he was given a brief guided tour by the British ambassador.

Mr Prodi's meeting with Mr Blair followed a hurried return from parliament, where he was having to defend his policy of giving priority to bringing down Italy's budget deficit and inflation rate in order to meet joining a European single currency in 1999. In the climate of increasingly

virulent Euro-scepticism, Mr Blair has avoided, like Mr Major, committing himself to a decision on monetary union. Mr Major's new-found

resolve to block all European business until measures are taken to remove the ban on British beef has placed Mr Blair in a quandary. Labour is waiting to see how the policy develops before criticising it too openly. The Italian foreign minister Mr Lamberto Dini, prime minister in the previous administration, criticised Mr Major's announcement in more forthright tones than many EU statesmen. But Mr Blair could not bring himself to echo such explicit criticism. With an eye to the next opin-

ion polls, which Labour strategists fear might give the Tories a small boost as a result of Mr Major's beef threats, Mr Blair said: "Any efforts by Conservative Central Office to turn [the beef crisis] into an election ploy is foolish and would back-

## MPs may face curb on paid advocacy



Members of the House of Commons standards and privileges committee are expected next month to press for this significant extension of the recent ban on paid advocacy by parliamentarians. The move is being strongly opposed by some MPs who argue that it would be a significant restriction on

James Blitz writes at Westmin-

research trips.

However, several members of the committee believe that a new code of conduct, to be published soon, must extend the advocacy ban to visits out-side Britain paid for with private funds.

Publication of the Common register of members' interests earlier this year threw up inconsistencies in entries from MPs, with many failing to disclose pay from outside bodies. But the exact scope of the recent ban on paid advocacy is now being seen as uncertain following the passage of new rules by the Commons.

The rules, introduced last November, stated that MPs would be banned from tabling parliamentary questions or making speeches in the Com-mons on behalf of companies or institutions from which they received money. But MPs are asking whether there is much distinction between this rule and, for example, a member making a trip to a country in which a company explains its international marketing strategy while offering hospitality.
Some MPs argue that British

and other institutions win favour with many of their colleagues each year by paying for them to undertake elaborate fact-finding trips outside Britain. Others think difficulties would arise in defining a whether charitable or academic trips should also be included. "The Konrad Adenager foundation invites MPs to conferences each year where they meet people from foreign governments," said one MP. Would you forbid MPs from speaking in the Commons about anything they had a learned on those trips?"

#### Jersey welcomes visitors seeking limited liability By Philip Jeune in Jersey the new Jersey law would prevent."

Big accountancy and law firms will soon be able to protect themselves from "rogue litigation" by establishing a limited liability partnership in Jersey. Legislation due to be on the island's statute book before the end of the year will be the first of its kind in Europe. It will enable partners in firms to avoid being pursued by a dissatisfied client to the point of

bankruptcy. Jersey, the largest of the Channel Islands between England and France, is able to develop the facility since although a dependency of the British Crown it has wide law-making powers outside the jurisdiction of the Westminster Parliament. The proposed law will be debated by the States of Jersey, the island's assembly, on June 18

and should be enacted in 1997. Mr Richard Syvret, director of the Jersey Financial Services Department, said: "We make a point of consulting very widely and very deeply with the professions to ensure that our laws are developed within a userfriendly framework. We can also move more quickly than the UK once

we spot a gap in the market."
The need for limited liability protection was brought home vividly to UK professional firms last year when a British court awarded £65m (\$98.8m) in damages to the electronics firm Shareholders and bankers support campaign for law reform

Shareholders, company directors and bankers yesterday backed a campaign by professionals to press the UK government into wholesale reform of the law of joint and several liability, our Accountancy Correspondent writes. Sixteen organisations said in a letter to Mr Ian Lang, chief industry minister, that the present law was "flawed". Signatories included the Institute of Directors. the National Association of Pension Funds and the London Investment Banking Association.

"If ever the government was presented with compelling evidence of the

ADT in an action brought against Binder Hamlyn, one of Britain's biggest accountancy firms. The sum in damages and costs amounts to easily one of the largest awards against a British accountancy firm.

The award was against BDO Binder Hamlyn, a predecessor firm to Binder Hamlyn, because of information it had volunteered about Britannia Security Group during its takeover by ADT. The accountancy firm will appeal and an out-of-court settlement is possible.

But it was an approach by another of Britain's largest firms of accoun-

need for reform, this is it," said Mr Graham Ward, chairman of the group which has led calls for reform on behalf of the Institute of Chartered Accountants in England and Wales (ICAEW). Auditors and other professionals such as architects, engineers and actuaries want the law changed so that they face damages propor-tional to their degree of fault - as in the US, parts of Europe, and some countries in the Commonwealth.

Yesterday's letter represents a significant broadening of the campaign for reform beyond the professionals affected by a switch to proportional-

tants, Price Waterhouse, which set the Jersey authorities on the path towards permitting limited liability partnerships (LLPs). If litigation is begun against an LLP, the negligent partner is still liable, and all the assets of the partnership would be available to creditors. The important distinction from an unlimited partnership is that the personal assets of individual partners not responsible for the negligent act would be pro-

Under the proposed Jersey legislation, each LLP would be required to lodge £5m with a bank in Jersey

ity. It reflects growing concern that professionals restrict their services to reflect the high legal risks.
Mr Gerry Acher, head of the audit

faculty for the ICAEW, said the wider support, particularly from the pension funds, showed that the present system "was inefficient in terms of operating audit and other professional services". He said that as a result there were fears it would lead to "defensive" auditing in which risks were avoided, and that there was evidence such a defensive attitude was spreading to other sectors such as the construction industry.

which must be made available for any judgments against the partnership.

Price Waterhouse approached Jersey's Financial Services Department about introducing LLPs following talks with the UK authorities. "We had a sympathetic hearing from the [British] government, but it was made clear to to us that this is some way off," said Mr Ian Brindle, PW senior

"Under current UK law, which dates from Victorian times, partners can be pursued, quite literally, for the shirts or blouses off their backs," added Mr Brindle. "This is something

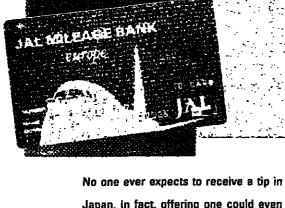
Apart from a modest registration fee, Jersey's coffers will not benefit directly from big UK accountancy and legal firms establishing LLPs. Generally the Jersey partnership will be "transparent" for tax purposes.

What the LLPs will bring, however,

is prestige, raising the profile of Jersey as it becomes known that some of Britain's biggest firms have established their partnerships within its

The Jersey authorities have looked far afield for precedents, in particular to the US state of Delaware, where a similar law already exists. All the biggest US accountancy firms utilise the Delaware system, which has since been adopted by several other US

Ernst & Young may be among the first of the big UK firms to become an LLP. Senior partner, Mr Nick Land, said: "Initial consultations with a small number of clients and with all our partners have produced a very positive reaction. Over the last few years the accountancy profession has been the subject of increasing amounts of litigation fuelled by the doctrine of joint and several liability. In the current climate our partners are exposed to significant personal risks and along with our competitors we have been investigating ways to reduce this risk substantially."



Japan. In fact, offering one could even be regarded as an insult.

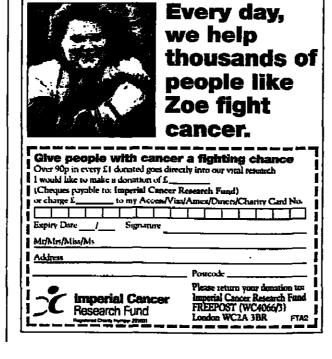
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One useful tip, however, is to join the JAL Mileage Bank Europe programme. Then every time you fly with Japan Airlines you'll be able to collect mileage credits towards free flights, upgrades, holidays and hotel accommodation.

Mileage credits can also be collected and redeemed on the Air France and American Airlines® networks worldwide. and collected from over 260 hotels.

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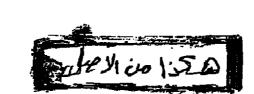
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General Electric Company joins contestant against McDonnell Douglas, Matra and BAe | Glove

# Hughes finds partner for missile bid puppet

By Bernard Gray, Defence Correspondent

Hughes, the US missiles and electronics company, has recruited the UK's General Electric Company to its team bidding for a £650m (\$988m) UK cruise missile competition. The precise work GEC will undertake if Hughes wires the service. take if Hughes wins the contract has not been decided, but Hughes yesterday said that it from the US and two European feature. Hughes is widely was likely to involve system electronics and testing. It would probably amount to about 10 per cent of the contract's value.

Force fighters with long-range called GrandSlam. highly accurate missiles is hot The leading Eu

ting up.
Hughes, which has been viewed as the leading US contender for the contract, has suffered for its very limited UK involvement, while GEC's own offering for the competition has in effect been ruled out.

teams. Hughes is widely viewed as the leading US offer, with its smaller-scale version of the Tomahawk Cruise missile. McDonnell Douglas is The move comes as the war offering a version of a missile in service with the US Navy.

The leading European con-tender is the Storm Shadow from British Aerospace and French-owned Matra. Last year the French government insisted that the contract should be awarded to the BAe-Matra team as a precondition for allowing the two companies to pool their missile businesses. That condition has now been dropped and the companies have agreed to merge. But French government approval will not be given until after the

UK decision on the missile

competition in July, and if the BAe-Matra team loses, the deal

tender is the Daimler-Benz Aerospace and Bofors KEPD 350, which has scored well with the UK defence ministry's Pro-curement Executive as a cost-effective weapon, but the team has been weakened by its lack of significant UK partners. The ministry and the Department of Trade and Industry are looking to see if the contract could be used to rationalise overcapacity in the European missile industry. Matra and BAe argue strongly that their joint venture will provide a

starting point.

Daimler argues that its close

BAe-Matra deal in the vague

hope of an Anglo-German link. Neither US contender sug-

ties to BAe and GEC on the contract.

make a longer-term missile link logical However, nothing substantial is likely to be negotiated before the contract is awarded, and British ministers may not want to damage the

gests that its bid would provide significant rationalisation. However. Hughes is working with BAe on offering a new the US, and has promised UK contractors \$120m of work on a cruise missile competition in the US if it wins the Pentagon

Debt (£m)\*

133.37

72,73

109.92

3,060.00

52.36

Excluding Equites

550.16

Soo the panda, were sold along with various water pistols and magic wands, to the Global Rights Development Fund, managed by the development capital arm of the City mer-

Mr Matthew Corbett, whose father Harry bought Sooty for 7s 6d (£0.37½) in 1948 for his newly born son, decided to sell the rights after finding that none of his three children wanted to take his place as

In January, the rights to the

seeking a buyer for Sooty for the past six months, said he and Sooty had found the City a strange place. "We were up to 04h30 discussing the deal with lawyers. It was quite bizarre, and it made me realise I am a dolly-waggler, not a big businan," he said.

rights sell for \$2.1m

By John Gapper and Alice Rawathorn

The rights to Scoty, the badly behaved puppet bear with black ears who often squirts water at his fellow puppet Sweep, were sold yesterday for £1.4m (\$2,12m).

Countless repetitions of the catchphrase "Izzy whizzy, let's get busy" as Sooty prepares to make magic have helped to conjure up the latest example of a high price being paid for a long-established children's

Sooty, Sweep the dog and chant bank Guinness Mahon.

Sooty's stage companion.

Enid Blyton characters Noddy, the Famous Five and the Secret Seven were sold by her heirs to the leisure company Trocadero for £13m.

Mr Corbett, who has been

The Global Rights Development Fund. in which Guinness Mahon and Sony are investors along with several UK pension funds, is an £8m fund that specialises in buying intellectual copyright, and already owns rights to Thomas the Tank Engine.

Mr Simon Turner, the fund's senior investment manager, said Sooty was an established business with a turnover of £1m and annual profits of between £200,000 and £300,000, that could be valued according to normal measures.

**UK NEWS DIGEST** 

## **Internet move** for consumers

UK consumers are to be offered an electronic marketplace on the internet which would enable them to club together to negotiate group discounts on anything from washing machines to cars and package holidays. The Consumers' Associstion, publisher of Which? magazine, is introducing the service in a range of experimental products to be launched on the Internet in the autumn and called Which Online.

"The idea is to allow someone who wants to buy a Ford Scorplo to get together with five other people who also want to buy a Ford Scorpio," said Mr Alan Stevens, editor of Which? On-Line. The potential buyers can then exchange information to discover the cheapest dealer and approach the dealer together to secure the best price.

Stefan Wagstyl, Industrial Editor

#### Minister heads for Russia

Mr Ian Lang, chief industry ministry, is going on a three-day trade visit to Moscow and St Petersburg next week. It will be the first to Russia by a trade secretary in nearly four years. Mr Lang plans to sign one agreement to expand scientific exchanges and hopes to complete a second promoting co-operation in the nuclear industry, including the treatment of nuclear waste and safety services. The UK is Russia's third largest trade partner.

#### Exchange reform nears

The London Stock Exchange yesterday moved closer to reforming the City of London's share trading methods as Mr Kenneth Clarke, chancellor of the exchequer, accepted in principle the idea that brokers should retain tax privileges in a reformed market. The exchange plans a two-tier market in which order-driven trading is supplemented by firms that trade blocks of shares to provide liquidity to big investors. This is due start next year. John Gapper, Banking Editor

#### Two-speed economy persists

Consumer spending recorded its strongest growth for more than two years in the early months of 1996, but UK manufac-turers' order books are in their weakest state since the end of 1993. The dichotomy between the UK's stagnating manufacturing sector and its buoyant service industries was underlined by a series of official statistics and business surveys yesterday. They highlight the difficulties posed to the Treasury and the Bank of England by Britain's two-speed economy.

After taking account of inflation, consumer spending grew by a seasonally adjusted 0.8 per cent in the first quarter of the year, the Office for National Statistics said yesterday. This was the bighest figure for nine quarters. Output in manufacturing fell for the second successive quarter, reflecting weak export growth and companies' efforts to shed stocks of unsold Robert Chote, Economics Editor

#### Award for FT journalist

FT journalist Jonathan Guthrie has been awarded the 1996 Technical Pensions and Investment Journalist of the Year award. His winning submissions about the politics behind the UK Pensions Act and a financial squeeze at municipal authorities were written for the FT magazine Pensions Management before he joined the FT last year.

Freelance writer Peta Hodge, a contributor to the personal finance pages of the FT, won the 1996 Consumer Pensions and Investment Journalist of the Year. The awards were sponsored by actuaries Alexander Clay.

## 'They figured we were colonials,' says US Name

moyd's, the private London insurance market, has fallen prey in recent months to a familiar mistake: a failure to understand the US. And this time, with a vote on the market's future drawing near, it could be costly.

Lloyd's failure to anticipate problems brewing on the other side of the Atlantic has put it on the defensive in two US legal battles, handing the tactical advantage to its opponents.

Mr Ronald Sandler, the chief executive of Lloyd's, who was in New York yesterday to promote a reconstruction plan to Names there, admitted that the market's 2,700 members in the US present the single biggest obstacle to the market's plans for survival. Names are individuals whose assets have traditionally supported the insurance market.

While around 80 per cent of Names around the world back the restructuring plan, he said, opposition in the US is higher - though supporters there are still "in the majority". Mr Sandler added that he was confident that the market's authorities would win suffi-

cient support. To do so, they will have to anticipate and counter legal

series of attacks from statelevel securities regulators, beginning late last year. Led by authorities in California, which tried to freeze the \$12bn US trust fund out of which insurance claims are paid, they have questioned whether US names were recruited illegally.

Lloyd's had not expected this: all its efforts had been

LLOYD'S OF LONDON spent cultivating the body that represents the country's state insurance regulators, the National Association of Insurance Commissioners. On this, at least, it was successful. The NAIC, mindful of the threat to the solvency of US insurance companies that have reinsured risks at Lloyd's, has backed the market against the securities commissioners. The second US assault has been even more surprising to the authorities at Lloyd's futuristic headquarters in the City of London. In early May, the Securities and Exchange Commission filed a motion in a federal court in California supporting an appeal by a large group of

Names to have their claims

against Lloyd's beard in a US

in recent months. First came a fought off three such appeals court cases before, but has never faced the opposition of the SEC before.

The SEC's move has served

to focus attention on a question that Lloyd's would rather remain unresolved; does joining Lloyd's count as making investment under US securities laws? The question is of more than academic interest. If the answer is yes, then Lloyd's Names would be covered by the anti-fraud provisions of US securities law, opening up extra avenues for potential legal action over the manner in which US Names were first recruited to the market. To add to Lloyd's discomfort, the US Postal Service has started its own investigation into the same questions.

For its part, the SEC has never taken a formal view on whether Lloyd's is covered by US securities law. However, Mr John Avery, the SEC lawyer handling the Lloyd's case, says he believes they are - and that many other SEC staffers agree. Lloyd's says it has never reached an agreement with the agency on this question, but concedes that it has always acted as though a Lloyd's investment counted as an unregistered security. It is Lloyd's willingness to

recruit actively in the US, from the mid 1970s onwards, in spite of this uncertainty, that underpins its legal difficulties. And Lloyd's seems to have done little to resolve the issue. Mr Avery says: "They've never actually sat down and run us through their arguments." That could prove a costly miscalculation. As Mr Sandler conceded yesterday, US Names have greater opportunities, given the nature of the US

the support of US Names by offering them a better deal. Some US Names, however. show every sign of using what-ever legal powers they have. "They figured that we were the colonials and that we weren't very bright," said Mrs Barbara Lyons, a New York Name who ioined up in 1979 with the compensation she received after her husband died in an air crash. "You take your chances when you gamble - but not when the deck's stacked legal system, to cause trouble than do Names in other counagainst you. I've reached a point where I don't want to tries. Yet, he added, the market has no intention of buying pay any more."

Canada

The Government of the Arab Republic of Egypt **Holding Company for Metallurgical Industries** 

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ACC was incorporated in 1989. It operates two dry Polysius kilns with a combined nominal capacity of 1.98 million tons of clinker per annum. The plant is situated 40 km. west of Alexandria. Actual production, essentially ordinary Portland cement, reached 2.3 million tons in 1995, making ACC one of the largest players in Egypt, with a 14% local market share. Bottom-line profits reached US\$39 million in 1995, a 78% increase over 1994 results.

The table below summarizes ACC's financial performance during the last three years. Note that the fiscal year ends in June.

Figures are in US\$000's

Summary Balance Sheet	1992/93	1993/94	1994/95
Cash	24,447	39,608	29,071
Net Fixed Assets	162,816	141,823	126,218
Total Assets	217,755	217,268	193,634
Long Term Loans	142,360	90,484	38,378
Net Worth	10,836	34,117	44,509

Summary Income Statement	1992/93	1993/94	1994/95
Net Sales	82,541	98,938	105,772
Earnings Before Int., Taxes, Dep. &Am.	40,283	53,397	49,067
Earnings Before Interest & Taxes	25,556	36,942	34,017
Net Profit	5,100	22,112	39,372

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The deadline for submission of bids is June 24th 1996. Investor(s) can bid for whole or part of the offered shares.

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## Ideas riding on the swell of ambition

**David Lawson** explores the definitions and future of this growing industry

Imagine a whole city run by the private sector. Not so farfetched when you consider how much importance the gov-ernment places on outsourcing local services - and the noises New Labour is making about professional city mayors if it wins power.

In fact, why not pass central government services across the divide? Indeed, the private roller is already beading in that direction.

In the private sector, businesses have for some years been pursuing a policy of farming out non-core services. Local authorities and central government have followed, as a result of government-inspired initiatives such as compulsory

Yet, confusion about the role, value and future direction of facilities management, particularly as it affects the property sector, remains. Some advocates see its remit widening further. Thus, Mr Lionel Prodgers, joint managing director of Chesterton Facilities and Property Management (CFPM),

Reprography/Internal pos

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Data communications

Annual costs of a workplace

insists that the facilities manager does not necessarily just provide services but decides whether they are actually

Hence, the idea of a town run by managers responsible for outsourcing all main ser-vices - answerable to the politicians, of course - put forward by Mr Oliver Jones, FM managing director for the Symonds Group. He sees this as a natural development, particularly in the light of the compara-tively small savings achieved so far through compulsory competitive tendering.

Moves in this direction may, however, not advance far beyond theory. Although the same umbrella term - facilities management - covers both providers and arrangers of services, most companies within the sector are in fact still involved mainly in delivery.

In the marketplace, too, single-service contracts whereby companies provide clients with catering, cleaning, or a similar single outsourced service - predominate, according to the annual industry review sponsored by Mowlem and published by the Centre For Facilities Management at Strathclyde Business School.

Yet, many operators are seeking to increase their presence at the higher management end of the spectrum by

acquiring consultancies. In recent years, Honeywell has taken over FM<sup>2</sup>; Johnson has acquired Procord; Chesterton has won British Gas FM: and Symonds has thrown in its lot with Compagnie Générale des Eaux.

Whether this represents the future direction for the sector is open to debate, however. Mr Don Kenny, managing director of Mowlem FM, for example, believes the industry will polarise into service and management companies. The two areas require different skills, he says. Facilities managers need to focus on strategy. while service suppliers concen-

trate on people management.

Despite these uncertainties however, there can be little denying that the industry has grown impressively in recent years. Market Audit, a study by Asset Management, estimated the current UK market at £47bn excluding IT services. About £20bn of this has been contracted out, and has produced cost savings of 7 per cent in the public sector and up to 20 per cent in businesses.

Property has shown particularly strong growth, with management of buildings considered by many companies to be very much a non core activity. According to the report, some 36 per cent of British compa nies were happy to outsource in this area. More than a quarter of all businesses aim to farm this out in the next five

The benefits, of course, work both ways. Property agents and construction companies have seen facilities management as offering an alternative to the problems experienced during the course of the recession in their own depressed core markets.

At the same time, long-standing service suppliers have been keen to expand. Hence, the current state of flux in the industry, leading to takeovers such as Rentokil/BET and a host of



smaller mergers. "Control companies continue to acquire managing agents and are beginning to establish a market lead," according to the CPM/Mowlem report.

Underneath, a more fundamental examination is going on. Management becomes impossible without proper tools to analyse processes and costs, and without measures of efficiency. "Anyone can save money by cutting costs. The real test is increasing value," says Mr Prodgers, who is developing software powerful

dent on a robust spread of cli-

ents." The Hungarian encoun-

tered by our novice traveller

enough to handle complex FM

The British Institute of Facilities Managers is also trying to set up industry standards to act as benchmarks but there are still problems over defining costs. Most data are historical or expensive, making it difficult for consumers to assess value for money. Ms Elizabeth Collie of the property agents. King Sturge, also points out that FM has traditionally serviced owner-occupiers, and has not been geared to providing data on investments, with their

extra need for dealing with ser-vice charges. This is already proving a problem on some

government estates. One certainty is that outsourcing of services will grow. Who manages that process is debateable. Mr David Miller, managing director of FM2, puts question marks against many current operators. Property agents have problems to overcome in their own core area plus the difficulty of adjusting from servicing the need of landlords to serving the needs of users. They would have to

buy expertise, as Chesterton

Traditional service suppliers

are suffering severely from

cut-throat tendering and are trying desperately to move into management as a way out. They should stick to what they are good at." says Mr Miller, who predicts more mergers in the BET mould. what most hoped would be the

Another pitfall waiting along road to riches could be the end of recession. "This would remove some of the cost pressures that have driven market growth," says Mr David Sharpe of Asset Information, Busiises could pull back in-house outsourced services - a real threat where traditional managers are jealous of their power - or at least cutback on fur-

ther contracts. But the consensus is that facilities management in all its guises is near the beginning of a growth curve. This may be less steep than it has been in recent times but should still continue to climb upwards as businesses become more experienced in outsourcing.

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# bruising welcome can await the newcomer

FM specialists are looking beyond the EU and US at China and the Asian 'tigers'

It had been a tough trip. Five countries in as many days and little to show for it other than a black eye and several dog-eared phrase books. "A guy in Hungary thought I was trying to steal his cleaning contract," said the battered traveller, begging to remain anonymous after telling jealous colleagues his bruises were to be blamed on a night on the

The potential for misunderstanding is not usually so violent when facilities managers try to sell their wares outside traditional markets. But it can be frustrating, "They don't even have equivalent terms in other languages," added this novice salesman.

That is not surprising, considering bow new the concept still is in most countries. Yet that lack of development is the very factor enticing FM specialists into the wider world. As growth slows from more

nearer 20 per cent in mature Netherlands and US, suppliers are drawing up game plans for

The 12 EU members, for market worth some \$1,300bn by the end of the decade, according to estimates by Johnson

Such fantastic figures raise evebrows among even the most optimistic analysts, who point out that this includes work that will never be outsourced as well as IT spending. But they agree that the potential is enormous if other nations follow patterns set in the UK and

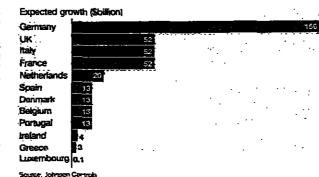
Pitfalls are also legion. Black eyes may be rare but more experienced operators recognise that battling to supplant entrenched suppliers can be figuratively bruising. So they are aiming to export higherlevel strategic skills, structured to work through local

The most promising markets are among multinationals which seek continental, or even global standards. "They are no longer seeing the world than 30 per cent a year to according to offices or even

countries," says Mr Oliver room, reception, grounds, engi-Jones, managing director of facilities management for Symonds. "Today we are looking at time zones such as the Americas, EMEA (Europe,

Pacific Rim." IBM, for instance, tendered out all 8.8m sq ft of its office, manufacturing and storage facilities across 13 countries. Not surprisingly, this was won by Johnson Controls, which already handled the estate in the US. Netherlands and UK. These cover maintenance, cleaning, reprographics, mail

European market up to 2000



was certainly robust - revealneering and capital projects. A ing another layer of problems crucial part of the deal is that faced by any business trying to more than 150 staff will transpenetrate new markets. Even when control remains fer from IBM to Johnson and day-to-day management will be local, switching to another source can disrupt managers who have built client relation-Zipeure, business development director of Johnson Controls ships. "Then there are all the other hurdles such as lan-Europe, feels this may not be a portent for large groups open-ing up frontiers. "Within other guage, contract structure, skills and culture," says Mr multinationals there is not David Miller, managing director of consultants FM2. "In Gersuch an autonomy," he says. "That is why success is depenmany, for instance, only 10 per

> the exact opposite of the US." On the other hand, mainland Europe and parts of south-east Asia share common factors which could drive the market forward. Cost reduction is paramount in the battle for international efficiency. So is the advance of regulations covering health and safety, and the need for specialists to handle more complex buildings. Some governments are also following the UK lead in privatising ser-

cent of catering is outsourced.

Lack of progress is partly because most countries have not yet encountered the drivglobal performance benchmarking and the persuasive powers of FM consultants.

farmed out in a comprehensive fashion to specialists.

equally between the UK, Italy and France put together.

vices traditionally carried out in the public sector.

The UK has, after all only recently realised that the battery of none-core services that businesses have handled themselves for centuries can be

The most promising targets picked out by Johnson Controls in its European study reflect the scale and growth of economies. The lion's share of projected growth in outsourced facilities across the EU from \$260bn to almost \$400bn will be in Germany. This dwarfs the rest of Europe, with growth of \$156bn - the total shared

Then there are the tiger economies of south-east Asia and waiting beyond them the immeasurable potential of mainland China. The tidal wave of development, particularly mixed-use developments, is providing a fertile hunting ground for FM specialists offering strategic management skills honed in northern Europe and the US. Most of the top consultants have already merged into international groups or already have global

tions which do not have an existing overseas infrastructure will find the going tough. says Mr Robert Sharp, new

managing director of Drake The group has already begun building on its experience with contracts to manage facilities at Macau Airport and the Armed Forces Officers Club in Abu Dhabi. **US-based Johnson Controls** acquired Procord, a management buy-out from IBM, to

gain a UK foothold. It could move in a similar direction in the Nordic countries after taking over the Stockholm-based company PRN, which had provided IBM's services. FM2 was acquired by Honeywell for the same reason, linking international financial muscle with management expertise. Symonds reversed this transatlantic flow by setting up

Affiliated Building Services in the US, the home of these international giants, and promptly snapped up the first contract in a phased programme of outsourcing by

But the UK manager has also felt the need for deeper pockets



and wider contacts elsewhere in the world, and is now a subsidiary of Compagnie Générale des Eaux. It has used these to expand in the Asia/Pacific region by acquiring transport consultant Hendersons. A Symonds business has also opened in Australia. This will also aim to tap the immature FM markets across south-east

These international groups seem likely winners in the increasingly global battle for markets. Novices struggling to protect themselves against rate Hungarian cleaners might be better off sticking to a language they know.



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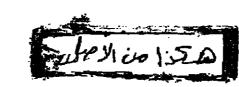
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■ Private Finance Initiative: by Kate Lowe

## A scheme with promises still unfulfilled

The nature of PFI deals means that there are risks present as in any other FM contract

Like so many "big ideas", the government's Private Finance Initiative - essentially a scheme to inject private finance into publicly-sponsored capital projects - is taking its time to live up to its promises.

Four years into PFI method-

ology, the members of the consortia chasing contracts to design, build, finance and operate anything from hospital wards to new central government offices, continue to decry the costs of bidding while other potential participants have held back, unable to justify the transfer of risk that lies at the heart of PFL

Last month the Treasury Committee published a report on PFI describing government expectations that PFI spending which had risen from £300m in 1993-94 to £600m in 1995-96 would treble in 1996-97 to £61.7bn as "at the very least, codimistic."
However, facilities manage-

ment companies remain positive about the opportunities opened up under PFI. Of all the partners that make up the consortia bidding for work, facilities management companies are probably the most comfortable operating in circum-

stances where tough performance criteria and long-term partnerships with clients are order of the day - both issues which lie at the heart of PFL Currently, while the in-house teams of government depart-

ments may need some advice from FM consultants when assessing bids, the vast major-ity of the work available for FM companies derives from the commitment of the private pariners under PFI to provide building maintenance and other services to their public sector tenants for periods of typically 25 years.

The problem is that with a typical lead time of three to five years before a building project is complete, there is a long wait before FM companies can expect to see any return on their involvement. "My percep-

Marketing

Other accounting

Pensions admi

Buildings FM

**Business functions assessed** 

37 35 27

tion is that facilities management firms have not rushed to get involved - PFI is a long protracted business," says Mr Andrew Russell, head of the PFI unit at property consultancy Chesterton International. "There are long periods of silence for the FM operator and then the building starts going up - you don't start get-ting paid until it is finished."

But as Mr Nigel Manger, associate director at Symonds Facilities Management points out, there can be useful work picked up on the way: "Many hosoital trusts for example are interested in the FM operator taking over the facilities management of their existing hospital - they see it as an excellent way of moving staff over to the new operation. Meanwhile, the lengthy

costly tenders from prospective public sector tenants. "Part of the problem was that the people who were buying were in a process that perhaps they didn't understand, moving into

> ties Management. Once into the operational stage of the PFI contract, the charge for the operation of services - pegged to the retail price index - has to be right: Someone has to say we can deliver services at this level for 25 years - if they get the price wrong and they can't increase efficiencies, they will be suffering for a long time," says Mr

> > 10 15 20 25

nature of the operational side

of PFI contracts means there is

a growing recognition that

FMers with their service exper-

tise need to be involved up

front - with the possibility of additional fees. The impor-

tance of looking out for the operational needs of the build-

ing at the design phase is so

important that consortia which regard FM as simply an addi-

tional feature, will find profes

sional FM companies rejecting their approaches: "We turn

people away now if they

approach us with a PFI pro-

posal that has to be in in one

month," says Mr Wayne Fel-

ton, managing director of FM

One hurdle for many FM

companies has been dealing

with overspecified and hence

a highly commercial environ-

ment and facing multimillion

pound orders," says Mr John

Ellis, director at Haden Facili-

giant Procord

Russell. Many cash-strapped public sector tenants meanwhile, used to operating in badly maintained buildings, are out of touch with the real cost of providing such services. "In one contract we looked at. outstanding repairs ran to £16m - this is obviously going to mean a significant change to current service level spend-

ing," says Mr Manger.
As in other FM contracts, the operator takes the risk of nonavailability of a facility or service, "In a hospital, for example, you get paid for the number of beds available - that is no different from existing contracts," says Mr Felton.

But one complication is the expectation that market testing of services will continue. "Will a trust that wants greater efficiencies impose a regime where the facilities manager has to test subcontractors across the board every five years, or will they allow it to do what it wants - this is still being debated," says Mr Marshall Levine, partner at Linklaters and Paines.

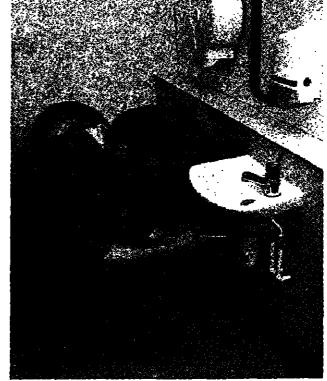
Meanwhile the FM operator may have to find alternative users for a building that forms part of a PFI contract. Procord is currently bldding for a contract with the British Museum to refurbish a building which it. will not occupy immediately.
"We would take on the risk therefore of finding other tenants who can fill the building temporarily," explains Mr Fel-

Other risks involved include changes in the law - on health and safety for example - which cannot be predicted but can have a profound effect on the working environment and its maintenance. The same problem arises with technology. "When you are looking at the output specification you are looking at creating a particular kind of environment - this

could change," explains Mr Mike McGeever, business development manager at Tarmac Servicemaster. Still, many believe FMers could and should be taking a lead role in PFI projects - not least because, they argue, it is FM companies which understand best what the impact of building design and refurbishment will be on maintenance

and the provision of services over a long period of time. Mr Russell argues: "A 5 per cent saving on the cost of running a building is much more important than its construction cost. FM is therefore intrinsically more important.

And the signs are that FM companies are getting ready to make this leap. Both Procord and Symonds EM, in partnership with the Symonds Group project management operation, are looking seriously at leading PFI consortia which could see them doing everything from organising the financing of large projects - taking an equity stake if appropriate - to recruiting designers, builders



Managing facilities: the unglamorous but essential services rema

"Our parent company, Johnson Controls has taken a PFI style role as the lead integrator for the JFK airport in the States where it pulled together finance partners and so on." says Mr Felton. "We are now relaunching ourselves as the prime integrator for PFI projects in the UK.'

Meanwhile, Mowlem Facilities Management, in association with a major clearing bank, has aiready funded a bid

for a £100m hospital contract. Mr Tony Lenehan, a director, explains "The rational for FM firms leading PFI is based on the whole life cycle approach. PFI means working in partner-ship for a long period of time - this makes it ideal for facilities people to be co-ordinating the whole project rather than just supporting.

Kate Lowe is assistant editor of Property Week

■ Residential property: by David Lawson

# Set for a great leap forward

skills and the strategic powers of FM specialists are necessary

Commercial . premises monopolise attention as facilities management evolves into a recognised discipline. That is almost inevitable, considering the complex range of services involved in running modern buildings, and the pressures on cocupiers to cut costs. Moves have already been made into such buildings as hospitals and

But the industry is now

significant results for our clients,

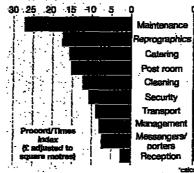
France you should speak to us first.

Property managers' Ministry of Defence homes has reminded managers that there is a huge property sector yet to conquer. Housing does not fit easily into facilities management, however. Most homes are owned by individuals rather than businesses, and those held for investment have traditionally been handled by letting agents.

Two gaps are opening, however, which could allow FM specialists to move into this sector. Tenants are becoming more demanding, partly because of new laws increasing their power to influence landlords. Investors are also aware of the competition they face from a surge of new rented

property coming onto the mar-ket, and are keen to improve

UK market value\*



Smart owners recognise the dangers of the "Teflon desk syndrome", according to Mr director at the Symonds Group. This involves agents simply passing on costs in service charges, leading to increasing dissatisfaction among tenants.

"We are having discussions with major residential property estates about how we might reduce charges and provide a better service," he says. This would combine the skills of property managers with the strategic and and purchasing powers FM specialists provide to the commercial property

But there is a grey area between private and investment housing which could fit even more closely into the role facilities managers play as servants of occupiers rather than

landlords. Big organisations such as international banks. large manufacturers, hotels and oil companies hold sizeable portfolios of homes for staff accommodation.

"These are crying out for attention," says Mr Lionel Prodgers, joint managing director of Chesterton Facilities and Property Management (CFPM). Ironically, the first thing an FM specialist might do is sell them off. Accommodation is

really just another support ser vice, says Mr Prodgers, They don't own the lorries that move goods, nor the cars their staff drive. So why hold

The Ministry of Defence has half-answered that question by selling off the whole of its married quarters. But it will lease back those occupied by service personnel. An alternative would have been to hand over the whole task to an FM snecialist, which could pick and choose property as and when required.

This is what Shell has done in Aberdeen for its 1,200-strong Brent Offshore development team. Bell-Ingram, a Scottish manager now part of Chesterton, was called in to look after the residential estate in 1994 after a long history providing professional services on pipeline development as well as finding and managing the divi-

sion's new offices. This involved around £100m of housing for staff ranging from the managing director to the newest graduate. Now

almost all property is rented. This is perhaps the crucial difference between property and facilities management. The former takes over responsibility for rent collecting and maintaining the bricks and mortar: the latter steps back and asks strategic questions about how a service should be

Shell's particular needs involve a large, but ever-shift-ing group. "There can be 20 people coming and going in one month," says Mr Ken Thomson, head of CFPM in Scotland. But in the next, only a couple may move.

The large stock of homes was held to ensure a sufficient range of choice. Housing is part of Shell's staff incentives, so it needs to be not just of the right type but the right quality. But that meant carrying the cost of excess. Thomson points out that a 10 per cent void level could waste £1m a

Switching to rented homes means he can take on property of the right type when needed. CFPM also standardised all the leases to cut paperwork time and expense. But it is a very thin tightrope to walk, and running this kind of service requires a battery of management tools.

The first was relatively simple: a 24-hour help desk to give tenants an immediate response to problems ranging from a broken dishwasher to a collapsing roof. Shell monitors staff views on their homes, and this contributes - or deducts from CFPM's performance

However, the rest was more



Shell housing in Aberdeen, it has to be of the right type and quality - and well

complex - but could prove extremely lucrative in the long run. CFPM has used the Aberdeen contract as a testbed for developing a suite of FM software geared to housing that it now hopes to use in winning further contracts. This covers everything from preventive maintenance, through accounting and tendering to recording the particular needs of tenants. It also helps portfolio management - another area common to FM but foreign to normal

property management. Mr Thomson has to juggle various lease lengths and property types to ensure that he matches the various needs of a

entails tracking and forecasting Shell's needs. As the biggest customer in

Aberdeen, he can pull heavy strings with local agents to ensure the right kind of property is on tap. Too much empty dential and wants to back up space and the performance its property management skills bonus suffers again. Too little - or the wrong kind - and people complain.

This has worked well enough to save £250,000 on maintenance alone, and won CFPM a discretionary bonus from Shell in its first year. The success of the partnership even persuaded the oil company to

open its computers to hand

changing group of staff. That over tax information, so Ches terton can calculate staff allowances.

Mr Prodgers now aims to widen the net. Chesterton has recently re-acquired its former agency arm. Chestertons Residential and wants to back up with FM systems to pitch for other big groups. He points out that many international groups such as banks provide staff housing. And some are suffering from those which have had to be repossessed under cheap loans provided by the firm. One London institution with around 200 properties

has already been targeted.

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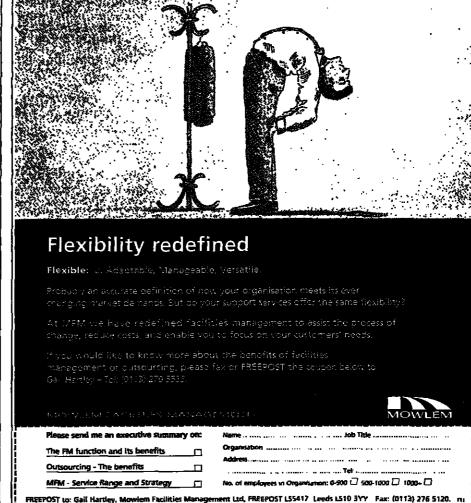
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n the film *LA Story*, Steve Mar-tin places a waste paper basket directly under his letter box to catch all the junk mail he expects for the day - apparently the only correspondence he receives.

Cyberspace browsers in the US fear their e-mail boxes may soon suffer the same fate, stuffed solely with unwanted messages ready for the virtual rubbish bin.

The extent to which companies can control themselves in this area, marketers say, may determine the future success of commercial e-mail - dubbed "d-mail" after direct mail.

While US marketers are excited about d-mail's potential, they also dread its overuse. "I live in fear that there will be one event that triggers a backlash, with the public calling for restrictions on commercial e-mail," says Hunter Madson, head of JWT, a subsidiary of J Walter Thompson specialising in the Internet. People have a low patience level in this area. I myself get a lot of e-mail I don't want, and find myself sending back messages to companies asking 'How did you get my name?"

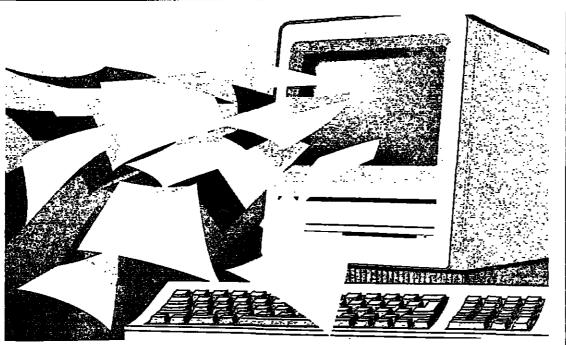
Despite some continuing discom-fort, both the use of and tolerance for d-mail seem to be growing. Flower services in the US use the Internet's postal service to remind customers of important holidays and special personal dates. The discount stockbroker Quick & Reilly notifies clients of new services through e-mail. Consumers can even receive coupons in their cyberspace boxes.

Commercial e-mail has come a long way since the early days of the Internet, when doing business in cyberspace was considered an out-

Just two years ago, surfers were scandalised when a lawyer e-mailed a pitch for his services to the members of a "chat room" on-line discussion group. Chat room participants were so offended that they "flamed" the intruder, bombarding him with hostile e-mail responses. "Things are changing so rapidly that that incident now looks like a quaint artefact of the Internet's early years," says George Wiedemann. chief executive officer of Grey Direct in the US, a division of Grey

Despite the growing use of d-mail, there have been few complaints. Marketers say that is because recipients usually ask to be put on the company's e-mail list. A growing number of Web sites request view ers' cyberspace addresses, which they use in a selective way to keep in contact with customers.

Quick & Reilly asks if the client would like to receive announcements about new products, for instance. Florist 1-800-Flowers asks if Web browsers would like to be reminded through d-mail of important dates such as their mother's



US experience of marketing on the Internet shows the need to guard against junk mail, says Victoria Griffith

# Taking risks

birthday. If conducted well, companies say these campaigns can yield enormously successful results. 1-800-Flowers says it has sent out 200,000 reminders to clients over the last year, participants in the programme buy, on average, three times more than other customers, and spend about \$11 (£7.20) more on each transaction. "E-mail has turned into a powerful tool for us,"

Despite some discomfort, both the use of and tolerance of d-mail seem to be growing

says Donna Iucolano, manager of interactive services for 1-800-Flowers. "We not only remind customers of holidays; we also e-mail confirmation that orders have been sent. We plan to use this more in the future."

Because d-mail is a relatively new phenomenon, advertisers say companies should religiously follow a set of rules to avoid irritating con-

Grey Advertising circulates five "Principles for Marketing E-Mail". The recommendations include, for instance, the "opt-out" option, which allows consumers to request their removal from the company's mailing list. Other requirements include no on-line solicitations in chat rooms that expressly forbid commerce, and allowing Internet users to request that their e-mail address not be sold to another com-

Yet the days of prudence may be limited. Internet marketing compa-nies such as Firefly and Riddler are building up databases to facilitate large-scale use of d-mail. Riddler, for instance, invites browsers to volunteer information about themselves in exchange for sweepstake entries and other rewards. The more information offered, the greater the potential prize.

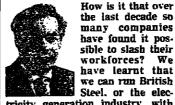
Other groups sell e-mail directories with thousands of entries. The databases are still small, but advertisers predict they could soon be a powerful force in cyberspace marketing. "Pretty soon. I'll be able to access databases that allow me to d-mail a very targeted demographic set," says Steven Carbone, president in the US of Grey Direct E.marketing, an arm of Grey Advertising. "If I want to reach just 29-year-old hockey players, I can buy a list with those people's e-mail addresses.

While the ability to direct e-mail campaigns to such a narrow group may increase effectiveness. it also leaves marketers open to criticism of invasion of privacy. With the Internet becoming increasingly commercial, it is not surprising that companies are latching on to e-mail as an exciting marketing tool.

Yet the private sector needs to proceed with caution, marketers say. D-mail will define itself over the next few years. If companies step lightly, it could turn into a sophisticated way of targeting likely clients. If it is misused, we may all soon be holding out our virtual waste bins at the cyberspace

#### JOHN KAY

# A euphemism that is going out of fashion



have learnt that we can run British Steel, or the electricity generation industry, with people we once employed. And it is a reduction in numbers, brought about the dramatic rise in manufacturing productivity in the

Were we really once so inefficient? And can we continue this progress indefinitely? In British Steel, or the old Central Electricity Generating Board, we really were once so inefficient. But in most business sectors, the economics of downsizing is more complex.

Once upon a time, most industrial and commercial processes were organised around fixed structures, routines and jobs. There needed to be a man at every stage on the production line. There had to be an assistant behind every counter in the store. Each newspaper had a fixed complement of staff, and so did most bureaucracies. Even those processes which were once organised like that now rarely are. Most activities in modern economies are performed by teams of flexible and indeterminate size. How many journalists do you need to write a newspaper? What size of staff is required in a superstore? Much of what happens in a water company, or a modern production line, happens automatically without explicit human intervention: how many people do you need to supervise the pro-

None of these questions has any clear answer. You can write a downmarket newspaper with very few journalists: but if you want stories that are properly researched and well written you will need rather more people to write it. You can let the supermarket customers pull the groceries out of cardboard boxes themselves, or you can have staff at the checkout to help them pack their bags. And you can cut the number of water company employees to very low levels if you accept that there will be fewer people around

How is it that over to notice, or to help, when things go wrong. When you visualise activities in

this way, you can also see why it is not too difficult for almost any business, faced with an edict from its board, its regulator, or the firm that has just acquired it, to make an arbitrary cut in its labour The ability to make such a cut

might demonstrate that there is great scope for increased efficiency. Or it might reflect a different judgment about the size of team you need to produce a quality newspaper. Or another opinion about how tolerant shoppers will be if the shelves are less rapidly stocked and the checkout queues are longer. Or an acceptance of a higher level of risk in the water supply business. All these things - how many journalists you need, what quality

Most activities in modern economies are performed by teams of flexible and indeterminate size

of service your supermarket customers are willing to pay for, how much risk it is prudent to take - are matters of fine judgment. Only over time, and then not at all clearly, will you see whether a smaller staff can maintain journalistic standards. your customers will accept the longer queues, or whether you have assumed more risk than was wise. It is easy in that context for a macho manager to demonstrate that substantial savings are possible. He might be right. But his ability to make the savings doesn't actually prove that he is

right. There is another factor which makes downsizing look attractive. If you cut your labour workforce by 10 or 20 per cent, you will try to focus your cuts on the weakest 10 or 20 per cent among them. Thus the operation improves the average quality of your staff. This benefit won't last indefinitely, of course - you will make as many mistakes about recruitment and promotion in future as you did in

the past.

And it is a benefit which is won quite expensively. It costs a lot and not just in cash - to get rid of ineffective but long-serving employees in a humane way. You increase the feeling of insecurity right across your organisation -sometimes this is positive in its impact, but not often. You impose further costs on the public purse, which takes the strain when the under-employed are turned into the unemployed

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None of this is intended to suggest that companies should not be constantly trying to improve their efficiency. They should. Or that they have a public responsibility to employ people even if there is nothing for them to do. They don't. But when we read on the same day that Barclays has embarked on yet another round of staff reductions, while Tesco has decided to take on additional workers to provide services in its existing stores, we should not be too hasty to conclude that one of these firms has got it right and that the other is wrong. Perhaps both are right or both wrong. The only relevant test is the long-run judgment of the marketplace, and at the moment that would seem to give Tesco the edge.

Less is better is true only if you can be sure, not just that the quality of output is unchanged. but that all the other dimensions of output are unchanged as well. In modern economies, it is difficult ever to be certain that is

Downsizing is an agly euphemism, and few people would shed tears if the word is going out of fashion. Perhaps we should not shed too many tears if the concepts associated with it go out of fashion as well.

We are all used to the fads and fashions of management writers. Is it really possible that the belief that companies could get more for less out of their workforce will prove to be another fad as well? As Stephen Roach of Morgan Stanley tells us that slash and burn may no longer be the order of the day, perhaps even downsizing and business process re-engineering will go the way of

all the other business buzzwords.

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## **ASTIKA AKINITA**

INCORPORATED COMPANY OF REAL ESTATE CONSTRUCTIONS TOURIST AND RELATED ENTERPRISES

PUBLIC CALL FOR TENDERS FOR THE SALE OF THE ASSETS OF THE "MARTIN BEACH" HOTEL UNIT "ASTIKA AKRITA S.A." (43 Panepistimiou str., 105 64 Athens) under its

capacity as special liquidator, by virtue of Judgements nos. 593/1994 and 229/1996 of the Larissa Court of Appeal, of the assets of the hotel unit under the title "MARTIN BEACH" (henceforth referred to as the prise") which is owned by the incorporated company "MARTIN **BEACH HOTEL S.A." ANNOUNCES** 

a public call for tenders with sealed, binding offers, for the sale of the sets of the "Enterprise" which has come under special liquidation by virtue of article 46a, L. 1892/1990. ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

The above unit is owned by the incorporated company \*MARTIN BEACH

HOTEL S.A." which was established by act no. 10.077/16.1.1986 of the Athens notary public K. Gianoulas. The head offices of the company according to its articles of association is the Municipality of Skiethos Prefecture of Magnisia. The company operated the hotel unit until the issue of the above judgements by the Larissa Court of Appeal, whereupon it came under special liquidation as provided by article 46a, L. 1892/1990 and the company ASTIKA AKINITA S.A. was appointed special liquidator.

The hotel unit under sale belongs to Hotel Class B' and has a capacity of 41 rooms - 80 beds. It is located at Tzanena, Isle of Skiathos, at a distance of approx. 4.5 klm. from the town, on a site with a total area of 4.986.46 sq.m. The hotel complex consists of two (2) main buildings -wings covering a total constructed area at 2.230 sq.m. plus terraces and semi-covered areas, erected on fitteen different levels in line with the considerable natural inclination of the ground. INVITES

all interested parties to receive an offer memorandum and submit a sealed, briding offer accompanied by a letter of guarantee by a Bank operating tewfully in Greece, for the sum of forty million drachmae (Drs.40.000,000) with the contents described in the offer memorandum.

CONDITIONS 1. The public call for tenders will be carried out in accordance with the isions of article 46a, L. 1892/1990 which was added to the law by vetue of the provision of article 14, L. 2000/91, as amended, modified and applicable, the terms included in the present call for tenders and the terms of the offer memorandum, which interested parties may obtain after mitting a pledge of confidentiality in writing.

2. In order to participate in the call for tenders, interested parties are invited to deliver a sealed , binding offer in writing by 11:00, Monday, June 24, 1996 to the Skiathos notary public Christos K. Giasagias. 28 Al. Papadiamanti street, 370 02 Skiethos, tel.: (0427) 2.2232.

3. The offers and the letter of guarantee must be delivered in a sealed, opaque envelope by the interested party in person or a duly authorized

4. The offer must mention clearly the amount offered for the purchase of the hotel unit of the "Enterprise" and must not contain any terms, options of vague phrases which might create uncertainty as to the amount, the manner of payment of the sum being offered or other matters related to the sale. 5. Offers delivered after the expiration date will not be accepted and will not be considered. The binding nature of the offers will apply until the award of

6. The assets of the "Enterprise" and all the secondary fixed or current attributes of which they consist, such as real estate, moveable objects, claims, name, title, rights, etc. will be sold and transferred "as and where they are", i.e. in their real and legal condition and at the place where they

are located on the date of signing the contract of sale. 7. The liquidating company and the creditors representing 51% at total claims against the "Enterprise" (para. 1, article 48a, L. 1892/1990 as applicable) are not liable for any legal or real detects or the lack of any

altributes of the objects and rights being sold, nor are they fiable for any

omissions or inaccuracies contained in their description in the offer memorandum or any correspondence. 8. Interested potential purchasers are obligated, under their own

supervision, and by their own means, expenses and personnel, to investigate and acquire a personal perception of the objects being sold, and to mention in their offer that they are fully informed as to the real and legal status of the assets under sale

9. The liquidator and the creditors memboned in para. 7 above are entitled. according to their own judgement, to reject offers containing terms and options, or the phrases referred to in para. 4 above, regardless of whether they are superior to other offers as regards the amount being offered. In every case, the creditors are entitled, according to their own judgement, to dismiss offers containing terms or options, regardless of whether such offers are superior to others, or consider such terms as not included, in which case the offer remains binding as to its other contents (article 2, para. 3, L. 2302/1995).

10. In the event that the highest bidder violates his obligation to come forward and sign the relevant contract within ten (10) days from the invitation by the liquidator and observe the obligations arising from the present announcement, the letter of guarantee is forleited in tayour of the Equidating company towards covering all its expenses of any type and its services, as also any direct or indirect damages, without the necessity of proving specific damage, and as a penal clause in tayour of that company, deemed as having been submitted with the offer, so that the guarantee may be collected from the Issuing Bank. The letters of guarantee are returned to all the other participants following the evaluation report of the liquidator, and to the successful bedder, to whom the sale will be awarded following the payment of the amount agreed and the drafting of the payment ord

11. The seals of the offers will be broken by the notary public ioned above, at his office, at 12:00 on Monday, June 24, 1996.

12. The successful bidder will be the party whose offer will be judged by the iquidator and approved by the creditors mentioned in para. 7 of the present, as being the most advantageous for the creditors of the "Enterprise".

13. The liquidator will notify the successful bidder in writing of his obligation to come lorward to the place and at the time determined in the notification, for signing the contract transferring the assets, according to the terms of the offer and any emproved terms that may be indicated by the creditors and agreed with the highest bidder.

14. All expenses and costs arising from participation in the tender and the transfer of assets (such as taxes, stamp duty, notanal fees, V.A.T., cubications, etc.) will burden the interested potential purchasers and the highest bidder respectively

15. In the event of part of the purchase amount being on credit, the highest bidder will be under the obligation to provide any guarantee requested by the liquidator according to its own, exclusive judgement, and will be burdened with all related expenses and fees for the formation of such quarantees and their cancellation.

16. The liquidator and the creditors will not bear any responsibility or liability against those who participate in the tender as regards the evaluation of the offers, their recommendation of the successful bidder, the decision for the repetition or cancellation of the tender and any other decision relevant to the procedure and realisation of the tender

17 The present announcement has been drafted in the Greek language and translated anto the English language. In every instance however, the Greek text will prevail.

Interested parties may collect offer memorandums and receive other information from Mr. George Poimenides and Mr. Alexandros Meggos, 43 Panepistamou str., 105 64 Athens, lef. nos: 326.6113 and 326.8080, fax no: 326.6118.

#### **ASTIKA AKINITA**

INCORPORATED COMPANY OF REAL ESTATE CONSTRUCTIONS TOURIST AND RELATED ENTERPRISES

"ASTIKA AKINITA S.A." (43 Panepistimiou str., 105 64 Athens) under its city as special liquidator, by virtue of Judgements nos 593/1994 and 229/1996 of the Lanssa Court of Appeal, of the assets of the hotel unit under the title "SKIATHOS PRINCESS ELISABETH" (henceforth referred to as the "Enterprise") which is owned by the incorporated company "SKIATHOS TOURISM HOTEL AND GENERAL ENTERPRISES P.V. DERVENIS S.A."

ANNOUNCES a public call for tenders with sealed, binding offers, for the sale of the assets of the "Enterorise" which has come under special liquidation by virtue of article 46a, L. 1892/1990.

BRIEF DESCRIPTION OF THE UNIT The above unit is owned by the incorporated company "SKIATHOS TOURISM HOTEL AND GENERAL ENTERPRISES P.V. DERVENIS S.A.\* which was established by act no. 10.875/31.10.1988 of the Sidalhos, notary public Christos K. Glassonas, with head offices in the Municipality of Sloathos, Prefecture of Magnisia. The company operated the hotel unit until the issue of the above judgements by the Larissa Court of Appeal, whereupon it came under special liquidation as provided by article 46a, L. 1892/1990 and the company ASTIKA AKINITA S.A. was appointed special

The hotel unit under sale belongs to the Luxury Class and has a capacity of 133 rooms-264 beds, it is located on the coast, at Agia Paraskevi, Isle of Skiathos, at a distance of approx. 6 km. from the lown, on a site with a total area of 27,345,00 sq.m. The hotel complex consists of seven (7) main bunklings - wangs covering a total land area of 4,116.25 sq.m. plus co areas, a total constructed area of 8.932 so.m., and a number of auxiliary buildings serving the additional operational requirements of the unit.

any interested party to receive an offer memorandum and submit a sealed ding offer accompanied by a letter of guarantee by a Bank operating lawfully in Greece, for the sum of one hundred and fifty million drachmae (Drs. 150,000,000) and the contents described in the offer memorandum, CONDITIONS

1. The public call for tenders will be carried out in accordance with the of the provision of article 14, L. 2000/91, as amended, mostiled and applicable, the terms included in the present call for tenders and the terms of the offer memorandum, which interested parties may obtain after submitting a piedge of confidentiality in writing.

2 in order to participate in the call for tenders, interested parties are nvited to deliver a sealed , binding offer in writing by 11:00, Monday, June 24, 1996 to the Skiathos notary public Christos K. Glasagias, 28 Al. Papadiamenti street, 370 02 Skiathos, tel.: (0427) 2.2232,

3 The offers and the letter of guarantee must be delivered in a sealed, opaque envelope by the interested party in person or by a duty authorized

4. The offer must mention clearly the amount offered for the purchase of the hotel unit ("Enterprise") and must not contain any terms, options or vaque Phrases which might create uncertainty as to the amount, the manne payment of the sum being offered or other matters related to the sale 5. Offers delivered after the expiration date will not be accepted and will not be considered. The binding nature of the offers will apply until the

6. The assets of the "Enterprise" and all the secondary fixed or current attributes of which they consist, such as real estate, moveable objects, claims, name, title, rights, etc. will be sold and transferred "as and where they are", i.e. in their real and legal condition and at the place where they are located on the date of signing the contract of sale.

7. The liquidating company and the creditors representing 51% of total claims against the "Entorprise" (para. 1, article 45a, L. 1892/1990 as applicable) are not liable for any legal or real detects or the lock of any

PUBLIC CALL FOR TENDERS FOR THE SALE OF THE ASSETS OF THE "SKIATHOS PRINCESS ELISABETH" HOTEL UNIT attributes of the objects and rights being sold, nor are they liable for any

omissions or inaccuracies contained in their description in the offer memorandum or any correspondence 8. Interested potential purchasers are obligated, under their own supervision, and by their own means, expenses and personnel in

status of the assets under sale. 9. The liquidator and the creditors mentioned in para 7 above are entitled according to their own judgement, to reject offers containing terms and options, or the phyases referred to in para. 4 above, regardless of whether

investigate and acquire a personal perception of the objects being sold, and

to mention in their offer that they are fully informed as to the real and legal

they are superior to other offers as regards the amount being offered. In every case, the creditors are entitled, according to their own judgement. to dismiss offers containing terms or options, regardless of whether such olfers are superior to others, or consider such terms as not included, in which case the offer remains binding as to its other contents (article 2, para. 3, L. 2302 1995).

10. In the event that the highest bidder violates his obligation to come forward and sign the relevant contract within ten (10) days from the vitation by the liquidator and observe the obligations arising from the present announcement, the letter of guarantee is forfeited in levour of the inquidating company towards covering all its expenses of any type and its services, as also any direct or indirect damages, without the necessity of proving specific damage, and as a penal clause in favour of that company. deemed as having been submitted with the offer, so that the guarantee may be collected from the issuing Bank.

The letters of guarantee are returned to all the other participants following the evaluation report of the liquidator, and to the successful bidder, to whom the sale will be awarded, following the payment of the amount agreed and

11. The seals of the offers will be broken by the notary public m above, at his office, at 12:30 on Monday, June 24, 1996.

12. The successful bidder will be the party whose offer will be judged by the liquidator and approved by the creditors mentioned in para. 7 of the present, as being the most advantageous for the creditors of the "Enterprise".

13. The liquidator will notify the successful bidder in writing of his obligation to come lorward to the place and at the time determined in the notific for signing the contract transferring the assets, according to the terms of the offer and any improved terms that may be indicated by the creditors and

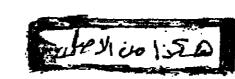
14. All expenses and costs ansing from participation in the tender and the transfer of assets (such as taxes, stamp duty, notarial lees, V.A.T., sublications, etc.) will burden the interested potential purchasers and the highest bidder respectively.

15. In the event of part of the purchase amount being on credit, the highest bidder will be under the obligation to provide any guarantee requested by the equidator according to its own, exclusive judgement, and will be burdened with all related expenses and fees for the formation of such guarantees and their cancellation.

16 The liquidator and the creditors will not bear any responsibility or liability against those who participale in the lender as regards the evaluation of the offers, their recommendation of the successful bidder, the decision for the operation or cancellation of the lender and any other decision relevant to

the procedure and reassation of the tender. 17. The present announcement has been drafted in the Greek language and translated into the English language. In every instance however, the

Greek text will prevail. Interested parties may collect offer momorandums and receive other information from Mr. George Poimenides and Mr. Alexandros Meggos. 43 Panopistimiou str., 105 64 Athens, tel. nos: 326,5113 and 326,8080, fax no: 326,6118.



uddenly British arts festivals are on the up. For many years they were ignored by the arts establishment – the Arts Council, the Regional Arts Boards and the national critics. Their organisers were regarded as egoists, and their programming was dismissed as popular classics for the middle-aged, middle-classes. In 1980 the Arts Council axed virtually all regular annual funding for arts festivals. Morale among festival directors and their

MY MAYE

often unpaid staff was low. This has now changed. Festivals are seen as exciting events. The emphasis in favour of supporting arts buildings, and year-round performing arts companies. such as orchestras, has dwindled and fes-

tivals are all the rage.
The Arts Council's "combined arts" department has the wind in its sails, and project funding for arts festivals that present interesting events, be they newly commissioned works of music or drama, imaginative revivals of old classics, or visits by foreign arts companies, is now available. Instead of being seen as tourist driven, middle-class preserves in quaint

# Oh! to be in England

Summer arts festivals are burgeoning throughout the land, writes Antony Thorncroft

towns, festivals are recognised as a good way of reaching audiences throughout the

The National Lottery is also likely to come to the aid of festivals. The loosening of lottery guidelines to extend funding beyond capital projects, plus heritage secretary Virginia Bottomley's concern to use lottery revenues to finance new commissions, to bring the arts to new audiences and to stimulate youth involve-ment, all coincide with what most good festivals are about. Festivals should be at the head of the queue when this cash

Some have already benefitted. Edinburgh, 50 years old this year, has received millions from the Scottish Arts Council to convert the old Tollbooth into a much

comes on stream.

needed festival HQ. Aldeburgh was given £40,000 to finance a study on developing the Maltings, and this week Brighton was successful with its application to investi-gate how listed buildings in the town, such as the Dome and the Corn Exchange, can be improved as festival venues and

year-round arts centres.

The Foundation for Sport and the Arts is also fond of festivals, especially those which reach down into the local commu-nity. It recently broke new ground by giving revenue funding, £90,000 over three years, in appreciation of the efforts of the Spitalfields Festival in bridging the interests of its two neighbours, the City and an impoverished part of Hackney. with imaginative arts events.

Although some festivals are rooted in

the past there are enough ground-breaking festivals to eucourage the others. The biennial London International Festival of Theatre, LIFT, which brings avant-garde overseas performers to London, and Dance Umbrella which has stimulated contemporary dance, have dispelled the myth that festivals live off a diet of Moz-

art and Ayckbourn.

The Edinburgh Festival is enjoying a golden period and maintains one of the great festival traditions of bringing celebrated foreign companies to the UK. Mich-ael Berkeley has restored the Cheltenham Festival to its former glory, with a mixture of music from Schubert to Stockhausen; and in Salisbury, Helen Marriage has converted a worthy but unexceptional festival into a major event which now

attracts Arts Council funding, Brighton too, has received Arts Council support this year for bringing over the Maly Drama Theatre of St Petersburg.

Brighton has confirmed its position as England's biggest festival with a turnover of £1.3m and over 100 events. It is attractive to spousors , who contribute a third of its funding, along with a third from public sources, and the rest from box office - a not untypical split of festival revenue. The Maly visit, for example, is part of Barclays' Stage Partners scheme. Although sponsors have traditionally rallied round festivals, they are more circumspect with their support these days. Local authorities, even though their financial situation is often parlous, usually help in making facilities available,

even if they cannot provide as much cash as in the past. Festivals have responded by scheduling more community and popu-list events. Hackney and Greenwich in London show what can be achieved with strong local authority support, and the City of London Festival has enjoyed a revival because the City offered £750,000 over three years if sponsors could match this sum – as they did.

There is still scope for festivals to

co-operate more, sharing visiting arts groups and avoiding clashes in dates and themes. The growing relevance of the British Aris Festivals Association is help-ing to bring a crowd of entrepreneurs together to discuss problems, solutions, and the international dimension.

The wonderful thing about festivals is

that more appear every year, some concentrating on the artistic talent in their small square mile; some on a particular art form or artist; some embracing the world. They are manifestly a good thing.

The Financial Times Guide To Summer Arts Festivals is published in Weekend Ff

Theatre

## The Herbal **Bed**

eter Whelan's new play for the Royal Shakespeare Com-pany. The Herbal Bed, is, in its clever historical-fiction way, perfect Stratford-upon-Avon entertainment. It is set in Stratford in 1613, and its central figure is Susanna Hall, daughter of the dying William Shakespeare. Shakespeare himself is an offstage presence, often on his daughter's mind; and the play's language and dramatic incidents sometimes evoke his. Susanna's husband is the Stratford physician John Hall, and the "herbal bed" of the title is a bed of herbs (some of them, like wormwood, very Shakespeariansounding today) from which he makes his remedies.

The play covers the stress caused to the Halls' marriage by a mutual attraction between Susanna and Rafe Smith, a married local friend who greatly admires John Hall. This core triangle, although it has its historical sources and its Shakespearian echoes, is where The Herbal Bed moves in spirit far away from Shakespeare's world. For these three are the classic husband-wife-lover triangle of romance: Vulcan. Venus and Mars. or Mark, Isolde and Tristan, Rafe, with his intense, scrupulous, and self-punishing honour, is, in particular, the agonising Young Werther. No harm in this: The Herbal Bed is both romantic and Romantic, and enjoyable in both

Then Whelan's tale becomes just the kind of drama that Verdi – in his least Shakespearian vein - would have loved to set in opera. The Church, at its most puritan and inquisitorial, examines the rumours of adultery and misconduct spread by one Jack Lane about Susanna and Rafe. Vicar-General Goche, who ques-



Troubled lovers in a tale perfect for Stratford: Joseph Fiennes and Teresa Banham as Rafe and Susanna

tions the threesome in Worcester in characterful dialogue. The fact that in her life. Joseph Fiennes, as Rafe, is the play's most much of Act Two is more concerned two-dimensional character. And this with social reputations and public mood of tremulous hoarseness in scene is the play's least Shakespearian - though also its most suspenseful. Curiously, Whelan is perhaps at emerges also as weak, charming, and

Good writing shines throughout. Lyricism, humour, metaphors, rhetofaçades diminishes the play's scale, but in Act One its climate is large and various.

Michael Attenborough's direction multi-faceted Susanna, Teresa Banham - sensitive, truthful - never strikes a false note; but there is something mild about her that makes her Lane very well, and Jay McInnes is

scenes of perplexity, and he could raise the character's moral qualms to a more heroic scale. But, from the his finest in characterising Jack Lane, who, though slanderous and malign, paces it with complete fluency. As the quality of troubled noblity, shadowed first, he emanates a very touching and withdrawn, that dignifies the play. David Tennant establishes and develops the rotting charm of Jack ric and philosophy are surely mixed seem less important than the two men first-rate as the Halls' loyal but uncer-

tain servant Hester. Finest is Liam Cunningham as John Hall, a seamless performance that catches Hall's high moral integrity and the domestic anguish that wracks him. The Herbal Bed, a new play both enjoyable and interesting, is at its most moving in

Alastair Macaulay In RSC repertory at The Other Place,

Stratford-upon-Avon.

ducting a clandestine affair with a prince who would rather be pursuing Serafina: both the prince and Serafina are herded into hiding in the same closet, in a device which must surely have reeked as strongly of farce to the play's original audience as it does today.

The play's close leaves the audience in a bewildering position. We feel keenly the wrongs of a code of hon-our whose real victim is neither Ser-afina nor Alvaro lying dead, but Don Juan, who has just shot them (and is forgiven by their respective families), yet we cannot fathom whether we are intended to feel tragically purged, condemnatory, or stoically resigned.

Ian Shuttleworth

At The Pit, Barbican Centre London EC2 (0171 638-8891).

#### Concert/David Murray

## Jolas's 'journey'

he Franco-American life-journeys, striding off to composer Betsy Jolas turns 70 this year, and Vincent Meyer has honoured her with a commission for the Philharmonia Orchestra. We heard the more than usually quirky result, a 25-minute *Sigrancia Ballade*, conducted on Tuesday by Yan

Pascal Tortelier. Jolas has long been an independent spirit, though the manners of her later music are far more French than American. Her near-exact contemporary Pierre Boulez once looked through a score of hers and remarked "Ah yes, I see what you're doing"; characteristi-cally, she resolved at once to cover her tracks better next

time. There are many tracks in the Sigrancia Ballade (Sigrancia is the village where Jolas lives), represented by musical "walking" metaphors: ambling or striking out boldly, at different gaits - with a good deal of clambering over rocks too, if I heard aright. Clues to the general import of the piece come in sung phrases extracted from poems (solo baritone David Wilson-Johnson, contending with the large orchestra); it is about personal journeys, even

new scenes or to cul-de-sacs. Last year I greatly admired Jolas' score for her opera Schliemann at Lyon which teemed with variety and piquant ideas. There is less variety in Sigrancia Ballade, but it deals often in sharp contrasts. Around the audible tread of the "walks" different sounds build up walls, erupt or simply loom. Yet the real track is excessively well covered: one hearing, at any rate, was too little to discover what the overall sense of the overlapping elements might be - or whether, indeed, an absence of overall sense was part of the point.

Tortelier's energetic direction looked persuasive, but the orchestra never sounded adequately convinced. The rest of the concert proved that Tortelier knows exactly what to do. in refined detail, with Debussy's La Mer and Ravel's second Daphnis suite, both freshly exciting to hear. He delivered a taut, poised account of the venerable Jean Dutilleux's Timbres, espace, mouvement of 1978, and an exemplary accompaniment for the pianist Jean-Philippe Collard's left hand lusty, faithfully sympathetic in Ravel's D major concerto.

#### Jazz/Garry Booth

### Irresistible trios

mer Peter Erskine, currently taking their respective trios on a UK tour, represent the state of the art in small group modern music. The great jazz trios have traditionally come in two guises: the sweetly swinging piano-led combo as pioneered by Nat Cole, and the organ/ guitar/drum vehicle for greasy supper-club soul jazz. Though both formats are employed here, the music played by the ECM-based Americans is a challenging, intellectual form

Abercrombie sets his oblique, sometimes distorted deliberations against a surging backbeat provided by Dan Wall's organ basslines and Adam Nussbaum's bomb-dropping drum style. The compositions are slow burning: "Bo Diddy" is an ominous, funky piece overlaid by guitar lines strong on reverb. "Doloroso" starts with Abercrombie making musical shapes against the

pitter-patter of drums, the elec-

uitarist John Aber- tric guitar eventually joining crombie and drum- Wall in a mewling, almost according to Abercrombie, is to hold back from describing the melody, to draw the listener in. On Wednesday at the Queen Elizabeth Hall, it proved irre-

Peter Erskine's approach, in contrast, is sharp-edged, with an easy to follow narrative. The music - which owes more to larks ascending than blue notes descending - gives space for artful improvisation. Though traditional rhythmic responsibilities are dispensed with, it is Erskine's shimmer ing, unshowy playing, in harness with sonorous upright hass from Palle Danielsson, which guides the group.

But although Erskine is clearly controller and colourist, British pianist John Taylor's improvisation is the focus. His reading of William Walton's "Touch Her Soft Lips And Part", and his own "Ambleside", were ravishing.

Sponsored by the Arts Council.

on medium wave 648 kHZ

aurence Boswell was at the forefront of the Gate Theatre's early-1990s agenda of rehabilitating the works of Spanish Golden Age dramatists. His RSC production of Calderón's 1695 play The Painter of Dishonour was greeted last year in Stratford with a mixture of plaudits and puzzlement, an attitude which persists on this London transfer.

. .

It is impossible to gauge whether or not Calderón is endorsing the code of honour which binds his noble protagonist, the middle-aged aesthete Don Juan: whether his destruction is due to forces which cannot be questioned, or iniquitous social convention; whether the play is tragedy or

The work is driven by the differing strategies of courtly obligation and hyman passion from the beginning.

## The Painter of Dishonour

when Don Juan's old friend Don Luis threatens to break off relations with him for the mild slight of lodging elsewhere. The Don compels his young bride Serafina to dance with a masked stranger in the second act because the rules of masquerade forbid refusal - even though Seratina realises, and Don Juan suspects, that the man's intentions are far from honourable. He is, in fact, her former lover, Alvaro, presumed drowned and intent on regaining her even though she consistently refuses him - either through affection for Don Juan or a sense of her own honourable obliga-

The uncertainty of tone is carried through from Boswell's and David Johnston's translation. They cannot resist peppering the courtly language with minor gags, yet the character who should be the centre of humour - the Don's manservant, Juanete - is played by Tony Rohr as a grambling malcontent, Sara Mair-Thomas's Serafina seems in a constant state of panic, quivering like an aspen both physically and vocally; as Alvaro, Charles Daish is such a callow hothead that one cannot but approve Serafina's decision to stick with Don However, John Carlisle gives a

masterly performance as Don Juan, conveying with equal potency a late awakening to love, the pain of an intelligent man finding himself prey

to jealousy, and finally - when Serafina is abducted by Alvaro - the anguish of his compulsion to seek revenge, as he wanders the land in the guise of a poor painter. Carlisle carries on his shoulders the authority of Calderon's writing, illuminating

its emotional complexities.

But one pair of shoulders is not enough. Boswell directs the play with a heightened theatricality, including flamenco sequences and the constant presence of the mute, red-masked fig-ure of Death reminding us that it will all end in tears; but we are never sure what to make of the play as a whole. This is most apparent when the main plot strand meets the subplot, in which Alvaro's sister is con-

# INTERNATIONAL

#### **■** AMSTERDAM

CONCERT Tel: 31-20-5730573 Berliner Symphoniker: with

conductor Alun Francis, violinist Saskia Viersen, cellist Larissa Groeneveld and planist Niek van Oosterum perform Beethoven's Triple Concerto and Symphony No.5; 8.15pm; May 27 Het Muziektheater

Tel: 31-20-5518117 Pelléas et Mélisande: by Debussy. Conducted by Mark Elder and performed by De Nederlandse Opera and the Rotterdams Philharmonisch Orkest. Soloists include Philip Langridge and Willard White; 2.30pm; May 27, 30 (7.30pm)

#### **BERLIN**

CONCERT Konzerthaus Tel: 49-30-203090 Berliner Sinfonie-Orchester: with conductor Richard Hickox and the Ernst Senff Chor perform works by Vaughan Williams and Haydn.

Soloists include alto Pamela Helen Stephen, tenor lan Bostridge, soprano Yvonne Kenny and barltone John Shirley-Quirk; 8pm; May 26

#### THEATRE

Steppenwolf Tel: 1-312- 3351888 ● The Cryptogram: by David Mamet. Directed by Scott Zigler and performed by Steppenwolf Theatre Company. The cast includes Zaks Lubin, Arny Morton and Marc Vann; 7.30pm; May 29, 30; Jun 1

#### COLOGNE

OPERA Opernhaus Tel: 49-221-2218240 Die Zauberflöte: by Mozart. Conducted by Georg Fischer and performed by the Oper Köln. Soloists include Franz-Josef Selig. Rainer Trost and Martina Rüping; 7.30pm; May 26

#### **■ COPENHAGEN** EXHIBITION

Den Hirschprungske Samling The Hirschsprung Collection Tel: 45-31 42 03 36 Wilhelm Bendz, A Young Painter of the Danish Golden Age. 1804-1832: exhibition devoted to the work of Golden Age painter Wilhelm Bendz. The display features 135 paintings and drawings, of which a very large proportion have never

#### ■ GENEVA

EXHIBITION Petit Palais Musée d Art Moderne Tel: 41-22-3461433

been shown publicly; to May 27

 Montmartre Vivant: de Toulouse-Lautrec à Urtillo: exhibition devoted to the Montmartre in Paris, which was at the centre of the international art scene at the turn of the last century. The display features more than 100 paintings, posters, prints, photographs, newspapers and other documents of this period, including works by artists such as Bonnard. Chéret, Dégas, Van Dongen, Forain, Max Jacob, Modigliani, Picasso, Steinlen, Toulouse-Lautrec, Utrillo. Valadon, Vallotton and Vuillard; to May 30

#### HAMBURG

CONCERT Hamburgische Staatsoper Tel: 49-40-351721 Samson et Dalila: by Saint-Saëns. Concert performance by the Hamburg Oper, conducted by Pinchas Steinberg, Soloists include Olga Borodina, Placido Domingo and Jean-Philippe Lafont; 7.30pm;

#### LONDON CONCERT

Wigmore Hall Tel: 44-171-9352141 Dawn Upshaw, Olaf Bär and Helmut Deutsch: the soprano, baritone and pianist perform works by R. Schumann, Chanler and Barber, 7.30pm; May 29 EXHIBITION British Museum

#### Tel: 44-171-6361555 Vases and Volcanoes: Sir William Hamilton and his collection: exhibition focusing on the 18th-century antiquary, connoisseur and natural historian Sir William Hamilton (1730-1803), perhaps

better known today as husband of Nelson's mistress Emma. The display features a selection from over 200 items formerly in Hamilton's possession but now in the British museum, together with loans from public and private collections from all over the world; to Jul 14 POP-MUSIC

Wembley Stadium, Arena and Congress Centre Tel: 44-181-9001234 Neil Diamond: performance by the American singer, 8pm; May 25, 26, 27, 30, 31; Jun 1

#### MADRID

EXHIBITION Museo Nacional del Prado Tel: 34-1-4202836 Goya: retrospective exhibition devoted to the Spanish painter Francisco de Goya (1746-1828), in celebration of the 250th anniversary

of the artist's birth; to Jun 2

#### **MUNICH** OPERA

Nationaltheate Tel: 49-89-21851920 Aida: by Verdi. Conducted by Roberto Abbado and performed by the Bayerische Staatsoper. Soloists include Gerhard Auer, Elisabetta Fiorillo, Julia Varady and Dennis O'Neill; 7pm; May 29; Jun 1

#### ■ NEW YORK CONCERT

The Metropolitan Museum of Art Tel: 1-212-879-5500 Gala Benefit Concert: The Orpheus Chamber Orchestra with

#### conductor Richard Goode perform works by Stravinsky and Mozart; 8pm; May 29 EXHIBITION International Center of

Photography Tel: 1-212-860-1777 Horst: A Retrospective: exhibition honouring the work of the recipient of the 1996 ICP Mastery of Photography Award. Although Horst is principally known for his work as a fashion photographer, the display also looks at other aspects of his work. The exhibition is presented in conjunction with Horst's 90th birthday; to Jun 2

#### PARIS **OPERA**

Théâtre de l'Opéra Comique Tel: 33-1 42 44 45 46 L'Ellsir d'Amore: by Donizetti. Conducted by Antonello Allemandi and performed by the Opéra Comique. Soloists include Youngok Shin, Raul Gimenez and Peter Savidge; 7.30pm; May 27, 29, 31

#### **■ STOCKHOLM** EXHIBITION

Modern Art Tel: 46-8-6664250 Alexander Calder [1898-1976]: a large, retrospective exhibition devoted to the work of the American sculptor Alexander Calder, inventor of the mobile and its opposite, the stabile; to May 27

#### **■ TOKYO**

CONCERT Kiol Hall Tel: 81-3-52764500 Gidon Kremer and Nacko

perform works by J.S. Bach, . Takahashi, Prokofiev, Khachaturian and Rochberg; 7pm; May 27

#### ■ VIENNA CONCERT

Konzerthaus Tel: 43-1-7121211 Sabine Meyer, Thomas Riebl and Bruno Canino: the clarinettist. viola-player and planist perform works by Mozart, R. Schumann and Brahms; 7.30pm; May 30 Wiener Symphoniker: with conductor Rafael Frühbeck de Burgos and the Wiener Singakademie perform Beethoven's Symphony No.6 and the world premiere of Gottfried von Einem's Tier-Requiem. Soloists include mezzo-soprano Marjana Lipovsel and baritone Albert Dohmen; 7.30pm; May 30, 31

#### ■ WASHINGTON **EXHIBITION**

Arthur M. Sackler Gallery

Tel: 1-202-357-2700 Traders and Raiders on China's Northern Frontier: exhibition reflecting the flourishing contacts and complex inter-relationships between China and its northern neighbours, the pastoral tribes who Inhabited the vast lands north of the Great Wall during the first millenium B.C: to Sec 2

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If it were not so serious it

tugal, Spain and the Nether-

lands that they would vote

with the majority to lift the

export ban on gelatin, tallow

and bull's semen. The prime

minister also thought

(wrongly) that Chancellor Hel-

mut Kohl was ready to temper

But to focus on whether oth-

ers reneged on their promises

is to miss two more important

points. The first is that BSE is

a British problem. It was the

British government that

allowed its farmers to give

Germany's intransigence.

Philip Stephens

Major's friend and chosen

## Far beyond a joke

The politics of Europe at Westminster would provide a perfect comedy script - if matters were not so serious

cheap, offal-based feed to its Sometimes you can only beef herds. It was the British government that lamentably Scepticism about the merits of a single European currency? failed to curb the disease when it was discovered in the Fair enough. Irritation with the federalist dreams of Brus-sels? Understandable, But a 1980s. And it is Mr Major's government that has blusbeef war? The wrong decision tered and bungled since by a handful of vets is taken admitting that there may be a link between BSE and the as cause to send the nation deadly human condition CJD. back into the trenches. John Dozens of countries have banned British beef. Even Major convenes a war cabinet. Tony Blair scuttles for cover. There is even talk of a beef Britain's last significant colelection. There could hardly ony, Hong Kong, has lost faith. But we have heard nothbe more graphic testimony to the sorry absurdity of the politics of Europe at Westminster. ing of irate rebukes for Mr

heir, Chris Patten, who happens to govern Hong Kong. would provide a perfect script The second point is a subtfor an episode of Dad's Army. ler one. Last summer Malcolm It is serious. More than is appreciated in Westminster and Whitehall, the UK's rela-Rifkind, the foreign secretary, established a new doctrine to guide relations with Europe. tions with its continental partners have reached a turning Henceforth, Britain would difpoint. Across the Channel, they are bewildered and frusferentiate between interest and influence. It would no longer offer compromises in the trated by Mr Major. They have pursuit of the latter, rather less faith in Mr Blair than he vague, notion. Every decision would like to think. There is would be weighed against a only one real ambition in narrow definition of national Paris and Bonn for the presself-interest. ent intergovernmental confer-This put an end to payence on the future of the

ments into Europe's Bank of European Union. They want a "flexibility clause" inserted in Goodwill. But Mr Major's the Treaty of Rome. Such a account had long since been clause would build a permaoverdrawn. So his partners, nent bypass around British understandably, are unwilling to extend new credits. As one, I do not doubt that Mr appalled, senior Whitehall Major acted out of genuine official remarked to me this irustration when he threw his week, Europe works on favours. The prime minister spanner into the Brussels works earlier this week. The Almost any deal meeting of the aforementioned vets had been seen as a forthat Europe could mality. Mr Major believed he had firm assurances from Por-

offer, even in its most generous of moods, will not meet the demands of those Mr Major now chooses as his allies

RESERVED AND STATES

specific, contradictions in the British position. It has declared that Europe must act as a community of nation-states. The Brussels Commission must be cut down to size. And yet, in the BSE affair, the Commission is the hero of the piece. It wants the ban on beef products lifted. It is the assertion by others of their national interests that has so angered Mr Major. One can only assume they read Mr Rif-

has had none to call in.

There are, of course, more

All this, of course, has been lost in the intoxicating fantasy which has persuaded some Conservatives that Mr Major has at last found the formula to win the general election. Just a few weeks back, the prime minister was deriding his party's Euro-phobes as inhabitants of cloud-cuckoo-land. Now he is inviting the whole nation to join them in the cumulus.

No doubt Mr Major has been much cheered by the tabloid enthusiasm for his unlikely imitation of John Bull. It must make a welcome change to pick up the Dally Mail or The Sun and see scorn replaced by praise. An election fought under the flag might give the tabloids the excuse they need to return to the Tory fold. But the prime minister

should beware their poisonous embrace. Sure, he can expect an end to the ban on beef byproducts when agriculture ministers meet early next month. There must be a reasonable prospect also that, at the Florence summit in late June, the rest of the Union will offer a framework for a gradual dismantling of the wider ban.

But such an outcome is far from certain. And the Eurosceptic ratchet is turning again. Almost any deal that Europe could offer, even in its most generous of moods, will not meet the demands of those Mr Major now chooses as his allies. They do not want a settlement. They want an escala-

Thus the Europhobes are

Court of Justice will soon endorse a decision by its advocate-general to impose a 48hour working week on Britain, in spite of its opt-out from the social chapter. Then they will insist that the prime

minister continues to obstruct

indefinitely. Nothing less than

a complete rupture will satisfy

their narrow nationalism.

It is absurd to think such strategy could provide the platform for a snap general election victory. It will take more than jingoism to persuade the voters to forgive this government its sins. And a campaign built on the xenophobia that now runs rife on the Tory backbenches could not fail to reopen the Conservative divisions. How long would it be before Michael Portillo and Kenneth Clarke were asked their views on a single currency?

Mr Clarke is already finding it hard to keep this particular company. He gave ground over a referendum on a single currency. As frustrated as any by the beef crisis, he has accepted the latest démarche. But he will demand that Mr Major accepts a reasonable deal. As for further retaliation, the chancellor has told the prime minister that there is a line beyond which he will not step. The Eurosceptics in the cabinet want Mr Major to call his bluff. I am not sure that would be wise. None of this is to say that

Mr Blair has emerged with any credit. His stumbling performance in the House of Commons this week was the worst of his leadership. Paddy Ashdown, the Liberal Demo crat leader, has been alone in distinguishing between cheap posturing and a genuine pursuit of British interests. Mr Blair insists his European credentials are impeccable. But warm words are not enough when he is so obviously court ing favours from the Tory tab loids. Like Mr Major, he has decided it is safer to follow than to lead. You can hardly blame the rest of Europe for

starting work on that bypass.

### LETTERS TO THE EDITOR.

Number One Southwark Bridge, London SEI 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). e.mail: letters.editor@fi.com Translation may be available for letters written in the main international languages.

#### UK beef stance is more evidence that it has been a handbrake on European progress

From Mr Friedrich R. Blase. Sir, Reaction in Brussels and other European capitals to the handling by UK prime minister, John Major. of the beef problem, according to your article "Bewilderment turns to despair" (May 23), is frankly too diplomatic and not far-reaching enough.

Behind the national interest which Mr Major misuses to argue his ludicrous stance on Europe lies an evidently different motivation - winning support for his party and his backbenchers who await the next general election in nail-biting distress. The prime minister's action may thus be logical, yet not legitimate, as it proves to be disastrous for the whole of the UK. Blackmail of the KII is merely another item on the long list that highlights the Tories' scant regard for truly national interests.

The UK's role in Europe has worsened from an outsider who wants to join to an insider who should leave. Britain has been a tireless handbrake on European progress and has While Chancellor Kohl and President Chirac fancy an "opt-out" clause for certain policies, a "throw-out" clause for members who work against the fundamental interests of the community of states should be included in the revision of the Maastricht treaty. Nowhere in the world outside Brussels diplomacy and the politics of necessity does a team member have the right to remain in the team while working against its principal goals.

Europe should give up hope that the current British government, driven by self-centredness, wants to be part of Europe. The only reason it holds its stake in the EU is to slow it down, so Britain will not fall behind The beef crisis is just the right excuse to pursue this underlying idea. But Europe cannot wait for a stubborn Britain. More important work

is waiting in eastern Europe. This leaves Britain with two alternatives; since it can no longer influence world politics without Europe, it can either fall into complete anonymity or join the US as its 52nd state.

Friedrich R. Blase, Kapuzingerstrabe 11, 48149 Munster,

From Dr Paul Brenton. Sir. With the British government threatening to disrupt EU business over the beef ban, it is perhaps important to put into some perspective the significance of trade in beef to the UK. The immediate cause of this response from the British government is the refusal to lift the ban on semen, tallow and gelatin. In 1994, UK exports of these products to the EU amounted to Ecu19m. about 0.02 per cent of total exports to the EU. With regard to the wider ban, bovine products contributed Ecu752m of UK exports to the EU, or 0.8 per cent of the total.

The British government is also seeking the removal of the ban on exports of beef products to third countries (irrespective of whether such countries have their own ban on imports of British beef). Exports of beef products to the rest of the world are much less important than those to Britain's EU partners, amounting to Ecu89m in 1994, or 0.1 per cent of all exports to third countries. It should also be remembered that a large proportion of such exports were at prices subsidised by

the EU budget. None of this should be taken to minimise the gravity of the difficulties facing the beef industry in the UK and the pressing need for a solution to these problems, but rather to highlight exactly what the British government is prepared to jeopardise important EU business for.

Paul Brenton, Centre for European Policy Studies, Place du Congrès 1, B-1000 Brussels, Belgium

From William W. Wyndham Sir, Beefing may get Europe listening, but it is not the right message. The British feel that the German stance on the British beef ban is crudely unjust. They are right to feel that the terms of the ban are not dictated by either scientific or health considerations. But the British must face their anger rather than run away from Europe.

The democratic route to European unity combines political with economic paths the parliament with Emu. Taking the one without the

other will not work and should not. Instead, European economic integration via Emu requires simultaneous development of the European parliament, to which the Council of Ministers must be responsible and of which the Commission can only be the civil service.

Germany, not having Britain's pride in its political record and skill, wants Europe (including eastern Europe) ruled with money. Germany's money. It would no longer shrink from ruling Britain out of a Europe not made in Germany's image, if Britain offers no worthy alternative

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Rightwing Tories petrified with fears for British sovereignty have failed to notice that the European Union is fundamentally undemocratic. Neither the Commission as primary initiator of EU policy ("Brussels") nor the proposed 🐔 Emu central bank ("Frankfurt") set up to enforce that policy is subject to effective scrutiny by any

electorate. The choice for Britain - in or out - is now; and it is not ultimately between pageantry and power, not even between Westminster and Strasbourg. It is for or against the British right to democratic participation in deciding Britain's future - and in a parliament with the power to control both European political and economic affairs.

William W. Wyndham, Castlegate House, Lewes, E Sussex, UK

#### Not an attitude which is likely to impress as a consultant

From Mr Ludwig Kanzler. Sir, Let me tell you why Lucy Kellaway ("The physics of consultancy", May 20) was really refused a job in consultancy: how could she have possibly impressed her employer, if she "did not know then what management consultants were"?

Indeed, her admission that her (in my opinion, absolutely unbalanced) view of consulting "might be sour grapes corresponds with my experience: I have never met someone who had been refused a job in consultancy and who did not then slag off consultants afterwards

But why did these people apply in the first place? Lucy Kellaway blames it on money. Yet, the bitter truth is that while there are some young consultants who may earn twice the salary of a trainee in industry, they do not get away with the same working hours. When she was at the drinks

party, she should have asked the consultants where they usually spend their weekend. for example.

Ludwig Kanzler, Christ Church College. Oxford OX1 1DP,

## THE MILITARY CAN'T TELL US WHERE THEY LEFT THEIR LANDMINES. **BUT THESE PEOPLE CAN.**



INTERNATIONAL COMMITTEE OF THE RED CROSS (ICRC)

LANDMINES MUST BE STOPPED

A partnership of equals The transatlantic alliance needs a stronger Europe

Europa · **Dominique Moïsi** 



and a less

problem with the future of the transatlantic relationship is that Europe does not exist, and it is not absolutely

clear that the US wants it to. The nature of the post-cold war world makes the transatlantic relationship more necessary than ever in a world characterised by the new uncertainties about Russia, the vulnerabilities of democracies everywhere and China's new clout.

But maintaining that relationship has become increasingly difficult as the democratic allies compete ever more aggressively with each other economically. The issues at stake on both sides of the Atlantic are broader and less simple and do not make for an easy partnership.

The US could be the guarantor of stability in today's multipolar world. But instead it appears as a psychologically self-sufficient - and at times even provincial – actor, a great power endowed in part against its will with global responsibilities and means.

It often gives the impression that it wants to be the global leader - but only in behaviour and style. If the US really wants Europe to act as a diplomatic and strategic power on the world stage, it must begin to treat it as an equal, and not ington needs to move from leadership to partnership with

A year ago in the journal Foreign Affairs, Richard Holbrooke, the former American assistant secretary of state for European and Canadian affairs, wrote reassuringly of the US as a European power. But his negotiating style dur-ing the Dayton negotiations to bring to an end the fighting in Bosnia gave the impression that he believed the US was a

power over Europe.

The challenge for Europe is tougher than that facing the US and can be summarised in one simple question: does Europe exist? Unless it does, it



Richard Holbrooke: controversy over his negotiating style

will be difficult for the US to move from leadership to partnership - it takes two to tango. In economic and trade terms. Europe is already a single market and a global power, not simply a bystander. During the Uruguay Round of the Gatt negotiations which led to the setting-up of the World Trade Organisation, Mickey Kantor, the then US trade representative, negotiated with Sir Leon Brittan as representative of a united Europe. By contrast, there is no

European identity in foreign and security policy, and few EU countries are willing to fight to bring it into existence. There are still very different approaches to the nature of

power among the three main the UK and Germany. The French and British still see willingness to take military action as the essence of nation-hood - its ultima ratio. Because of their past, the Germans tend to believe that security issues cannot be answered by military means alone, or

If Europe is to have a defence identity, the French and the British must transcend their reliance on traditional thinking about the importance of national military power.

The Germans, for their part, will have to transcend their reluctance to recognise the importance of military power in international relations.

As it is, the natural impulse for most Europeans would still be to turn to the US when it comes to matters of life and death. Without common institutions and shared political will, collective diplomacy is a sure guarantee of impotence and inefficiency in international relations.

Unilateral actions by European nations run the risk of being seen as antagonistic to the European project or contradictory. The reaction to the recent Middle East initiative of Mr Hervé de Charette, France's foreign minister, illustrates the

The French diplomatic motto could be described in Cartesian terms: "I intervene, therefore I am." But France's European partners regard this instinct with a mixture of bewilderment and irritation - as does the US.

The two sides of the Atlantic seem to indulge in incompati-ble dreams. The US wants to be number one, while minimising the cost to the lives of its soldiers or to its economy. Europeans want to keep the US as the ultimate insurance policy as they evolve towards a common identity, all the while maintaining as much as possi-ble the attributes, symbols and reality of national sovereignty.

Bosnia provides the perfect example of how these contradictions manifest themselves. The Europeans accuse the Americans of "stealing the

In fact, deep down the Euro peans do not know what to fear most from the US - an excess of domination or a lack of interest leading to a return to a kind of neo-isolationism.

The Americans for their part are quick to denounce Europe's cynicism over China. As Washington sees it. the European countries are prepared to step into Chinese markets while the US stands by its human rights principles. In fact, the reality is less clear-cut – as Europeans point out. US business is already well-entrenched in

With the disappearance of a well-defined Soviet threat, the two sides of the Atlantic can no longer define their relation ship in terms of a negative. But there is much in common that could be defined in terms of a positive commitment a values such as democracy and the market economy. However shared values are inevitably less visible than an external threat, and common policies thus need clearly to reflect

common interests. The Europeanisation of Nato should be a common objective if the US and Europe want to create a more balanced relationship which would be more

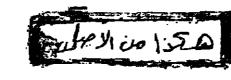
stable in the long run. The new realism of France towards the alliance is a very positive sign. But the French conviction that more Nato today means more Europe tomorrow and the willingness of France to be an active part-ner in the re-creation of Nato

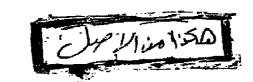
may not be enough. A healthy and stable transatlantic relationship will ultimately presuppose different mental attitudes on both sides of the Atlantic.

Europeans must be convinced that creating a European identity is essential in such as nuclear proliferation and mass migration, and to prevent the return of the explosive nationalism that led to

war in the past. The Americans have to come to terms with the fact they can be equal partners in a joint democratic venture, and not simply chief shareholders.

Dominique Morsi is deputy director of the Paris-based Institut Français des Relations Internationales and editor of Politique Etrangère. He writes here in a personal capacity





#### FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday May 24 1996

## Labour rights and trade

A study by the Organisation for Economic Co-operation and Development of workers' rights and international trade, published this week, is a welcome attempt to clarify a debate so far characterised more by rhetoric than by rational analysis. The study is unlikely to be the last word on the matter, not least because its main finding is that hard evidence of any kind is in short supply. But it challenges those who want labour standards placed on the world trade agenda to make a better case than they have done to

The leading proponents, the US and the European Union, argue that the World Trade Organisation must respond to public concern on the issue if trade liberalisation is to continue to command support. This is disingenuous. That protectionist pressures are growing in much of the industrialised world is undeniable. But the reason is that workers there are worried about their own jobs - or lack of them - not about perceived human rights abuses elsewhere.

Not surprisingly, poorer countries claim the west's real aim is to drive up their costs or seek a pretext to restrict their exports. The OECD offers some comfort on the first of these concerns. It finds no evidence that respect for human rights has penalised economic growth or export competitiveness. If anything, experience suggests the opposite.

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However, that does not mean labour standards

England's judges used to be a shadowy and discreet lot. And

when the odd one, like Lord Den-

ning, did emerge from beneath the

wig, it was rarely to take on the

government. No longer. Within the space of three days the outgo-

ing Lord Chief Justice has con-

demned the home secretary for a

policy proposal, while his likely successor has issued a public

warning that if parliament does not change the law in another

controversial area he and his friends on the bench will do so

anyway. "If, for whatever reason,

egislation is not forthcoming...I

do not think the courts will be found wanting," declared Sir

Thomas Bingham of his belief in

the need for a right of privacy.

This is an extraordinary statement. It is a truism that judges do

not simply interpret the law: they

also create it. They routinely

change accepted interpretations of

old statutes, and refine the com-mon law to accord with modern

conditions. In countries whose

parliaments have enacted bills of

rights, they also play a critical

What Sir Thomas is proposing,

by contrast, is that the judges

should change the law in defiance

of parliament, without a bill of

rights inviting them to do so. For

it is not as if Parliament has over-

vacy. On the contrary, England's

politicians have debated the mat-

ter ad nauseam in recent years,

and for good or ill have deliber-

ately refrained from enacting one.

If Sir Thomas disagrees, he has a But not before.

looked the need for a right to pri-

role in interpreting those rights.

in the WTO. The WTO is based on rules, which, to be effective, need to be precise and unambiguous. Though a broad international consensus exists on the principles of "core" standards, national interpretations vary widely. That is one reason why none of the International Labour Organisation's conventions on workers' rights has been ratified by all its members. In such circumstances, devising objective measures of countries' respect for such standards looks near-impossible, particularly when there is little reliable information on how they are being

The strongest objection to involving the WTO in enforcing labour standards is that it is quite unsuited to the task. The organisation exists to remove trade barriers, not to promote social - or any other - policy goals, however desirable. Confusing these roles would distract attention from liberalisation and risk providing a pretext for legitimising protection-

The industrialised powers which want to give the WTO a "social" dimension need to demonstrate clearly why that would promote, not restrict, global free trade. They have yet to do so. But governments of developing countries also need to show that they are not using that failure as an alibi

judicial office to do what MPs

This week's judicial activism is

symptomatic of wider forces

affecting the judiciary and its rela-

tionship with the politicians. In

the first place, it reflects the

extent to which the legal elite has

become part of England's liberal

In condemning the home secre

tary's plans for stiff minimum sen-

tences. Lord Taylor, the outgoing

dard liberal critiques of the futil-

ity of longer prison terms. These are hotly disputed. So is the case

for a British bill of rights, a cause

which Sir Thomas Bingham and

many other senior judges now

courts of Europe. Britain's higher

courts now routinely defer to the

European Court of Justice in their

interpretation of European law, and are even setting aside British

statutes in response to the ECJ.

Separately, the European Court of

Human Rights has become a de

facto appeal tribunal for alleged

infringements of liberties, because

the UK is in the anomalous posi-

tion of having agreed to its juris-

diction while refusing to enshrine

in British law the rights it is

It may be only a matter of time

before the European Convention

on Human Rights is incorporated

into British law. In that event, Sir

Thomas and his colleagues will

have a bill of rights to interpret.

charged with protecting.

The second force at work is the

Lord Chief Justice, recites stan

have decided not to do.

establishment.

openly advocate.

part of the cost. for delaying essential improve-Patients need to meet between 10 ments in basic human rights and Judges at large

outstripping income. Demographic change is putting pressure on the welfare budgets of

In 1970, just 7.1 per cent of people were over 65, compared with 9.8 per cent in the US and 12.9 per cent in the UK. That has now risen to 14.5 per cent, against 12.6 per cent for the US and the UK's 15.5 per cent. By 2020, the Japanese figure will be 25.5 per cent - more than in any

Healthcare costs now account for about 7 per cent of gross domestic product, still low in comparison with the average of 8.3 per cent for countries in the Organisation for Economic Co-operation and Devel-

However, according to governeconomic growth will take Japan's health bill to 13 per cent of GDP by 2010 and 19 per cent by 2025.

den, the health ministry has been looking for ways to cut spending. The prime target has been drugs prescribed by doctors, which account for 30 per cent of the healthcare bill - the highest proportion in the OECD and far higher than the 11 per cent in the US and 16 per cent in the UK.

mon Brothers in Tokyo. "There are

# Japan's difficult prognosis

The soaring cost of an ageing population means that harsh decisions need to be taken about the healthcare system, says Emiko Terazono

n Japan's feudal age of Edo which ended in the mid-19th century, sick and weak old people from poor peasant nilles were carried on the backs of their sons into the mountains and left to die there. Modern times have proved much kinder to the country's aged population and today they are cared for by the country's health insurance

But the cost of the healthcare Japanese citizens now enjoy is increasing rapidly as the population ages. At the same time, slower economic growth means the schemes' income from premiums, which is linked to wages, is rising less quickly, forcing many to draw on their reserves.
"The number of insurance plans

that are in the red is going up rapidly," says an official at the Ministry of Health and Welfare. "You could say many are virtually bank-

Problems are even being experienced by the larger schemes covering some of Japan's most important companies. Toyota's health association, for example, has an estimated shortfall of Y1bn (\$9.3m), making it one of 1,535 corporate insurance plans expected to be in deficit this

Such workplace-based schemes are at the heart of the country's health insurance system, which was introduced in 1961. They provide cover for employees and their fami-lies, with premiums paid jointly by the employer and workers.

A government scheme operates for the self-employed and pensioners, who pay instalments to cover

and 30 per cent of their medical expenses - the rest is covered by the insurance scheme, which reimburses the doctor or medical organisation. However, as Japan's population gets older, costs are rapidly

most developed countries. But the problem is especially acute in Japan where the proportion of people over 65 is rapidly increasing.

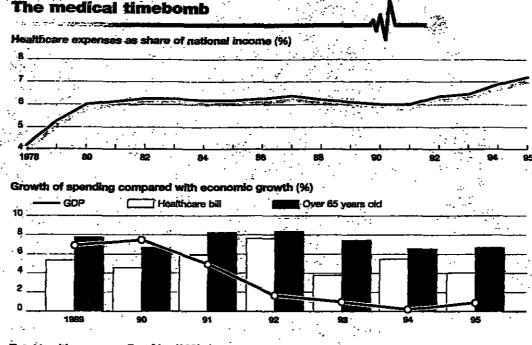
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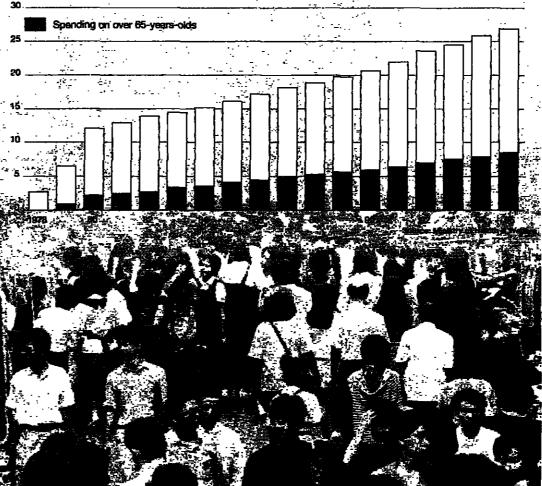
ment forecasts, the combination of an ageing population and slower To cope with that growing bur-

Japan's doctors are notorious for

prescribing numerous pills for a single ailment. The Japanese take twice as many drugs as they need to, says Mr Yoshihiko Yamamoto, industry analyst at brokers Salo-







also too many drugs prescribed without proven effects," he says. Until recently, a patient who

went to a doctor for a cold would typically have received as many as five drugs. These would include a cough medicine, an anti-allergy drug, an antipyretic to reduce fever, an antibiotic for any ailments that might affect a body weakened by a cold - and a gastric treatment to protect the stomach from the effects

of the other drugs.
This overprescription has medical side-effects. In the 1980s, a new bacterium called methicillin-resistant staphylococcus aureus spread through Japanese hospitals, killing some patients. Doctors believed overprescription of antibiotics had caused the bacteria to develop a resistance to treatments

OBSERVER

Some commentators attribute the custom of overprescribing to Japan's reliance on drugs in traditional medicine - in feudal times, a doctor was referred to as a kusuri-

But factors in the insurance system suggest a financial explanation. Doctors are reimbursed at the official price set by the government for the drugs they prescribe. As they can buy the drugs at a discount from pharmaceutical companies, there is an obvious incentive to give more medication than the patient

shi, or master of the medicines.

requires. Some attempts have been made to reduce such incentives. In 1992, the health ministry introduced biennial cuts in reimbursement prices with the aim of reducing them to the wholesale levels. This year's cut,

imposed last month, was the largest, reducing official drug prices by an average 8.5 per cent.

The ministry has also imposed a limit of eight items for any one illness, with reimbursement cut by 10 per cent if a doctor exceeds that figure. In April, the limit was reduced from 10 items to eight.

It has also proposed a new system of paying doctors for treating elderly patients, who already take a disproportionate share of the health budget - 32 per cent of the Y27.160bn expenditure in 1995. It is estimated that this proportion will increase steadily to about 42 per

cent in 2010 and 50 per cent in 2025. The ministry hopes to reduce this growth by offering doctors a flatrate fee to cover both medical services and drugs for an illness. The aim is to provide an incentive to reduce prescribing, which takes 47 per cent of medical spending on the elderly. Since the profits from prescribing drugs are rapidly declining, this is likely to be more attractive to many doctors than payments for each service provided.

However, these measures have prompted an outcry from the drug companies, which claim that a squeeze on sales will have a damag ing effect on their research and development capabilities.
"We think this is drug-bashing.

Our companies have become scapegoats for the system," says an official at the drug manufacturers association.

Doctors are also angry over the reduction in their income. Their traditional ties with the Liberal Democratic party, the leading member of the ruling coalition, give them some political influence and consequently another cut in the level of reimbursements on this year's scale is unlikely.

Now the medical profession is campaigning for higher contributions from patients to increase healthcare resources.

"The amount the patient pays is very small in Japan and should be very sman in Japan and should be raised. After all, people are willing to pay to play pachinko [Japanese pinball], which is a Y70,000bn industry," says Dr Takao Ando, who heads a hospital in Tokyo.

Mr Yamamoto at Salomon Brothers agrees. Higher contributions would encourage ordinary Japanese to be more conscious of costs when seeking treatment, he

he government is aware that capping expenditure is unlikely to be the sole solution to the problem of the deficits that health insurers are facing. A 1995 health and welfare white paper called for an increase in health insurance premiums and higher payments by patients.

But the politicians have been

reluctant to push for such changes after a public outcry three years ago forced the government to withdraw proposals for a new welfare

Since the economy is still in a fragile state of recovery, business leaders are expected to oppose any increase in insurance premiums. And with a possible general election later this year, the coalition parties are already stalling on health minis try proposals for a new insurance scheme to provide nursing care for the bedridden elderly.

Health policy specialists believe the government and health ministry need to launch a public debate on reforms in order to prepare the way for politically difficult deci-

"The people need to be told what is going on. There should be more debate on the possible solutions, says Mr Naoki Ikegami, a medical professor specialising in health policy at Keio University, one of Japan's leading privately run uni-

Ministry officials are braced for public opposition to their proposals for higher charges and premiums but believe they are the only way to avert a crisis in the healthcare sys-

There will be a very painful debate and we are preparing ourselves for lots of criticism," says a

ministry official. It is still questionable, however

whether the government has the will to survive the storm such a debate will undoubtedly arouse.

## A German bind

No one familiar with the cut and thrust of German policy bargaining will have been particularly surprised by yesterday's attacks on the government's economic plans by both the public sector unions and Social Democrat oppo-

Sooner or later, a deal will have to be reached. Yet Chancellor Helmut Kohl's determination to tackle Germany's economic and fiscal ills in time for European monetary union is giving a master of compromise very little room for give and take.

This is particularly clear in the case of the public sector wage negotiations, which broke down yesterday when the unions rejected outright the government's only very slightly improved offer. With private sector pay settle-ments now running in the region of 11/2 per cent to 2 per cent, union eaders never seriously expected to achieve their formal demand for a wage increase of 4.5 per cent. But there remains a large gap between the unions' and the gov-ernment's concepts of what might be a reasonable offer in the present, depressed economic

Both sides have agreed to take the issue to independent arbitra-tion. But Mr Kohl has good reason to stand firm. So far the unions' sound and fury has failed to make much of an impression either way on the German public. This might change if widespread strike action started causing people real inconvenience. Many voters seem to have decreasing sympathy for public sector employees in secure jobs at a time of rising job insecurity in the private sector.

Economic arguments provide the most powerful argument of all for being tough with the unions. Reining in public sector wage growth is one of the key elements of the DM70bn (£30.43bn) package of public spending cuts which must be approved to keep government finances on course for European monetary union.

The latest estimates suggest that the unexpectedly sharp downturn in the economy this year will lead to an even sharper slump in tax revenues in 1996 and 1997 than previously thought. Lower interest rates and controls on ongoing expenditure imposed on an ad hoc basis by Mr Theo Waigel, the finance minister, may improve the situation somewhat. But however ambitious Mr Kohl's package may have appeared back in April when it was announced, it looks increas ingly the bare minimum that will be required to improve German competitiveness and keep the bud-

get on the rails. Clearly the same uncomfortable arithmetic severely limits the government's room for manoeuvre in parliament. Successfully passing the package would take Germany only a few steps towards curing its long-term economic ills. But with nearly 4m unemployed, a failure to pass even these measures would be a sorry step backwards.

## Moscow's sporting life

■ It's more than a little irksome when you are running for the presidency of a country to have one of your buddies arrested by the cops. Boris Yeltsin's mate Boris Fvodorov was picked up earlier this week on the outskirts of Moscow and charged with possession of illegal drugs.

Being Moscow, there is of course probably much more to this than meets the eye. Besides being chairman of the National Credit Bank. Fyodorov is also head of something called the National Sports Fund which, until last year, was one of the best examples of the Russian penchant for concealing venal motives behind high-flowing Fyodorov took over running the

fund from Shamil Tarpishchev, whose main qualification for the job was his friendship with his tennis pupil - Boris Yeltsin. The fund's official purpose was

to support Russian athletes. It pursued this worthy aim by taking advantage of a specially created tax loophole - a government decree which allowed it to import cigarettes and alcohol duty free. This sweetheart deal made the fund Russia's biggest tobacco and alcohol importer; and billions of dollars of revenue slipped from the treasury's grasp. Moreover, it appears Yeltsin

himself is in trouble with the law. Police in the city of Yekaterinburg say he's liable for a fine of 25,000 roubles (that's about \$5) for not cancelling the registration of a hunting gun when he left to go to Moscow in 1985. Come on boys you can do better than that.

Almost off-side Football administrators around the world wish - almost more than anything - that they could delay Fina's June 1 vote on whether Japan or South Korea will stage

the 2002 World Cup soccer finals.
The reason? What else – money. Japan and South Korea have been chucking buckets of the stuff around to help persuade Fifa committee members to back their respective bids.

The gravy train is currently visiting the Caribbean, where this weekend the Caribbean regional soccer competition kicks off. Concacaf, the Caribbean regional body, has three of the 21 votes on the Fifa executive. The word in the Caribbean is that the only two floating votes are Concacal's.

That's idle speculation, no doubt: but South Korea and Japan are taking no chances. They have spent lavishly - together about \$10m so far - on Concacaf's

Where's it all gone? "The Japanese and the South Koreans have paid for courses in Canada for 29 regional referees, picking up air

paid for computers to aid training, and they have contributed to the costs of the Caribbean regional football competition which begins this weekend," says Jack Warner, Concacaf's head What, no bungs?

fares and hotel expenses; they have

Frogs' legs stew ■ What's good enough for Jacques Chirac is not, it seems, good enough for his country's top soccer

Whereas the French President was regaled with British beef at virtually every opportunity during his recent visit to the UK, France's team for next month's Euro 96 football championship in England is taking its own beef supplies. Jean-Marcel Ferret, the French team's doctor, says there is no question of the team taking "the Watch out for the salads boys,

they pack a mean punch. . .

Size is everything Asia's accelerating free trade process is rightly attributed to progress between the 18 members of the Asia Pacific economic co-operation forum, otherwise known as Apec. Officials meeting in Cebu, central Philippines, this week are inserting practicality into a body which sometimes seems to generate little more than lofty

What better way of demonstrating Apec's worth to the man in the street than by harmonising condom sizes, ask officials? The condom initiative, which

Jesus Motoomul, chairman of the Apec customs committee, unveiled yesterday, will be followed up with similar measures on refrigerators and food labelling.
"When an American buys a

large-size rubber condom made in the Philippines he can be assured that it is the same in length and diameter as the large-size condom manufactured in the United States," said Motoomul. That's a great relief.

Mammary menace ■ Seymour Schulich was congratulated yesterday on never

having his photograph in the annual reports of Franco-Nevada and Euro-Nevada, the two Canadian gold companies he founded and where he is chairman. He said it was only out-of-control

ego that made some executives believe sbareholders wanted to see their mugshots, as may normally be found in most annual reports. Ego, he insisted, was by far the most important of the four big "enemies" every businessman faced. His other three nominations? Greed, alcohol or (these days) drugs, and secretaries

## Financial Times

#### **50 years ago Timber Supplies Hit** Stockholm: M. Gunnar Myrdal,

Minister for Trade, in a detailed report to Parliament on Sweden's foreign trade, recalled that Sweden had promised to export 400,000 standards of timber in 12 months to countries in the sterling area if Sweden received the necessary quantities of coal. This had not occurred, bowever, and Swedish production was now rendered difficult and the export of 400,000 standards of timber was causing trouble. The Swedish Government would still try to keep its promise, but with reservations. In the distribution of timber among sterling countries, Sweden must favour countries which supplied coal or other fuels. Gold Coast Main

companies putting in hand expansion schemes in West Africa is Gold Coast Main Reef. It is proposed to increase the milling rate from 9,000 to 15,000 tons a month, though this rate will not be attained for some eighteen months, allowing for the time taken by machinery deliveries and for the development necessary to supply such a tonnage. There is every reason to expect Treasury permission for the company's proposed capital issue to shareholders to finance this expansion.

## FINANCIAL TIMES

Friday May 24 1996

LEGAL DEFINITIONS Lax n. 1 sem commonly used for securing curpet to floo 3 fiscal obligation to State executed under very cample, laws, see ROWE & MAW: asap (ph 0171-248 4282) Rowe & Maw

EXPERT CORPORATE LAWYERS

## Convoy of French fries oils the wheels of South American trade

McCain of Canada proves Mercosur market is beginning to work

By David Pitting in Balcarce, Argentina

very day, a fleet of trucks snakes out of a factory in Argentina on a 3,500 kilometre journey to deliver 90 tonnes of pre-cooked French fries to São Paulo

The long, winding road is an important supply line for McDon-ald's, linking the fertile potatogrowing area of Argentina with the burgeoning burger joints of

It also represents impressive evidence that the Mercosur free trade pact linking Argentina, Brazil, Uruguay and Paraguay is beginning to work. The Mercosur customs union

abolishing tariffs between the four South American nations came into effect last year. It has enabled McCain Foods of Canada to produce vast quantities of French fries in Argentina, even though its main market for the fastest of foods is a seven-day truck journey away in Brazil.
The C\$35m (\$25.5m) French

fries plant, which was officially inaugurated by McCain this week, replaces huge volumes of imports into the region from Canada, saving the company a forMercosur trade area



After Mercosur created a single market, McCain decided to go where the potatoes were. Field trials showed that growing conditions in Balcarce, Buenos Aires province, to be better than anywhere in Brazil

"Mercosur is working," says Mr Howard Mann, president and chief executive officer of McCain. "The plant may be in Argentina, but we're thinking regionally." Of the 110 tonnes of French

fries the factory churns out daily,

exclusive contract with McDonald's rapidly growing regional chain of fast food restaurants, 80

per cent is trucked to São Paulo. Such "exports" within the Mercosur free trade zone are not subject to Brazilian import duties. contrast, shipments from Canada carry a 14 per cent import

Mercosur "does function as a relatively open [single] market", says Mr Mick Lauchlan, McCain's plant manager at Balcarce. But there are still bureaucratic customs to negotiate and long stretches of bumpy road to travel before the product reaches São Paulo. The lorries trundle along at a rather painful average of 20km an hour.

ong delays at the border, once legendary, are becoming less frequent. "But you still need a customs broker who has knowledge of every single one of the 300 or 400 pages in the Argentine-Brazilian customs requirements," complains Mr Lauchlan. "If you don't have every original document, then you get held up."

McCain has the customs procedure down to an art form, but its trucks are often stuck for hours behind less experienced drivers

the bulk of which supplies an who do not have their paperwork in order. Mr Lauchlan has been arguing, so far to no avail, for a separate line for regular export-

Its lobbying against a "health certificate", which until last month had to be carried for every truckload of fries passing the frontier, has been more success ful. The certificate, which costs \$80 per load, was little more than an export tax, says Mr Lauchlan. Practical problems aside Mr Mann says the logistical benefits of sourcing Brazilian sales in Argentina are already apparent. McCain is about to spend several million dollars promoting its own brands of fries and other frozen

annual turnover. McCain first tried to sell frozen food in the region in the early 1980s, but political and currency instability forced it to pull out. With a degree of stability now established, the Argentine and Brazilian frozen food markets. though still relatively small, are growing by an annual 9 and 20

foods. These account for 70 per

cent of the company's C\$4bn

per cent respectively. With such rapid growth in mind, McCain has already drafted plans to raise production at Balcarce by as much as three-

#### THE LEX COLUMN

## Berlusconi in the box

for flotation with so many questions overhanging it as Mediaset, Mr Silvio Berlusconi's media empire. Not only is the former Italian prime minister himself on trial for allegedly bribing tax police: arrest warrants were issued last week for seven senior executives of Fininvest, Mediaset's parent company, alleging false accounting. Moreover, Milan prosecutors also believe Mr Berlusconi used a network of offshore companies to retain control of Telepiù, a pay-television company in which he was obliged to cut his stake.

The allegations, of course, have not been proved. Nor is it clear that any findings against Mr Berlusconi or Fininvest executives would affect Mediaset. But, given that Mediaset has only recently been created as an entity separate from Fininvest, the risks for prospective investors are many.

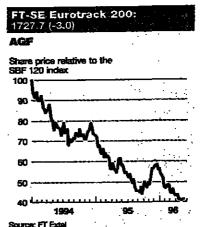
One is that Mediaset could be hit with a hefty tax bill if Fininvest is found guilty of tax evasion. Although Fininvest is planning to indemnify Mediaset against such an eventuality, prospective investors will need reassurance that Fininvest has sufficient funds in case it has to pay up.

Investors will also need to be satis-

fied that the Fininvest false accounting allegations relate purely to its consolidated accounts and have nothing to do with Mediaset's accounts. Even then, they should be aware of two aspects of Mediaset's accounts. First, the amortisation charge on Mediaset's intangible assets - mainly film and TV rights - fell last year to L750bn (\$481.4m) from L923bn, despite the fact that the value of intangible assets in its balance sheet rose from L2,027bn to L2,444bn. If the same proportion of intangible assets had been amortised in 1995 as in 1994, the charge would have been L1,113bn and Mediaset's pre-tax profits would have been L215bn - less than half the L578bn reported.

The second wrinkle worth noting is that Mediaset's after-tax profits in 1995 benefited from an unusually low tax charge of 21 per cent, resulting from a tax break introduced when Mr Berlusconi was prime minister. Since the tax break was a one-off event, Mediaset's tax charge is expected to rise above 40 per cent again this year.

A further question surrounds Telepiù. As part of the flotation, Mediaset is to be given an option to buy Fininvest's remaining 10 per cent stake in the pay-TV channel. Investors will want to be satisfied not only that the strike price is fair, but that there would be no impact on the stake if Mr Berlusconi were found to have retained control of the channel.



A final risk relates to Mediaset's three core TV channels. A constitutional court ruling that no single entity can own more than a quarter of Italian TV may result in Mediaset's being forced to divest one of the channels - although the company is hopeful that this will not happen. Not only would Mediaset lose if it became a forced seller, extra competition might

cut its advertising revenues. While it is unusual to float a company with so many questions overhanging it, this does not necessarily matter so long as the risks are fully disclosed. Then the principle of caveat emptor can apply. Nevertheless, it will not be surprising if Mediaset has to be sold at a knock-down price.

AGF

Difficult as it is to believe, France may be about to deliver a successful privatisation. Even more remarkably, the offering is the government's majority holding in AGF, the propertyladen insurance giant whose shares have underperformed the French market by nearly 50 per cent in the last two years. As a result, however, investors have good reason to suspend scepticism: the shares now look compellingly chean.

For a start, the offer price for retail investors - FFr128 a share ~ represents a 36 per cent discount to net asset value. This does not mean the shares are 36 per cent under-priced: some discount is certainly justified, given the risk of further slippage in the company's book value and its uninspiring returns on capital. But 36 per cent still looks too high - especially since AGF has gone further than most in writing down the effects of its property losses

Just as important, earnings look set

for healthy growth. AGF's commit ment to shareholder value may have some way to go; it is, for instance, unclear how willing the company is to shake up the mess which was its international strategy. But promises to shed non-core shareholdings and con-tract out management of its equity portfolio bode well. So does its new 10 per cent return on equity target: though hardly the most demanding. this is better than nothing.

These prospects are difficult to recind in the state of the state o

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oncile with the current share price of FFr142.5 - a lowly 10 times next year's forecast earnings - let alone the retail offer price. Despite their undistin-guished history, the shares now look a solid bet.

Private finance initiative Bovis's decision to stop bidding for road contracts under the UK government's private finance initiative (PFI) is the latest sign that the concept

originally welcomed by the construc-tion industry, is proving awkwards implement. Construction companies may be reluctant to bid for road projects for several reasons. First, putting together

a single bid can cost £500,000. And companies are becoming increasingly irritated that no blueprint for road tendering has been developed yet this could reduce the upfront costs substantially. On top of this, cuts to the road programme have reduced the number of sizeable contracts worth

hidding for anyway.
Furthermore, the risks involved in designing, building, maintaining and operating roads are high. Roads are civil engineering projects, unlike prisons or hospitals which are not surprisingly attracting greater interest.

Roads may not be attractive PFI candidates for the government either. Unlike toll bridges, or even hospitals, there is no easily identifiable revenue stream. Indeed, it is not clear that road projects should qualify as PFI at all - although there is some shift of risk on to the private sector, the road itself is still wholly financed by the taxpayer. The fact is that the government may be unwisely deferring costs, without reducing them.

The government particularly needs to attract companies like Bovis, a project management specialist which, unlike many conventional contractors, has a balance sheet strong enough to support PFI work. Without such participants. PFI may prove a road to

> Additional Lex comment on Storehouse, Page 24

#### Budget package will still leave a forecast surplus of NZ\$2.8bn

## NZ to cut taxes and raise spending

By Terry Hall in Wellington

New Zealand's National party-led government yesterday pledged to cut taxes and increase welfare spending in a budget package that will still leave the country with a forecast surplus of NZ\$2.8bn in the coming year.

Outlining the package to parliament, Mr Bill Birch, finance minister, said New Zealand was the only member of the Organisation for Economic Co-operation and Development able to run budget surpluses, reduce net public deht and increase social

He urged voters not to put hard-won economic gains at risk in the next general election.

"All of our progress as a nation in the last painful but hugely achieving decade is at stake, said Mr Birch.

He said New Zealand, where growth averaged 1.4 per cent in the 15 years to 1990, would achieve growth of about 4.1 per cent a year between 1993 and 1999 as it reaped the benefit of a decade of open-market reforms. Spending on welfare for fami-

lies, health, education and the environment would be increased and income taxes would be cut over the next two years, starting in July.

The government insisted it was maintaining its policy of fiscal responsibility. But opposition leaders accused the National party of trying to win votes which will be held in October. through greater spending.

Analysts said the budget was the product of the radical reform of the New Zealand economy since the mid-1980s. Successive governments removed exchangerate controls and agricultural

subsidies and embarked on a long-term programme of tax cuts. Mr Birch said spending would rise 5.2 per cent to NZ\$32.87hn in the fiscal year ending June 1997, from an estimated NZ\$31.22bn in the current fiscal year. The increased spending has

reduced the forecast of a NZ\$7.8bn surplus in the 1997-98 year to NZ\$3.3bn. In the year to June this year, the budget forecast is for a surplus of NZ\$3.9bn. Debt repayment is to remain a priority. The government will begin reducing its domestic debt

to bring its total debt to below 30

per cent of GDP over the next Net public debt is projected to fall to NZ\$27.38bn, or 29 per cent of GDP, by June 1997, and to NZ\$20.44bn, or 19.4 per

cent of GDP, by June 1999.

Mr Birch said the tax cuts and increased spending would benefit low and middle income earners. But critics said the NZ\$3bn of tax reductions would be blunted by a sharp rise in mortgage costs for the average family as the Reserve Bank, New Zealand's central bank, tightened monetary policy to ensure inflation remained under control.

The Reserve Bank has considerable control over monetary policy and is committed to keeping the inflation

#### **UK blocks EU convention**

Continued from Page 1

would maintain its opposition to a convention on Europol, the planned EU-wide police force to deal with drugs, fraud and illegal immigrants. The issue is due to be discussed at a council of ministers meeting on June 4.

A senior EU official said the British policy was proving a "nuisance" but had not yet created a crisis. "Obviously this could

FT WEATHER GUIDE

build up. But at the moment we are still working under normal conditions," he said. But an EU diplomat said there was "little evidence that masses of work will begin to build up. There are simply not enough decisions due to be taken by unanimous vote for that to happen." Mr Menzies Campbell, an opposition MP, said the insolvency convention would have helped British businesses.

Continued from Page 1

upheld against the parent company. The Mediaset board meets today to discuss the minimum price for the flotation.

The Italian stock exchange

director of Mediaset and Fin-invest, said he still believed the

fund managers have also bought shares in Mediaset, and British Telecommunications and Banca Nazionale del Lavoro are expec-ted to confirm shortly their purchase of a 2.4 per cent stake.

#### Berlusconi to aid investors

council has set a non-binding representative value of L56,000 a share for the company - L7,000 a share taking into account a forth-coming share split by Mediaset. Mr Aldo Livolsi, managing

company would be sold "at a higher level than L55,000", the price paid by Mediaset's existing ninority shareholders.

Italian and foreign banks and

## RAILTRACK

Flotation on the London Stock Exchange valuing the Group at

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and

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May 1996

#### **Europe today** Scotland and Ireland will be mostly

cloudy with scattered shower England and Wales will be cool but mainly dry, although rain is likely in south-east England in the morning. Northern France and the Benelux will be cold and wet, with thunderstorms in eastern France and the Alps. Northern Germany and southern Scandinavia will be wet and cloudy, while southern Europe and the Balkans will remain dry and sunny. Southern Italy and Tunisia will have some cloud and isolated

#### Five-day forecast

The British Isles, the Benefux, Germany and northern France will remain unsettled, Eastern Europe will become warmer, but by the weekend it will be cold with thunderstorms. Spain and Portugal will be mainly sunny, but the sastem Mediterranean will have scattered thunderstorms later in the weekend. These will spread into northern Greece and the Balkans on Sunday and Monday.

#### TODAY'S TEMPERATURES

Rangoon
Reykjevik
Rite
Rome
S. Frsco
Seoul
Singapore
Stockholm
Strasboum
Sydney
Tongler
Tel Aviv
Tokyo
Toronto
Vancouve
Venice
Vierna
Warsaw
Washingt
Wettingtor
Wirnipeg
Zurich

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or several years, it has been the conventional corporate

wisdom that slim is beautiful. Companies everywhere looked

in the mirror and saw Kate Moss.

Now it appears that downsizing is

suddenly out of fashion as stories emerge in the US about how it has proved a business failure for many

companies. In spite of these stories,

there seems little evidence of the

trend being reversed in the UK,

while in much of continental

The approach of some board-

rooms reminds me of the behaviour

of the generals in the First World

War who came to accept that sacri-

fice was inevitable. Many corporate

leaders, indeed, have come to look

at sacrifice as a strategy for sur-

reduced can profits be restored.

vival: only if the headcount is

Eventually the generals were

forced to appreciate that human life

mattered - if only because politi-

cians such as Lloyd George engi-

neered a change of mind by sacking

those they considered most inept.

Their basic human values, which in

most cases had become buried in

pursuit of victory, were resurrected.

Does this need to happen once more

The inspiration for this question

came not from any military tome

but from The HP Way by the late

David Packard, co-founder of Hew-

pany. In a chapter headed "Respon-

tt-Packard, the computer com-

Europe job-cutting has only begun.

#### RECRUITMENT

## JOBS: Alternatives to downsizing could restore faith in popular capitalism

## Packard's good corporate citizen

sibility to Society", Packard recalls the poor conditions of his neigh-bourhood during the depression years and how the more fortunate families shared what they had with those who had nothing.

Partly from this recollection, Packard and Bill Hewlett set down as an "objective", that of recognising the company's responsibility to be a good corporate citizen. Such a responsibility to society. Packard wrote, was anathema to other US businesses at the time.

Packard wrote of a conversation he had with his business peers at a conference during the late 1940s: "We began talking about whether businesses had responsibilities beyond making a profit for their shareholders. I expressed my view that we did, that we had important responsibilities to our employees, to our customers, to our suppliers, and to the welfare of society at large. I was surprised and disappointed that most of the others disagreed with me. They felt their only responsibility was to generate profits for share-

David Packard thought things had changed today. But, in spite of

Community, the UK charity that promotes corporate community volvement, it remains difficult to find too many paragons of the HP Way even in the 1990s.

But he was speaking, surely, of what has now become known as the stakeholder society, a tenet which has been adopted by the Labour party in the UK. The tragedy would be that this ideal came to be seen somehow as left-wing, as something that Labour believes in, therefore the Conservative party cannot.

There is a view in some quarters that stakeholding is about the workers taking over their companies. It seems illogical, however, that employees should want to risk ruining something in which they have a stake, be it financial, emotional or a combination of both. Neither should they want to run something if they are assured that those in charge are competent in leadership, strategic decision-making and management.

Stakeholding need not necessarily imply partnership in the sense that it requires a vote of workers for every decision. One example of a stakeholder enterprise is the Baxi

group, based in Bamber Bridge, Lancashire. Baxi is the UK's largest employee-owned manufacturing company, which turns over £87m a

Although the ownership of the company was vested with an employee trust in a philanthropic gesture by Philip Baxendale, its former chief executive, it continues to run with a conventional hierarchical management structure. Its employee ethic, or objective, is fairly straightforward: to provide an above-average pay and benefits package for above-average performance. Though not immune to redundancies and restructuring in the face of a fall in profits, these

changes were pursued in discussions with company works councils. The company, in many ways, is run just as any conventional company would be except that it wears its commitment to the community

But it is also clear the ownership structure of the business is influencing employee and management attitudes. It is difficult for the trade

WINDOWS THE WASHINGTON TO THE

because "us and them" are effectively one and the same.

It is difficult, equally, for management to take the same approach. Employees in the company, at whatever level, appear to understand that they are all in the same boat. Baxi is not unique. Businesses run on similar lines are becoming more common in the US. They seem to engender mutual accountability

from management and employees. Perhaps popular capitalism can be achieved after all. The HP Way by David Packard is published by HarperCollins, £11.99

(in the US: HarperBusiness, \$17).

Best to be second Supposing you have been short-listed with five others for a job.

Does it matter where you are in the

interviewing order? Geoff Grout, managing director of Robert Half & Accountemps, a specialist recruitment agency, and an old hand at job interviewing, reckons that the best place to be is

"You will generally find that

when a recruitment consultancy puts together a shortlist, it will tend to put the person who it thinks is the best candidate second on the list," he says.

The reason for this, he says, is that the first candidate to be interviewed tends to become the benchmark figure against which all the others are judged.

By the time interviewers are get-

ting to the fourth or fifth candidates they are often making up their minds. They have probably been reasonably impressed by candidates two and three and have begun to go through the motions. Any later candidate would need to be particularly outstanding to have a chance.

Grout emphasises to job applicants, particularly those who are starting out or trying to make their way in their careers, the impor-tance of first impressions and of their interpersonal skills. He says: "The best candidate for the job seldom gets the job. The person who always gets the job is the person who presents themselves best at interview. Their performance is cru-

He also says that the sensible can-

didate never mentions money during the interview. In fact he steers that salary is mentioned. There are two reasons for this, says Grout. First, it is not a good idea to appear concerned about money and, second, the time to negotiate your package is when the offer has been secured.

Candidates can capitalise on this first point when asked about money by saying: "Money is not the major factor in my career choice. I am much more concerned with seeking the opportunity to do X and to develop the challenge of Y."

Grout says: "Once they have been offered the job, they can nail the interviewer for everything they can

At this stage, the candidate has the whip hand because the interviewer will not want to run the risk of turning him or her down. Grout says that he is surprised, in spite of this, at the small number of candidates who ask for more money. "The majority of the ones that do, in my experience, generally get it, if not straight away, then in a threeor six-monthly review or in a bonus. It could mean the difference of a few thousand pounds and ensure that the successful interviewee does not start the new job at the bottom of the salary scale.

Richard Donkin

## MARUSAN EUROPE LIMITED

**Equity Research Editor** 

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Based in London, Marusan Europe Ltd is a subsidiary of Marusan Securities, a medium sized well respected independent Japanese Securities House listed on the first section of the Tokyo Stock Exchange. In the year 1995/6 Marusan was the sixth most profitable domestic securities firm in Japan. The London office now seeks to build on the success of its established equity sales team and recruit an Equity Research Editor.

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It is the need to further develop this function and

enhance succession planning that prompts the current recruitment exercise. Interested candidates should contact Niall Macnaughton at BBM Selection on 0171-248 3653 or write to him

sending a detailed CV, to the address below quoting reference 386. E-Mail: 386@bbm.co.uk.

Tel: 0171-248 3653

Competitive Package

The ideal candidate will be a numerate credit-

conscious banker. He/she will currently be working

with another active player in the London market and

be familiar with a broad range of financial

A minimum of 10 years experience marketing to

major corporate customers is essential. This should

be allied to a record of success in new business development and the personal qualities to succeed in

a highly competitive market. Fluency in another

European language, particularly French, would be

The position presents an excellent opportunity to join a close-knit team and to contribute to the conti

growth of one of the most globally ambitious banks.

dvantageous but is not a pre-requisite.

nstruments and their application.

# Assistant to Chief Financial Officer

#### Germany

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As one of the world's most famous sporting brands, adides has a Able to grasp new concepts and to work independently, you'll reputation for excellence and a track record providing athletes with high quality products in all the major sporting fields.

As a world-wide concern with a turnover corrently exceeding £1.5 billion, we are also committed to developing our finance function to enhance our whole business operation.

We are therefore looking for an exceptional Assistant to the Chief Financial Officer to play an important supporting role across a broad range of major finance and day to day management issues within our German Readquarters.

To meet the demands of our fast-moving environment, you will need to be MBA qualified (accounting qualifications would be a distinct advantage) with proven experience both in a marketing organisation and within investment banking.

£ Excellent + Benefits

need sound analytical and quantitative ability, and will have the communication and presentation skills to deal confidently with senior management.

approach and will be prepared to travel regularly across Europe As you would expect, the remuneration package is excellent,

A fluent Germon and English speaker, you'll have a flexible

and includes a generous range of benefits. For the right candidate, we will also offer comprehensive relocation

To apply, please write with a full CY stating your suitability for the position to adidas AG, c/o Human Resources Department, PO Box 1720, D91072 Herzogenaurach, Germany.

adidas

#### Highly rated European Bank

# Senior Credit Analyst

Management position

#### London

Our client is a highly prestigious and profitable European bank with an excellent reputation for strength, stability and quality of service with a well established and growing presence in London. This reputation gives it a competitive advantage in building and maintaining relationships, both domestically and internationally, providing comprehensive treasury and risk management derivative product services The bank now seeks to appoint a high calibre professional with highly developed analytical skills. Responsible for

managing and leading a team of six analysts focussed on Continental Europe, this highly autonomous role entails: Managing the analysis and assessment of potential derivative counterparties, including corporates, linancial

institutions, insurance and funds counterparties. Co-ordination of transactional and limit ovals, working closely with the marketing and trading desks.

#### £ Excellent Package

 Training and supervision of the team. Presenting credit analyses to senior ma

Applicants should have at least 8 years credit analysis experience, with a minimum 3 years in a managerial role. In addition, you should have a sound knowledge of derivative products. You will be a confident self-starter and a strong team player, with excellent interpersonal skills.

This is a superb opportunity for an ambitious individual to work for a leader in the derivative product industry. An attractive machage, based on a generous salary, will be offered which will reflect entirely the experience of the

For further details on this outstanding role, please contact Tim Smith at Michael Page City on 0171 831 2000 or write to him enclosing a full CV at Page House, 39-41 Parker Street WC2B 5LH. Fax 0171 405 9649.

Michael Page City

## **Quantitative Equity Analyst**

## **Investment Research**

Kleinwort Benson Securities is part of one of Europe's most successful Investment Banks. Our Research department plays a vital role in providing a comprehensive range of investment services to an impressive and continually expanding list of institutional clients.

A challenging position has arisen for a quantitative equity analyst to join the research team based in London. The role will involve the writing of research, developing new products and presenting your ideas to clients.

You will have a proven track record within a fund management or broking environment, be knowledgeable of the investment research industry, be a good communicator, team player and be well organised to meet strict deadlines. You will be computer literate and either possess or be working towards the SFA or IIMR qualification.

If you are interested in this key position please write to Gill Crofton in Group Personnel, Kleinwort Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

#### Kleinwort Benson

Member of the Dresdner Bank Group

## New Business Development - Italy **Investment Banking**

Zurich Based

One of the most prominent universal banks worldwide is looking - as part of its European investment banking strategy - for two key individuals to complement its Italian Business Development team.

Reporting to the head of Italy your responsibilities will include strategy analysis of key accounts, supporting investment banking business generation, analysis of business opportunities and structuring transaction proposals.

The successful candidates will be able to demonstrate:

- An excellent academic background including a degree in finance or a related technical subject. fluency in English and Italian (both written and oral); a team approach to work with personal
- 2-3 years corporate finance or investment banking experience, a broad knowledge of the Italian economic institutional and legal environment with strong financial and analytical skills.

Ideally this position would suit an Italian national who is keen to progress within an excellent organisation.

Based in Zurich these positions come with a compelitive base salary and discretionary bonus.

Please send a detailed Curriculum Vitae quoting reference MH22596 to: Rochester Partnership Limited, 7 St Helen's Place, London EC3A 6AU. Tel: +44 (0)171 256 9000. Fax: +44 (0)171 256 9111.



#### ■ Opportunities at Deutsche Morgan Grenfell ■

We expect you to be a university graduate with at least two years' experience in business administration, international corporation law, finance, accounting or financial writing. We need a native English speaker, able to understand a complex subject matter and to report it clearly and accurately, orally and in writing. A working knowledge of spoken and written German is also indispensable.

Lou will write the offering circular or listing prospectus and interface with the client, its lawyers and auditors, with the stock exchanges and other regulatory agencies. You will be taught the technical aspects of stock exchange listings and you will have an excellent opportunity to gain knowledge of investment

## Documentation for Public Offerings and Stock Exchange Listings

Deutsche Morgan Grenfell is known as a leading European investment banking group. The Investment Banking Division advises international capital market.

The group entrusted with this function is located in Frankfurt/Main. It assists our clients in meeting the public disclosure requirements, generally in several countries at once, for a public offering and/or a stock exchange listing of shares or other securities. Members of this group are assigned to

international project teams responsible for a

The benefits offered will be commensurate position at this level.

If you are interested in this position, please send your application to Mr. Michael Peter Deutsche Morgan Grenfell **Investment Banking Division** Taunusaniage 12, B29/25 60262 Frankfurt/Main, Germany.

Deutsche Morgan Grenfell



## **Director**

Direct Venture Capital Fund

SE Asia

£ Excellent + Options

An outstanding opportunity to join a pioneer in foreign portfolio investments. established to manage a substantial investment fund dedicated specifically to Greater Indochina.

The company requires a commercially astute, "deal-making" specialist in Direct Venture Capital to lead one of its Country Operations in South East Asia.

This role will focus on bringing deals to the table, thereby driving the success of the Country Operation. A support group is available to evaluate investment opportunities, and prepare analysis and recommendations for presentation to the investment Committee. The ideal candidate will have the drive to find deals, then structure, negotiate and close them. Responsibilities may also include monitoring the performance of the investment often as a member of the Board of the investee company. Also important is the energy and initiative to move deals forward, the resourcefulness to overcome delays intrinsic to this region and the interpersonal skills to

liaise comfortably at a senior level.

The ideal candidate will have the following qualifications

Proven track record in initiating direct investment projects, preferably with Asian, Far East or

China experience

- An energetic but mature personality (at least 30's)
- Qualified accountant, MBA or similar professional background
- Proficient PC-based computer skills - Willing to relocate to Country
- This is an outstanding opportunity to take

on a leadership role and to participate in substantial growth opportunities. If qualified, please send an application

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#### Abu Dhabi National Oil Company (ADNOC)

ADNOC, is one of the major oil companies in the Middle East controlling the Exploration, Production and Processing of Oil, Gas and Associated Products in Abu Dhabi, plus the Marketing of Hydrocarbon products.

The Company wishes to recruit a suitably qualified candidates for the following position in its Internal Audit Division:

#### SENIOR COMPUTER AUDITOR

An Individual experienced in conducting audits of computer service centres, application systems in production and under development, Micro-Computers, LANS and LAN based applications. The successful candidate should also be capable of assisting the Chief, Computer Auditor in his duties and responsibilities to ensure that Company assets are properly safeguarded, data integrity is maintained, and operations are carried out in an effective and efficient manner.

The ADNOC Group Companies operate large IBM, HP, DEC/VAX and ICL mainframes as well as UNIX based servers and work stations, micro-computers and Local Area Networks with gateways.

Candidates should have a recognized degree and professional qualification i.e. CISA, CPA, ACCA, or ACA with 6 years of accounting/computer experience with at least five years computer audit experience preferably in the oil or related industries. A working knowledge of D & B Millennium would be a plus.

Tax free salary will depend on qualification and experience, ranging between US\$ 3,050/- - US\$ 4,140/- per month. Other benefits include, free family accommodation, furniture allowance, medical care, 42 calendar days annual leave, passage for employee and eligible dependents and educational assistance for eligible children, interest free car purchase loan, insurance coverage, subsidized recreation club membership and end of service benefit.

> Qualified candidates should forward their detailed C.V.'s within 3 weeks from the date hereof to:

#### THE HUMAN RESOURCES DIVISION MANAGER PERSONNEL DIRECTORATE

Abu Dhabi National Oil Company (ADNOC) P.O. BOX : 898 - ABU DHABI - U. A. E.

## **RISK MANAGER**

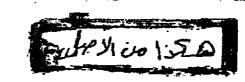
Global bulge-bracket securities firm seeks a qualified candidate for their risk management group in the Asia Pacific

The role will involve producing accurate daily risk reports: reviewing risk parameters: generating and managing risk limits: interacting with senior trading management in Asia and counterparts in London and New York.

Candidates should have minimum of three years experience in finance or a related industry, with broad product experience and exposure to risk management methodologles. A high degree of computer literacy is required and a graduate degree in Finance, economics or a quantative discipline is preferred.

For an initial discussion in confidence, please contact us quoting 5118 at Yutaka Dai2 Building, 6-1 Kakigaracho 1 chome, Nihonbashi Chuo ku, Tokyo 103, Telephone Tokyo 813 3249 7221 or Fax Tokyo 813 3249 7245.

STEPHENS







An opportunity has arisen for a highly motivated self-starter to promote Rabobank's private banking facilities through professional intermediaries to high net-worth individuals throughout the United Kingdom.

Marketing Officer

Private

Banking

Benefits

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Reporting directly to the Director of Private Banking, the successful candidate would need to demonstrate a proven track record in the marketing of financial services and products. A graduate, with a relevant marketing / banking / trust qualification plus five years' experience in an appropriate environment (ie, law firm or accountants), would be a pre-requisite for this role.

Competitive Salary plus Bank

This position offers the challenge to a confident, market-orientated individual with excellent communication skills to further develop their career within one of Europe's major, triple A rated banking groups.

Applications, together with a current curriculum vitae, should be sent to Lesley Ashton-Cole, Senior Manager - Personnel, Rabobank, 108 Cannon Street, London EC4N 6RN



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Our client recently established a group finance company responsible for mainly inter-company financing world-wide. This new position reports to the Managing Director. The successful applicant will assist in the implementation of a new Treasury system for transactions in various currencies, including short and long term lending and hedging, using foreign exchange, money markets, etc. and will be responsible for the payment and settlement of these transactions, as well as assisting the MD in the preparation of the reports to Head Office. We invite applications from numerate candidates, ideally graduates, with 1-2 years' experience in banking or corporate treasury, with a good understanding of cash management and pooling, the foreign exchange and money markets and the settlement of these transactions. Good computer skills and a knowledge of Excel/Treasury systems is essential and German language ability will be an advantage. Applications in strict confidence under reference TA5550/FT to the Managing Director, CJA. Closing date 3rd June.

#### A Challenging Future With Cedel Bank

The Cedel Group today numbers over 650 people represented in key financial centres of the world. The Group comprises five subsidiaries, including Cedel Bank. Our prime role is the management of settlement risk and safekeeping of securities for our customers.

Our Product Development and Management Group is continuously expanding. Therefore we are looking for people to assist us at our Head Office in Luxembourg as:

## Manager of Clearing and Settlement Products (Ref. CSP)

The successful candidate will manage a team responsible for developing products to gain competitive advantage and market share. This will involve defining and developing functional requirements and devising an overall strategy for products and services, haising with customers, sales and marketing functions.

## Product Development Analysts (Ref. PDA) opportunities are available formalified at his control individuals possessing a successful as experience in the Product Development and the product Development Development and the product Development D

previous experience in the Product Reclopment custody, cash and clearing products.

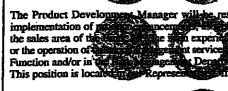
product enhancements and profitability.

Area Describers will focus on business analysis for bliness will make analysing new product opportunities,

ng designing and supervising commissing product support to ack recording either the design,



The Product Development Manager will implementation of managements the sales area of the sales area.



In all cases, candidates should have experience despiting in the appropriate services and/or securities industries.

A relevant degree and/or qualify start, and a larger start computing skills are essential.

Condidates must be able to demonstrate active and, indivative and flexible approach to their work. Good communication of the start of application a recent photograph and ware consciously writes.

letter of application, a recent photograph and your curriculum vitae, to:

Cedel Group Human Resources Department 67 Bd Grande-Duchesse Charlotte L-1331 Luxembourg

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Tokyo

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## Performance Measurement **Assistant Vice President**

J.P. Morgan Investment Management Inc: (IPMIM) in London is the international investment arm of J.P. Morgan & Co. Incorporated. With \$157 billion under management, it is one of the premier investment management houses in the world. These assets are managed in a wide range of funds, which invest in various financial instruments including US and international equities. bonds, money market and derivative instruments,

Due to the increasing demands of their business, JPMIM wishes to appoint an Assistant to the Head of Performance. The performance group's functions include the production of reports and analysis for all funds under management and the provision of essential marketing information in compliance with international reporting standards. Performance ineasurement and analysis are seen as an integral part of the investment management process. This is a high profile role and will entail:

- · Responsibility for day to day operations of the department
- Client reporting and liaison
- Maintaining relationships with independent measurers

• Preparation of client presentations

To be a candidate for this demanding position you will be highly numerate, with advanced computing skills and a good degree. Applicants should demonstrate highly developed interpersonal and communication skills and be able to work well under pressure. The successful individual will have at least four years' experience working in a dynamic performance environment. A good understanding of UK requirements is essential, whilst exposure to international reporting requirements is beneficial.

This position offers a generous salary and benefits package together with excellent career prospects within one of the leading international banks. J. P. Morgan Investment Management Inc. is an equal opportunity employer. Interested applicants should write with their CV, in confidence, quoting reference no. P20131 to Sandra Prettejohns at Jonathan Wren & Co. Ltd., No 1 New Street. London EC2M 4TP, Tel. 0171 623 1266 Fax. 0171 626 5259.

## **JPMorgan**

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banking group with a well established presence in the world's major financial centres. You will be responsible for the production of a range of statistical reviews and analyses to tight deadlines in a hectic, thriving environment – and should relish the prospect.

Our client is a wholly owned subsidiary of a leading international investment

Ideal candidates (perhaps but not exclusively from an accountancy or database background) need not have stockmarket experience but will need indepth working knowledge of Lotus and Excel, be able to write macros and have a sound grasp of

Personal qualities sought include numeracy with accuracy, flexibility with dedication and the personality to suit a hardworking, intensely focused team.

Please send full career details including current salary package quoting Ref. A4020 to Malcolm Lawson, Codd Johnson Harris, Human Resources Consultants at 12 New Burlington Street, London W1X 1FF.



Codd • Johnson • Harris

#### SENIOR MARKETING MANAGER c. \$70,000 + Banking Benefits Eastern Europe

The London Branch of a leading Japanese Bank is seeking an experienced banker to develop the marketing of sophisticated investment and banking products on behalf of Japanese and other international investors to various Eastern European and other emerging countries.

Applicants must be educated to Masters level in an appropriate discipline and have in-depth experience of structuring sophisticated banking products. Experience of marketing in Eastern Europe and dealing with Japanese corporate clients and fluency in English, Japanese and Eastern European languages are also essential and some involvement with International Financial Institutions would also be desirable.

Please send your C.V. with a covering letter stating any companies you do not wish your application to be forwarded to:

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## THE SCOTTISH OFFICE

#### APPOINTMENTS TO SCOTTISH ENTERPRISE AN OPPORTUNITY TO SHAPE SCOTLAND'S ECONOMY

We are looking for enthusiastic, independent-minded people with a background in senior positions in industry or training to be Members of the Board of Scottish

Scottish Enterprise is the Government-funded economic development agency for North East, Central and Southern Scotland established under the Enterprise and New Towns (Scotland) Act 1990. It also shares with The Scottish Office responsibility for Locate in Scotland and Scottish Trade International, which are the Government's lead organisations for promoting inward investment and exports across the whole of Scotland. The Board consists of a Chairman, 10 appointed members and a Chief Executive. Scottish Enterprise has wide statutory powers to promote enterprise, training and environmental improvement. SE is responsible for a budget of over £400

A number of vacancies are likely to arise later this year. The Secretary of State for Scotland will make the appointments to Scottish Enterprise and wishes to be in a position to select from a wide field. These appointments will be made on merit and those appointed will be expected to support fully the aims of Scottish Enterprise. The appointments will be made on a fixed-term basis of up to 4 years with the possibility of renewal. It is expected that appointments will commence on or around 1 October 1996. Membership attracts a salary of £7,600 based on an estimated time commitment of

If you are interested and would like further information, a job description and an application form please write to Mrs Julia Russell, Enterprise and Tourism Division, The Scottish Office Education and Industry Department, 3G Victoria Quay, Edinburgh EH6 6QQ. All correspondance will be treated strictly in confidence. Applications to be submitted by 12 June 1996.

The Government is committed to the principle of equal opportunities in making public appointments.

### **FOREIGN EXCHANGE**

Vice President · Emerging Markets Trading

A challenging role with a leading player in Foreign Exchange

#### London

Our client, a prestigious US investment bank, is looking for an experienced Trader. Reporting to a senior Managing Director, you will play a key role in Emerging Markets trading, covering Eastern & Central Europe, Middle East and South Africa.

- The following attributes are required:
- Significant commercial exposure to the International Finance community with at least five years' trading experience.

Experience in trading in the Emerging

- Markets, particularly Turkey. MBA and a track record of academic
- excellence.
- Fluency in English and Turkish. High levels of integrity together with excellent

communication and leadership skills.

- At least one year's experience in trading treasury bills and other local currency short-date financial instruments. Ability to develop and implement a
- business plan for entry into new markets. The remuneration package tailored to the the successful applicant will be competitive.

To apply, please send your CV with a covering letter, to: Alastair Lyon, Confidential Reply Handling Service. Ref 442, Associates in Advertising, 5 St John's Lane, London EC1M 4BH. Your details will only be forwarded to this client, however please state clearly any organisation to whom your details should



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## **Economist**

#### **International Primary Market Association**

#### London

The International Primary Market Association (IPMA) was established in 1984 as the trade association for lead underwriters of international issues of both debt and equity IPMA's membership today includes 100 leading banks and investment banks in America, Japan and Europe.

IPMA has, for the last twelve years, provided the focal point for discussion amongst market practitioners, establishing international practices based on consensus. Additionally, the association maintains close links with the market's regulatory ciles, ensuring that its members interests are best

The continued growth of the Euro-markets has resulted in the need to appoint an assistant to the Secretary General.

Key responsibilities will include:

· Analysing policy statements and developments in Brusse Prankfurt and London concerning the introduction of EMU and making economic predictions of the likely impact on the rkets as it affects members.

Assisting the Secretary General with various

#### £ Excellent Package

Analysing and advising on issues in both primary and secondary capital markets, playing a proactive role in the policy making process by lobbying a wide spectrum of highly influential bodies ranging from Finance Ministries to

The ideal candidate will have a degree in economics and 3-4 years practical experience of the capital markets gained either as a fixed income or equity strategist or possibly as a credit analyst with trading floor exposure. A broad understanding of the issues surrounding the introduction of EMU would be desirable. The considerable degree of high profile liaison will demand expansional interpersonal and communication skills, both demand exceptional interpersonal and communication skills, bot oral and written. An additional European language, particularly German, would be highly advantage

The position will offer considerable responsibility in a challenging and dynamic environment. For the successful candidate, an excellent remuneration package, based on a nighly competitive salary, will be offered.

ed candidates should telephone Richard Colgan on 0171 831 2000 or send a full CV to him at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH. Fax 0171 405 9649.

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#### RESEARCH EDITOR **Amsterdam**

Herald Tribune

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THE WORLD'S DAILY NEWSPAPER

conceive and implement new ideas.

ABN AMRO Hoare Govett is the securities and investment banking business of one of the largest European Banks with a strong financial name recognised worldwide. A position has now arisen for an editor to work within the emerging markets group based in Amsterdam.

The main responsibilities are editing and formatting equity, fixed income and macro-economic research products. The role will involve close liaison with analysts on a global basis, to ensure that the quality of written research is maintained within agreed standards of style and presentation

The successful candidate will have at least two years proven record of editorial skills, understand the practical aspects of investment research, demonstrate the ability to communicate with investment analysts, be well organised and able to meet strict deadlines.

Additionally, the candidate will have an enthusiasm for written communication, have an understanding or a desire to learn about emerging markets and the willingness to relocate to Amsterdam.

This is an excellent opportunity to join a bank with sound commitment to the emerging markets coupled with financial strength and stability. Salary and benefits will be competitive.

Please contact Nick Hudson.

Michelangelo Associates, Search & Selection, 2 Austin Friars, London EC2N 2HE. Fax: 0171-972-0151/2

#### **EDITOR - EQUITY RESEARCH**

Excellent package - London

Our client, a leading international bank, seeks an Editor for its Equity Research Department. The post involves editing and formatting reports on European and Asian markets: applicants should therefore have a good understanding of financial markets, as well as computer and DTP skills and the ability to work accurately to tight deadlines. High standards of written English and numeracy are also essential.

A willingness to study for the Supervisory Analyst qualification would be an advantage.

To apply, please write with your full cv, quoting ref: 435, to Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH. Closing date for applications: Friday, 31st May 1996.

Applications will be sent only to this client, but please indicate any company to which your details should not be forwarded.



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# MARKETING DIRECTOR

Fund Management Company Excellent package (possible equity participation)

London

Outstanding opportunity to assist in the growth of an expanding niche fund management company with an excellent reputation for investment performance and product innovation. The Company has five specialist equity funds, using external investment managers. Our clients are major European financial nstitutions and family trusts.

#### THE ROLE

- Market funds to new and existing clients Co-ordinate client presentations involving
- travel abroad
- Assist in co-ordination of new products and business development strategies

#### THE QUALIFICATIONS

- Ambitious, possessing drive and initiative.
- Proven record of marketing equity products to institutions and high net worth clients
- Desire to be part of a small, dynamic team

Reply in writing with full C.V. to Box A5359. Financial Times, One Southwark Bridge, London SE1 9HL



The Inter-American Development Bank. an international organisation based in Washington DC offers the opportunity to manage fixed-income investments in a stable environment which encourages professional development. Career-minded individuals are encouraged to apply for the position of:

#### **INVESTMENT OFFICER**

Functions: Carry out asset and liability swaps and other derivatives operations; maintain up-to-date information on capital markets, swap and arbitrage opportunities; engage in analysis and trading of fixedincome portfolios. Requirements: Master's degree in Finance Economics or related fields; Minimum seven year of experience in International finance or banking, of which three must involve work with derivatives. Professionals with sound judgement, a strong understanding of international economics and state-of-the-art quantitative techniques should send a cover letter and their resume ion duplicate before June 5, to: IDB Stop E0507 RQ-INV FT. Washington DC 20577 USA or Fax (202) 623-3096. Only those applicants who best meet the requirements of the position will be notified. Relocation benefits are provided.

#### COMMERCIAL PROPERTY LAWYER

We are a diverse Development, Housing and Contracting Group who seek a young professional with at least 5 years commercial property experience to join our Group. The Company is based in the North West and the successful candidate would join a subsidiary board, but the right person would aspire to a wider group role. We offer a salary around £45k with

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car and appropriate benefits.

## **ECONOMISTS**

The EIU is a world leader in the provision of economic information and analysis to international business. We are currently expanding and are looking for two junior economists to join the editorial teams covering the emerging markets in Asia and the Middle East.

The roles involve editing and writing reports, forecasts and risk assessments to meet tight deadlines. We are looking for people who are educated to post-graduate level with proven editorial expertise and a solid background in macroeconomics. Some regional knowledge would be an advantage, as would an understanding of financial markets. Computer literacy and the ability to speak and write clear and concise English are prerequisites.

There is also a possibility that a similar position may arise, in the near future, in our European team.

These are London-based positions for which we offer a competitive salary and excellent benefits package including profit share, five weeks' holiday, private health insurance and a contributory pension scheme.

To apply, please send a letter and cv to Susan Phillips, HR Adviser, at the address below. Please state clearly which region you are interested in, and include details of your current salary (if applicable). Non-EEA nationals should also indicate UK work permit status.



THE ECONOMIST INTELLIGENCE UNIT. 15 REGENT STREET, LONDON SWIV 4LR.

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#### **ACCOUNTANCY APPOINTMENTS**

## **Opportunities in Finance Management**

#### THE CLIENT

Our prestigious client is one of the world's leading global FMCG companies. They are one of the biggest investors in Central & Eastern Europe, employing several thousand people in 8 countries. The region international and local brands

In Poland a successful and well organised distribution organisation has been established since 1992. Following the recent acquisition of a manufacturing site and considerable investment commitments, the company is now looking to support their expansion by recruiting several senior Finance professionals.

All opportunities provide excellent international career prospects within the group.

THE ROLES INCLUDE THE POLLOWING

Management Accountant: In this senior management role you will be responsible for the preparation of the company's plans and co-ordination of all reporting procedures, including the preparation of financial statements, balance sheets, cash flow forecasts, key performance ratios and projections. Additionally you will constantly evaluate financial systems and secure the financial safeguarding of company assets. Further your input in investment procedures is required. A competent team will assist you in your tasks. Thet PT 2849)

Market Controller: You will support the sales & marketing function and contribute to the angual planning process by evaluating sales volumes, production and advertising costs; budgeting and target controlling.

Your input is further needed by developing prognosis and general economic advice on market issues in this

quickly changing environment, min. in 2000.

Project Manager - Business Organisation: You will work dosely with external cansultants in designing and implementing company wide process development and organisational procedures. By assisting senior. management during the implementation, you will ensure completion of the projects according to plan. A major task will be to oversee the development of the MIS system during this process. And reason

Project Manager - Finance: You will lead the financial management function of the production unit. Major tasks will be to improve reporting and control procedures. You will also monitor and control the major capital investment programme as committed by the shareholders. You will train and manage a local accounting team and will contribute to an ongoing business process analysis programme. new rrassa

#### YOUR PROFILE

Candidates must have a solid financial education and track record of success, preferably gained from a relevant FMCG/manufacturing environment. Preference is for individuals with accounting qualifications, however business acumen, analytical ability combined with a hands-on approach and excellent communication skills are of more importance. For all positions, a working knowledge of Polish is a distinct advantage.



Please send a full resume with covering letter quoting the relevant reference to either of the addresses below. All applications will be treated in the strictest confidence. POLAND: Antal International Ltd., Ul. Nowogrodzka 42/15, 00-695 Warsaw, Poland. Tel: +48 22 622 30 51. Fax: +48 22 621 59 25. UK: Antal International Ltd., 8 Alice Court, 116 Putney Bridge Road, London SW15 2NQ, UK. Fax: +44 (0) 181 871 2211.

### INTERNATIONAL

'Serving New Europe'

BUDAPEST . LONDON . MOSCOW . STOCKHOLM . WARSAW . PRAGUE

#### **Outstanding Finance Professionals**

Major UK, FMCG Group / West London / £35-£40k ÷ f/e car + full benefits

#### Jones • Christopher

Synonymous with quality premier branded goods across the UK and Continental Europe, our client is a market leader in the highly competitive FMCG sector. Forming part of a blue-chip UK-based Group, it is focused on maintaining and developing strong brand innovation and product excellence. Within its recently restructured UK operation, the finance team plays a crucial part in shaping the future.

Two opportunities now exist for outstanding, "up and coming" finance professionals to join the Company during an exciting and challenging period.

Whilst rechnical excellence is an obvious requirement, the key factors to success will be your levels of commercial acumen - an enquiring, forthright approach allied to sensiti but persuasive interpersonal skills. The rate of change within this market requires a flexible approach. You will be versatile and adaptable, with the capacity to move speedily

qualification achievement in a blue-chip, probably FMCG environment. A genuinely thinker, you will be capable of developing new ways to evaluate product concepts, analyse financial information and generally add value to the Company's ongoing development.

A young "high-flyer", you are looking for the opportunity to progress into a bigger financial or general management role in the future: this Company actively embraces such

interested candidates should apply to jonathan jones of jones Christopher, enclo a full cv, remuneration details and the relevant reference number.

Jones Christopher, 4th Floor, Linen Hall, 162 - 168 Regent Street, London W1R 5TB. Tel: 0171 306 3202. Fax: 0171 734 6280.

Finance Manager (Ref. 2704)

This position will be based within a £150m turnover business. Reporting to the Financial Controller, you will provide full financial and commercial support to senior management including

- Providing commercial support for the marketing and sales teams, ensuring that business decisions are supported by detailed analysis
- Managing the financial forecasting process for the business unit, including the
- preparation of quarterly budgets and strategic plans Ensuring robust evaluation of business plans including new marketing initiatives
- pricing plans and capital investment Working with the Central Finance team to ensure all Group requirements are me

#### Overseeing the reporting and analysis of business performance Central Finance Manager (Ref. 2705)

Reporting to the Finance & Planning Controller, your brief will be develop the quality of financial and management reporting combined with detaile

- Effective liaison with divisional counterparts to ensure the smooth communication of ess plans and detailed financial data
- and analysis, interpretation and presentation of results to the Board Setting the standard for financial accounting and control throughout the organisat
- Ensuring consistency and development of financial information across the business On-going development and enhancement of MIS to support commercial needs.

## DELOITTE & TOUCHE

NEWLY QUALIFIED CHARTERED ACCOUNTAINTS BREAK OUT OF THE MOULD - VAT CONSULTANCE

> City **Excellent Salary and Benefits** If you want a career that is both exciting and stimulating, join the Deloitte & Touche VAT group.

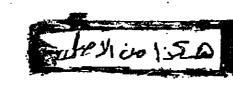
Deloitte & Touche is one of the UK's largest firms of chartered accountants and management consultants, with 27 offices and around 6,100 staff. It is the UK practice of Deloitte Touche Tohmatsu International which operates from 126 countries and serves some of the largest and most successful companies.

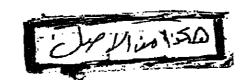
- The London tax function, which is the largest tax department within Deloitte Touche Tohmatsu International, requires bright and enthusiastic newly qualified Chartered Accountants to join its successful and growing VAT and Customs Group.
- Accountancy skills are at a premium and career opportunities for the right people are excellent.
- A full training programme will be provided.



Interested? If vs. please send a full CV to Joyce Chaytor, Personnel Manager at Deloitte & Touche, Hill House, 1 Little New Street, London EC4A 3TR, where your application will be dealt with in the strictest confidence.

CHARTERED ACCOUNTANTS





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\$1.5 pg.

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## Merrill Lynch TREASURY MANAGER - FRANKFURT

#### Competitive Remuneration + Banking Benefits

Merrill Lynch retains its position as one of the world's leading and most diversified investment banking institutions. In Europe it has an established network of offices covering all major financial centres with assets of over \$50 billion and producing turnover in excess of \$600 million. The firm is committed to further expansion of its treasury and capital markets activities and is undergoing a globalisation programme to enable a cohesive approach to investment banking, whilst making full use of its global resources.

As part of this exercise the European Treasury division, which is headquartered in London, seeks to appoint an experienced treasury manager to augment the Frankfurt office.

The key requirement of this challenging role is

to provide management with a comprehensive treasury capability.

Specifically your remit will cover:

Daily.cash management Arrangement and confirmation of credit facilities

Liquidity ratio management Local bank relationship mans Liaison with front office

Suitable applicants will be fluent in both English and German. Ideally you will have a minimum of two years related experience gained within a financial services institution. Knowledge of German banking regulations would be advantageous. The role will suit a proactive and technically versatile individual seeking an autonomous and varied position. Merrill Lynch offers a meritocratic and challenging career structure on a global basis.

Preliminary interviews will be conducted in Frankfurt and London in the week commencing 3rd June. Interested applicants should contact our recruitment advisor, Jonathan Astbury on 00 44 171 353 7533, facsimile 00 44 171 353 7703 or write to him at: ASTBURY MARSDEN search and selection, Hamikon House, 1 Temple Avenue, London, EC4Y

> astbury marsden SEARCH AND SELECTION

#### **COMMERCIAL ACCOUNTING CONTROLLER**

#### BERKSHIRE

#### c.£40.000 + BONUS + CAR

#### The Company

- Food branded products division and market leader.
- **III** UK Manufacturing sites with a National Distribution Centre.
- Turnover in excess of £250m. E Currently restructuring and integrating recent major acquisition.

- Reports to Finance Director with strong links to Sales & Marketing
- E Establish and maintain strong systems to interpret key performance indicators of sales, margins and

NIGEL HOPKINS

Co-ordinate a team of 25 in the

budgeting, forecasting and control of commercial strategies.

#### The Person

- Graduate calibre qualified accountant with experience in a high transaction volume environment, preferably FMCG. Age indicator, 30-35.
- Drive, commercial acumen, strong inter-personal skills and flexible approach. ■ Excellent career prospects with this international FTSE 100 UK Plc.

Please write enclosing full curriculum vitae quoting ref: 190 to:

Nigel Hopkins FCA, London House, 53-54 Haymarket, London SW1Y 4RP Tel: 0171 839 4572

Fax: 0171 925 2336

## Financial Accounting Manager, Europe

#### West London

■ The SABRE Group is an International subsidiary of American Airlines, providing a global computerised reservation system to tour operators and other travel professionals on a world wide basis.

■ The UK company is also the European Head Office and provides accounting services for 19 subsidiaries across Europe, which has a current headcount in excess

Reporting to the European Finance Director, the Financial Accounting Manager will manage a small department and be responsible for the preparation of the monthly financial accounts for each European subsidiary, the monthly consolidation and reporting to the US parent, and all statutory accounting requirements across Europe.

■ The role requires the ability to establish close links with each subsidiary and ensure adherence to local accounting requirements as well as working alongside the European Tax group. Candidates must be qualified accountants, who have a sound understanding of financial accounting requirements in a number of

## £35-£40K + benefits

European countries and ideally be familiar with US GAAP reporting. This position is therefore an ideal role for an individual wishing to make the move into commerce from the accountancy profession. Computer literacy is essential and a second European language would be a distinct advantage.

■ The current size of The SABRE Group and its future plans are such as to offer the likelihood of further career progression in the longer term.

■ The benefit package includes a car allowance and American Airlines (light privileges.

■ To be considered, please send your curriculum vitae stating current remuneration, and outlining your suitability for the position to Carrie Andrews at Ernst & Young nent Resourcing, Rolls House, 7 Rolls Buildin Fetter Lane, London EC4A 1NH, quoting reference CA739.

## REGIONAL FINANCIAL CONTROLLER

#### IT Solutions

Our client is a key provider of IT solutions to customers throughout the Caribbean and is part of a major, well-known international Group.

Reporting to the CEO and an essential member of the management team, your responsibilities

#### Jamaica

- All aspects of financial control and reporting as well as forecasting, budgeting and planning
- Ongoing management of cash and company assets in addition to the development of key systems
- Playing an active role in driving the business forward
- Commercial and financial guidance particularly regarding supplier management and

#### Attractive salary package

Managing staff in three separate locations, and reporting on a dotted line basis for Finance to the USA, you must have strong leadership skills and be self-sufficient. You will be a Qualified Accountant, with circa 5 years' post qualification experience, whose highly developed technical abilities and analytical approach supports real commercial acumen. A strong affinity with computerised systems is vital as are excellent interpersonal, presentation and communication skills.

Interested candidates should write with full CV, quoting current rewards package to Karen Wilson, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY, Tel: 0171 430 9000, Fax: 0171 405 5995 quoting ref: HKW/3726/FT.



## Hoggett Bowers

EXECUTIVE SEARCH & SELECTION



# Finance Director

#### City-based Merchant Bank Excellent salary plus bonus and benefits

Our client, an independent UK merchant bank, is looking to recruit a Finance Director for its London activities. These include banking and investment management operations, as well as a range of diverse activities in pensions advisory, trust and company administration, conducted through a variety of different

Aged in his/her 30's or 40's, the successful candidate will have primary responsibility for accounting control and monitoring of the London activities. Reporting to the Group Finance Director, based in London, the successful candidate will also oversee

the group consolidation, the Bank of England reports, liaison with auditors and compilation of tax returns, as well as the preparation and announcement of the year

Candidates will possess an excellent educational background and will have qualified from a major accounting firm. Strong in the professional disciplines, the successful candidate will be extremely commercial, with an eye for detail and an ability to anticipate problems. He/she will enjoy working in a small team, where contribution is quickly recognised.

To apply, please send your CV in confidence to Peter Watts, Austin Knight UK Limited, Knightway House, 20 Soho Square, London WLA IDS. Faz 0171 439 5744.

Please quote reference number: Al 100. e-mail:pw@austinknight.co.uk CompuServe: 101511,2562

Austin Knight



Six figure salary + bonus + benefits

#### Lombard First for finance

Redhill, Surrey

#### Finance Director

Lombard North Central is one of the principal subsidiaries of National Westminster Bank PLC and the UK's largest finance house. With customer balances exceeding £11 billion, Lombard generated pre-tax profits of £235 million in 1995. It has a pre-eminent position in each of its chosen markets - motor, business and personal finance - many of which are achieved through strategic and high profile joint ventures with prestigious partners.

- Board member, responsible for financial strategy, formulating and implementing business development activities focusing on expansion by acquisition and the creation of joint ventures both in the UK and mainland Europe.
- Leading and developing a sizeable finance and treasury function through an established team of direct reports, to support decentralised business units in the UK and Europe and strengthen liaison with the
- Providing proactive support and overseeing the financial plans of the Group's 20 or so subsidiary
- THE QUALIFICATIONS
- Graduate FCA/ACA, aged late 30s/early 40s with significant financial reporting, control and treasury experience from a respected quoted group with European operations, ideally financial services
- Gifted analyst with strong MIS skills, able to understand the process and flow of the business and thereafter evaluate and deliver imaginative business
- First-class communicator and leader. Credible at all levels, comfortable in matrix management and effective operating in a dynamic culture of change and

Leeds 0113 2307774 London 0171 493 1238 ster 0161 499 1700

Selector Europe Spencer Stuart

## **Finance Director**

#### **FMCG**

c.£45,000 + Car + Attractive Package

Aberdeen

Outstanding opportunity for commercially-astute finance professional to play key strategic role in major subsidiary of expanding blue-chip plc.

#### THE COMPANY

- ◆ Autonomous £34m turnover operating subsidiary within fully-quoted, ambitious plc.
- ◆ Strong market position with increasing market share and profitability.

  Innovative, forward looking and well positioned for
- future growth in a competitive market. THE POSITION
- Fuil responsibility for financial management and control. Report to Managing Director.
   Provide commercial and strategic direction. Manage ad hoc
- **QUALIFICATIONS**
- Bright graduate CA with blue-chip credentials and a minimum of 3 years sound commercial experience.
   Experience gained leading small finance function or
  - supporting role in larger organisation within ufacturing or service sectors. ◆ Mature, forward-thinking, self-starter with hands-on approach and previous exposure to corporate reorganisation. Strong systems and project
  - management orientation. Energetic and ambitious team player with excellent communication and interpersonal skills.

projects and drive new product development initiatives.

Lead and motivate professional team. Spearhead further systems development and manage cultural change Please send full cv, stacing salary, ref EB60501, to NBS, 42 Frederick Street, Edinburgh EH2 IEX





Edinburgh C131 220 2400 - London 0171 493 4392 Aberdeen · Birmingham · Bristol · City Edinburgh • Glasgow • Leeds • London Manchester • Slough • Madrid • Paris

# Lombard

## Head of Group Audit

Career progression opportunity c.£50.000 + Car + Bonus + Profit Share

Surrey

Lombard North Central plc, a member of the NatWest Group, is the UK's largest finance house with clear market leadership in each of its core businesses. Internationally, Lombard is focusing on growth within mainland Europe where it already operates successfully in Germany, France, Holland, Belgium and Cyprus.

Due to the internal promotion of the current incumbent into a line management position, Lombard wishes to appoint an ambitious Head of Group Audit to manage this highly respected service. Key responsibilities will include:

• adding value to the audit methodology in accordance with recognised best practice whilst pursuing business performance improvements:

 defining the group's risk profile and audit frequency programmes;

• controlling and improving reporting procedures and effective follow-up activities;

leading and developing an experienced team, currently 23 people, and representing their activities at NatWest Group level.

This high profile head of function role is seen as a stepping stone into a more senior management career within the group. Our ideal candidate will demonstrate a clear understanding of progressive audit techniques gained either within the profession or in a financial institution or commercial organisation. Applicants must possess an appropriate accounting qualification, and are likely to be aged 30-40. Mandatory personal qualities include strong team leadership, project management and presentation skills and a high level of business acumen.

The successful candidate will enjoy an attractive financial services benefits package including group profit share and, where appropriate, assistance with relocation.

Please send a full CV in confidence to GKRS at the address below, quoting reference number 530J on both letter and envelope, and including details of

SEARCH & SELECTION

CLAREBELL HOUSE, 6 CORK STREET, LONDON WIX 1PB. TEL: 0171 287 2820

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organisation that can offer you the whole of Europe as your training school. rtunately, ability knows no barriers at GE. We'll ensure you're always in the right place at the right time to take advantage of the most challenging development opportunities: whether it's attending a training seminar or

During your first two years, you'll have the opportunity to explore many of our diverse, global business which encompasses research and is may mean a variety of assignments within one area on the challenge of moving from place to place and pusiness to business. Whatever path you

Our European management training programme (described on the right) offers excellent career prospects up to the very highest levels of the

These ausstanding opportunities are almed at the top 10% of European graduates, so competition win be intense. You **must** be fluent in English and at the very least, hold a first dogree (2:1 or better) in a relevant discipline. Masters degrees, MBAs and PhDs are also welcome. While some work

experience may be useful, you should not have spent more than two years.

in full-time employment since leaving university.

improvement at every stage, on a corporate as well as a personal level. You have bright ideas along with the drive and determination to but them into practice. Your enthusiasm and confidence means you can carry others with you. You're stimulated by the challenge of

0990 600 640 or ++44 990 600 640 if calling from overseas. Lines are open 24 hours. 7 days a week, Timescales are intentionally tight and you will need to return your completed application form as soon as possible.

Financial Management Programme

Our financial specifilists are a critical part of the business leadership team. They apply their skills the issues behind the numbers, supporting major This intensive and academically demanding programme aims to develop well-rounded and high grades are a condition of remaining or highest levels of the organisation.

uitable first degree subjects include: Econon

alent



General Electric Company

## MINISTRY OF DEFENCE



## PRINCIPAL FINANCE OFFICER

DEPUTY UNDER SECRETARY OF STATE RESOURCES, PROGRAMMES AND FINANCE

Salary up to c.£100,000

more may be available to an exceptional candidate

This is a unique opportunity to undertake a high-profile, challenging and complex role within the Ministry of Defence. As Deputy Under Secretary of State you will be responsible for resource planning and the development and operation of financial systems throughout the MoD and the three armed services. You will play a central role in the analysis of investment and capital expenditure. The post is at the heart of the annual planning and resource allocation process and the management of the MoD's annual budget of £21bn. The appointment is for an initial period of 3 years with the possibility of extension subject to satisfactory performance.

#### The Position

- Introducing resource accounting and budgeting throughout the MoD.
- Formulating policy for financial management, accountancy, audit and value for money across all areas of expenditure.
- Advising on the most cost-effective Defence programme and the resources needed to implement the Government's defence policy.
- Ensuring that major investment decisions are taken on the basis of rigorous validation, robust costing and affordability.

#### The Requirements

- Experienced senior level manager with significant experience of managing complex strategic and financial planning processes using sophisticated information systems.
- Able to direct a very large and demanding programme of change.
- Capable of representing the MoD at Parliamentary committees and other public
- Well-developed interpersonal skills. Must be able to work effectively with Ministers and Senior Government Officials - previous experience in this area would be a distinct advantage.

The Ministry of Defence is an equal opportunity employer.

For more details and an application form (to be returned by 13 June 1996), write to: Ken Brotherston, K/F Associates,



252 Regent Street, London W1R 6HL, quoting ref: 5040/A. Alternatively send by fax on 0171 312 0020 or e-mail to cv@kfaeurope.com

Internet Home Page: http://www.kfaeurope.com/kfaeurope/

K/F ASSOCIATES

# Chief Financial Officer

#### **Paris**

800 000 FF+

Our client is a major international media group with activities covering North America, Europe and Asia with impressive plans for future expansion. They now seek to recruit a Chief Financial Officer who will be reporting to the Chairman. Your main responsibilities will be:

- To review and analyse the financial performance of operating companies and the Head Office.
- Designing and implementing policies and procedures in order to optimise and realise long-term strategical and operational planning by operating companies. Innovating and upgrading management information
- Assisting in acquisitions.

Probably in your mid-40s, you will have a strong academic background (MBA, CA) and a

proven track record in managing financial staff in an international environment of listed companies.

You should be a native English speaker, fluent in French and a third European language would be

Excellent communication skills, international experience and strong mobility are essential to succeed in this exciting and expanding group.

ADB13876, enclosing a comprehensive curriculum vitae and salary details, photograph and telephone number to Alexis de Bretteville, Michael Page International, 3 boulevard Bineau, 92300 Levallois

International Recruitment Consultants

Interested applicants should write quoting reference

Perret, FRANCE or fax on +33 1 4757 3918.

Michael Page International

London Paris Amsterdam Dusseldorf Frankfurt Hong Kong Sydney

## Senior Management Accountant

#### Egypt

Our client is an international food distributor with a turnover in the region of half a billion pounds. Its consumer-orientated Egyptian subsidiary is currently experiencing excellent growth, and it has recently decided to merge its operations there with those of a joint venture the parent company recently bought out. The resulting business will employ about 120 people and turn over around

They now seek a Senior Management Accountant who can contribute to the profitability of the business by designing, developing and implementing effective management information process and providing an ad-hoc accounting service for senior commercial management, to assist proactively with the running of the company. This will include project evaluation, financial analysis and interpretation, design and enhancement of information systems. In addition, the

c £40,000 Package

person will be a significant player in budgeting, regular monthly reporting and forecasting. For the right candidate, career prospects within the region or the wider global group are excellent.

The successful candidate will be a recently qualified but mature and resilient graduate accountant seeking to develop a rewarding career in industry and commerce. The high degree of interaction with non-financial personnel means you will need to possess excellent written and verbal communication skills together with a high degree of commercial acumen.

Interested candidates should forward a comprchensive CV, stating a daytime telephone number and current remuneration details and quoting reference 291159 to Hugh Everard, Director at Michael Page International, Page House, 39-41 Parker Street, London WC2B 5LH, or fax + 44 (0) 171 404 6370.

Michael Page International

International Recruitment Consultants London Paris Amsterdam Dusseldorf Frankfurt Hong Kong Sydney

#### HEAD OF FINANCIAL ACCOUNTING

#### CHALLENGING ROLE FOR CHANGE AGENT WITH MD/FD POTENTIAL

NOTTINGHAM

£65,000 + BONUS + BENEFITS

 Boots The Chemists is one of the UK's most respected retail companies. Turnover exceeds \$3 billion generated through 1,200 stores. Unprecedented growth has confirmed its place as the key provider of community health care and a market leader in the sale of beauty and personal care products, baby consumables and dietary foods. Having doubled profits over the last four years, the challenge now is to continue to grow ahead of the competition and build on its reputation as a world class retailer

- This role will belp spearhead the change aimed at ensuring proactive and effective support for fast, high quality business decision making. It is an excellent entry point into the Group. and offers the potential to develop a career in finance or general management with one of the UK's most successful retailers.
- Managing a team of 350 staff, this is a newly created position and has responsibility for the smooth and efficient functioning of the primary accounting services functions. Your remit is to
- challenge the status quo and develop a "best in class" function. building strong team spirit and encouraging initiative and innovation at all levels throughout the function.
- Probably in your thirties and ideally a Chartered Accountant you must have strong leadership and commercial skills, and a demonstrable track record in change management and the introduction of best financial practice. Likely backgrounds include Finance Director of a smaller business or a senior role in
- · Personal qualities will be key to success in the role. Drive and initiative should be combined with strong motivational and interpersonal skulls, an enthusiasm for your work and a commitment to continuous improvement and service excellence. Equally important is the ambition to take advantage of the numerous opportunities for career development that exist within The Boots Company pic.



Picase apply in writing quoting reference 1142 with full career and salary details to Susan Ryder http://www.gbnet.co.uk/whitehead



## COMMERCIAL BUSINESS ANALYST

London

c.£35.000 + Bonus

Our client is an internationally recognised FMCG market leader with a strong portfolio of household-name brands. Part of a Forume 500 American conglomerate, they have recently re-focused their operations to pave the way for further growth. This has created the need for a Commercial Business Analyst.

Working as a key member of a customer focused team, responsibilities will include:

- Liaison between finance and marketing functions
- Analyses of sales by brand and by region focusing particularly on European markets
- Actively participating in sales and marketing negotiations to ensure financial control Provision of forecasting and budgetary information and preparation of the three year strategic plan
- A polished communicator with strong influencing abilities, you will develop your commercial decision making and leadership skills to their full potential through acting as the interface between marketing and finance functions. Qualified CIMA or ACCA, with a strong record of achievement and 2-3 years' post qualification experience, your innovative approach will allow you to provide understandable solutions to complex financial problems. You will benefit from opportunities on
- To discuss this opportunity in total confidence, please contact Lucia Do Rosario on 0171 405 4161. Alternatively, send your CV to her at

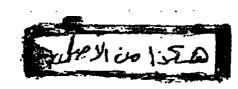
FMS, 5 Bream's Bolldings. Chancery Lane, London EC4A 1DY. Tel: 0171 405 4161. Fax: 0171 430 1140. Errail: 100621.2024eac We have offices in London ingham, Manchester and Lowes

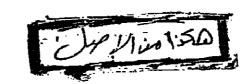


SPECIALIST FINANCE RECRUITMENT



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## DIRECTOR FINANCIAL CONTROL **MULTINATIONAL PLC**

WEST LONDON

A STATE STORY

al London

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Clearly recognised as a leader in its field of marketing services, our client is a customer focused, sales and marketing driven organisation with a worldwide business employing over 800 people. The group is listed on the London and Paris stockmarkets.

The group's aim is to be the market leader in each of the e group financial information system sectors and business areas in which it participates. It has recently • management reports embarked upon a programme of improving the quality and structure of the management team and, as a result, a new position has external auditors emerged for a high calibre finance professional to join the group

Reporting direct to the Group Finance Director, this is a clear opportunity to drive the continuous improvement of financial and

group reporting and key responsibilities will include: • the group's published annual and interim reports and financial

press releases

The successful candidate will be a graduate qualified Chartered Accountant in his/her 30's, with demonstrable exposure to multinational corporations and at least 5 years post qualification

ROBERT WALTERS ASSOCIATES

TO £100,000 PACKAGE

strong knowledge of UE GAAP are essential requirements, a second language would be useful.

able to demonstrate adaptability and flexibility to cope with the changing demands and priorities that the organisation will meet. In addition, you will have first one communication skills and the ability to work with key personnel around the world.

If you believe you possess both the technical and personal qualities demanded, please write to Giles Daubeney or Simon Moser, enclosing a current curriculum virze, at Robert Walters Associat 25 Bedford Street, London WC2E 9HP. Fax: 0171 915 8714.



#### FINANCIAL CONTROLLER

MILTON KEYNES

Universal Flavors, a division of Universal Foods Corportation bas in Milwaukee, U.S.A., seeks a highly skilled Financial Controller for its U.K operations which supplies mainly U.K markets with a variety of quality flavours and flavouring ingredients.

The successful candidate will manage and supervise the Accounting, Treasury and Tax functions for U.K operation. Proven abilities are necessary in the development and monitoring of Accounting controls

Main duties will include managing the reporting of all financial matters to the company's Management Team and Division staff, identifying critical issues affecting the Company's current and Long Range Plan growth and development of action plans, preparing Capital and Operating budgets and participating in the formulation of Long Range Plan and related strategies, performing financial analysis and special projects as required. Other responsibilities include managing banking and debt arrangements and monitoring foreign

The successful candidate will be a qualified accountant with 7-10 years experience as a financial professional in a manufacturing environment with a minimum of four years at managerial level.

To apply, please forward a current CV with salary history to

Marjorie Hancock, Universal Flavors Limited, Bilton Road, Bletchley, Milton Keynes, MK1 1HP.

La Direction Stratégie et Finance du Groupe ALCATEL ALSTHOM recherche un(e)

#### RESPONSABLE DES PROCÉDURES **COMPTABLES GROUPE**

Au sein du Département Consolidation, le titulaire de ce poste définira et proposera le programme de travail annuel, à partir des travaux des auditeurs internes et externes, et des propositions des responsables comptables des filiales en France et à l'étranger. Dans le cadre des axes principaux définis par la Direction Financière, il procédera en outre à l'application des procédures existantes. Il veillera à l'application de ces procédures dans les activités de consolidation et de reporting.

Diplômé d'une grande école, vous possédez une double expérience en cabinet d'audit et en entreprise. Vous y avez acquis de solides compétences en comptabilité/ consolidation. Une expérience complémentaire en contrôle de gestion serait appréciée. Vous connaissez les règles de reporting au sein d'un groupe international. Pour ce poste comme pour les évolutions auxquelles il prépare, une bonne maîtrise de l'anglais est indispensable, ainsi que des qualités de communication et de pédagogie.

> ALCATEL ALSTHOM

Merci d'adresser votre dossier de candidature (lettre, C.V. et photo), sous la référence FT/6091, à Marie-Gabrielle Gontharet Alcatel Alsthom - Direction des Ressources Humaines 54, rue La Boétie - 75008 Paris - France

#### THE MARKET LEADER - A DYNAMIC FINANCIAL ARENA

### - make it add up to your success

Over £1 billion in turnover, 18,000 employees and more than 280 stores nationwide demonstrates why B&Q leads the field in home improvement retailing across the UK.

Astute financial management keeps us on the straight and narrow and focused on the bottom line, but we're never complecent. As we head towards the millennium, we're more determined than ever to be the best there is - in every department.

FINANCE MANAGER Package up to £40,000 = Car • Benefits

Southampton With responsibility for accounting for central costs and Head Office operations, you will be given a clear brief to raise the profile of this role across the business. Liaising closely on a consultancy basis with key internal customers, in a variety of Head Office and distribution departments, you will provide technical advice on major budgetary management and forecasting issues.

Demonstrating a proactive customer focused approach, you will need the communication skills and powers of persuasion to influence opinion and win total support. Challenging the status quo, we will expect you to encourage greater accountability and a more commercial approach at all times.

It's a demanding job that offers great potential. Managing, training and developing your own departmental team, you'll deliver consistent balance sheet controls capable of meeting the ever increasing needs of this dynamic trading environment.

As a qualified accountant, you will need at least 4 years hands-on practical financial management experience within a large corporate environment, part of which will have included supervisory responsibilities. The flexibility to instigate and manage change and the analytical and problem solving instincts to offer clear direction

TAX ACCOUNTANT

Package up to £27,000 • Benefits Southemoton For a person who knows Tax accounting backwards and is looking for a more dynamic arena in which to practise their skills opportunities do not come much bigger than this one.

Your brief will be to continually review current tax and VAT practices whilst ensuring the business meets the statutory reporting requirements of both external auditors and regulatory authorities. Highly analytical, you will be encouraged to recommend, implement and communicate across the business, new VAT guidelines and policies and to act as the major point of contact for Customs and Excise queries.

Close contact with other group companies on tax matters and liaison with internal departments; for example, to ensure till and store systems comply with regulatory requirements, will add further challenge to the role.

To succeed, you will either be a qualified accountant or have a track record with Customs and Excise or the Inland Revenue. Detail-orientated, methodical and able to work with minimum supervision, hands-on experience of tax and VAT policies and procedures, is essential.

Both of these appointments offer remuneration and benefit packages geared to attract 1st class candidates. They include relocation

Begin to add more success to your career by lorwarding your CV and current salary details to: Sharon Doherty, Personnel Department, B&Q plc, Portswood House, 1 Hampshire Corporate Park, Chandlers Ford, Hampshire \$053,3YX. Please indicate clearly for which position you are applying





## EUROPEAN FUND ACCOUNTING MANAGER

The Franklin Templeton Group is one of the world's largest independent investment fund groups. As part of our continued expansion in Europe we currently seek a Fund Accounting Manager to lead the team responsible for the accounting, valuation and administration of the many Templeton fund entities in Europe.

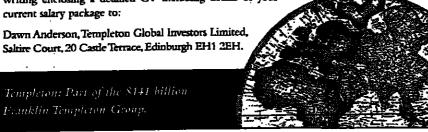
Based in our European head office in Edinburgh, and reporting directly to the Financial Controller, the successful applicant will manage and continue to develop the effective administration of all aspects of European fund operations. Principal responsibility will be to ensure the timely and accurate completion of daily valuations, all statutory reports, quarterly reporting to Directors and other internal and external reporting.

To lead a team of 30 sraff based in Edinburgh and Luxembourg, first class people management skills will be required. You will have experience managing and motivating a team of professionals working to high technical standards within tight deadlines. Your participative style will involve you with detailed work resolving difficult accounting issues or operational problems. This post will suit a graduate Chartered Accountant with at least 5 years post qualification experience and knowledge of financial services or the securities business. The role will involve some

The position offers excellent career prospects to the right candidate as the organisation continues to grow and develop in Europe.

Closing date for applications is Friday, 7 June 1996. Please reply in writing enclosing a detailed CV including details of your current salary package to:

Franklin Templeton Group.



## **FINANCE DIRECTOR**

#### .....Malaysia

A leading Malaysian engineering group, engaged in power, electrical, mechanical and electronics systems contracting and associated with a major UK-based multinational company, is seeking a Finance Director. The group has made outstanding progress in recent years and expanded its business in both scope of activities and market coverage. Joint-ventures are envisaged in other South-East Asian countries in the near future as the group itself progresses towards becoming a South-East Asian

The Group's expatriate managing and finance directors enjoy a high degree of autonomy and profit responsibility in demanding environments.

Candidates must therefore possess well developed commercial acumen and thrive on sharp end involvement. The appointee will be expected to make an immediate contribution in the areas of financial control, treasury and working capital management.

Candidates, who must be qualified accountants, preferably with a UK qualification, are likely to be aged between 35 and 45, and will be able to demonstrate good career progress at a senior level in results-oriented companies. Prior experience in businesses involved in substantial project/contracting work is desirable. The ability to respond to the culture of a largely indigenous workforce is also important.

Expatriate terms will apply.

Candidates should apply, with a full CV detailing qualifications and experience to: PO Box A5856, Financial Times, 1 Southwark Bridge, London SE1 9HL.

## FINANCIAL CONTROLLER

International opportunity - London based - Excellent package

Extec Edition, a well established European direct marketing organisation. is now offering an opportunity for a finance professional to join their management team.

The role of the Financial Controller involves the effective hands on management of the international accounting and financial operations.

We are seeking a fully qualified accountant, ideally with experience in a service or direct mail business environment. To apply for this position you must be able to demonstrate a progressive but stable career track.

> Write now, in strictest confidence to: Trevor Syrad, Extec Edition GmbH, Mayfair House, 9-11 North End Road, West Kensington, London W14 8ST.



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Our client is a group of companies operating in Real Estate Development, Agricultural Production and Commodity Trading. With offices in Poland, Russia, the Ukraine, Lithuania, and the UK, the organisation possesses a comprehensive network of contacts across Central & Eastern Europe. To increase efficiency and facilitate business expansion, the group is looking for an experienced Financial Director to its Eastern European HQ in Warsaw, Poland.

- Participate in the group's business planning & new project developms
   Consolidation and control of financial information within the group
   Preparation of financial analysis and investment projects
   Presentations of investment projects to investors and financial institu
- University graduate with a documented track record from banking/fm
- management in an international company
  30-45 years
  30-45 years
  Dynamic and innocation with strong interpersonal skills
  English and Polish language skills necessary. Additional languages an adv
- Substantial salary and benefit package subject to individual negotiation
- Applications enclosing a detailed curriculum vitae to be sent to:

1296 Celigny, Geneva, Swit

#### Newly Qualified ACA - Financial Accountant - Investment Bank 'A FIRST MOVE INTO BANKING FOR A YOUNG ACCOUNTANT FROM A MEDIUM SIZED FIRM'

Our client is one of the largest banks in Europe and one of the top 20 banks world-wide. It has an enviable reputation and a commanding international presence.

They are now looking to recruit into the small and high profile financial accounting team.

Reporting to the Head of Financial Accounting you will be responsible for a number of group companies. These include two corporate finance companies (entailing some regulatory work), a funds management company and the holding company. You will also be involved in all aspects of pension fund accounting, including the preparation of quarterly management accounts and statutory accounts.

Additional responsibilities will include some tax work and involvement in ad hoc projects.

The requirement is for a newly qualified ACA/ACCA, ideally from a medium sized firm of chartered accountants.

#### Experience of financial services is not required.

As the role will involve extensive liaison with different departments and exposure to senior line management the confidence and ability to communicate at all levels is essential.

The bank has a strong emphasis on training and development and offers ample opportunity for career advancement.

To apply please send a full CV with a covering letter and current salary to: Andrew Fisher, Parkwell Management Consultants Ltd, 3 Catherine Place, Westminster SW1E 6DX Tel: 0171 233 5207 Fax: 0171 233 5205 Email: 100752.3606@COMPUSERVE.COM

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## **SunChemical**

Sun Chemical is the world's largest manufacturer within the graphic arts industry, employing over 23,000 people in 40 countries worldwide To strengthen the European audit team, the company is now looking for a highly professional individual who will reliah a lallenge within a truly global organisation.

## **EUROPEAN AUDITOR**

**Competitive Package** 

Reporting to the Head of Internal Audit for Europe, you will concentrate 🔹 🔸 Be fluent in English and French primarily on Sun Chemical's operations in France. You will need to:

Be a Chartered Accountant or equivalent, with a minimum of 2 years

Have experience of financial and operational auditing within

Be capable of working independently and within a team

 Possess good communication skills with commercial acumen. Be prepared to travel, around 40% of your time, primarily in

Development opportunities within the Group exist for those who can prove themselves by contributing to the business.

cants should apply in writing, enclosing a full CV and details of current salary, to Lorraine Horne, Marcuri Urval nited, Spencer House, 29 Grove Hill Road, Harrow, Middlesex HK1 3BN. Tel: 0181 863 8466. Fax: 0181 861 1978, Please quote Ref: LH/SC/IX on all corr

Mercuri Urval

· Close interaction with the businesses

commercial and financial teams.

group strategic plans.

through liaison with the various

Contributing to the development of

This opportunity will appeal to a motivated MBA and/or business

graduate aged 26-30, with a strong

record of achievement to date.

Applicants may be performing a similar

role within a major corporate head

office, or alternatively, be employed by a

leading firm of management consultants. Crucial attributes include

strong interpersonal, analytical and

computer modelling skills, in addition to

a high level of commercial awareness.

Share Options + Substantial Benefits -

Hampshire



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Our US client was established with the goal of providing high quality healthcare products at the most competitive cost. It is now one of the fastest growing companies in the world within its field, and has established a substantial manufacturing and R&D presence in the UK, currently employing over 400 people.

A challenging new role of Manufacturing Controller has been created to play a key role In continuing the rapid growth of the company. Part of the management team, you will be responsible for establishing the manufacturing accounting group, developing and implementing manufacturing systems to provide information that will drive the company towards its goal , low cost manufacture. You will also be a key player in focusing the R&D group on achieving this goal.

Career development prospects within the company are excellent, through the growth of the manufacturing division, and also of the European sales, marketing and distribution division, which has recently been established within the company's new multi-million pound UK manufacturing facility, as part of their strategy of becoming major players in world markets.

rewarded for your contribution through the generous share option scheme. Successful candidates will be graduates and qualified Accountants who relish a fast-moving environment, and who are agents of change. Direct exposure to standard costling systems, preferably within a high volume/low value environment, is a prerequisite.

This is an exciting opportunity to become part of a young, fast growing company, and be

Interested candidates should apply in writing, enclosing a full CV, to Peter Coleman at Robert Half, 6 The Carronades, New Road, Southampton SO14 0AA. Telephone 01703 233131, or fax details on 01703 231850. E-mail address: southampton@rhalf-at.co.uk

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**Pannell Kerr Forster** 

## **Corporate Services**

(Partner Designate)

#### Guildford

Attractive Package

The Guildford office of Pannell Kerr Forster, one of the largest firms of Chartered Accountants and business advisors in the UK, has been established for many years and enjoys a close relationship with the local business

Due to an expanding client base and increased opportunities to assist organisations with the growth and development of their businesses, through corporate finance and business advisory services, we wish to recruit a Partner designate who is able to build on our reputation, strengthening our relationships with the local business community and developing new and existing corporate clients.

We wish to recruit a qualified ambitious individual who possesses good academic and professional qualifications, has high technical standards and who aspires to partnership within a short period of time. This profile could apply to a manager or senior manager, or even a partner in a smaller practice.

It will be necessary to have had a solid foundation in audit plus more generalist advisory and business development experience. Ideally, you will have had experience of developing non recurring fees in areas such as corporate finance and business advisory services.

Interested candidates should apply in writing, sending a full C.V. and quoting reference number 1601 to the address below. Alternatively, for further information please contact Jonathan Wilkinson on 0171 831 7393.



Jonathan Wilkinson **Executive Recruitment Services** Pannell Kerr Forster Associates New Garden House

78 Hatton Garden, London EC1N 8JA



#### Strategic Planning Analysts To £40,000 + Car London

As a leading UK services group with a turnover in excess of £1.3bn and a strong balance sheet, our client has maintained its position as a dominant leader in a growth market. Its high calibre management team has pursued a clear strategy of growing its core businesses, both organically and through acquisition.

A substantial increase in new initiatives has generated a requirement for two exceptional Strategic Planning Analysts. Reporting to the Head of Strategic Planning, the successful candidates wili be responsible for developing a variety of commercial projects and initiatives for the group. Specific responsibilities will

- Assess business development oppor-
- Review of acquisitions as appropriate.
- Develop strategic alliances and joint venture proposals.

The rewards include an attractive basic salary, company car and the opportunity to develop a stimulating

Interested applicants should write, in the strictest confidence to Brian Hamill or Robert Walker at Walker Hamill Executive Selection, forwarding a curriculum vitae quoting Ref: BH 2471.



Executive

Part of a global, US owned, financial services aroup, this major player in its specialist field has experienced phenomenal growth over the last five years. Many factors contribute to its trading success - significant financial investment, a flexible service portfolio and access to a global client base.

The key challenge today is to ensure that the systems and processes which underpin this success are both efficient and responsive. As Financial Controller you will spearhead the projects to meet this challenge. You will assume fine management responsibility for a team of around 30 people and be a key driver in managing the programme of business

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competitive, service orientated environment. Experience of systems and change management combined with good man management skills are all mandatory. However, your approach is as important as the abilities you bring to the role. A team player, with the skills to persuade and communicate, you will have the confidence and credibility to actively influence change.

The potential of this role is exceptional, an outstanding platform for personal and career development.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Ann Garry, Coopers & Lybrand Executive Resourcing Ltd, 1 Embankment Place, London WC2N 6NN, quoting reference AG309 on both envelope and letter.



**Appointments** 





**General Motors International Operations** 



#### **Emerging Technology Manager** Competitive Salary + Car + Benefits

General Motors International Operations is a major business sector of General Motors, the world's largest company and includes operations in over 40 countries.

We are seeking a high calibre individual to work within the Information Management function reporting directly to the Director of Technology Services and Deployment. Based in either Antwerp, Frankfurt or Luton, the successful caudidates will spend approximately 40% of their time at other international facilities.

#### The Key Job Responsibilities will be:-

- To provide technical and managerial leadership in the evaluation and implementation of emerging technology in the support of GM's business and technology architecture.
- To interface with industry, standards groups, universities and research organisations in the areas of technology and computing and communications architecture.
- Establish a set of technology metrics to monitor organisational progress.
- Lisise with application development and quality assurance functions on emerging technology related issues
- To manage pilot technology evaluation projects

#### The Key Job Qualifications are:-

- Graduate with extensive experience of Information Technology as it impacts a global
- Experience in setting and contributing to the IT direction of a diverse international organisation.
- High level of analytical and problem solving
- Good team player with experience of multi-
- cultural organisation. Ability to work at all levels within the
- organisation. Reply in strict confidence quoting reference ETM with

CV and relevant experience by 30th June 1996 to:-John Culley, Manager Finance Administration, Vauxhall Motors Limited, IMP C2, PO Box 3, Luton, Bedfordshire, LU1 3YT, United Kingdom.

#### Ermitage Management (UK) Ltd.

PC Analyst/Programmer

The Ermitage Group is an international fund management house with around \$500

Travel to these offices may be required. We are looking for a PC analyst/programmer with at least 1-2 years evaluations in the ent. The successful condicates's background should include expans

milion under management. The Group has offices in the Uh. Jersey and Luverricourg.

financial industry. The role will ential a miniore of support of entring systems and database languages, preferably Paradon with some exocours to Delphi, 466 expenence in Novell and general MS Office parages would be or benefit. Skill set in order of importance is as follows: Paradox for Ricidows: Paradox for DOS Delah: Novell Netwere 3.12 and MS Office Fackages, Word East More

> To apply please send your CV to Mr G Bhangle, 25 Saville Rose, London, WLX 1AA. e mail: gurdip@ermitage.MHS.compaserve.com

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## Banking Sector SENIOR RISK SPECIALISTS

Based in London with international remit

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#### Managing Consultant £60-70,000 + BENEFITS

The role is...

- to contribute strongly to the development of business strategy for the risk practice
- to design, develop and manage a broad range of engagement pro
- grammes
  to personally undertake and manage client engagements at the highest level
  to guide and support clients in their preparation for risk and regulatory
  compliance including capital adequacy (CAD)

#### You will...

- have extensive (5) years) related banking experience, with in-depth expo-sure to transury and capital markets instruments including derivatives be able to demonstrate experience of formulating and driving risk strategies.
- ess exceptional presentation and communications skills
- offer process multiple assignment management capabilities combine a strong theoretical grasp of risk systems with a pragmatic
- configure a strong unconsensitation
   approach to their implementation
   have gamed a good degree or relevant professional qualification
   have demonstrable management consultancy ability and business d
   have demonstrable management consultancy ability and business d
   Ref. RGFT13

#### The role is...

to work with users to define specific risk management principles and

- to provide in-depth consultancy on the principles and practice of risk
- systems implementation

  to offer focused and effective risk systems consultancy services

  to provide general and specific guidance on the selection of risk software

  to work closely with the management team to help define products and
  consultancy services strategy

£50-60,000 + BENEFITS

You will...

- have considerable (3 5 years') related banking experience, with in-depth exposure to be sure and capital markets instruments including derivatives offer a background of successful risk systems implementation demonstrate a thorough understanding of why and how different financial instruments are finished.
- be comfortable with liaison at all levels of management and across a
- wide spectrum of disciplines (six, finance, operations and IT)
  show proven success in multiple consultancy assignments
  have gained a good degree or relevant professional qualification

For further information please contact our advising consultant Roger George on 0171 247 7444. Alternatively, send your CV, quoting the rolen eruner number to McGregor Boyall Associates, 114 Middlesex Street, London E1 7JH. Fax: 0171 247 7475, email: rgcorge@mcgregor-boyall.co.

McGregor ■ Boyall

#### Invest in your Future FRONT OFFICE DEVELOPERS

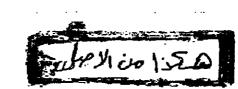
Salary to £60,000 plus Bonus

Our client is one of the largest Japanese Banks with subsidiaries in over 26 countries. They are currently expanding many areas of their from office operations, resulting in a number of exciting positions that offer the opportunity to expand your business knowledge in one of the most demanding technical environments in the city. You will be delivering front end analytics to some of the busiest desks in the square mile. To move your career forward you will need at least two of the following.

- C++ and/or Visual Basic
- \* Mathematical Analytical Skills
- \* Government Propriety Trading
- Degree/Phd
- Risk Management **Bonds Trading**

To take the next step contact our city consultant Lisa Russell on

0171 419 2518 alternatively send your cv to Prime Selection, Prime House 136 Kentish Town Road, London NW1 9QB - Fax 0171 482 4239 or E-Mail on 100451, 3674@COMPUSERVE.COM



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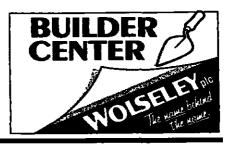
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**FINANCIAL TIMES** 

## **COMPANIES & MARKETS**

OTHE FINANCIAL TIMES LIMITED 1996

Friday May 24 1996



#### INSIDE

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SUVES

## Giat to shed 2,700 jobs after big loss

Giat Industries, France's state-owned tank and munitions maker, announced a plan to reduce its 12,400 workforce by 2,700 by the end of 1998 as it reported a net loss last year of FFr10bn (\$1.94bn), or almost double its FFr5.4bn sales. Page 21

Winterthur boosts its provisions Winterthur, the Swiss insurer, said it had taken advantage of favourable trading conditions to boost by "several hundred million" Swiss francs its reserves against natural catastrophes and other losses. Page 20

Revised profits forecast hits Bols shares BolsWessanen, the Dutch food and beverages group, downgraded its forecast for unchanged 1996 profits, warning that first-half profits "from ordinary operations" were likely to fall between 20 and 25 per cent. This would compare with the FI 87.9m (\$51m) recorded for the same period last year.

Matsushita counts cost of MCA sale Matsushita, Japan's largest consumer electronics group, reported a decline in annual consolidated profits because of its costly retreat from the US entertainment industry with the sale of its controlling stake in MCA. But the group forecast a sharp recovery this year. Page 22

Talisman Energy to raise C\$372m Canada's Talisman Energy plans to raise C\$372m (US\$271.5m) in new equity, joining a growing list of Canadian oil and gas producers taking advantage of strong investor interest to raise equity. Page 23

Storehouse records 21% jump for year Storehouse, the UK retail group, reported a 21 per cent jump in annual pre-tax profits to £109.9m, despite disappointing sales at BHS and Mothercare, its two main chains. The shares dipped 7p to 327p amid continuing concern about sales momentum in the current year. Page 24

JCB advances 42% on buoyant exports Strong export growth was behind a 42 per cent increase in pre-tax profits last year by JC Bamford Excavators, Britain's biggest maker of construction equipment. The privately owned company had pretax profits of £103.4m (\$157.2m) in the year to December 31, up from £72.9m last time.

More gold found in Carlin Trend Another area with "all the hallmarks of being a world class gold district" has been found in the US's Carlin Trend in Nevada, according to Mr Seymour Schulich, co-founder and chairman of both Franco-Nevada and Euro-Nevada, the Canadian groups. Page 31

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# C&W rules out stake swap

Talks which could lead to a tripartite joint venture between Cable and Wireless of the UK, Veba of Germany and Stet, the state-owned Italian telecoms group, should be completed within six months, Mr Rod Olsen, C&W acting chief executive said

yesterday.

Mr Olsen confirmed the three companies were in the early stages of talks which could lead to an alliance as C&W reported substantially improved turnover

a turnround at Mercury Communications and the sale of a stake in a German mobile phone operator. The company made pre-tax profits of £1.3bn (\$1.97bn) on turnover of £5.5bn. Mr Olsen rejected suggestions.

however, that Stet, which holds a 52.5 per cent stake in Telecom Italia, would take an equity stake in C&W. It would not, he said, be a repeat of last year's deal in which Veba, a large industrial group which is expanding its telecoms interests, took a 10.5 per of Fininyest.

tegic alliance to attack the German market. He said that C&W was keen to develop its Italian interests and that Stet was its

preferred partner.

He added that C&W had had discussions on an alliance with Mr Silvio Berlusconi's Fininvest group, but that the talks had been abandoned six months ago. Last mouth British Telecom and its Italian partner Banco Nazionale del Lavoro took a 2.4 per cent stake in Mediaset, the media arm

involving C&W and Stet emerged 10 days ago, when it became clear that Stet had ambitions to take a 15 per cent stake, the maximum allowed, in the UK company. Yes-terday Mr Ulrich Hartmann, Veba chairman, also confirmed the talks in a speech prepared for delivery at the company's annual general meeting. He said the plan was to create a Europe-wide telecoms infrastructure and services

panies as shareholders. Sources close to Stet said yes-

joint venture with all three com-

terday that the company was convinced the alliance would be concluded successfully. Stet and C&W had the advantage of operating in geographically separated regions. In consequence, the two were taking time to get to know each other. Stet is also believed to be preparing to bid for Videotron, the UK cable company.

Mr Olsen made it clear that after the failure of merger talks with BT earlier this month, the company was pursuing alliances in a number of territories. Details, Page 24



## Telmex plans cost cuts and diversification

On course for a Euro alliance: C&W chairman Dr Brian Smith (left) and acting chief executive Rod Olsen at yesterday's announcement

By Daniel Dombey in Mexico City

Mr Jaime Chico Pardo, chief executive of Telmex, Mexico's biggest private group, yesterday spelled out his company's strategy to cope with the imminent liberalisation of the country's long-distance telecoms sector. In the first press interview

since rules to regulate the long-distance market were announced last month, Mr Chico said the company would diversify through acquisitions and alliances into new businesses such as multimedia. Costs would also be cut in preparation for expected tariff reductions. He said capital expenditure would be much lower than in the past five years when the company invested a total \$11bn.

However, he warned net debt could increase. Analysts believe competition is likely to affect the group's future cash-flow. Mr Chico said the net debt equity ratio, which was 11 per cent at

increase the Latin American norm which is about 16 or 17 per cent.

The company is already struggling with the recession and has been unable to raise rates in line with inflation. These have had to be negotiated with the government. First quarter sales fell 16.5 per cent to 10.5bn pesos. Last year's turnover fell 6 per cent to 42bn pesos (\$5.5bn).

Telmex will face competitors involving AT&T and MCI in Mexico's long distance market from August this year. Telmex will be obliged to connect them to its own local network and domestic clients from the beginning of 1997.

"Yes, we are going to lose customers but we are going to reinforce our services for those who stay," said Mr Chico. He confirmed Telmex was in

talks with Televisa, Mexico's largest media group, to buy the remaining stake in Cablevisión, a cable TV business. Last year Telmex bought 49 per cent of the

company for \$211m. Though Cablevisión has recently per-formed disappointingly, Mr Chico hoped the company could offer Telmex important synergies in value added services such as image transmission.

"Our intention is to acquire 100 per cent, the principal agreement has been established," said Mr Chico. He added the company also hoped to benefit from the acquisitions being carried out by the telecom unit of Grupo Carso, its holding company.

Telmex recently won its first major international contract, to link up booking agencies in Mexico with the Dallas headquar-ters of Sabre, AMR's reservations subsidiary. AMR owns American

According to Mr Chico's projections, Telmex's capital expenditure should stand at \$700m for 1996 and between \$500m and \$700m in coming years. This excludes acquisitions and the cost of physically interconnecting competitors to its network.

## McDonald's ties deal with Disney

By Richard Tomkins in New York

Walt Disney, the entertainment group, and McDonald's, the fast food chain, yesterday announced what may rank as the biggest global marketing alliance yet devised.

The deal gives McDonald's exclusive rights to use characters from Walt Disney films in its promotions for 10 years starting next January. It applies to all 93 countries in which McDonald's oper-ates and will provide the partners with publicity worth several billion dollars.

The deal will benefit Disney as well as McDonald's. The main loser will be Burger King, part of Britain's Grand Metropolitan group, which has had big successes with promotions linked to Disney films such as Toy Story and The Lion King over the last

five years. Burger King said it was "disappointed" that its relationship with Disney was ending. Disney is believed to have preferred

keting partner because of its wider presence outside the US. Mr Álan Hickok, an analyst at

Piper Jaffray, said the move would bring significant benefits to McDonald's. 'From a competitive standpoint it's very savvy because it removes an opportunity for another fast food chain to capitalise on the strength of Disney's box office hits."

Fast food chains typically use films in their promotions by giv-ing customers toys based on film characters when they buy a meal. Until now, rights to Disney productions have been negotiated

on a film-by-film basis. Entertainment companies also benefit from the marketing alliances because of the publicity they generate. Last week PepsiCo, the US fast food and soft drink company, signed up to a similar marketing alliance with LucasFilm, California-based maker of the Star Wars films. Terms of the deal were not dis-

## Toyota profits up despite obstacles

By Michiyo Nakamoto in Tokyo

Toyota, Japan's largest car maker, increased its profits significantly in spite of obstacles, including a sharp rise in the yen, international trade friction and a marked shift in Japanese consumer tastes.

Group net profit surged 47 per cent to Y256.9bn (\$2.47bn) while pre-tax profits grew 15 per cent to Y420.8bn on sales that were 1 per cent lower at Y10,718.7bn. The comparisons were based on 12month equivalents for results in the previous fiscal period, which was a nine-month term due to a

change of year-end. The firm rise in Toyota's group profits reflect stringent cost-cutting measures both at the car maker and its group companies, as well as the greater contribution, at the net level, of Daihatsu, the small car maker in which Toyota increased its stake to 33.4 per cent last September.

In the current year. Toyota, which has suffered a fall in its domestic market share, is expected to make a comeback with a broader range of popular recreational vehicles (RVs), further cost-cutting and a more favourable exchange rate.

At a time when car makers have been battling fiercely over replacement demand in the domestic market. Toyota was caught with an inadequate range

of RVs last year.
The lack of RVs was damaging since the shift of consumer interest away from traditional passenger cars to RVs was particularly conspicuous last year. As a result, and due to over-zealous cost reduction strategy, many of the company's bread-and-butter cars were shunned by consumers. "They cut costs too much so the cars looked cheap," noted Mr Noriyuki Matsushima, industry

analyst at Nikko Research Center Toyota's domestic market share suffered a decline from 40.6 per cent in the year to March 1995 to 39.1 per cent last year, Mr Matsushima noted.

Overseas, Toyota was hit by the yen's sharp rise in the first part of the year, which cost it Y20bn at the operating level. R&D costs rose substantially as the company worked to bring new RVs to the market.

The car maker is expected to post a firm rebound in the current year. Parent sales are forecast to rise 5.6 per cent to Y8,400bn, recurring profits 41 per cent to Y480bn and net profits 42 per cent to Y260hn.

## No longer ripping the shirt from M&S's back

Richard Tomkins on the revival at Brooks Brothers

id fogies, beware: there have been a few changes at Brooks Brothers, the most conservative of US clothing store

These days, the stores have become dangerously close to exciting. Those button-down Oxford shirts in traditional blue or white have given way to daz-zling displays of more up-to-date designs in vibrant pink and pur-There is another novelty, too.

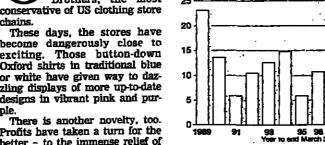
better - to the immense relief of Marks and Spencer, Brooks Brothers' British parent, which bought the company for an eyepopping \$750m in 1988. As M&S now concedes, it paid far too much. Ever since, Brooks Brothers has been staggering

from one year of poor profitabil-ity to the next as M&S sought unsuccessfully to make the best of a bad investment. This week, however, M&S declared that Brooks Brothers'

operating profit had risen by 81 per cent to £10.7m (\$16.26m) in the year to March. Sales, it said, rose 11 per cent to £286.1m. The latest figure falls far short of what would be necessary to justify the purchase price. Even so, the trend is in the right direction; and tion: and it comes at a time when

other US retailers are struggling to cope with weak demand and cut-throat competition. A turning point for Brooks Brothers appears to have been the appointment of Mr Christopher Littmoden, a main board director of M&S, as head of the group's North American operations in 1994. In turn, Mr Littmoden replaced most of Brooks Brothers' senior managers, bringing in Mr Joseph Gro-someone walked in wearing jeans majority of the money is."

Operating profits (£m)



meck from the US retailer Ann-Taylor Stores as chief executive. Separate management teams were established for Brooks Brothers' 65 retail stores, its 38 factory outlets, the mail order operation, and the 55 stores in Japan, Then, Brooks Brothers started to focus on product development, customer service and

product availability.

According to Mr Littmoden, much too slow. "For example, we had not adjusted to casual Friday. Our shirts were fine as long as you wanted a blue or white Brooks Brothers button-down

The classic shirts are still there, but they have been shoved to one side. In their place are ranges of different coloured shirts in different fabrics that change from one month to the next. The shirts are displayed with matching ties, prompting customers to buy both together. Meanwhile, staff have been trained to be less stuffy and more friendly. "Our service had

become rather aloof," says Mr

and sneakers, I suspect that on many occasions they would have been ignored. Now we are train-ing our sales staff to at least greet everybody and get eye contact."

Brooks Brothers has also been trying to improve product availability so that customers can get the goods they want in the right size. Three warehouses have been merged into one "so at least we know where everything is", says Mr Littmoden, and the next step will to to introduce M&S's formation technology.

Mr Littmoden says although Brooks Brothers has turned the corner, there is still "bags to go for". Women's wear is still not right, he says, and the stores need remodelling to make them

Mr Kurt Barnard, president of Barnard's Retail Marketing casting service, says: "M&S bought a lemon, and they have learned to make lemonade from it. They have finally woken up to the casual craze that has been sweeping across the US.

"At the same time, some of the things they are selling are somewhat ordinary and out of keeping with Brooks Brothers' reputation. It seems they looked at who their customers were and decided to reach out to a broader audience."

target audience has changed. "The age group was fairly old and a lot of them were dying off. We felt we had to appeal to the younger professional." Obviously, Mr Littmoden acknowledges, this carries the risk of upsetting some of the older customers. "But we are retailers, Littmoden. "For example, if and we have to go to where the





Polymer Group, Inc.

Common Stock (par value \$.01 per share)

3,275,758 Shares

Goldman Sachs International

Donaldson, Lufkin & Jenrette Securities Corporation

Salomon Brothers International Limited

Chase Investment Bank Limited

**ABN AMRO Hoare Govett** 

**BHF-BANK** 

Nikko Europe Plc

Paribas Capital Markets

13,103,031 Shares

This portion of the offering was offered in the United States by the undersigned

Goldman, Sachs & Co.

Donaldson, Lufkin & Jenrette Securities Corporation

Salomon Brothers Inc.

Chase Securities Inc.

Everen Securities, Inc.

McDonald & Company

Merrill Lynch & Co.

Advest, Inc.

**NatWest Securities Limited** Dain Bosworth

Edward D. Jones & Co.

Morgan Stanley & Co.

Robert W. Baird & Co. Legg Mason Wood Walker

Scott & Stringfellow, Inc.

#### MONTEDISON

NOTICE OF MEETING OF SHAREHOLDERS Shareholders of Montedison SpA are hereby convened to attend a Meeting of Shareholders to be held at Foro Buonaparte 31, Milan on Wednesday June 12, 1996 at 10.30 a.m. for first call and, if needed, for second call and, only for the extraordinary part, for third call respectively on Thursday June 13, 1996 and Friday June 14, 1996, same time and place, in order to discuss and vote upon the following items on the agenda: Ordinary Part

Company accounts at December 31, 1995. Report of the Board of Directors on the Company's operations. Report of the Board of Statutory Auditors. Relevant decisions.

Appointment of the Auditors, according to article 2 of D.P.R. no. 136 of March 31, 1975, to review and certify the Company and consolidated financial statements for the three years 1996 - 1998.

3. Appointment of the directors and determination of compensation

Extraordinary Part

1. Cover of residual losses of L1,820,377,745,772 arising from the balance at December 31, 1995, after the allocation of 1995 profits as partial cover of the losses, through:

use of the reserves for L.436,464,479,972;
 reduction of the share capital from L.6,059,320,866,000 to L.4,675,407,576,000, with consequent reduction of the nominal value of the 5,322,743,330 ordinary shares from

L1,000 to L 740 and the subsequent cancellation of 30 ordinary shares; – maintenance of the legal reserve for L1,324,419,020;

2. simultaneous grouping of the remaining 5,322,743,300 ordinary shares of nominal value L740 in 3,938,830,042 ordinary shares of nominal value L1,000 in the ratio of 37 new shares, each with nominal value L1,000, for every 50 old shares, each with nominal value L740:

non-reconstitution of the monetary revaluation reserve ex laws 72/1983 and 413/1991, already entirely used - respectively for the sum of L.1,862,231,600 and L.6,847,426,000 -to cover the losses of the 1992 fiscal year;

to cover the losses of the 1992 fiscal year;

4. variation in the ratio for the exercise of Montedison 1994 -1997 warrants from 1 ordinary share of nominal value L.1,000 for each two warrants, at the price of L.1,000 per subscribed share, to 37 ordinary shares of L.1,000 for every 100 warrants, at the price of L.1,000 per subscribed share.

5. consequent:

- modification of article 2, point I of the regulation of the Montedison 1994 -1997 warrants; reduction in the increase of capital decided by the extraordinary meeting of December 1. 1993 for the exercise of Montedison 1994 - 1997 warrants to L.1.076,123,244,000 through the Issue of a maximum of 1,076,123,244 ordinary shares each of nominal value L.1.000, regular dividends;

- modification of article 5 of the Company By Laws (share capital);

- Incumation of another of the company by Laws (share capital):

6. Inherent and consequent delegations to the Board of Directors and, on their behalf, to the protempore legal representatives of the Company.

Shareholders are entitled to attend the General meeting if, at least five days prior to the General Meeting, they will have deposited their share certificates at the Company's registered office or at one of the following financial institutions:

In Italy: Monte Titoli (for certificates deposited with the same), Credito Italiano,
Banca Commerciale Italiana, Istituto Bancarlo San Paolo di Torino, Banca di Roma,
Cassa di Risparmio delle Provincie Lombarde, Banca Nazionale del Lavoro, Banco di Napoli,
Banca Monte dei Paschi di Siena, Banco Ambrosiano Veneto, Banca Nazionale
dell'Agricoltura, Banca Popolare di Milano, Banca Popolare di Bergamo - Credito Varesino,
Banca Popolare di Novara, Rolo Banca 1473.

Abroad (by appointment of Italian banks according to Italian law): In Switzerland: Société de Banque Suisse - Basel and Zurich, Union de Banques Suisses -Zurich, Banca della Svizzera Italiana - Lugano. In France: Banque Nationale de Paris - Paris, Banque Paribas - Paris, Société Générale -

In United Kingdom; National Westminster Bank - London In Beloium: Banque Bruxelles Lambert - Bruxelles

In Germany: Deutsche Bank - Frankfurt a/Main.

riands: ABN-AMRO N.V. - Amsterdam and Rotterdam In the U.S.A.: The Bank of New York - New York.

On behalf of the Board of Directors The CEO (Enrico Bondi)

MONTEDISON SpA - Registered Office in Milan at Foro Buonaparte n. 31 Share Capital L. 6,059,318,366,000 fully paid Milan's Register of Companies no. 310653

OF US 1,500,000,000 UNITED MEXICAN STATES LIBOR/CETES NOTES DUE 11/27/96 The applicable Cete rate for the period of May 15, 1886 to June 12, 1896 to 30 31% arms.

**77.** CHEMICAL

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NOTICE TO THE HOLDERS

CHEMICAL BANK, NEW YORK

#### COMPANIES AND FINANCE: EUROPE

## Winterthur boosts its provisions

Correspondent, in Zurich

Winterthur, the Swiss insurer. said yesterday it had taken advantage of favourable trading conditions to boost by "several hundred million" Swiss francs its reserves against natural catastrophes and other

Mr Peter Spalti, chairman. said the increased provisions would help build a base for future strong profits growth. He forecast a "double-digit" increase in Winterthur's consolidated business volume this year – assuming no upsurge in the Swiss franc.

However, the rise in reserves suggests Winterthur may be preparing for possible leaner times ahead as competition triggered by deregulation bites

markets. Mr Spälti, said that for 1995, "we have deliberately reported a relatively conservative profit in favour of future

in its main Swiss and German

benefited in recent years from the low incidence of catastrophes, but there is concern in the sector that trading conditions could deteriorate rapidly. Mr Spalti said Winterthur had to continue to improve the performance of its insurance operations, preventing over-reliance on investment income. But increased reserves meant "we will be able to absorb any possible effects from serious losses in our insurance and

Insurers worldwide have

financial operations". Winterthur would not detail the increase in provisions, because of their commercial sensitivity. Presenting the 1995 annual results. Mr Spalti said that

By James Kynge in Kuala Lumpur and Michael

Deutsche Telekom, Europe's

biggest telecoms operator by

sales, yesterday extended its

activities in the fast-growing Asian market by buying into a

Malaysian telecoms operator.

The company, which is ready-

The German company said it

had signed a letter of intent to

buy a 21 per cent stake in Technology Resources Indus-tries (TRI), one of three tele-

coms operators in Malaysia.

Talks are also being held to

acquire a 35 per cent holding

in Asia Communications Phi-

Having made a number of

recent acquisitions in central

Europe, Deutsche Telekom is

determined to make further inroads in Asia. It made its

first investment there a year

ago, buying a 25 per cent stake

Lindemann in Boon

telecoms group.

last year - including that of conventional insurance companies sold by Swiss Re, the reinsurance group - this year was likely to be a period of consoli-dation. "I don't think that there will be any major acqui-

sitions," he said. Winterthur's local direct sales operation, Swissline, had produced "modest" success: Churchill, its UK telephonebased motor and house insurer, had shown a 10.3 per cent return on invested capital, despite difficult conditions.

Winterthur reported a 20.2 per cent increase in pre-tax non-life profits last year, to SFr580.4m (\$466.2m), but a 4.9 per cent fall in pre-tax life profits to SFr235.3m, partly because of increased for insurance against disability. Total after-tax profits were

**Deutsche Telekom buys** 

into Malaysian operator

in Satelindo, one of three Indo-

nesian telecoms groups.
"Through these acquisitions
Deutsche Telekom is position-

ing itself in south-east Asia

and is further improving its

starting position on the way to

becoming a global player," said

Mr Erik Jan Nederkoorn, the

management board member

responsible for international

Deutsche Telekom is also

looking for a bigger Asian part-

ner, possibly Japanese, to bring into Global One, the

three-way global alliance with France Télécom, the French

state-owned group, and Sprint,

The letter of intent foresees

that Deutsche Telekom will

acquire 10 per cent of TRI by buying 68.07m new ordinary

shares at M\$9.50 each for

M\$646.68m (US\$260m). It will

buy the remaining 11 per cent

from existing shareholders, one of which is expected to be Mr Tajudin Ramli, TRI chair-

man, who is thought to hold 38

per cent. Trading in TRI was

Improved sales help offset

the US telecoms company.

activities.

The insurer said the strong Swiss franc had led to "the occasional sleepless night", but losses had been mitigated by a selective hedging strategy including the use of derivatives. In the first four months of this year, Winterthur benefited from "friendly" stock markets and a depreciation of

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the Swiss franc. Mr Erwin Heri, general manager, said that after "systematic growth" in profits since 1993, Winterthur could "fundamentally justify" a registered share price considerably above SFr800, against yesterday's close of SFr733 (up SFr15). He said: "If we can also achieve a double-digit growth rate in earnings per share in 1996, we could fundamentally justify a share price of SFr900 at the

suspended yesterday, but its shares closed on Wednesday at

TRI, through its subsidiary

Celcom, is one of three licensed

Malaysian operators. It says it plans to use the capital raised

to develop its local business

and build a fixed-line network.

a boon. TRI's international

gateway would probably han-

dle calls from Europe via Deut-

sche Telekom. The expertise of

the German company will be

invaluable as Celcom competes

with the established infrastruc-

ture of the former government

monopoly, Telekom Malaysia,

and the other licensed

operator, Binariang, in which

US West has a 20 per cent

Mr Cesar Campos, president

of Islacom, a subsidiary of Asia

Telecommunications Philip-

pines, said talks with Deutsche

Telekom would be completed

by the end of June. He said the

German company would help Islacom install 700,000 new

stake.

For TRI, the tie-up is seen as

#### **Deutsche** Bank under fire over options

series of critical amendments has been added to the agenda for Deutsche Bank annual meeting scheduled for next week. AFX News reports from

The most recent list of amendments to the agenda ing for privatisation in Novemincludes a rejection of the ber, is also in negotiations to bank's proposal to offer take a stake in a Philippines management stock options.

Mr Leonbard Knoll, a member of the Association for the Promotion of Shareholders' Democracy, said the current plan would enable management to make money from the sale of the options regardless of their performance.

He said it was unacceptable that management be rewarded simply for gains in the share value which do not even represent a return to 1985

Mr Knoll recommended the strike price of the options be set at DM93.70, the level shares stood at the end of 1985, and that it be raised by 5 per cent a year from January 1

Deutsche Bank shares are currently trading at DM73.35. Shareholders are expecting the bank to set the strike price at around this level. Deutsche Bank management

has rejected the proposal on the grounds that the future success of the bank cannot be measured on the basis of 10-year-old share prices. "Only the share price at the

time of issue can be a yardstick for setting a strike price in a stock option plan." the bank said. The options will be issued as part of a planned 10-year bond with warrants with a total nominal value of DM40m. Deutsche Bank is also facing

criticism for its role in the DM5.7bn (\$3.71bn) loss rung up by Daimler-Benz last year. The bank owns a 24.4 per cent stake in the company and its chairman, Mr Hilmar Kopper, is head of the Daimler-Benz supervisory board.

higher R&D costs at Merck German expansion, and an improve- Astra, the pharmaceuticals

pharmaceuticals group, said pre-tax profits rose 16.4 per cent to DM209m (\$135.8m) in the first quarter, from DM180m the year earlier, AFX News reports from Darmstadt, Traders said the figures were in line with expectations and the shares remained unchanged at DM57.90.

The company said operating profits fell 6 per cent to DM238m because of high research and development costs, and the costs of building its generic drug operations. Net profits rose from DM98m to DM131m, Merck said. Sales in the first quarter climbed 5.1 per cent from DM1.61bn to

DM1.69bn,the company said. Merck attributed the rise in earnings to the benefits of restructuring, to its business ment in its financial invest-The pharmaceutical division,

group sales, reported the strongest rise in turnover with an 8 ner cent gain in sales from DM860m to DM931m. Adjusted for last year's sale of the 50 per cent stake in a drug company Cascan, the pharmaceutical division's sales were up 10 per cent. The laboratory equip-ment division lifted sales 3 per cent from DM409m to DM422m, while specialty chemicals sales fell to DM314m, short of last year's first-quarter of DM317m. The company reiterated its

forecast of a rise in sales and a considerable gain in earnings for the full year. It said an improvement in April had supported its forecast.

Congress antrum, Europapiem 8, 1078 GZ Amsterdan

Figure of the proposed profit appropriation

Appointments to the Board of Management

of Management are available and can be obtained at

the Company's head office, Amsteldrik 194, 1079 LK Amsterdam

and also al: the ABN AMRO Bank N.V. Herengracht 597, Amsterdam.

Approximents to the Supervisory Board

Annual Report of the Board of Management over 1945 Establishment of the 1995 Annual Report and Accounts

The agenda includes,

shares in the Company

render entrance to the meeting.

Amsterdam, May 24 Jugo

group, yesterday become only to list its shares on the New which generates 55 per cent of York Stock Exchange, going ahead with the listing despite a wave of adverse publicity in the US over allegations of sexual harassment against senior executives in its US subsidiary, writes Hugh Carnegy in Stock-

Astra American Depository Receipts opened at \$47, trading in line with Astra shares in Stockholm, which closed up SKr1 at SKr318.50. The shares have risen from Skr305 over the past week in anticipation of the New York listing, which Astra hopes will boost its exposure in the US, where some stock funds were previously unable to invest in the

#### **Britannia Building Society**

up to £25,000,000

Subordinated Floating Rate Notes due 2006 NOTICE IS HEREBY GIVEN in accordance with condition 4(c) of the Term

and Conditions of the Notes. Britainia Solding Society will rediem all of the Notes at RO per cent of their principal amount (the "Redemption Price") on 19th June, 1946 (the "Redemption Date"). Payment of the Redemption Price will be made against autrender of the Notes

at the Specified offices of the Principal Paying Agent or any Paying Agent listed below, on or after the Redemption Page. Notes should be presented for payment regarber with all numerical Coupons Principal Paving Agent and Agent Bank

Rinkers Trust Company I Appoid Street Broadgate London ECPA THE

Paying Agents

Bankers Trust Luxembourg S.A.

Les Echos

The FT can help you reach

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Swiss Bank Consortion 1 Aeschenvorstadt CH-4002 Bede

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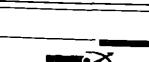
Principal Paying Agent

Surd FORD MOTOR CREDIT COMPANY

U.S. \$400,000,000

Routing Rate Notes Due August 1998 in accordance with the terms and conditions of the Notes, the Interest rate for the period 28th May, 1996 to 27th August, 1996 has been fixed to 5.786.2% per annum. The Interest payable on 27th August, 1996 will be U.S. \$14,505.096 per U.S. \$1,000 nominal. Agent Bank and Principal Paying Agent





SARAKREEK HOLDING N.V.

Amsterdam

Notice is hereby given that an Annual General Meeting of Shareholders of Sarakred Holding N.V. will be held on Friday 7th June 1996 at 11,00 a.m. at the RAI

Authorization of the Board of Management to acquire, on behalf of the Company

The complete agenda for this meeting, as well as the 1995 Annual Report and Accounts

and information on the proposed candidates for the Supervisory Board and the Board

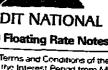
To be able to attend the meeting. Shareholders mu a deposit their shares at the officers of the above mentioned bank not later than June 3, 1996. The deposit receipt will

CRÉDIT NATIONAL

US\$ 250,000,000 Floating Rate Notes due 1997 In accordance with the Terms and Conditions of the Notes, nonce is hereby given that for the Interest Period from May 24, 1996 to

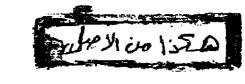
August 27, 1996 the Hotes will carry an Interest Rate of 5,49219% The Coupon Amount payable on the relevant Interest Payment Date: August 27, 1996 wall be USS 14 49 per USS 1,000 pnno-pal amount of Note, USS 144 93

per USS 19,000 principal amount of Nate and US\$ 1,449.33 per USS 100,000 principal



The Agent Bank Kredietbank Lucembourg

The Supervisory Boan



#### COMPANIES AND FINANCE: EUROPE

## Revised profits forecast hits Bols shares

DAY MAYZIN

Sions

BolsWessanen, the Dutch food and beverages group, yester-day downgraded its earlier forecast for unchanged 1996 profits, warning that first-half profits "from ordinary operations" were likely to fall by between 20 and 25 per cent. This will compare with the F187.9m (\$51m) recorded for

the same period last year. The revised forecast surprised traders on the Amsterdam stock exchange, where BolsWessanen shares were BolsWessanen shares were year, when there were no marked down Fl 3.60, or 10.5 extraordinary gains or costs.

Management added that a further "limited" loss stemming from the sale of its Strothmann Germany spirits unit would be booked as an extraordinary expense and further depress the first-half net. Despite an earlier expectation that 1996 profits would be on par with those achieved last year, the group also warned

that full-year earnings would

decline by about 10 per cent. It

reported income from ordinary

operations of Fl 202.9m last

expected first-half decline on three factors. First, the benefits of restructuring measures in the UK were slow to materialise. These measures included the merger of two cereals com-panies and a revamp which involved moving its UK-based dry soup operations into a stand-alone facility.

Secondly, BolsWessanen explained, the market for its US dairy activities, which last year generated almost a quarter of total turnover, or Fl 1.18bn, also failed to improve as quickly as the

Finally, BolsWessanen's strategic decision to focus on building market share in the private-label segment of the breakfast cereal market had further cut into profit margins. Management singled out a con-tinued poor outlook in break-

fast cereals as being behind its

revised expectation for the

year as a whole. The company said profit trends in the group's other activities were still in line with expectations. These included
"a lower contribution" – have exerted a relatively minrelated to divestments – from influence on results to date.

last year generated sales of Fl 957m, and to the transfer of its Italian subsidiary to Campari in early 1995.

The company said its sales of a new cheese brand, Landana, which is marketed in Germany and the Netherlands, plus the integration of a US-based speciality food company, McLane America, into its Tree of Life arm are both proceeding "as planned". It added that exchange rate fluctuations have exerted a relatively minor



Embattled: contract to supply Leclerc tank provides cushion defence spending, although its Leclerc contract with the UAE gives it a certain cushion, help-

tripartite programme, between France, Germany and the UK, to develop a new armoured infantry vehicle could create alliances for Giat. Meanwhile, in army weapons and munitions he hoped for link-ups with Rheinmetall in German The Giat president said the and Royal Ordnance in the UK.

#### Air Liquide cautious despite April upswing

By David Owen in Paris

Air Liquide, the French industrial gases group, yester-day hinted at an upswing in tts business activity, saying its results in April had been the best for the year to date. But in a cautious assess

of the group's 1996 prospects, Mr Alain Joly, chairman and chief executive, said it was still "too early" to give more precise indications.

He said 1995 had started well, but the company had experienced a slowdown in business in the second half. particularly in France and Germany. In the first quarter of 1996, "no sign of a turn-around" had been observed.

Consolidated net earnings for 1995, after taxes and minority interests, totalled FFr2.66bn (\$510m), an increase of 8.5 per cent from the FrF2.45bn achieved in 1994, or 12 per cent at constant exchange rates.

Sales rose 1.4 per cent from FFr31.75bn to FFr82.19bn. A dividend of FFr14 per share was declared, unchanged from a year ago. The group declared a one-for-10 stock dividend, effective from January 1 1996. to be distributed from September 16.

Mr Joly highlighted the pronounced acceleration in industrial investment undertaken by the group last year. This was mainly financed from cash flow and reserves. He said most of the investments were directly backed by long-term contracts. The group's end-1995 debt to equity ratio stood at 16.6 per

Gases accounted for just under two-thirds of the company's 1995 sales, with health-care and welding contributing 11 per cent and 12 per cent respectively and engineering 4 per cent. Chemicals and others made up the remaining 7 per cent. Europe accounted for 54 per cent of sales, followed by the US (26 per cent), Asia/Australia (17 per cent) and Africa

(3 per cent). at FFr920.

#### **NEWS DIGEST**

### France to look at sale of Snecma

The French government is to order a study into the possible privatisation of Snecma, the aero-engine maker, according to Mr Bernard Dufour, chairman. However, Mr Dufour said Snecma's ownership should remain entirely French, in view of its strategic role in the defence industry. He said the government would provide Snecma with a capital injection of FFr6bn (\$1.2bn) by the end of 1998, and possibly as much as FFr10bn if privatisation went ahead. The money, however, would count as loans on the company's balance sheet.

#### **Voting safeguard for Argentaria**

Spain's Argentaria banking group is to set limits on shareholders' voting powers to safeguard its independence after it is fully privatised. The plan, to be put to the general meeting next month, is one of the first measures announce by Mr Francisco González following his appointment as chairman by the new centre-right government last

Mr González has made clear the government intends to sell its remaining 25.1 per cent stake. The maximum voting right for any single shareholder will be set at 10 per cent once the state holding is reduced to this level or below. In the interim, the limit will be equivalent to the state's stake.

At the same time, the bank plans to boost dividend payments by reducing its share capital through the cancellation of treasury stock. Spanish companies are allowed to hold up to 5 per cent of their own stock. Argentaria's holding is believed to be between 2.5 and 3 per cent.

#### NCC sees sign of upturn

NCC, Sweden's second-largest construction group, said it saw evidence of a slow upturn in the domestic housing market, severely depressed since 1991. Mr Jan Sjöqvist, president, said the sector was expected to grow weakly in 1996 and 1997. Industry forecasts suggested new housing starts would rise 8 per cent this year and 22 per cent next year, but it would take longer before overall housing operations came up to "more normal levels"

NCC said a SKr27m pre-tax loss in the first quarter of 1995 had swung to a SKr18m (\$1.9m) profit this time. It said the cold winter had delayed many projects, but repeated earlier forecasts that full-year profits would outstrip last year's figure of SKr230m. Operating profits were SKr165m, against SKr149m, and the company said it had lost SKr69m through its stake in Silja, the Finnish ferry operator.

Greg McIvor, Stockholm

#### Golf clubs drive Salomon rise

Salomon, the world's largest manufacturer of ski bindings, posted a 28 per cent increase in net income, spurred by a 50 per cent advance in sales of Taylor Made golf chubs and improved productivity in its alpine ski division. The Annecy-based group, which has diversified in recent years into summer sports, reported net income of FFr206m for the year to March 31 1996, on sales ahead 5.1 per cent at FFr4bn. The income figure excludes an exceptional profit of FFr174m. arising from the stock market introduction of the group's Japanese subsidiary. The board is to propose a net dividend of FFr30, plus an exceptional dividend of FFr25.

David Owen, Paris

## Giat to cut 2,700 jobs as loss widens to FFr10bn

By David Buchan in Paris

Giat Industries, France's state-owned tank and muni-tions maker, yesterday announced a plan to reduce its 12,400 workforce by 2,700 by end-1998, after reporting a net loss last year of FFr10bn (\$1.9bn), or almost double its FFr5.4bn sales.

As a result, the company said it ended last year with net debts of FFr12.3bn. Therefore, despite the French government's move this spring to inject FFr3.7bn into the enterprise, Giat is considered certain to need further recapitalisation over the next two years. Mr Jacques Loppion, new Giat president, yesterday outlined a rescue plan involving a

By David White in Madrid

American Airlines

Iberia, the Spanish airline which is set

to return to profit this year after six years of losses, said yesterday it envisaged taking minority shareholding

partners as the first stage of its privati-

European airline and a US carrier. How-

ever, Mr Juan Sáez, chairman, would

not comment directly on reports of a

possible shareholding tie-up with Brit-ish Airways in the context of a future

alliance between the UK company and

It said its aim was to link with a

return to the company's basic products of tanks, army weapons and munitions; a FFr300m cut in general operating costs this year, a push to forge new alliances with other European armaments makers; and the loss of 2,700 jobs at the compa-

ny's 14 sites in France. Last year's net loss was only partly due to the operating loss of FFr1.6bn. Most of it came from the company's move to take a FFr6.2bn provision to clean up its accounts and to cover risks from property investments and the foreign exchange element of its 1993 contract to supply the United Arab Emirates with 436 Leclerc tanks at a fixed dollar price of \$3.6bn. Mr Loppion confirmed that inept management of for-

lands and TWA.

THIS NOTICE IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. IF YOU HAVE ANY DOUBT AS TO ITS CONTENTS YOU SHOULD CONSULT YOUR PROFESSIONAL ADVISER WITHOUT DELAY. GAS ARGENTINO S.A. To the bolders of the US\$130,000,000 7.25 per cent

Participating Notes due 1997-1998 (the "Notes")

Capitalised words and expressions used in this notice shall, unless the context otherwise requires, have the meaning ascribed to them in the Trust Deed dated 7 December 1993 constituting the Notes. On 8 November 1995, the Argentine Congress issued Federal Act 24,587 which was published in the Official Gazette on 21 November 1995 (the "Act"). On 18 March 1996, the Federal Executive Branch

of the Argentine Government issued Decree Number 259/96 which was published in the Official Gazette on 20 March 1996 (the "Decree" and, together with the Act, the "Rules").

Pursuant to the Rules, private bearer securities issued in Argentina (which includes the Notes) must be

If the Notes are not converted into securities in registered non-endorsable form on or before 22 May

1. The Notes become non-transferable under Argentine law and Noteholders may not exercise any

2. All tax exemptions relating to the Notes granted by the Argentine Negotiable Obligations Law No.

The balance of any payment made after deduction of the 30 per cent withholding tax referred to in

3 above is considered to be unreported income for the Issuer and subject to Argentine income tax at

The Issue does not consider these consequences to be in the interests of the Issuer of the Noteholders.

The Issuer has therefore requested the Trustee to give its consent to the conversion of the Notes from bearer securities to securities in registered non-endorsable form.

The Trustee hereby gives notice to the Noteholders that it is the Trustee's intention to agree to the Issuer's request and, pursuant to its powers under Clause 14 of the Trust Deed, to amend the

Conditions of the Notes, the Trust Deed and the Paying Agency Agreement and to enter into any other documentation necessary to effect the conversion of the Notes into registered non-endorsable form in

A further notice setting out the procedure for Noteholders to exchange their Notes for Notes in

registered form will be issued shortly. Further information in respect of this matter may be obtained from Mark Jones, Bankers Trustee Company Limited (London Branch) (Tel. No: (171) 982 2849;

May, 1996

THE CARLYLE GROUP

is pleased to announce that

HARRY L. ALVERSON III

and

Waël O. Bayazid

have each joined the firm as

23,576 (as amended) will be suspended until conversion as required by the Rules takes place. 3. Any payments of principal or interest under the Notes will be subject to a 30 per cent withholding tax. The Issuer would be required to pay additional amounts pursuant to Condition 6 of the Notes in respect of amounts withheld.

converted into securities in registered non-endorsable form, on or before 22 May 1996.

rights under the Notes, including the right to receive payments under the Notes.

1996, the Rules impose the following consequences:

accordance with the Rules, on or about 6 May 1996.

Facsimile No: (171) 982 1149.

equally interesting". The Spanish flag-

carrier has been holding talks with a number of other airlines in Europe and

the US, including KLM of the Nether-

Spain's new centre-right government

recently included Iberia, which is cur-

rently controlled through Téneo, the

state holding company, among the com-

panies which it wants to privatise

within the next four years. The indus-

try ministry said there would not be a

standard model for privatisation, and

that this might be done "through strate-

eign exchange cover on this contract had cost the company some FFr2bn.

The company is also taking a provision of FFr2.2bn to cover the costs of the job cuts, which are to be achieved without the complete closure of any of its factories and through various voluntary schemes rather than outright compulsory redundancies. Even so, Giat unions said yesterday they unanimously rejected the plan.

Mr Loppion forecast a broad restructuring, not only of his company but also of the fragmented army weaponry sector in Europe, in which no fewer than 25 big companies were chasing total business of FFr40bn a year. Giat will be hit by the new squeeze in French

Iberia was looking at "various gic alliances with other companies in

ing swell its current order book to FFr25bn. It also accounted for last year's slight rise in turnover from FFr4.8bn in 1994.

placement of equity on the market".

the stock market was considered.

Iberia, its finances bolstered by a con-

troversial Pta87bn (\$678.3m) injection of state capital authorised by the Euro-

pean Commission, is forecasting a 1996

net profit of some Pta12.75bn after a

Last year's net result reflected excep-

Iberia seeks airline tie-ups ahead of privatisation

options", he said, which were "all the same sector, share exchanges or the Pta32bn for job cuts. Operating profits. however, showed a sharp improvement from Pta5.92bn the previous year to Mr Saez yesterday ruled out the possibility of another company taking full control of Iberia, and indicated that Pta25.00bn, on sales up from Pta434.11bn to Pta450.68bn. The comcross-shareholding links would be a pany is predicting gross operating proffirst step before an eventual move on to its this year of Pta35.37bn.

tional losses, including provisions of

It said it showed operating earnings of Pta2.88bn in the first four months, a period which had regularly produced losses since 1989. The second, Pta50bn instalment of the latest state aid package for Iberia is due

to be paid this week, in addition to

Pta37bn already received.

The shares closed down FFr3

**ZURICH** INSURANCE COMPANY

#### Invitation to shareholders to attend the 123rd ordinary General Meeting of Zurich Insurance Company

on Wednesday, June 19, 1996, at 10:00 a.m., in the "Kongresssani", entry K, Zurich "Kongresshans", Claridenstrasse 3, 8002 Zurich. Doors open at 9:00 a.m.

#### Agenda

1. Approval of the annual report, the annual maneial statements and the consolidated financial statements for 1995. and comizance of the auditors' and Group auditors' reports.

The Board of Directors proposes that the annual report, the annual financial sta and the consolidated financial statements for 1995 be approved.

2. Utilization of available earnings for 1995 Annual profit for 1995 Profits brought forward Available earnings for 1995

SFr. 479.413.191.-SFr. 13,039,848.-SFr 492,453,039.-

The Board of Directors proposes that the available earnings be used as follows: SFz 205.000.000.-Allocation to the free reserves

Designation of a SFr. 6.~ dividend before tax for the

1995 financial year on each of the 45,505,664 dividend-paying shares (nominal value SFr. 10), psyable as of June 24, 1996, less a 35% deduction for Swiss withholding tax SFr. 273,033,984.—

SFr. 14.419,055,-SFr. 492,453,039,-

Balance to be carried forward

If this proposal is approved, dividends of SFr. 3.90 net after deduction of withholding tax will be paid free of charge upon presentation of a dividend payment order as of

3. Release for members of the Board of Directors

and the other executive bodies

The Board of Directors proposes that members of the Board of Directors and the executive bodies be released from liability for their activities in the 1995 business year.

4.1 Board of Directors At the General Meeting on June 19, 1996 Vreni Spoerry-Toneatti will resign from office and the terms of office of Helmut Maucher and Karl Otto Pöhl will expire. Karl Otto Pöhl will be standing for a further period of office.

The Board of Directors proposes that Karl Otto Pühl be elected for a further four-year term of office as member of the Board of Directors. 4.2 Auditors and Group auditors

The Board of Directors proposes that STG-Coopers & Lybrand AG, Zurich be re-elected as statutory auditors and Group auditors for the 1996 business year.

The business report with the annual report, the financial statements and the consolidated financial statements for 1995, and the auditors' and Group auditors' reports will be available for inspection at the company domicile (company eashiers' office, Alfred Eacher-Strasse 50, 8002 Zurich) as of May 28, 1996. All shareholders may request that a copy of the business report be sent to them (contact address: Zurich Insurance Company,

share register, P.O. Box, 8022 Zurich). An order form is enclosed with the invitation sent to all registered shareholders entered in the share register as shareholders with the right

#### Invitations, admission cards

Registered shareholders entered in the share register on June 7, 1996 as shareholders with the right to vote will receive the invitation together with a registration and order form, which they may use to order admission cards and voting papers from the Zurich Insurance Company, share register, P.O. Box, 3022 Zurich. By returning these forms promptly (by June 12, 1996, at the latest), you will help ease preparations for the General Meeting. No entries conferring voting rights will be made in the share register in the period from June 10 to the end of the General Meeting.

Shareholders who dispose of their shares before the General Meeting are no longer entitled to vote. If part of the amount recorded on an admission card is sold before the General Meeting, this admission card should be corrected before the General Meeting, at

#### Proxies, authorization

Shareholders with voting rights may arrange to be represented by another shareholder entered in the share register as a registered absreholder with voting rights. However, partnerships and legal entities may be represented by signaturies, minors and wards by their legal representatives, and married shareholders by their spouses, even if these representatives are not shareholders. Alternatively, shareholders may be represented by one of the following

Zurich Insurance Company;
 a bank or other professional asset manager acting as proxy for deposited shares as specified in article 689d of the Swiss Code of Obligations;
 ATAG Ernst & Young AG (Andreas Keller), P.O. Box, 8022 Zurich, acting as independent proxy as specified in article 689c of the Swiss Code of Obligations.

atives will exercise their votes in favor of the proposals made by the Board of Directors, unless expressly instructed otherwise

The appropriate proxy authorization should be granted by signing the registration and order form, or the admission card, and writing on the proxy form such instructions as may be appropriate. Proxy authorizations on the registration and order forms should be sent to Zurich Insurance Company, share register, P.O. Box, 8022 Zurich, while those on the admission card should be handed to the appropriate representative (together with the

Proxy holders of deposited shares are requested to notify the company regarding the number of the shares which they represent as soon as possible and at the latest by

Zurich, May 23, 1996

Zurich Insurance Company
On behalf of the Board of Directors

The Chairman: R. Hūppi

MANAGING DIRECTOR — INTERNATIONAL

THE CARLYLE GROUP Washington, D.C.

**NEC** records third

Fast growth in Japanese demand for mobile telephones and personal computers allowed NEC, the country's leading computer company, to achieve its third consecutive year of

NEC yesterday reported more than doubled pre-tax consolidated profits of Y151bn (\$1.41bn) in the year to March, on sales up 16.7 per cent to Y4,397bn. Japan's economic

recovery and the growing world market for multimedia and Internet-related products should permit an 11 per cent growth

in group sales to Y4,900bn in the current year to next March,

on which it forecasts a 10 per cent increase in net profits to

Mr Yoshihiko Suzuki, NEC vice-president, attributed the

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improvement to strong sales of personal handy phones

(cut-price mobile phones), cellular telephones, personal

Group operating profits last year rose 59 per cent to

Y247.8bn and net income more than doubled to Y77.2bn.

During the second half of the year, the Japanese economy

began to recover, but US and European markets were flat. Asia, however, showed continued growth, said NEC. Accordingly, the group established new plants for telecommunications and computer equipment in Asia.

year of growth

increased group profits and sales in 1995.

computers and memory chips.

**NEWS DIGEST** 

## Matsushita counts cost of MCA sale

By William Dawkins in Tokyo

Matsushita, Japan's largest consumer electronics group, yesterday reported a decline in annual consolidated profits because of its costly retreat from the US entertainment industry, but forecast a sharp recovery this year.

Group turnover at the Osaka-based conglomerate fell 2 per cent to Y6,794.9bn (\$63.5bn), on which pre-tax profits were down 67 per cent to Y76.6bn in the year to

Underlying turnover was ahead 5 per cent after adjust-ing for the lost contribution from MCA, the US moviemaking company in which Matsushita sold its con-

Australian

bank forms

Indonesian

joint venture

By Nikki Tait in Sydney and anuela Saragosa in Jakarta

Commonwealth Bank, the

partly-privatised Australian

institution, and Bank Interna

tional Indonesia, the country's

third-largest lender, are to

establish a joint venture bank,

based in Jakarta and aimed at

the corporate and commercial

The new bank - to be called

PT Bank BII Commonwealth -

will be owned on a 50-50 basis.

Commonwealth acknowledged

that this was a break from tra-

dition in Indonesia, where joint

venture banks have usually

been controlled by the foreign

partner. BII has a 15 per cent stake in two other joint ven-

ture banks in Jakarta - Fuji

The new bank is being set up

despite recent regulations from the central bank, Bank Indon-

esia, aimed at reducing the

number of banks in the sector.

The number of Indonesian

banks more than doubled to

243 in the six years after 1988.

when the sector was deregu-

lated, making Bank Indonesia's

An official at BII said the

application to form Bank BII

Commonwealth was made

before the regulations were

through Commonwealth's

Commonwealth is one of the

Australia. It is currently 50.4

government, although there

are plans for that stake to be

sold down in the next few

Singapore office.

supervisory role difficult.

tions.

Bank and Credit Lyonnais.

lending markets.

trolling stake in April last the current year to next shead 2 per cent if MCA's turn-

Adjusting for the Y164.2bn foreign exchange translation loss on the MCA sale, Matsushita's taxable profits rose by 10 per cent to Y240.8bn.

Group operating profits grew by 2 per cent to Y264.5bn, or by an adjusted 11 per cent. There was a net loss of Y56.9bn, compared with a net profit of Y90.5bn in the previous year. Again, after adjusting for the MCA sale, net profits would have risen by 27 per cent to

With MCA behind it, Matsushita said it was expecting a 6 per cent rise in group sales to Y7,200bn and a 252 per cent increase in pre-tax profits - or 12 per cent after adjusting for the sale - to nearly Y270bn in

At the parent company level, Matsushita came in with a 19 per cent rise in recurring profits - before tax and extraordi nary items - to Y103.17bn. This was slightly below its own forecast of Y110bn, a reflection of a domestic price war in audio equipment.

the group total, rose 8 per cent to Y3,727hn last year, led by increased demand for information and communications equipment, factory automation, semiconductors and batteries. However, private consumers continued their preference for lower priced

Overseas sales fell by 12 per cent to Y3,067bn, but were

over is excluded from the pre-

By product category, the fastest sales growth came from electronic components, up 14 per cent in response to the boom in Japan's personal computer market. Communication equipment sales rose 2 per cent, chiefly because of the Domestic sales, just over half sharp expansion in Japan's

mobile telephone market. Video and audio equipment sales were down 4 per cent and 7 per cent respectively in an intensely competitive market, in which all Japanese produc-ers suffered, including Pioneer, which yesterday reported a sharp increase in group net losses and more hard times

Pioneer ended the year

Y9.99bn in the red at the con-solidated level, after a Y1.19bn net loss in 1995, on sales down by 0.6 per cent to Y506.6bn. It cited a global fall in prices for home audio-visual goods and

cial video products. Pioneer swung from a group pre-tax profit of Y2.8bn to a pre-tax loss of Y14.8bn over the same period.

It expects increased spending on new products, such as digital video discs, even more intense international competition, and a continued drift towards lower-priced products in the year to come.

On that basis, Pioneer forecasts an Y11.6bn parent company net loss in the current year, down from last year's

Turnover was ahead 5.9 per cent to Y3,020bn and net profit was 33.2 per cent up at Y103.8bn. Operating profit, however, was 0.8 per cent lower at Y185.3bn.

Mr Yoshihisa Tsuda, MHI executive vice-president, said much faster exports of paper and steel manufacturing machinery had been the key factor in the improvement in

the parent company posted a 19 per cent increase in sales to Y636.4bn. Within that figure. exports grew even faster - up by more than 35 per cent on a year earlier at Y230.2bn.

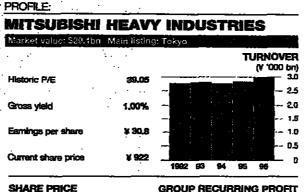
In the past few years the big engineering companies have relied increasingly on sales of manufacturing and construction machinery to offset the continuing decline in the

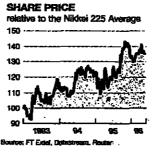
per cent at Y2.644.1bn. For the current financial year the parent expects Y175bn

in recurring income from total

sales of Y2,700bn.

gling smaller shipbuilding and heavy engineering companies, yesterday reported an increase in recurring profit on a sharp decline in sales in the year to





Turnover was down 12.9 per cent to Y49.6bn, although tighter control of costs enabled the company to improve its recurring profit to Y2.4bn, from Y2.3bn the previ-

#### Cost cuts help KDD report 16% advance

By Michiyo Nakamoto

Increased competition in Japan's international telephone market put pressure on KDD, the country's largest international carrier which suffered a 2 per cent fall in sales but managed to increase profits on cost-cutting.

Consolidated revenues fell from Y292.7bn to Y287.2bn (\$2.69bn) in the year to end-March, despite an increase in international traffic. KDD, however, lifted recurring profits - before extraordinary items and tax - by 16 per cent from Y29.7bn to Y34.3bn on the strength of cost-reduction measures. Net profits were also 22 per cent higher at Y13.8bn, against Y11.3bn.

The group said that the fall in revenues was mainly due to successive rate cuts. After cutting rates in late-1994, in the face of growing competition. KDD implemented a further rate cut last November, which had a negative impact of about Y5bn, it said. Call traffic was firm, showing a 9 per cent increase over the previous

Meanwhile, the group implemented cost cuts through an early retirement scheme and technical improvements.

The business environment is improving, and KDD expects revenues in the current year to increase to Y317bn and recurring profits to rise to Y37bn. Net profits are also forecast to be higher at Y18bn.

 Japan Telecom, the long-distance telecoms operator affiliated to the JR railway companies, reported a strong rise in non-consolidated recurring profits which reflect the growth of the company's cellular phone business.

Sales in the year to March were ahead 10 per cent from Y304.8bn to Y335.6bn. Recurring profits more than doubled from Y18.2bn to Y41.9bn while net profits also doubled from Y10bn to Y21.3bn.

#### Japan paper groups helped by price rises

By Emiko Terazono

Sharp rises in paper prices boosted sales at Japanese producers in the year to March.

Nippon Paper Industries, the country's largest paper manufacturer, posted a 211.9 per cent rise in unconsolidated recurring profits - before extraordinary items and tax to Y44bn (\$41m). Sales rose 8.5 per cent to Y702bn while aftertax profits abpost doubled to Y20hn. The company said it will raise its dividend by Y1 per share to Y8.

Sales of the company's paper division rose 12.1 per cent to Y532.9bn on firm demand for leaflets, catalogue and computer paper. However sales of processed paper products fell 3.6 per cent, building materials declined 6.7 per cent, and pulp lost 4.4 per cent.

New Oji Paper, which will merge with Honshu Paper in October, saw non-consolidated recurring profits jump 177.1 per cent to Y48.1bn on an 8.1 per cent increase in sales to Y597.3bn. Net profits rose 103.6 per cent to Y18.6bn.

## At the parent company level, sales were ahead 14.7 per cent to Y3.448.7bn, on which net profits increased by 83.6 per cent to Y55.6bn. William Dawkins, Tokyo Restructuring assists Omron

Omron Corporation, the leading Japanese maker of control components, said yesterday its continuing restructuring programme had helped to produce a sharp increase in pre-tax profit in the year to the end of March. The company reported sales up by 7.3 per cent on a year earlier to Y525.3bn, but recurring profit - before extraordinary items and tax - rose 29.2 per cent to Y32.2bn (\$30m). Net profit increased by 20.0 per cent to Y14.6bn.

A range of measures aimed at reducing costs had produced strong dividends, the company said. The expansion of overseas production, emphasised by the opening in March of three new actories in Shanghai and the expansion of facilities in Indonesia, had been complemented by a strategy of faster development of higher value-added products.

Sales from its main control components and systems division rose 11 per cent from a year earlier on stronger domestic and overseas demand from semiconductor and personal computer manufacturers. But two other leading sectors reported declines. Speciality products sales fell 9 per cent as a result of weaker demand especially from Japanese car makers. Sales of electronic funds transfer systems fell 4 per cent, largely because of a decline in overseas orders of point-of-sale and financial systems.

In the current financial year, Omron said it expected continuing strong growth in east Asia, a slower pace in Europe and the US, and further difficulties in Japan. As a result, it expected turnover to increase by 6.6 per cent to Y560bn, and recurring profit to expand by 11.6 per cent to Gerard Baker, Tokyo

#### Japan Tobacco edges ahead

Japan Tobacco, the country's sole cigarette manufacturer, posted a marginal rise in profits and suffered a decline in sales due to weaker domestic demand and increasing competition from imports.
Unconsolidated recurring profits – before extraordinary

items and tax - rose 0.9 per cent to Y116.3bn (\$1.09bn) for the year to March on a 1 per cent fall in sales to Y2,660.8bn. After-tax profits slipped 0.6 per cent to Y66.1bn.

Cigarette and tobacco sales dipped 1.3 per cent to Y2,613bn due to declining domestic demand, while sales of the company's other businesses including property, engineering and foods, rose 19.1 per cent to Y47.8bn.

Consolidated recurring profits rose 2.6 per cent to Y132bn on a 1.3 per cent rise in group sales to Y3,548.8bn. After-tax profits fell 2.2 per cent to Y67.9bn. For the full year to March, the company expects parent

recurring profits to fall 0.3 per cent to Y116bn while sales are forecast to remain flat at Y2,658bn. On a consolidated basis, the company sees a 3 per cent fall in recurring profits to Y128bn on a 0.9 per cent rise in sales to Y3,580bn.

## Pacific Dunlop ends alliance

Pacific Dunlop, the Melbourne-based conglomerate, said yesterday it was selling back to Adidas, the German sportswear company, a 51 per cent interest in the two companies' Australasian joint venture. The joint venture covers the sale and distribution of Adidas

footwear and clothing in Australia and New Zealand, and was formed in 1993. Pacific Dunlop had previously had a licensing agreement, in effect since 1974. The sale was suggested by the German group, although

Pacific Dunlop said yesterday it was always expected that this might happen at some stage and that it was "consistent with Adidas's desire to fully own their brand globally".

Pacific Dunlop will realise a net gain over book value in excess of A\$50m (US\$39.6m) as a result of the deal. The Australian company declined to say what value was put on its 51 per cent interest in the joint venture in its books, but it is thought to have been about A\$15m. If so, the sale price would value the joint venture overall at some A\$130m. Nikki Tait, Sydney 🦸

#### Charge checks Yamaha Motor Yamaha Motor, the world's second-largest motorcycle maker, posted a firm rise in sales in the year to March, helped by buoyant demand for its air conditioners and industrial robots

in Japan and motorcycles and motorcycle parts overseas. Group sales rose 10 per cent from Y666.3bn to Y732.8bn (\$6.85bn), helping to boost recurring - before extraordinary items and tax - profits 34 per cent from Y8.9bn to Y11.9bn. Net profits, however, fell 9 per cent from Y4bn to Y3.7bn due to an extraordinary charge taken to reflect the restructuring of its boats business. Michiyo Nakamoto, Tokyo

#### Larsen & Toubro sharply up

Larsen & Toubro, the leading Indian engineering and cement group, saw a sharp rise in earnings in the year to March as a result of increased demand in its mainstay products and services. The company posted a 31.4 per cent rise in profits before tax to Rs4.3bn (\$123m) on a 30 per cent increase in sales to Rs42.48bn. Net profits were up 40 per cent to Rs3.89bn.

The company raised its cement production by 35 per cent to

3.9m tonnes. It will be commissioning a new cement plant with capacity of 1.75m tonnes a year in September 1997. The total cement manufacturing capacity will be raised to 12m tonnes by the turn of the century. The company has teamed up with Community Electricity

Authority of the US and the Steel Authority of India to build a 500MW coal-fired power plant in Bhilai. The project has received the clearances from the Central Electricity Authority and the ministry of environment The company is also in the process of forming a joint

venture with Samsung Electronics of South Korea for making large switches, transmission and paging systems and Kunal Bose, Calcutta

### Indian finance group improves

The Industrial Finance Corporation of India, one of the country's large financial institutions, announced gross earnings before depreciation and tax of Re5.U20n (8143.8m) in the year to March 31. This compared with Rs3.57bn in the previous year. a rise of 40.5 per cent. Net profits grew by almost 30 per cent from Rs2.74bn to Rs3.55bn on total income up by a third to Rs19.36bn. Earnings

Rs3.55bn on total income up by a limit to resistance per share rose from Rs7.79 to Rs10.07 and the dividend goes up Runal Bose

# Mitsubishi Heavy posts 16% rise

By Gerard Baker in Tokyo

Mitsubishi Heavy Industries, the largest of Japan's ship-building, defence equipment and general heavy engineering giants, yesterday reported record pre-tax profits for the vear to end-March.

The company said strong demand for machinery at home and buoyancy in most of its overseas markets had combined to lift group recurring profit - before extraordinary items and tax - by 16 per cent on a year earlier to Y180.1bn (\$1.68bn).

The machinery division of

domestic shipbuilding market, their traditional core strength.

While heavy machinery manufacturing performed well, all the company's other main businesses showed only mod-est increases last year. Sales from shipbuilding and steel structures rose 3.1 per cent to Y422.3bn; power systems sales were also higher by 3.1 per cent at Y793.1bn, while aircraft and special vehicles output grew 3.6 per cent to Y424bn. The bulk of these increases

came from exports - in Japan sales of ships, steel and power systems all fell; only aircraft and machinery sales registered increases. In all, export sales accounted for 28 per cent of total turnover, against 25 per cent last year. MHI's parent company

reported a 17.8 per cent increase in recurring income, to Y166.6bn, on turnover up 5.6

Sasebo, one of Japan's strug-

## Write-offs hold Japan's insurers back

By Emiko Terazono in Tokyo

introduced. He said Bank BII Commonwealth's paid-up Japan's leading non-life capital of A\$85m (US\$67.3m) insurance companies saw modmeets the minimum RpI50bn erate increases in premium (US\$64.3m) capitalisation income for the year to March, required for all foreign but recurring profits - before exchange banks under extraordinary items and tax suffered from falling returns on investments and write-offs Although the joint venture of bad loans to the country's bank will initially draw cusbankrupt housing loan compatomers from the commercial nies.

and corporate sectors, Com-The insurers' underwriting monwealth said the consumer business was helped by the absence of catastrophic market could offer "significant weather. Demand for caropportunities" over the longer related insurance supported The Australian bank said premium income, while the that the venture was a product industry's announcement of its of a "long-standing relation-ship" with Sinar Mas. BII's dividend reduction on long-term policies from October also helped sales of perparent. Sinar Mas, one of sonal accident insurance. Indonesia's largest conglomerates, has been a corporate cli-

While recurring profits were helped by the decline in unrealised losses on securities ent of Commonwealth for about 10 years, dealing mainly and other asset holdings, the companies were hit by the fall in investment yields due to low four large national banks in interest rates and write-offs of loans to the jusen housing per cent owned by the federal

lenders. Low investment yields are expected to continue to affect earnings for the current year. and the companies are foreProfits at a premium (Ybn) Change on year (%) .1.278.6 84.7 43.9 92.1 35.8 +3.3 +3.3 910.3 - 4.2 + 0.4+3.1 32.5 27.1 8.918 4.0 542.2 - 9.1 29.9 - 7.3 Source: Companie

casting flat or marginal ses in recurring profits despite strong growth in net premium incom Tokio Marine & Fire, the

industry leader belonging to the Mitsubishi group, saw its unconsolidated gross business balance rise by 1.7 per cent. Non-underwriting profits plunged 53.7 per cent due to declining interest rate and dividend income, while the company wrote off Y13bn (\$122m) in loans to the jusen. For the current year to March, parent recurring profits are expected to rise 3.1 per cent to Y95bn on a 3.2 per cent increase in pre-

mium income to Y1,320bn. Yasuda Fire & Marine saw a 22.8 per cent rise in its gross business balance to Y98bn, but saw a sharp increase in its

losses rose 27.7 per cent to gross business balance to Y8.1bn and the company

a 12.2 per cent rise in its gross business balance but suffered a non-underwriting loss of Y5.7bn due to Y14.8bn of depreciation charges linked to its new head office building. Mitsui also wrote off Y5.9bn of its jusen-related loans. For the year to next March, the company sees a 6.3 per cent rise in unconsolidated recurring profits to Y28.5bn on premium income up 2.6 per cent to

Y60.7bn. The company's dividend income rose as a result of its convertible bond issuance last year, but it posted special losses of Y4.6bn in jusen-related loans and Y5.3bn in bad loans to the failed Hyogo Bank. For the current year recurring profits are expected to rise 0.3

its gross business balance rise 25.9 per cent while underwriting profits rose sharply as a result of an 8.9 per cent fall in repayments for maturing policies. The company wrote off Y6.3bn in jusen-related loans. For the current year the company forecasts a 3.7 per cent fall in recurring profits to Y20bn on a 2.7 per cent rise in premium income.

repayments linked to matured policies. Non-underwriting

posted Y13.5bn in jusen-related losses. For the current year, non-consolidated recurring profits are forecast to rise 0.7 per cent to Y36bn on a 3.3 per cent increase in premium income to Y940bn. Mitsui Marine & Fire posted

Y636bn.

Sumitomo Marine & Fire posted a 17.7 per cent rise in its per cent to Y30bn on a 2.4 per cent increase in premium income to Y555bn. Nippon Fire & Marine saw

Notice is hereby given to shareholders that an interim dividend for the six months ended 31st March 1996 of 3.55p for the Reserve Fund has been declared by the Board. Thus dividend will be paid on 5th June 1996 to registered shareholders of the Fund who were on the register at 29th March 1996. This dividend will be paid from 5th June 1996 to bearer shareholders of the Fund against presentation of coupon no. 15 at any of the company's paying agents including its paying agent in the United Kingdom.

MERCURY OFFSHORE STERLING TRUST (SICAV)

PAYMENT OF DIVIDEND

6D route de Trèves L-2633 Senalogerberg Lune R.C. Laxembourg No. B.24 990

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from whom claim forms can be obtained. United Kingdom tax will be deducted from claims in the United Kingdom at the rate of 25 per cent, unless claims are MERCURY OFFSHORE STERLING TRUST (SICAV)

Commerzbank Overseas Finance N.V. U.S.\$ 200,000,000 Floating Rate Notes of 1993/2005 In accordance with the provisions of the Notes the following notice

is hereby given:
Interest Period: May 23, 1996 to November 25, 1996 (186 days)
Interest Rate: 5,28594 % p.a.
Coupon Amount: U.S.\$ 136,55 per U.S.\$ 5,000 Note
U.S.\$ 2,731.07 per U.S.\$ 100,000 Note
Payment Date: November 25, 1996

Frankfurt/Main, May 1996

COMMERZBANK #

ASEA AB (publ)

is changing its name to

ABB AB (publ)

At ASEA's Annual General Meeting on April 19, 1996 it was decided that the company shall change its name. The Swedish Patent and Registration Office

has now registered the new name. As from May 23, 1996 the company's share will be traded on the stock exchanges under the designation ABB.



Notice of Early Redemption

FiRST Private Financing No. 1 PLC £64,000,000 Senior Asset-Backed Floating Rate Notes due 2021

000,000,113

Mezzanine Asset-Backed Floating Rate Notes due 2021 NOTICE IS HEREBY GIVEN TO the holders of the Senior Notes and Mezzenk

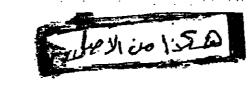
NOTICE IS HERIEBY GIVEN TO the holders of the Senton Notes and Mezzanine Notes of FIRST Private Financing No. I PLC (the "issuer") that pursuant to Condition 6(D) of the Sentor Notes and Condition 6(D) of the Mezzanine Notes, the Issuer will redeem all of the Sonior Notes and Mezzanine Notes at their privatpal amount on the Interest Payment Date failing on June 27, 1998, from which such date interest on the Sentor Notes and the Mezzanine Notes will cease to accrue. Repayment of principal in the case of bearer Notes will be made upon presentation of bearer Notes at the offices of enter of the Paying Agonto Issted below. Repayment of principal in the case of neglistered Notes will be made by chaque (or, if requested, by wire transfer) malled to the persons shown in the relevant register maintained by the Registrar or in the rocords of the Depositary Trust Company ("DTC"), as the case may bo, as being the holders of either individual registerand Notes or DTC registered Notes.

The Chase Manhattan Bank, N.A.

Chase Manhattan Bank Luxembourg S.A. 5 Rue Ploetis L 2338 Luxembourg

The Chase Manhattan Bank, N.A. Woolgate House, Coleman Street, London EC2P 2HD The Chase Manhattan Bank, N.A. for and on behalf of FIRST Private Financing No. 1 PLC May 24, 1996

O CHASE





#### COMPANIES AND FINANCE: THE AMERICAS

## Magellan thrust back into the public gaze

The resignation of Jeffrey Vinik has revived speculation about the fund's future

tremble ran through the stock and bond markets at yesterday's news that Mr Jeffrey Vinik, manager of Fidelity Investments' Magellan mutual fund, had resigned to set up his own firm. Such is the power of Fidelity, the largest mutual fund group in the US manag-ing \$442bn, of the Magellan Fund, with assets of \$56bn, and of Mr Vinik himself.

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The Magellan fund has an illustrious history since it was set up in 1963, with managers including Mr Edward Johnson III, now the chairman of Fidelity, and Mr Peter Lynch, a legendary investor.

More recently Magellan has come under a cloud. After Mr Lynch retired in 1990, the fund was managed for two years by Mr Morris Smith. Mr Vinik took over in 1992, and in his time at the helm has produced a return of 83.7 per cent, compared with 77.8 per cent for the S&P 500 index and 79.4 per cent for general equity funds, Fidelity said yesterday.

That return is despite a poor performance recently. Mr Vinik rebalanced the portfolio last autumn by selling the heavy weighting it had in technology stocks and shifting the

proceeds largely into cash and bonds.

In the short term that has undermined Magelian's performance. By the end of April it was showing a return for the year of 2.44 per cent against 6.92 per cent for the S&P 500. Mr Vinik missed the bounce in the technology sector this year, while the weighting of

nearly 20 per cent in the Trea-

sury bond market meant the fund suffered from the bond market fall which has taken the yield on the 30-year long bond from 6 per cent to 7 per cent since the start of the year. Mr Vinik has also been attacked in press reports which said - inaccurately it transpired - that he was being investigated by the Securities and Exchange Commission for

his personal share trading. The question being asked yesterday was did he go or was he pushed? Mr William Hayes, Director of Equities at Fidelity, categorically denied that speculation. "We are very, very sorry to have Jeff leave. He has done an outstanding job at Magellan."

Outsiders who watch Fidelity agree. Mr Michael Lipper, head of Lipper Analytical which tracks mutual funds.



Jeffrey Vinik: opinions vary on the reasons for his departure

said: "Many people will think he was pushed. I do not." Mr Jim Raker of Morningstar, another company which ranks mutual funds, said: "There will be speculation that Vinik was forced out. I think he was not." The next question is what the move means for Fidelity. The firm itself has been under attack of late. A Business Week article this month headlined Fixing Fidelity, asserted "the \$400bn behemoth from

In March the firm shuffled several of its equity managers, and more moves were announced yesterday in the wake of Mr Vinik's resignation. Mr Hayes was forthright in saying the firm can handle changes. "It's happened before," he said, "we have a very deep bench," meaning the firm has a number of good managers in reserve. Mr Raker, however, thought

a second shake-up of managers could unsettle investors. "It is

Mr Robert Stansky, who will take over management of the Magellan fund, has run Fideli-

ty's \$8bn Growth Company fund for nine years where he has outperformed the Magellan fund in 1995 and so far this year. Mr Raker thought Mr Stansky was well qualified to handle the larger Magellan fund, but the real challenge would be whether he could take the scrutiny". Meanwhile, Ms Abigail John-

son, the 34-year-old daughter of Mr Johnson, who owns 24 per cent of Fidelity's equity, has been assigned to run the Trend fund. Is she being groomed for the top job? Mr Lipper believed her move was significant. "She is being moved along quicker than I would have thought."

Market-moving power, money, personalities, questions of family succession, are all ingredients which will keep the Fidelity story in the headlines. Rather than damning interest, the departure of the high-profile Mr Vinik is likely to intensify it. The privatelyowned firm cannot avoid the

Maggie Urry

#### Talisman **Energy in** C\$372m **fundraising**

Calgary-based Talisman Energy plans to raise C\$372m (U\$\$292m) in new equity, joining a growing list of Canadian oil and gas producers taking advantage of strong investor

interest to raise equity.

Talisman, which took on substantial debt earlier this year to finance its purchase of Goal Petroleum of the UK. plans to raise C\$372m through a public offering of 12m shares at C\$31 each. The underwriting syndicate is led by RBC Dominion Securities.

Proceeds will initially be used to reduce debt, currently totalling C\$1bn, or about two times cash flow, which is con-sidered high in the Canadian energy sector.

In the longer run, Talisman plans to use its stronger balance sheet to finance an ambitious capital spending programme, which is expected to rise from C\$525m this year to at least C\$600m in 1997. "We might have had to cut back in some fairly successful areas if we didn't have more money, the company said.

Talisman, formerly BP Canada, has been one of western Canada's fastest-growing energy companies since the UK group sold its 57 per cent stake in a public offering in 1992

Almost a third of next year's outlays is earmarked for the Corridor gas project in Indon-esia, in which Talisman has a 36 per cent working interest. The company also expects to participate in a number of North Sea asset swaps and other deals to raise its interest in some blocks acquired as part of the Goal takeover.

The Talisman issue reflects the mood for expansion prevailing throughout the oil and gas sector.

Other recent equity issues have included Gulf Canada Resources' C\$386m offer and Poco Petroleum's C\$172m The last thing we need is a issue. A spate of mergers and acquisitions have taken place, notably Petro-Canada's C\$731m purchase of Amerada Bernard Simon Hess's Canadian subsidiary.

#### **NEWS DIGEST**

### Kimberly-Clark in \$220m P&G deal

Kimberly-Clark is to sell three brands of baby wipes to one of its rivals, Procter & Gamble, for \$220m. Kimberly acquired the brands through its merger last year with Scott Paper, and has been ordered to sell them by the US competition authorities. Kimberly said it would generate \$500m-\$600m this year through disposals, this one included. Other assets which must

be sold after the merger include the Scotties tissue business in the US and the Kleenex toilet business in the UK. The company will also sell its remaining 20 per cent interest in the Midwest Express airline and its 50.1 per cent holding in Scott Paper of Canada. All disposals will be completed by the year end, Kimberly said. Tony Jackson, New York

#### Hudson's Bay losses soar

First-quarter losses more than tripled at Hudson's Bay, Canada's biggest retail chain, mainly because of a C\$64m restructuring charge. The charge and the poorer operating results at the group's two biggest chains, The Bay and Zeller's, are indications of the challenges facing Canada's retailers as they struggle to compete against US-controlled "super-stores"

Hudson's Bay's losses rose to C\$53.4m (US\$38.9m), or 91 ents a share, in the three months to April 30, from C\$14.7m, or 25 cents, a year earlier. Revenues dipped to C\$1.19bn from C\$1.23bn. The restructuring charge amounted to C\$36.4m, or 62

The group said it was disappointed with the results, but expected to show an improvement for the rest of the year.

#### Bombardier starts year firmly

Bombardier, the international aerospace and transport equipment group, posted first-quarter earnings of C\$74.1m (US\$53.98m), or 22 cents a share, up 19 per cent from C\$62.4m, or 19 cents, a year earlier on revenues of C\$1.6hn, up 18 per cent. Bombardier said the revenue gain came from higher activity in all business units. Each contributed more to

The results were in line with market estimates, but Bombardier did not include a breakdown by segment. However, the firm order backlog slipped slightly to C39.7bn at April 30 from a year earlier.

#### inco deal may be delayed

A lawsuit filed by a group of Texas investors may delay a proposed C\$4.3bn (US\$3.13bn) deal for Inco, the Toronto-based nickel producer, to acquire Diamond Fields Resources, the small exploration company whose main asset is a rich nickel. copper and cobalt deposit at Voisey's Bay, Labrador. The deal is due to be finalised on May 29. But Inco officials indicated that the lawsuit has raised concerns whether conditions in the takeover agreement can be fulfilled by then. "We will not close until the conditions are met," an Inco legal adviser said.

#### **Tellier joins McCain Foods**

McCain Foods, the international frozen foods group, has appointed Mr Paul Tellier, chief executive of Canadian National Railway, as one of three outside directors. The company, with annual sales of more than C\$4bn, is owned by the McCain family and only recently named outside directors.

## Canada divided over a single watchdog C\$150m. The fear in the securi-

Canada's unwieldy system of securities regulation is a boon for law firms and courier services but often a curse for the securities industry, its clients and the regulators.

The lawyers and couriers profit handsomely from the presence of an autonomous securities commission in each of the 10 provinces and two northern territories. Issuers of securities must pay a sum to clear and distribute prospectuses, insider trading reports and other documents across the country - not to mention 12 sets of filing fees to the com-

missions themselves. The expense and red tape have prompted calls over the past two decades for a single Canadian Securities Commission. But all attempts to create a national watchdog have other provinces by suggesting foundered on regional jealou- it may go ahead with a bilat-

sies and the provinces' reluctance to loosen their grip on a revenue source.

However, the idea of a single regulator has gained impetus recent months. Mr Ed Waitzer, chairman of the Ontario Securities Commission, whose jurisdiction includes the country's biggest stock exchange in Toronto, says "patience is wearing

The latest drive for a Canadian Securities Commission received a boost last December when Ontario's newly-elected Conservative government indicated it was keen to do a deal as part of a drive to improve efficiency.

Ontario, where the lion's share of securities transactions take place, has put pressure on

and the state of t

eral arrangement with Ottawa, with or without other provinces. The hope is smaller provinces will follow suit.

Intensive talks have taken place among all the provinces in recent months. The proposed national commission would be a self-funded autonomous agency, based in Toronto, but with representation from other provinces. Limited powers would be devolved. Mr Waitzer puts the odds on

next most important provinces Quebec, British Columbia and Alberta - joining in may be even slimmer. Quebec's separatist government has so far viewed the creation of a Canadian Securities Commission as an opportunity to bolster the status of the French-speaking province's own regulator.

Strong regional interests in other parts of the country also remain a stumbling block. The handful of securities firms based outside Toronto are worried that their concerns may get lower priority in a national system. Similarly, powerful companies in the smaller provinces are concerned that their influence might diminish if they were forced to deal with a

Funding for the new body is an Ontario-Ottawa deal at only another issue. Securities regu-50:50. The chances of the three lation is a useful revenue source for some provinces. The Ontario Securities Commission collected C\$46.3m (US\$33.73m) in fees in the year to March 31 1995, but the government held its spending budget at only

national regulator.

The federal government has offered the provinces compensation payments totalling

attempt to satisfy regional interests, the negotiations could end in a tortured compromise. The goal of setting up a national securities body might be achieved, but the body might have such limited powers that it would do little more than add a layer of bureaucracy to the present structure. As Mr Waitzer says:

ties industry however, is that

this payment may be passed on to the new commission in the

form of debt, to be paid off by

users of its services. Fees

would thus be set not only to

cover the costs of regulation,

but also to pay down the debt.

The danger is that, in an

than what we have now".

federal system that's worse

## WORLD TAX REPORT

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#### **Interim report January-March 1996**

- Turnover: MSEK 5,423 (5,366), + 1%
- Profit after depreciation: MSEK 863 (1,102), 22% Profit after net financial items: MSEK 827 (1,081), – 23%
- Cash flow per share: SEK 8.25 (1995: 43.50)
- Quarterly earnings per share after full tax: SEK 5.20 (6.60)
- Return on equity (rolling 12 months): 23% (26)
- Return on capital employed: 26% (1995: 28)
- Continued restructuring of the Group:
- Acquisition of PWA-Kunststoff
- Agreement on acquisition of shares (73%) in Natro Cellulosa
- Agreement concerning co-operation with

Isiklar Holding, Turkey

The full interim report can be obtained upon request from AssiDomân AB, Group Staff Information. It can also be found on our internet home page, http://www.assidoman.se//

> AssiDomán AB, S-105 22 Stockholm, Swe Tel + 46 (0)8 728 08 00. Fax +46 (0)8 728 08 16.

AssiDomlin is one of Europe's leading forest products companies. Production is concentrated on sawn timber, packaging paper and packaging, AssiDomlin is also Sweden's largest forest owner. The Group has annual sales of some 22 billion SEK, more than 13,000 employees and approximately 380,000 shareholders.



# ASTRA

**ASTRA AB** 

has listed its

A and B Shares

on the

**New York Stock Exchange** 

as from

Thursday, May 23, 1996

The N.Y.S.E. symbol is: A

**Nedlloyd** 

The Annual General Meeting of Shareholders of Royal Necilloyd N.V. resolved on 22 May, 1996 to adopt the Financial Statements for 1995. In consequence, a cash dividend of Dfl 1.25 per share of Dfl 10 norminal value will be paid over the financial year 1995.

As of 3 June, 1996 the dividend of Off 1.25 per share, after withholding 25% dividend tax, will be paid at the Head Office of Kas-Associatie N.V., MeesPierson N.V. or ABN-AMRO Bank N.V., all at Amsterdam, or at Commerzbank A.G. at Frankfurt am Main, Germany.

Dividend coupon nr 5 has been designated for this payment. The dividend will be made available to holders of CF-documents through the intermediary of the institutions where the coupon sheets were kept on 22 May, 1996 after business hours. Holders of registered shares will receive advice from the Company regarding the payment of dividend

Rotterdam, 24 May, 1996

**Executive Board** 

Royal Nectional N.V. - Boomples 40-3011 XB Rotterdam. Tel: 31 10 400 6911 Fax: 31 10 400 6475

alba

m Bahrain B.S.C. (c) U.S.\$ 100,000,000 Secured Floating Rate Bonds Due 2001

provisions contained in the provisions contained in the lemms and Conditions governing the Bonds, notice is heraby given that for the Interest Period from 23 May 1996 to 25 November 1996, the Bonds will carry an interest rate of 6.3594% per ansum calculated on a principal amount per Bond of 112 \$1000/-.

The interest amount payable by the Issuer on the Interest Payment Date falling on 25 November 1996 will be US. \$32.86 per Bond.

Bank of Bahrain and Kuwaii Reference Agent.

The undersigned acted as co-financial adviser to ASTRA.



London, New York, Paris, Frankfurt, Stockholm, Helsinki, Oslo

Enskilda Securities is a unit of Division Enskilda, Skondinaviska Enskilda Banken AB (publ). Regulated by the Securities and Futures Authority.

#### **COMPANIES AND FINANCE: UK**

## Storehouse cautious despite a 21% increase

Storehouse yesterday reported a 21 per cent jump in annual pre-tax profits to £109.9m (\$167m), sales at BHS and Mothercare, its two main chains.

Its shares dipped 7p to 327p amid continuing concerns about sales momentum in the

Mr Keith Edelman, chief

executive, was less bullish about the retail environment and new stores acquired would take on the Mothercare name. than fellow stores groups, Marks and Spencer and King-fisher, earlier in the week. He ing consumer confidence, "but the customer is very demanding and value-conscious".

Storehouse, which last week completed the 962.5m purchase of Childrens World from Boots, said many of the 61 existing

Mr Edelman said: "Mothercare is a much stronger brand than Childrens World. My gut feeling is that the [Childrens World] name will disappear, but we are not closing our

Storehouse will this year make an £18.5m goodwill writeoff for the acquisition and plans a £16m to £18m excep-

tional charge for integration and rationalisation. Childrens World's head office will close. at Mothercare down more than 1 per cent, and at BHS by more than 2 per cent.

The higher profits for the year to March 30 - struck after a £1.2m profit on the sale of the One-Up discount chain - came after a 1.5 percentage point rise in gross margins reflecting fewer price mark-downs.

But the margin gain was at the price of disappointing sales

BHS operating profits rose 11 per cent to £77.4m. Its performance, initially dented by poor womenswear and childrenswear sales, improved as the year progressed, with like-forlike sales up 2 per cent in the final quarter.

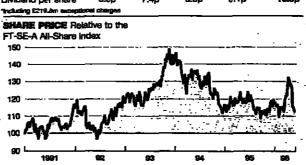
But Mothercare had a disappointing second half, due to difficulties with the introduction clothes ranges for older children and maternity fashion. Even so, after a strong first half,it still achieved a 42 per cent rise in operating prof-

its to £24.2m. There was good growth in the overseas franchise operations, with Mothercare's international sales rising 46 per cent and BHS's climbing 17

PROFILE

#### **CABLE & WIRELESS**

urnover	1992	1993	1994	1995	1996
re-tex profit	£3.12bn	23.83bri	£4.70bn	25,13bn	£5.52bn
emings per share	£643m	2918m	£1.09bn	2644m	£1.34bn
lividend per share	15.1p	23.7p	£3.8p	11.5p	27.5p
rotating \$270.8m ecop	6.6p	7.4p	6.3p	9.1p	10.0p
HARE PRICE RET-SE-A AIL-Share		18	L		·



#### LEX COMMENT

## Storehouse

The British high street seems to be in two minds. Pillars of the retail establishment like Marks and Spencer have boasted of a strong pick-up in sales growth. However, both government statisticians and another retailer, Storehouse, delivered a more dour version of events yesterday. Non-food stores saw sales growth of only 0.4 per cent in April, compared with March, providing little evidence of that elusive "feel-good factor". Meanwhile, like-for-like sales at Storehouse's British

Share price relative to the FT-SE-A All-Share index

Home Stores chain fell 2 per cent in the year to March, and it suffered an even steepes

second half decline at Mothercare.

Storehouse's ability to drive profits growth against this background has been extraordinary. The operating margin at BHS has risen to 10.3 per cent. And this is higher than M&S after adding a similar rental charge – which achieves double the sales per square foot. Nonetheless, after pursuing the sound strategy of rebuilding margins, Storehouse is now going to have to meet its promise of driving sales. BHS saw a recovery in sales in the first quarter of 1996, but Mothercare is proving more troublesome, following a poor reception of new product lines. Storehouse should deliver 15 per cent earnings growth this year, putting it on a price-earnings multiple 12 per cent higher than the market average, but some way short of its peers. This seems unfair. It has strong brands and a growing international franchise business. But until it can demonstrate sales growth, scepticism will remain.

## C&W returns to profits growth

Cable and Wireless returned to profits growth in an extraordinary year which saw the chairman and chief executive dismissed and replaced, the loss of 1,900 jobs at Mercury Communications, and the collapse of merger talks with British Telecommunications.

The results were in line with market expectations, but the shares lost 13p to close at 446p as the market expressed its disappointment that the BT merger talks seem unlikely to be revived. Profits before tax came in at £1.34bn (\$2.03bn), a 59 per cent improvement.

Excluding exceptional items, however, pre-tax profits rose

Yr to Mar 1

. Yr to Mar 31 . Yr to Mar 31

Yr to Mar 31 Yr to Mar 31

Yr to Feb 29 Yr to Dec 31

Yr to Mar 30

to Mar 30+ Yr to Mar 31

Yr to Dec 31 6 miths to Mar 31

. 6 mths to Mar 31 ...... Yr to Feb 29

RESULTS

Cable and Wireless. City of London PR§

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Investment Trusts

compared with \$1.14bn. The exceptional items were a £199m profit from the sale of the group's interest in Man-nesmann Mobilfunk, and a charge of £120m from writing down certain East European

Last year profits were depressed by restructuring charges throughout the group and redundancy charges at Mercury. Turnover at £5.52bn was 7

per cent ahead of last year, while operating profits grew 16 per cent to £1.31bn. Dr Brian Smith, chairman,

said all the major units were performing well and the signs were that the current year

2.524 3.1 5.1 4.22 2.33¥ 4.22 2.74 1,341♥ 0.92 3.16 6.1 1.46 7.56 6.7 1.85 6.1 2.52 7.25

0.294

0.080L 0.026

(0.223L) (0.37L) (8444) (0.834)

(3.03 ) (4.25 ) (10.39 )

(5.71) (0.27 • ) (8.41) (4.69)

(7.51 ) (5.91 )

(3.19 )

(8.72LA) (2.88LA) (0.859 )

<del>(- )</del>

14.62 17.8

0.84

1.95L 18.55

(146.7 ) (89.5 ) (44.1 ) (2.18 ) (23.41 ) (5,133 ) (104 ) (53.7 ) (23.8 ) (35.4 ) (35.4 ) (35.4 ) (4.3 ) (4.3 ) (6.65 )

(23.6 ) (1,079 ) (12.2 ) (11.4 ) (24.9 )

58.2 2.97 24.5 20.75 5,517 2.8

52 66.8 38.8 1.07

28.8

1,083 13.6 4.72

would prove successful. He said, however, that there was no possibility of further merger negotiations after the collapse of the talks with BT. Mercury Communications, he said, was no longer the sick man of the company. After substantial restructuring and

refocusing, operating profits grew 14 per cent to £231m on a turnover of £1.7bn, up 3 per cent on last year. Mr Peter Howell-Davies, Mercury chief executive, said improving Mercury's relation-ship with the cable companies

strategic issues the company He said there would be synergies in increasing the

(26.83 ) (10.78 ) (16.99 ) (0.5L )

(7.67 ) (14.6 ) (8.84 ) (29.55 ) (36.2 ) (27.49 ) (0.58 )

was one of the more important

group's equity stake in BellCa-ble Media where C&W has a 13 per cent holding. Number portability, where a

customer can retain the same changing operators, would benefit the company but it had reached an impasse with BT over technical and other issues. It would be necessary to have high level talks with BT to break the stalemate which some might think close to anticompetitive behaviour. Earnings per share improved almost one and a half times to 27.5p, but excluding exceptionals they rose 12 per cent to 26.4p. A proposed final dividend of 6.92p gives a total 10 per cent ahead at 10p.

## Videologic cuts losses to £7.5m

By Paul Taylor

Videologic, the specialist multimedia hardware group vesterday reported reduced annual losses in spite of volatile component prices and stock write downs.

Pre-tax losses fell from £8.72m to £7.52m (\$11.4m) in the year to March 31, on sales 11 per cent ahead to £13.6m. The losses were struck after an exceptional charge of

£3.08m (£2m) which included second half charges of £1.75m to cover stock provisions made necessary by a sharp fall in component prices - including

"While the rapid turnround in component supplies impacted our stock valuations

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is listed on the

parent companies of

Fortis. Fortis AMEV nv

exchanges of

Amsterdam, London

and Libernhourn and

has a sponsored ADR

program in the United

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and forced a stock write-down, actual operating losses were less than half those in the first quarter," said Mr Geoff Shingles, chairman.

The group recently agreed to supply its three-dimensional graphics circuit boards to Compaq Computer, the world largest personal computer manu-

Mr Shingles said: "I am delighted that through our deal with Compaq we are now in a position to start realising the benefits of the considerable development that has gone into our technology business and in particular the Power

Losses per share of 5.4p compared with 7p. The shares closed 31/2p lower at 108p.

## Cambrio to float valued at £25m

By Clive Cookson. Science Editor

Cambrio, an acquisitive new UK pharmaceutical company. will float next month with a projected capitalisation of £25m (\$38m).

Cambrio is the brainchild of Dr Nowell Stebbing, the biotech entrepreneur who steered Chiroscience through its flotation in 1994. He is deputy chairman of Chiroscience, as well as chairman of Axis Genetics and a non-executive director of Therexsys, both of which are privately owned. Dr Stebbing said Cambrio would be "profitable from day one."

Its main operating subsidiary initially will be Penn Pharmaceuticals, a privately

owned company based at Tredegar in South Wales. Dr Roger Jones, who has built up Penn over the past 10 years, has agreed to sell it to Cambrio for £10m. He will continue to run Penn and will serve on the Cambrio board.

One Penn special is melatonin, the controversial treatment for jet lag. Another is thalidomide, which is being rehabilitated 30 years after the birth defects tragedy, as an experimental treatment for a variety of diseases from arthritis to cancer.

Another Cambrio subsidiary, Rio Pharmaceuticals, was formed two years ago to research and develop new drugs from plants - starting in

Earnings shown basic. Devidends shown net. Figures in brackets are for corresponding period. After exceptional charge. VAller exceptional credit. †On increased capital. © Comparatives for 14 months. ØAlm stock. SUSM stock. \*On A ordinary shares. \* Comparatives restated. ÷US currency. \*Foreign income dividend. \*\*Aftectades 2.75, foreign income dividend.

#### ANNUAL GENERAL MEETING OF SHAREHOLDERS MAY 21, 1996

#### ACTIVITY 1996

aleo's Annual General Meeting of Shareholders held on May 21, 1996 approved Valeo's accounts for 1995, marked by a 9.5% rise in sales to FF 25.2 billion, and an increase in consolidated net income which for the first time exceeded FF 1 billion.

billion in 1995, an increase of 9% over 1994. Net financial debt was maintained at 20 of equity. Sales of the parent company increased by 8.3% over 1994

Shareholders' equity totaled FF 10

and net income amounted to FF 615 million, up by 10%. The General Meeting of Share-

holders set the dividend at FF 2.70 per share, which including the "avoir fiscal" of FF 1.35, gives a global revenue of FF 4.05, up by 23% as compared

with the dividend for the previous year.

#### COPTION OF PAYMENT OF THE DIVIDEND IN SHARES

Shareholders may choose between payment of this dividend in cash or in shares.

The issue price for shares in payment of the dividend, calculated on the basis of 90% of the average opening price during the twenty trading days preceding the date of the Shareholders' Meeting, less the dividend amount, is FF 256 per share.

Shareholders may exercise their option for payment of the dividend in shares between May 28 and June 17, 1996 by informing their financial intermediary. Whatever the option chosen, shareholders will qualify for the tax credit attached to the dividend.

In theory, the maximum number of shares which would have to be created were all shareholders to opt for the payment of their dividends in shares, would be 730,924 shares, that is approximately 1.05% of current share capital. The beneficial interest in the new shares will take effect as from January 1, 1996 and can either be registered or to the bearer, as the beneficiary wishes. A request for admission to quotation on the

Dividend FF 4.05, up by 23%

Sales at end April, up by 17.3%

from July 16, 1996 after publication of the notice of listing by the "Société des Bourses Françaises" (S.B.F.). The following establishments will make the dividend payment in

shares: Banque Indosuez, Banque Nationale de Paris, Crédit Lyonnais, Caisse Nationale de Crédit Agricole. Caisse des Dépôts et Consignations, Banque Panbas, Banque Duménil Leblé, Demachy Worms et Cie. Crédit industriel et Commercial de Paris, Compagnie Financiere de C.I.C. et de l'Union Européenne, Banque Worms, Crédit du Nord, Crédit Commercial de France.

official list (Monthly Settlement

market of the Paris Bourse under the

name "Valeo") will be made for

these shares. They will quoted as

Shareholders who do not opt for the payment of their dividends in shares will be paid their dividends in cash as from July 2, 1996.

#### □ PROGRESS AND OUTLOOK 1996

At the end of April 1996. Valeo's consolidated sales amounted to FF 9,970 million, up by 17.3% over the same period in 1995. Original Equipment sales grew by 22% and aftermarket sales by 7% International sales accounted for 67% of the total against 61% the

Since the beginning of the year, Valeo has entered into several acquisition and joint venture agreements designed to extend its product range and strengthen in international development. Valeo has taken a stake in Mirgor, Argentina's leading manufacturer of climate control systems, and signed a memorandum of understanding leading to the setting up of a joint venture with Amalgamations Ltd, India's leading clutch

Valeo's growth based on innovation, internationalization and investment should exceed 10% in 1996 and, with increased productivity, generate an improvement in first half operating income.

SHAREHOLDER INFORMATION - VALEO : 43. RUE, BAYEN - 75017 PARIS - FRANCE

#### Gortis AMEV

#### Final dividend 1995

On 11 April 1996 we announced that the proposed final dividend for 1995 will be NLG 2.64 per share, which shareholders and holders of depositary receipts for shares may, at their option, take either wholly in cash or wholly in the form of shares (or depositary receipts for shares, as appropriate). At the option of the shareholder (or holder of depositary receipts for shares), the shares will be charged to the share premium reserve or to the profit on the financial year. Shareholders and holders of depositary receipts for shares had until 23 May 1996 to make their choice known,

As we announced, the number of dividend entitlements giving an entitlement to one new share (or depositary receipt) with a nominal value of NLG 2.50, has been determined on the basis of a price ex dividend of the depositary receipts Fortis AMEV equivalent to the closing rate in Amsterdam on 23 May 1996.

In connection with the above we announce that, where applicable, the number of dividend entitlements giving an entitlement to one new share is 51.

As was also announced on 11 April 1996, the Executive Board, with the approval of the Supervisory Board, is proposing to the shareholders' meeting of 28 May 1996 that the Articles of Association be amended in such a way that the shares, which currently have a nominal value of NLG 2.50, be split into shares with a nominal value of NLG 1.00. It is intended that, if the shareholders' meeting accepts the proposal to amend the Articles of Association, the shares with a nominal value of NLG 1.00 will be listed on the stock exchange from 6 June 1996. The final dividend will be payable from the same date. Shareholders and holders of depositary receipts for shares who have opted for a dividend in the form of shares (or depositary receipts) will then immediately receive the final dividend for 1995 in the form of shares (or depositary receipts) with a nominal value of NLG 1.00. Information about the exchange of the present shares with a nominal value of NLG 2.50 for shares with a nominal value of NLG 1.00 will follow as soon as possible after the shareholders' meeting.

Utrecht, 24 May 1996



Archimedeslaan 6 3584 BA Utrecht The Netherlands

Fortis AMEV nv on behalf of the Executive Board

J.1.M. Bartelds, Chairman

#### MARGINED CURRENCY DEALING CALL TOLL-FREE

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Finland 0800 49123016 Greece 00800 49123016 France 0590 6446 Indand 1 800 555018 Italy 1678 70975

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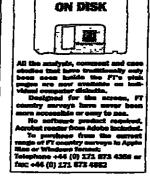
#### To Advertise Your Legal Notices

Please contact Lesley Summer on Tel: ÷44 0171 873 3308 Fax: +44 0171 873 3064

SOCIETE GENERALE 9.25% BONDS DUE 1999 WITH COUPON REINVESTMENT OPTION Common Code : 3133591 Sicoram Code : 14474

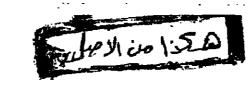
According to the terms and conditions of the Bonds, notice is here by given that 627 supplementary Bonds have been created upon exchange against Coupons on account of payment of interest. New total nominal amount

outstanding as of : 31/05/96 : FRF 760 500 000 The Principal Paying Agent SOCIETE GENERALE BANK & TRUST - LLDCEMEUT, RG



COUNTRY

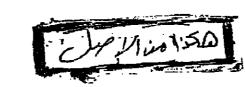
SURVEYS



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# The headlines

Cable & Wireless alliance with VEBA creates major force in Europe

New look Mercury back on growth track

Installation of the world's longest submarine cable is underway

Over 1,000 multinational customers choose Cable & Wireless

HONGKONG TELECON
LAUNCHES UNIQUE LOCAL
INTERNET SERVICE

NTT link launches new mobile technology in Japan

Partnerships in Singapore, Indonesia and Taiwan strengthen Asia presence

Fibre-optic cable signals new era for Caribbean telecoms

# The bottom line

Cable and Wireless plc recorded another year of strong growth across its global business in the year ended March 1996.

Pre-tax profit and earnings per share, excluding exceptional items, rose by 10% and 12% respectively. Dividend for the year increased by 10.5%.

The Cable & Wireless Group is active in over 50 countries and provides international, domestic and mobile communications for residential and business users.

With clear regional focus on Europe, Asia and the US/Caribbean, the Group holds a strong position in some of the world's most rapidly-growing telecommunications markets.

And with an excellent track record of improving services, harnessing new technologies and building long-term partnerships with governments, businesses and customers around the world, Cable & Wireless faces the future with confidence.

FINANCIAL HIGHLIGHTS, YEAR TO 31 MARCH 1996				
-	1996	1995	% growth	
Turnover	£5,517m	£5,133m	+7%	
Operating profit	£1,311m	£1,134m	+16%	
Pre-tax profit	£1,341m	£844m	+59%	
Pre-tax profit excluding exceptional items	£1,262m	£1,144m	+10%	
Earnings per share	27.5p	11.5p	+139%	
Earnings per share excluding exceptional items Dividend for the year	26.4p 10.00p	23.6p 9.05p	+12%	

Final dividend of 6.92p is payable on 2 September 1996 to Shareholders on the Register at 11 June 1996. If you have any queries as a Cable & Wireless Shareholder, please call us on 0171 315 4455. Copies of the Annual Report & Accounts will be posted to Shareholders on 3 June 1996. Internet web site number: http://cwix.com/cwplc/



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(Redistration number 01/00773/06) (Incorporated in the Republic of South Africa) ("ERPM" or "the company")

#### NOTICE OF A GENERAL MEETING OF SHAREHOLDERS

Notice is hereby given that a general meeting ("the general meeting") of the shareholders of the company will be held in the Boardroom, Randgold & Exploration Company Limited. 5 Press Avenue, Selby, Johannesburg. South Africa at 09.30 (South African time) on Tuesday, 18 June 1996 for the purpose of considering and, if deemed fit, passing with or without modification, the following resolutions:

1. Special resolution number 1

"Resolved that the company's authorised share capital of R185 005 000 divided into 185 005 000 ordinary shares with a par value of 100 cents each, be and is bereby increased to RC50 000 000 divided into 250 000 000 ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each, by the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation of the creation of the creation of 64 995 000 new ordinary shares of 100 cents each of the creation cents each in the capital of the company, which new ordinary shares shall rank part passu in all respects with the existing ordinary shares in the issued share capital of the company and that the memorandum of association of the company be and is bereby amended accordingly".

2. Ordinary resolution number 1 "Resolved that, subject to not less than 75% of those shareholders of the company, present in person or by proxy and entitled to vote at the general meeting voting in favour thereof, the directors of the company be and are hereby authorised by way of a general authority to issue all or any of the authorised but unissued ordinary shares of 100 cents each in the capital of the company for cash, as and when suitable opportunities arise, subject to the following limitations

that this authority is valid until the company's annual general meeting provided it shall not extend beyond 15 months from the date it is obtained.

- that a paid press announcement giving full details, including the impact on net asset value and earnings mat a pain press announcement giving that cleans, incloding the impact of the control active that each maps
per share, will be published at the time of any issue representing on a currulative basis within one year.
 5% or more of the number of shares of that class in issue prior to the issues;

- that issues in the aggregate in terms of this authority will not exceed 10% of the number of shares in the company's issued share capital in any one year and shall not in aggregate exceed 15% of the company's issued share capital when calculated over a three-year period;

 in determining the price at which an issue of shares will be made in terms of this authority the maximum discount permitted will be 10° c of the average closing price of the shares in question, as determined over the 30 days prior to either the date of the said press announcement, or where no announcement is required and none has been made, the date of issue of the shares, and

- that any such usue will only be made to public shareholders as defined by The Johannesburg Stock

As greater than 35% of the company's issued shares are in the hands of the public, as defined by The Johannesburg Stock Exchange, the approval of a 75% majority of the votes cast by shareholders present or represented by proxy at this meeting is required for this ordinary resolution to become effective.

Resolved, as an ordinary resolution, that all the unissued shares in the capital of the company be placed under the control of the directors as a general authority in terms of section 221(2) of the Companies Act, 1973 (Act 6) of 1973), as amended ("the Act"), who are hereby authorised to allot and issue shares in the capital of the company to those persons and upon such terms and conditions as the directors in their sole discretion deem fit, subject to the provisions of the Act and the Requirements of The Johannesburg Stock Exchange".

4. Ordinary reso

Resolved that each of the directors of the company be and are hereby authorised to take all steps, do all things and sign all documents necessary to procure the implementation of the ordinary and special resolutions passed at the general meeting."

The reasons for and the effect of the special resolution is to increase the authorised ordinary share capital of the company to 250 000 000 ordinary shares of 100 cents each in order to provide the company with sufficient unissued ordinary shares for such purposes as may be subsequently required by the company

Registered members shall be entitled to attend and vote at the general meeting and forms of proxy are available on request for the convenience of any members who are unable to do so The forms of proxy should be completed and forwarded to reach the company's transfer secretaries, in South Africa or the United Kingdom, the address and details as set out below, by not later than 09:30 (South Africa time) on Thursday, 13 june 1996. Any member who completes and lodges a form of proxy will not be precluded from attending and voting at the general meeting to the exclusion of the proxy appointed by him/her

Each member is entitled to appoint one or more promes (who need not be members of the company) to attend, speak and vote in his/her stead. On a show of hands every member who is present in person or by proxy shall have one vote, and, on a poll every member present in person or by proxy shall have one vote for each share

A holder of a share warrant to bearer who desires to attend or be represented at the general meeting must produce his/her share warrant or a certificate of his/her holding from a banker or other approved person at the bearer reception office of the United Kingdom registrars, transfer and paying agents or he/she must produce his/her share warrant at the office of the French agents, in both cases at least five clear normal business days before the date appointed for the holding of the general meeting and shall otherwise comply with the "Conditions governing share warrants" currently in force Thereupon, a proxy or an attendance form under which such share warrant holder may be represented at the general meeting shall be issued.

Randgold & Exploration Company Limited

23 May 1996 United Kingdom Secretarie

Randgold & Exploration Company Limited ohannesburg, 2001 (P O Box 82091, Southdale, 2135)

Rarclavs Registrars

Bourne House 34 Beckenham Road

Kept BR3 4TU

Viaduct Corporate Services Limited 19 Charterhouse Stre London, EC1N 6QP Bearer Reception Office 8 Angel Court Throgmorian Street London EC: R 7HT French Agents Barclays Bank PLC 21 rue Laffitte 75009 Paris, France

ote: A circular to members is being posted to registered shareholder: share warrants to bearer from the United Kingdom Secretaries.



ISTITUTO NAZIONALE DELLE ASSICURAZIONI S.D.A.

is hereby given to the Shareholders that the Annual General Meeting of Shareholders of INA S.p.A. will be held at the Auditorium della Tecnica in Rome, Viale Tupini no. 65, on June 27, 1996, at 10:30 a.m. (first call), and on June 28 1996 (second call), at the same time and place, with the following AGENDA:

Approval of the Financial Statements as of December 31, 1995. Submission of the Reports of the Board of Directors and the Board of Statutory Auditors. Approval of the resolutions concerning the above. Submission of the Consolidated Financial Statements of the INA Group as of December 31, 1995.

Shareholders who wish to attend and vote at the Meeting must deposit their Shares at least five days prior to the date fixed for the Meeting at the registered office of INA S.p.A. in Rome, Via Sallustiana no. 51, or with one of the following banks instructed by INA:

Banca Commerciale Italiana, Credito Italiano, Banca Nazionale del Lavoro, Cariplo, Istituto Bancario San Paolo di Torino, IMI. Monte dei Paschi di Siena, Banca di Roma, Banco di Napoli, INA Banca-Marino,

Monte Titoli S.p.A. (for the shares dealt with by it). The Bank of New York, Owners of ADRs (evidencing ADSs, each representing ten Ordinary Shares of INA S.p.A., listed on the New York Stock Exchange), registered on the books of The Bank of New York (the Depositary) as of May 22, 1996, will be entitled to altend (but not vote at) the Meeting upon written request to The Bank of New

The right to vote may be exercised also by correspondence according to the "Regulation concerning the terms and conditions to exercise the voting right by correspondence" issued jointly on December 30, 1994 by BANCA D'ITALIA, CONSOB and ISVAP, and published in the Gazzetta Ufficiale (Official Gazette) no. 4

on January 5, 1995. The voting cards to be used for voting by correspondence accompanied by the proposals submitted by the Board of Directors and the documentation and report specified on the Agenda (items no. 2) will be available from the date of publication of the notice in the Gazzetta Ufficiale (Official Gazette) until the date fixed

for the Meeting at the Company's registered office and at the main offices of the above-mentioned banks. The documentation and report concerning item no. I on the Agenda will be available from June 12, 1996 at the same places as indicated above.

Shareholders who wish to vote by correspondence must promptly contact one of the above-mentioned banks and deposit with them their shares or, pursuant to art. 3 of Law No. 289 of June 19, 1986, a receipt evidencing that their shares are held with Monte Titoli S.p.A., a centralized securities depositary system. These banks will provide them with an admission ticker, a voting card accompanied by the resolutions

to be approved, the relevant reports and the instructions and a pre-addressed envelope to be used to send the ioned documents to the Company. The voting cards with the relevant documentation will be also available at every bonk associated with Monte Titoli upon prompt request by the Shareholders.

The voting cards with the admission tickets must be presented or delivered to: INA S.p.A. - Servizio Organi Collegiali e Adempimenti Societari. Via Sallustiana, 51 - 00187 Rome ITALY, within June 24.

Voting cards received by the Company after the above-mentioned date or not accompanied by admission tickets will not be taken into account for purposes of determining the quorum for the Meeting or for voting

<u>Unsigned voting cards</u> will not be taken into account for voting purposes. Shareholders who vote by correspondence may not appoint proxies to represent them.

On behalf of The Board of Directors The Chairman

Dr. Sergio Siglienti Shareholders are kindly requested to present themselves at the Auditorium della Tecnica - where the identification and admission of shareholders will take place - before the time that the Meeting is sheduled to begin to allow the Meeting to be opened on time. For further information please contact SERVIZIO ORGANI COLLEGIALI E ADEMPIMENTI SOCIETARL telephone numbers: 39-6-4722.4024/4026/4360, fax number 39-6-4722.4031.

**COMPANIES AND FINANCE: UK** 

## JCB rises to £103m on buoyant exports

Strong export growth was behind a 42 per cent increase in pre-tax profits last year by JC Bamford Excavators, Britain's biggest maker of construction equipment.

The privately owned company had pre-tax profits of £103.4m (\$157.2m) in the year to December 31, up from £72.9m last time. Sales were £704.6m, up 25 per cent on 1994's £564.1m.

The sales growth came exclusively from higher exports which account for nearly 70 per cent of sales. Exports rose to £478.7m in 1995, up 42 per cent on 1994's £337.5m, while UK sales were static at £225.9m. About half the exports were to continental Europe and about a quarter to North

year". It had started with UK demand "down a bit" but with

export markets holding up.
The key financial ratios for the company, particularly return on sales, which in 1995 came to 14.7 per cent, would stay at a similar level in

A specific reason for the

company's performance was JCB's increasing ability to push new products through its development pipeline quickly, "Of our total turnover in

cent. came from products which five years ago did not exist," he said. The percentage figure was "substantially above" the comparable one for 1991, before new product development procedures began.
The average number of

employees last year was 3,163, up from 2.851. Of those, roughly 2,800 are in Britain. Sir Anthony Bamford, chair-man, forecast another "positive" under a profit related pay scheme, all JCB's employees are receiving a tax-free bonus of about £1,150 for their contri-

bution to the company's performance in 1995

JCB last year started a £132m, four-year investment programme intended to boost production from its main factories, all of which are in Britain. Last year it made 22,056 excavators and construction machines, up from 18,025 in 1994. Sir Anthony said JCB was "on the way" to making 30,000 machines a year by 2000.

The company is considering 1995, about £180m. or 25 per a plan to double its output of engine transmissions from its plant in Wrexham, north Wales, in a move which could lead to an extra 300 jobs. JCB is also considering

building the possible construction of a tractor plant building, ventional machines.



Allied Domecq plans to use Russian milk in its new £20m ice cream factory within the year

## To Russia with ice cream

A llied Domecq, the drinks and retailing franchised partners to invest turing capacity by about 50 per group, has opened a in the John Bull theme with cent. It is operating initially at £20m (\$30m) ice cream factory in Moscow intended to be the flagship of its Russian activi-

ties in fast food and spirits. "This is a country we've really targeted," said Mr Tony Hales, chief executive.

The company is aiming for 10 per cent of the \$1bn a year open its first Dunkin' Donuts and second franchised John Bull pub in the Russian capital. On the drinks side, Ballantine's Scotch whisky, Beefeater gin and Souza tequila "are having a wonderful year," Mr

Allied Domecq has already established fast food and pub outlets in Poland, Hungary and the Czech Republic. In Bosnia

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provisions of the Bonds, notice is hereby given that the Rate of

Interest for the twentieth

Interest Period from 24th May

1996 to 25th November 1996 has been fixed at 5.5% per cent

Interest payable on each US

\$250,000 on the relevant interest date. 25th November

INTERNATIONAL PLC

Agent

1996, will be US\$7,065.97.

24th May, 1996

Notice of Redemption to Holders of Series G

**RSVP MAYFAIR LIMITED** 

U.S. \$79.000.000

**Guaranteed Extendible** 

Variable Rate Notes due 2006

NOTICE IS HEREBY GIVEN that in accordance with Section

5.03(a) of the Indenture, dated 31st March, 1992, Series G of the U.S. \$79,000,000 Guaranteed Extendible Variable Rate Notes

due 2006 of RSVP MAYFAIR LIMITED (the "Bonds") will be

Payment Date falling on 13th June, 1996 at the principal amount date together with the interest accrued to the date of redemption.

Interest will cease to accrue on the Bonds from 13th June, 1996

Goldman Sachs (Cayman) Trust, Limited

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beer supplied from the UK. The ice cream factory, its

first in Europe and one of the largest UK investments in Russia, has capped a long struggle by Allied Domecq to establish 1.5m next year. its Baskin Robbins ice cream brand in the country. In 1988, Baskin opened its first Moscow fast food chains to Russia. Its partner, the government, was to provide retail outlets, while Baskin supplied ice cream and retailing skills.

The collapse of communism forced Allied Domecq to renegotiate. It now has a 70-30 joint venture, with local cold store, milk and dairy organisations the minority partner.

The plant increases

only 7 per cent of its 8m gallons a year capacity, but sales are rising fast and output could hit an annualised 1m gallons this summer and about

Allied Domeco forecasts the plant will achieve operational breakeven next year and cover years. It imports all its ingredients, but hopes to use local milk within a year.

It sells about a third of its ice cream to hotels and restaurants and the rest through 20 shops and 65 kiosks. Most are in Moscow, with the rest scattered through large Russian cities as franchise operations owned by local entrepreneurs. Roderick Oram

#### **NEWS DIGEST**

## **US** Internet for Glenmorangie

Glenmorangie, which yesterday reported a 15 per cent rise in profits, said it was aiming to attract younger whisky drinkers. Mr Peter Darbyshire, managing director, said the group had been the first to offer a tour of the Tain distillery on the Internet. It was attracting between 4,000 and 5,000 hits a week. This summer it would also start to sell whisky through the Internet in the US, where the technology was ahead of Europe.

Pre-tax profits for the year to March 31 rose to £6.57m (\$9.98m) against £5.7im. Sales grew from £35.4m to £38.8m.
The group, which recently changed its name from Macdon-

ald Martin Distilleries, lifted volume sales 21 per cent to 608,000 bottled cases of whisky. Malts were 20 per cent ahead at 215,000 cases, and blends grew 25 per cent to 350,000 cases.

Mr Darbyshire said the whisky industry had been complacent in the past about attracting younger customers. The group was looking at innovations such as the launch of three different 12-year-old Glenmorangie malts aimed partly at recruiting female drinkers.

Last year Glenmorangie sales were 55 per cent ahead in the US, against 35 per cent growth for whisky sales as a whole. In the UK Glenmorangie grew by 6 per cent - double the market

Half the blended business was own-label, but the group was aiming at the premium end of the market.

David Blackwell

#### Disposal gain lifts Euromoney

A £1.5m profit on the sale of its lossmaking seminar business allowed Euromoney Publications, the publishing, training and exhibitions group, to report a 10.6 per cent increase in first.

half profits yesterday.

The company, in which Associated Newspapers has a 70 per cent stake, saw pre-tax profits increase from £10.4m to £11.5m (\$17.5m) on sales for continuing operations of £44.9m (£39.8m) including 52m from acquisitions - in the six months to

Mr Padraic Fallon, chairman, said profits rose in spite of a £366,000 loss at AIC, the Australian seminars business, which was sold to its management for £6.9m last December.

Excluding the unflattering effects of AIC, profits on continuing operations rose from £7.81m to £9.1m. Of that increase, £500,000 was contributed by acquisitions. Euromoney's international financial publishing operations

again represented the bulk of the operating profits with increased contributions of £4.79m (£3.79m). "Euroweek, Asiamoney, Petroleum Economist, our legal publications and MedAd News all had record first half results," said Mr Fallon. "Euromoney, Latin Finance and Financial Training, however, made less than in the first half of

He also hinted at further acquisitions and said the group had decided to spend £9.5m to lifting its stake in subsidiaries and associated companies. The move is expected to be funded largely from its £34m cash pile.

The restructuring of titles such as Asia Law & Practice and Century House should pay off in the second half, when further growth in financial publishing, training and conferences is expected to lift full-year profits to about £23m.

Tim Burt

#### Rolfe & Nolan advances 66%

A much reduced loss from its US operations helped Rolfe & Nolan, the derivatives and treasury management systems and services provider, lift pre-tax profits 66 per cent in systems and services proviner, in pre-tax promises per cent in the year to February 29. There were record trading volumes in London and Milan, Mr Tim Hearley, chairman, said, which had continued into the current year. The profit advance, to £2.52m (£1.51m), was on turnover up

20 per cent to £17.1m. The US deficit was cut from £259,000 to Mr Hearley said there had been continued investment in

Lighthouse, its product for trading in Treasury and OTC

#### **Inez lifts African Gold**

African Gold, the gold mining and mineral exploration group which owns the Inez gold mine in Zimbabwe, achieved a jump in pre-tax profits from £22,446 to £374,905 in the year to March. The result included an exceptional £64,871 relating to the cost of its Aim listing last September.

All the profits were generated by Inez, acquired last July, Mr John Teeling, chairman, said. An expansion plan would increase monthly production there to 900 ounces, expected to come on stream in July.

The Beehive project, 70km from Inez, was expected to come

into production next year

#### SAMSUNG CORPORATION

To the Holders and Beneficial Owners of Samsung Corporation Global Depositary Shares

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF THE ABOVE MENTIONED GDSs THAT: The Board of Directors Meeting of the Company, held on April 20, 1996, resolved to issue new shares as follows.

- Form of Shares: Common shares in registered form. Number of Shares to be Issued: 6,800,000 shares of common stock.
- 2. New Share Price: New share price shall be the 30 percent discounted price of the price calculated in accordance with financial management regulations governing listed
- 3. Record Date: June 1, 1996 Closing of the Register of Shareholders: June 2, 1996 ~ July 4, 1996
- Allocation of New Shares
- 1) 20% of Rights Issue shall be allocated for subscription by company employee according to the capital market fostering law in Korea.
- 2) Remaining 80% of Rights Issue shall be allocated for subscription by shareholders registered on June 1, 1996 in the proportion of 0 085345141 share per one share
- 3) Fraction of shares and unsubscribed shares shall be disposed of according to the Resolution of the Board of Directors Meeting.
- 5. Subscription Period: July 1, 1996 ~ July 2, 1996
- Payment Date: July 4, 1996
- Warrant of Rights Offering
  - 1) Shareholders may trade their warrant of rights. The certificates of warrant shall be issued only when it is requested by the appropriate
  - shareholder and the request period shall be from the day of allocation notice to the day Samsung Securities Co., Ltd. will act as sales agent and intermediary of the certificates
  - of warrant related to this issue.
- 1) The funds raised shall be used to invest in new facilities.
- 2) The above items are subject to change by governing authorities.
- 3) GDS holders should contact the Depositary (Citubank, N.A.) for further information.



#### FINANCIAL TIMES SURVEY

Friday May 24 1996

## URUGUAY

## Measured pace may not be enough

Although the sense of a role in the inefficiencies, to reform the global market is emerging, political decision-making is still moving slowly, says Stephen Fidler

Since winning recognition as an independent state in 1828, Uruguay has been buffeted by Argentina and Brazil, its two big neigh-

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When Argentina last year plunged into recession after Mexico's financial crisis, Uru-guay could not avoid doing the same. The economy shrank 2.5 per cent in 1995 after nine years of growth. When this month Brazil raised obstacles to textile imports to protect its industry from Chinese competition, Uruguay's own textile sector was threatened. However, while Uruguay's protests over the issue dominated the Montevideo newspapers, it hardly surfaced in the Brazilian media:

Uruguay's exposure to the economic fortunes of Brazil and Argentina has been heightened since it joined its neighbours and Paraguay in the Mercosur customs union. Uruguay had little choice but to join Mercosur, but the trade grouping which brings together more than 200m consumers has thrown into relief some of the enormous challenges facing this country of 3.2m people. At the same time. Uruguay has had to come to grips with a large state apparatus whose need for finance has been growing unsustainably.

What has emerged is a language of economic and political reform and of the global marketplace that is new to the country. "Uruguay has to specialise in the areas where it is most competitive." President Julio María Sanguinetti savs. He told Uruguavans in

March that the country had to

state, improve the competitiveness of the economy, achieve lower inflation as is now usual in Latin America, to put education at the service of these changes and to adapt political institutions."

Yet, public support for the idea of the state as a provider of jobs and financial security is strong, Uruguay, a world picneer of the welfare state, has bad 90 years of the most generous social safety net in Latin America. There is pride in Uruguay's posession of the highest level of development and the most even distribution of income in Latin America, and there is nostalgia for the past.

There is also self-interest: the state employs one in five of the workforce and 18 per cent of the population is over 60 and in receipt of a state pension. This means an estimated fourfifths of Uruguayans benefit from state largesse. While the left is in retreat in most of Latin America, it can therefore be no surprise that in Uruguay it is making inroads into the support of traditional parties.

Every dependant of the state is supported by only 1.4 workers, some of them on the state payroll. This compares with a ratio of the active to passive population of 4:1 40 years ago and more than 3:1 in most

industrial countries. Paying for this is a heavy burden for the private sector as it faces intensified regional and global com-

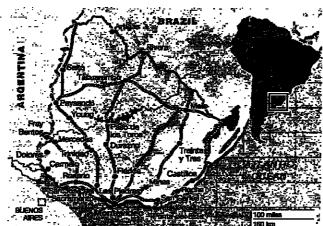
The National Party government of President Luis Alberto Lacalle that assumed office in 1990 brought the economy into better balance, progress which has been continued by the Sanguinetti government.

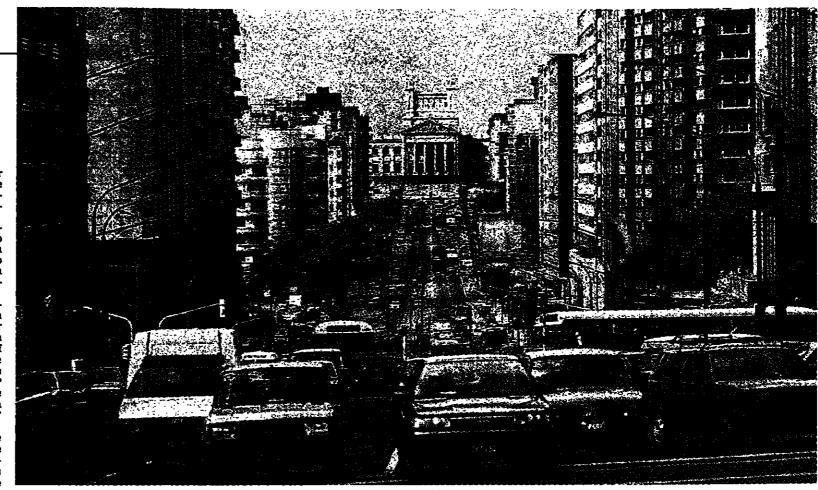
Under an International Monetary Fund programme, an overall budget deficit of 0.5 per cent is expected this year and a current account shortfall of just 1.6 per cent of GDP. The public sector's foreign debt has fallen to 25 per cent of GDP from 35 per cent in 1991, while official reserves of over \$1.7bn cover almost six months imports.

However, many of the Lacalle administration's more radical solutions for a restructuring of the economy, such as the privatisation of state monopolies, foundered on political or popular opposition.

Mr Sanguinetti's Colorado Party has been able to make more progress, in part because he has the backing of an unusual coalition with the National Party. However, his government's proposals have been less radical than those of Mr Sanguinetti, whose first

term of office from 1985-90 con-





View down Avenida Libertador towards the parliament building in Montevideo, the Uruguayan capital

banking system.

"We don't believe that all

solidated the transition from a 12-year military dictatorship, makes a virtue of gradualism. We are less revolutionary and more evolutionary . . . I think democratic governments have to try to avoid traumas. It is often more important what governments avoid, rather than what they do," he says.

However, he and his aides decry the idea that Uruguay is an economic backwater. "This country has evolved significantly and has gradually incorporated changes that in other countries have been much more abrupt," says an adviser

Reforms now common in Latin America, such as the unilateral reduction of import duties and the lifting of foreign exchange controls, began in Uruguay 20 years ago, he says. Reform of the pensions system will reduce the burden on the state and allow for the develop-ment of private pension funds that should stimulate the currently inadequate savings rate.

However, critics argue that

the margin. Though now profmonopolies have been dismantled in fishing, insurance and itable, state enterprises are inefficient, overstaffed and alcohol, and the state airline has been privatised. Private expensive. If the telephone sysfinancing methods are being tem is technologically advanced and marginally cautiously introduced into state-owned utilities, and pricheaper than in neighbouring vate concessions into the countries, this advantage will not survive the abolishing of important transport sector. including ports. New managethe Argentine and Brazilian ment techniques are being telephone monopolies. Of brought into state enterprises. Banco de la República, Carlos including the Banco de la Garramón, a business consul-República which dominates the tant in Montevideo, says: "The rest of the system lives in the

state ownership is bad," says one senior official. He argues urthermore, the government is still unable to dismiss state employees for example that Antel, the state telephone company and privatisation has been furwhose privatisation was ther set back by a scandal over rejected in a 1992 referendum. has digitalised 85 per cent of the sale by the Lacalle governthe country's telephone system ment of Banco Pan de Azúcar, and is in a position to "buy in supposedly to a group of Italtechnology". Furthermore, it ian banks but apparently to a and other state enterprises are front company based in Dubnow, thanks to recent rate increases, in surplus and con-Despite this, there are niches tributing to the budget.

for Uruguay. In tradeable goods, the beef and dairy the changes will help only at industries remain competitive

shadow of its inefficiencies."

internationally. The elimination of foot and mouth disease means new markets are opening up to beef products, while Brazil has a huge demand for dairy products. Other agro-industry and food processing industries offer potential growth, while expanding commercial forest areas may spur the development of a pulp and paper industry.

But industry has not been

able to generate employment to cover jobs losses in sectors rendered unprofitable by the onslaught of international competition. And some manufacturers complain that their ability to compete has been hurt by the policy of devaluing the peso at a slower rate than inflation. The government this year decided to further slow peso depreciation from 2 per cent to 1.5 per cent a month.

Brazil, big and volatile, has been Uruguay's main market for goods, while Argentina, no less volatile, has been the largest foreign customer for Uruguayan services. But the financial sector has lost ground as its neighbours liberalised their capital markets, while tourism remains dependent on Argentine visitors and so is restricted to a short season.

Unfortunately, one of Uruguay's most successful exports has been Uruguayans. Many people educated to university level have been forced to seek work abroad. Keeping them at home and providing work for the less well-educated requires not just the educational changes proposed by the govenment but an expansion of private sector employment opportunities.

Many observers believe the government is heading in the right direction to create these opportunities. However, the rest of the world is not standing still, and neither is the

The question is whether Uruguay can handle the competitive challenges to its economy at the country's traditional pace of political decision-making.



#### **SURINVEST** INTERNATIONAL LIMITED (SIL)

US\$ 20,000,000 Convertible issue with warrants attached.

Managed and Arranged by:

International Finance Corporation and Philadelphia International Investment Corporation

Provided by:

Nederlandse Financierings-Maatschappij voor Ontwikkelingslanden N.V.

Credit Industriel et Commercial de Paris

International Finance Corporation

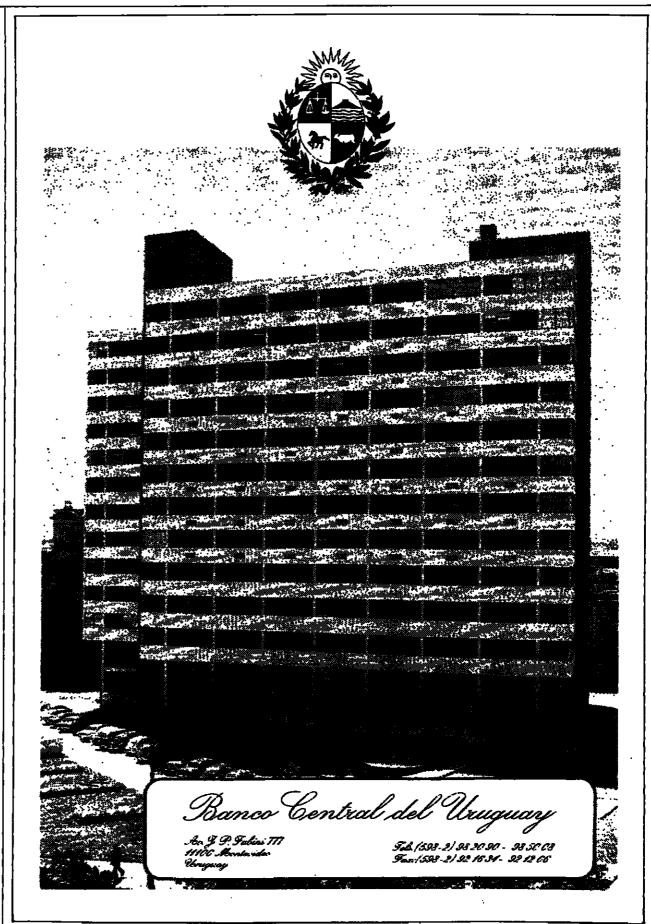
Philadelphia International Equities Incorporated

Mayodan Holding Corporation

SIL, established in the Cayman Islands is the holding company of the Surinvest Financial Group and includes amongst its subsidiaries Banco Surinvest S.A. based in Uruguay, Norinvest Bank established in Cayman Islands, and Sul América Surinvest Compañía de Seguros based in Montevideo in partnership with Sul América Seguros of Brasil.

The shareholders of SIL include, International Finance Corporation (USA) an affiliate of the World Bank, Rabobank Nederland (The Netherlands), Banco Bice (Chile), Unibanco S.A. (Brasil), Banco Roberts S.A. (Argentina), Philadelphia International Equities Incorporated (USA), and the local founding group, Mayodan Holding Corporation.

This subordinated loan of US\$ 20 million is destined to increase the capital bases of Banco Surinvest and Norinvest Bank, thereby enabling them to continue to expand in the Mercosur region and to take advantage of the perceived business opportunities.



## Caution still in place

In spite of reforms, a more radical approach is needed to ensure continued growth

Until interrupted by last year's recession, Uruguay enjoyed nine consecutive years of growth. The average of more than 3 per cent a year was second only to Chile in the region. The record suggests that the gradual nature of Uruguay's economic policy reforms over the past two decades has helped it avoid much of the volatility of neighbouring econ-

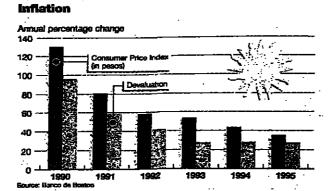
However, it is far from clear that Uruguay can continue to generate growth without more radical economic change. The challenge is to increase its low investment and savings rate in an increasingly competitive international environment.

Investment last year was a meagre 11.9 per cent of gross domestic product, while national savings fell below 10 per cent. While affected by recession, and while the quality of investment may be better than in the past because the private sector rather than the government is responsible for most of it, the ratios are poor even by Latin America's undemanding standards.

With unemployment at 12 per cent, too high for political comfort, the economy needs to generate jobs. The capacity for the state to do this is severely circumscribed by a large and inefficient government which employs, in one way or another, one in five of the 1.2m workforce. Public sector spending amounted to almost 35 per cent of gross domestic product in 1994 with social security and transfers to the military pension fund accounting for half.

In the past six years, the government has improved its control over the budget, mainly by reducing spending. The previous government of President Luis Alberto Lacalle helped bring the budget into balance in 1992 from a deficit of 6.6 per cent of GDP in 1989.

It was unable to control spending, however, and the public sector delicit grew to 3.2 per cent in 1994. This was



reined in to 1.7 per cent last year by the current government, a creditable achievement in a recession year. This year. Uruguay's standby agreement with the IMF calls for a 0.5 per With the government over-

sized and likely to shed jobs, employment must be created by the private sector. Carlos Garramon, president of the business consultancy Promesur, says: "We have to have the capacity to capture investment and generate more space for wealth creation." Uruguay squeezed between the larger economies of Brazil and Argentina - must provide even more attractive conditions than its neighbours to generate invest-

ment, he argues It could hardly be said that such conditions are in place. In the absence of income tax, corporate taxes and value added tax at 23 per cent are very high. The generous pensions

Real GDP

system also weighs heavily. Jruguay has an ageing population: every 1.4 wage earners carry one dependant. Forty years ago the ratio was 4:1. Furthermore, pensioners have been paid 70-75 per cent

of their average basic wage over the previous five years, and a 1989 referendum decision fully indexed pensions to wage increases in the economy. Spending on social security has grown more than 80 per

cent in real terms in the last five years and represents more than 17 per cent of gross domestic product," President Julio María Sanguinetti told Congress in March after his first year in office. "This impedes the allocation

for utilities, energy and comof resources for other producby public sector monopolies. tive uses while the country loses competitiveness because of a lack of investment and the inroads into what was once the high cost of its workforce. One of the successes of his

Total GDP

state's exclusive domain to encourage private investment government has been to push and increase efficiency. For example, the telephone company Antel is considering entering revenue sharing Quarterly figures, seasonally adjuarrangements for installing and operating new telephone

> Gas transport and distribution have been opened to private investment, some private investment in electricity and water is being allowed, the public sector monopoly on alcohol production has been removed and private concessions are expected in the ports, road and rail systems.

former governing National Party, a pension reform which

should cap government spend-

ing on pensions at about 15 per

cent of GDP. It also creates a

private pension fund system

that most workers under 40

things raises minimum retire-

ment age for women from 55 to

60, and provides incentives to

retire at 65. It will reduce pen-

sion outlays by 1.5 per cent of

GDP in the medium term, and

will help raise private savings.

However, the legislation was

a Uruguayan compromise and

further changes will be needed

to reduce the burden on the

state. Furthermore, though the

employers' rate of social secu-

rity contribution dropped from

20.5 to 14.5 per cent, companies

must still pay heavily to

into the pocket of an employee,

it costs the company \$2," says

one employer in Montevideo. A

further raft of legislation gives

trade unions great power and

makes it almost impossible for

companies to lay off workers.

This also means it is risky to

hire them. "If I had more flexi-

bility to hire and fire, I'd take

Business also pays high costs

munications, controlled largely

The government is making

on more people," he says.

For every dollar that goes

employ workers.

The legislation among other

will be required to join.

But while they will help, these changes exhibit typical Uruguayan caution. More radical solutions remain, and will do so for some time, off the political agenda

■ Politics: by David Pilling

## Glue for the government

The rise of a mutual enemy, the left-wing Frente Amplio, has united traditional rivals

It is testimony to the political dexterity of President Julio Maria Sanguinetti that he has not only fashioned a coalition from traditionally rival parties, but that he has managed to hold it together through a tough year of budgetary cuts and potentially unpopular

In forging a working rela-tion between his own Colorado (Red) party and the Blancos (Whites) of former president Luis Alberto Lacalle, Mr San. guinetti has achieved what his predecessor could not. Mr Lacalle's ambitious market-reform programme was largely frustrated by lack of parliamentary support in the previous 1990-95 administration.

"We are prepared to bein the government in parliament to achieve deep change," says Mr Lacalle of the coalition. "The agenda of this government has been written by us. It's a homage to the soundness of our policies.'

Colorado officials hotly contest the claim that their gov-ernment is enacting policies they blocked in opposition. They argue that President Sanguinetti has been more skilful in seeking consensus than Mr Lacalle, whom they accuse of trying to blunderbuss through his free-market vision.

Mr Sanguinetti's cabinet, which assumed power in March 1995, contains several prominent Blanco members, including in the defence, foreign affairs and labour portfo-

Accommodation between the two traditional parties, bitter rivals for 160 years, does not only stem from a common policy agenda. It has also been prompted by the rise of a mutual enemy, the left-wing Frente Amplio alliance, which won nearly a third of votes in the 1994 general elections. "The Frente Amplio was

born to break with two-party politics, to install a multi-party system." says General Liber Seregni, president



President Julio Maria Sanguinetti:

of the alliance until earlier this year. The Frente - by no means a homogeneous force of moderates, socialists, communists and former Tupamaro guerrillas – is united by a common suspicion of market reforms, which it believes threaten the social advances of Latin America's oldest welfare

"We've already won the mayorship of Montevideo, which is half the country." says General Seregui of the alliance's steady advance. "By the law of political gravity, we're going to form the national government."

Fear that General Seregni may be right has convinced the Colorados and Blancos, themselves broken up into several distinct and often warring factions, to drop their age-old rivalry.

Historically, this has been based on an almost tribal allegiance to the Whites or Reds, rather than on profound ideological differen

"If the traditional parties don't prove they can govern, then the Frente Amplio will not only gain support, but it can win the next elections." admits Carlos Perez del Castillo, deputy foreign minister. "We're in the same boat," he says of the coalition. "If it sinks, we'll both go down together.

Notwithstanding their common interest, there is concern that personality clashes and long-standing resentments





could severely strain the Colorado-Blanco partnership, particularly as 1999 elections approach. The coalition could last "10 days or several years", says Mr Lacaile. While it does hold, Mr San-

guinetti wants to push through long-debated electoral reform, which could radically alter the political landscape. The current idiosyncratic system, heavily biased towards proportional representation. has atomised political parties and made the country difficult to govern.

Under proposed changes. each political party could only submit one presidential candidate. In the absence of a clear victory, the presidential con-

At present, party primaries are held simultaneously with national elections, often leading to multiple candidates from the same political group. Presidents can thus be elected with only a fraction of the vote, investing them with lit-tle authority over a usually Faria couls: engine stens

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"Uruguay has armed a system that benefits minorities at the cost of political fragmentation," says President Sanguinetti, who believes electoral reform will pass this year. Mr Lacalle agrees that reform is long overdue. "We are for political and electoral reform to save the parties from them-

selves," he says. Assuming electoral law is changed – requiring a twothirds majority in both houses and ratification by popular will benefit. Frente Amplio fears the Blancos and Colorados would henceforth always unite in a second round, hindering its progress to power. Analysts say the political landscape, historically a mosaic of different factions, might begin to polarise.

The traditional parties, however, lack a candidate to match the charisma of Tabaré Vázquez, the left-wing presidential candidate of Frente Amplio in 1994 who is currently trying to ensure his nomination in 1999.

For the Blancos, Mr Lacalle's image may have suffered because of a judicial inquiry into his administration's sale of the Banco Pan de Azucar, which the opposition claims was far from transparent. For the Colorados, Mr Sanguinetti, also president from 1985-90, is prevented from seeking immediate reelection by the constitution.

Much could change before 1999. In the meantime, Mr Sanguinetti's energies will be centred on keeping the coalition together and on steering legislation through while the Of the Blancos' willingness

to support that process, Mr Lacalle says: "This hasn't been a blank cheque. But it's the nearest thing you get in poli-

## **BECAUSE SOMETIMES BUSINESSES** HANG BY A THREAD...

Trade and tourism



In Uruguay, ANTEL has a bet on always being at the leading edge of telecommunications in the area.

\* The digitalization level already at 85%, will reach 100% in 1997.

\* The optic fiber network, now at an installment stage, will make it possible, before the end of the year, for all transmitions to be digital.

\* In the last 1996 quarter, the whole country will have cellular telephony coverage.

\* Videoconferences, satellite connection and direct digital lines for data transmission, facsimiles, voice and video, are in the companies service.

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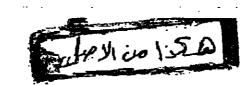
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Agriculture: by David Pilling

Farming, the country's economic engine, is also the strength behind its export success

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Add up the cows and sheep of Uruguay and they outnumber humans by nearly 10 to one. In spite of decades during which the country tried to force the pace of industrialisation, the economy remains overwhelm-

ingly agricultural. Some four-fifths of exports are agriculturally based, with beef, hides, wool, rice and milk predominating. Rather than struggling against this, the emphasis is now on turning Uruguay's agricultural heritage to its advantage, adding value wherever possible.

Conaprole, the dairy co-operative, exports not only milk, but also high-quality cheeses and yoghurts. Uruguay's longgrain rice fetches high prices, while there is a push to maximise earnings from beef exports by prising open more lucrative markets.

Even wool, where the international market has been depressed for years, is mainly exported as higher-value tops.

Exporting is becoming easier as the adoption of General Agreement on Tariffs and Trade rules internationally makes agricultural subsidies, especially in Europe and the US. less tenable.

Closer to home, Mercosur is also opening up Brazil's huge market, a process being helped by higher purchasing power in that country following the defeat of hyperinflation. "It's a whole new market out there," says Juan Peyrou of the Office of Agricultural Planning and

Domestically, several taxes have been eliminated or ration-

made of recent confirmation that Uruguay is now foot-and-mouth free, a fact that should allow its beef exports,

already approaching \$500m annually, to fetch higher prices in countries that han imports from non-sanitary regions.

alised with the aim of making

farming more profitable.

Although farmers complain

that credit is tight, loans are

cheaper and easier to come by

in Uruguay than elsewhere in

Of total land used for farm-

ing, 85 per cent is dedicated to

stock rearing. Much is being

the region.

"We are trying to insert our-Forest product exports

> restrictions removed, they are increasing animal stocks. Not all is rosy, however. Some slaughterhouses and meatpackers, for years kept going by easy credit and nods from the tax man, have gone to the wall.

selves in other markets, such

as the US and Asia where there

is a big demand for high-quality meat free of foot-and-mouth

disease," says Mr Peyrou. Uru-

guay intends to play the health

card, stressing the low-choles-terol properties of its grass-fed

beef which it claims has the

The first exports have

already gone to the US as part

of a 20,000-tonne trial quota that could unlock high-paying

markets elsewhere, such as

Last year, beef production

reached 872,000 live tonnes,

nearly a third above the aver-

age over the previous 30 years.

Mr Peyrou says that, because

of trading restrictions in the

past, farmers knew that high

production would lead to

domestic over-supply and

cause prices to fall. With

same fat content as fish.

Elsewhere the meat industry is restructuring. Frigorifico Canelones, which two years ago was in financial difficul-

ties, raised exports some 80 per cent to \$50m last year after an injection of fresh funds and management by Chicago inves-

Exports are also being emphasised in the dairy industry. Conaprole, which vies with rice company Saman as the country's biggest exporter. sells nearly half its production abroad, mainly to Brazil. Natural conditions in Uruguay,

where per capita milk consumption is the highest in Latin America, produce very high milk yields, though these could be better still if dairy farms were larger.

Conaprole is upgrading technology throughout its operation and is about to invest in a \$14m joint venture with French capital to build a plant for the production of specialised cheeses. These will be

exported to Mercosur, and perhaps eventually to Europe. "Our entire investment strategy has the export market as its goal," says Roberto Irazoqui, Conaprole president.

Although in the shadow of Argentina, the region's agricultural powerhouse, Mr Peyrou says Uruguay often matches the efficiency of its southern neighbour, even in Argentina's

Uruguay has also developed barley and specialised grains to supply the domestic and Brazilian beer industry. Only in sugar, still protected under an exception to Mercosur's generalised tariff regime, is it unable to compete.

**Uruguay 3** 

The biggest recent innovation is the development from scratch of a forestry industry. 1987 law, based on a success ful Chilean precedent, heavily subsidises tree-planting, mainly of eucalyptus. Ideal growing conditions enable wood to be harvested after only 8-10 years compared with about 25 years in northern Europe and Canada, according to Carlos Gaspari, agriculture minister.

The government has designated 3m hectares as suitable for planting, about a tenth of which is now forested. New planting is proceeding at the impressive rate of 45,000 hect-

Trees are only just reaching maturity, but even so exports grew to \$46m last year from \$27m in 1994. Mr Gaspari predicts that this figure will skyrocket to \$300m by 2002, making forestry one of the country's principal earners of foreign currency. There is even talk of a large-scale pulp plant, with reported interest from international paper companies. although this would require an investment of \$500m, enormous by Uruguayan standards.

**Finance:** by Stephen Fidler

# ompetition is creeping up

Although liberal. the sector needs modernising if it is to be the region's financial hub

Uruguay has ambitions to become the leading financial centre in Mercosur, the customs union which groups it with Argentina, Brazil and Paraguay. But while the long-standing freedom it has allowed to capital movements has given it a head start over its neighbours, its financial sector is in sore need of modernisation.

Since it eliminated exchange controls in September 1974, Uruguay's traditional role has been as a home of flight capi-

tal from Argentina. It is a role it retains. As the Argentine economy was buffeted by ripple effects from the Mexican crisis at the start of 1995. money began flowing once again across the River Plate. Non-resident deposits in Uruguayan banks rose from \$2.37hm at the end of 1994 to \$3.15bn a year later.

For two decades, Uruguay has had the most liberal financial regime in the region. This and a perception that Uruguay's country risk is lower than that of its neighbours unlike Brazil and Argentina, it has never confiscated bank deposits - has contributed to financial sector growth and an increase in its importance to the economy. The sector

employed 8.8 per cent of the

cent up on the figure for 1984, according to a government

Jorge Ramirez, general manager at the Bank of Boston. says the offshore banking sector has also helped Uruguay avoid the economic volatility of its neighbours "because there has always been enough credit in the market to lubricate the economy".

However, these benefits are threatened by financial liberalisation in Brazil and Argentina and the emergence there of larger and more competitive capital markets.

In countering this competitive threat, Uruguayan banks are hampered by high operating costs. A strong banking union makes firing, and therefore hiring difficult, and has meant that up to 75 per cent of loan interest expenses are swallowed up in salaries and benefits.

potential to grow. It's an area where Uruguay has a clear advantage, but it's not a predetermined reality. If it doesn't watch out, it might be displaced by other countries," says Ignacio de Posadas, a National Party senator and former finance minister.

"It has competitive advantages: expertise, a tradition of being honest and serious, good mications and currency convertibility which has been in place for many years. However, it is not a financial sector but a banking sector," he

Mr De Posadas, whose party is part of the governing coalition, and others are working on legislation aimed at correcting this deficiency. It would create a regulatory framework for a capital market in Uruguay, which so far hardly exists, and another bill which will establish rules on investment trusts. Other possible legislation would allow the securitisation of financial

The financial market is also likely to be broadened by the reform of the social security system, which has also prompted the creation of a

workforce last year, 29 per handful of pension funds, most of them owned in part by foreign banks such as Citibank, Bank of Boston and Banco Santander.

While the absence of income tax will mean the tax advantages of investment in private pensions will be less than in other countries, bankers are forecasting that an initial \$70m a year will find its way into the funds, a figure that could rise to \$200m annually after a few years.

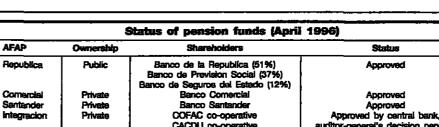
Most of this money will at first find its way into government bonds, but bankers are hoping to increase the amount of private sector paper available in the market. Some domestic issuers have succeeded in public note issues they include Fabrica Nacional de Papel and Sudamtex though most such offerings are issued to parties which are linked to the companies for

panies successfully launched issues: Lloyds Leasing in March sold \$7.5m of three-year notes at 3 percentage points over Libor and the food company, Parmalat of Brazil, \$18m of two-year notes, at a higher margin. Lloyds Bank acted as arrangers for the two issue

"We are hoping there will be more," says Christopher Golby, the bank's manager in Uruguay. He says a greater range of financial products would be welcomed by most private banks in the country. Because of the offshore sector. the banks have more money on deposit than can profitably be directed into the local econ-

Uruguayan banks have used their plentiful liquidity to finance trade between other the umbrella of the Latin American Association of Integration (Aladi). Under this stand behind the financings, settling up with their counterparts on a four-monthly basis.

However, bankers say a refusal by Argentina's central bank this year to pay up on financings apparently fraudu-lently written by failed Argen-



CACDU co-operative CAYCU co-operative Surcos insurance Citibank Banco de Montevideo Banco de Boston OCA finance company

auditor-general's decision pending Minor objections raised, approval pending

tine banks threatens such finance in the future. Years of inflation in Dru-

guayan pesos has made the US dollar the currency of choice in the banking system, contributing to a high dollarisation of the economy. At the end of 1995, 88 per cent of the deposits in the banking system were in dollars.

Capital

Banks with majority foreign ownership account for slightly more than a half of bank deposits, and a majority of offshore deposits. One, Banco Comercial, part owned by the Chase-Chemical group, is opening a banking facility in Porto Alegre, Brazil, Two of three banks taken over in the financial crisis of the early 1980s were privatised by the previous government - one of which, the sale of Banco Pan de Azucar - is currently the subject of a judicial investiga-

But the inefficient stateowned Banco de la República and Ranco Hipotecario still loom over the banking system. the former taking all the gov-

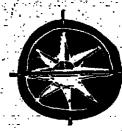
ernment's deposits, and act as a further impediment to banking competitiveness.

Urnguay's recent agreement with the International Monetary Fund states that improving República's operations is essential for enhancing the efficiency of financial intermediation".

The first stage of this daunting task has aiready been taken with the appointment of Booz Allen & Hamilton as consultants.

Moves are expected, the agreement says, "to streamline operations, reduce employment through voluntary early retirement and separation of selected workers. change the salary structure to retain and attract qualified personnel, and incorporate new technologies. Steps will also be taken to improve recovery of overdue debt service payments and improve the quality of the loan portfo-

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### URUGUAY **Business guide**

Montevideo - small, in parts picturesque, and by regional standards low on crime - must be one of the easiest places in Latin America for the business visitor to get around. Until, that is, one tries to shoehorn oneself into a taxi.

Fearing assault, the city's cab drivers shield themselves behind a cumbersome perspex barrier, leaving little space for sits in splendid, inaudible isolation in the front - maldno conversation impossible for those not well versed in sign language - the poor passenger is crammed into a few inches in the back with his nose pressed up against the perspex.

Those with a packed agenda

would do well to hire a chauffeur-driven car from the hotel. These cost about \$14 an hour, a bargain if you're over 6ft splashing out, though. The business centre of Montevideo is fairly small, and it may be appointments. Some of the government offices, however. are much further afield. Cabs from the airport are

more comfortable than city taxis and charge about \$30 for the 35-minute drive into town. The Victoria Plaza hotel will usually arrange to have you picked up from the airport free of charge. Telephone communications are good and, although not

cheap, more reasonable than in neighbouring Argentina and Brazil. Most hotels allow the use of international telephone cards,

which are blocked in some other Latin American countries. The improving, but still not at

international five-star standards. The currency is the peso. Beware the "new" peso which is actually old, and from which three zeros must be subtracted. Uruguay has never had hyperinfiation, but years of double-digit price rises have taken their toll. Some establishments no longer accept

Nightlife in Montevideo is

quieter than in nearby Buenos Aires, but there are several good restaurants, mainly offering steak, pasta and seafood. A good place to est during the day is the market at the old port, where you can sit at one of several pleasant restaurants and watch the world go by. For the evening, the Restoran Del Ferrocarril (Rio Negro 1748) in the defunct British-built railway station is stylish and reasonably priced. There are also some cosy restaurants tucked away in the coastal suburbs of Carrasco and Pocitos.

Day trips from Montevideo for visitors with time on their hands could take in either Colonia or Punta del Este. The former is a quaint town on the Rio de la Plata, ideal for strolling and riverside eating. The latter, reached in two hours by a partially completed toll-road, is chic resort popular with Argentines in the summer. Outside January and February its beaches are almost empty.

■ Key facts

Republica Oriental del Uruguay ..(Oriental Republic of Uruguay (leader of the Colorado Party, from 1 March 1995) ... President Julio Maria Sanguinetti Head of poverns Coloredo Party (from 1 March 1995) Ruling party: . Peso Uruguayo (Ur, introduced 1 Mar. 1993) Currency: ... .= 1,000 new Uruguzyan pesos ....\$1 = Ur 8.13 Exchange rate: ...176,215 sq.km

on: World of Info

GDP per capita:

abour force: Unemployment

of 10-15° C.

**■** Climate Temperate with mlld summers and winters. Summer, from Nov-Mar, is warm with temperatures of 21-30° C. Winter, from Jun-Sep, is cool and rainy with strong winds and temperatures

**■** Entry requirements Passport: Required by all. Visa: Required by all except nationals of EU countries, US, Canada, Japan, Scandinavian countries, Switzerland, most Latin American countries and certain others.

Health precautions able: Typhold and polio vaccinations recommended. Water precautions should be taken, especially outside Montevideo.

Air access National airline: Pluna (Primeras Lineas Uruguavas de Navegacion Aerea). Other airlines: Aerolineas

# Stay, just a bit longer

A top source of income, the sector is underdeveloped and limited by a short season

■ Tourism

Each year, some 2m visitors. most of them from neighbouring Argentina, flock over the Rio de la Plata to unwind on Uruguay's unspoilt beaches and to join the jet-set at the sophisticated resort of Punta del Este. They bring with them not only dollars - invaluable in belping to close the trade deficit - but also provide the main stimulus for the construction industry, until last year one of the country's most dynamic sectors.

But in May, three months after the bulk of visitors has left, Punta's sky-scrapered centre, a mecca in January and February for sunseekers and socialites, is a ghost-town. Mile upon mile of white sandy beach lies bare, even though temperatures are often in the 70s and most hotels offer cutprice room rates.

Tourism is one of Uruguay's main sources of revenue, providing income of \$620m in 1995. But the season is all too short and the sector. in spite of rapid expansion in recent years, still not fully developed.

"There is no tourist industry," says Carlos Garramón, president of the local consultancy Promesur, who argues that the government has failed to play a sufficiently active role in improving the tourist



infrastructure.

"What you have here is a hotel sector," he says. Even then, there is no hotel training school and no culture of pleasant service, he says. "The only thing Uruguay has done is to finance hotels through [the state-owned] Banco de la Republica.

Like the rest of the economy, tourism is dependent on

going on in Mercosur to attract

That war is not always

fought cleanly. Earlier this

month, Uruguay was furious to

find Brazil had placed non-tar-

iff barriers on textile imports, a

sudden change of policy that

threatened to damage its sensi-

tive textile sector. Although

investment," he says.

Argentina, from where about four-fifths of visitors come. Argentines tend to travel in the first two months of the year, when soaring temperatures in the southern hemisphere make Buenos Aires unbearable. If the Argentine economy is struggling, as happened last year, tourist numbers decline.

Benito Stern, tourism minister, admits the sector is overly dependent on Argentina. "Argentines are always welcome," he says. "But now we are trying to encourage more visitors from other countries.

Top of the list is Brazil. where Uruguay has mounted a campaign to promote its 200 km of virtually untouched beaches, its pleasant rolling countryside and its relative security. The campaign is bearing fruit, says Mr Stern, with Brazilian arrivals up sharply to 170,000 last year and a target of 250,000 within sight.

Uruguay should also seek to diversify the type of tourism it offers, argues Mr Stern. Apart from day-trippers to the former smuggling town of Colonia - a David Pilling

Aires - most visitors head for Punta del Este. Mr Stern would like to promote Uruguay's other attractions, emphasising opportunities for horseback riding, estancia stays, cultural excursions, eco tourism, and even hunting.

Diversification away from Punta, where many Argentines have a summer house or apartment, would also help to raise daily tourist spending. This is currently at a modest \$41, a figure Mr Stern would like to double. Tax incentives aimed at encouraging investment in the sector should help to ensure continued development he says.

Signs of change are emerging. Punta's skyline will be forever altered by construction of the bulking Conrad Hilton, a \$160m 600-room casino-hotel complex due to open next year. Hilton plans to push for conference business and to put on big shows with international stars aimed at extending Punta's tourist season all-year-round.

The mayor of Montevideo, Mariano Arana, is determined beautify the capital, which he says should act as an invitation to discover more of the country. An effort has been made to spruce up avenues and parks, while more ambitious plans await private-sector interest

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The stately and state-owned hotel Carrasco will be refurbished to five-star luxury with private capital. Tenders will be opened in June.

Several other botels are being upgraded, as Montevideo gears up in expectation of being designated the administrative capital of the Mercosur regional trade bloc.

Indeed, it is Mercosur's 200m people who will for many years provide the backbone of the industry. Uruguay is far from Europe and North America and still too expensive to be a cutprice long-haul destination. The best chance for growth, at least in the medium term, may be to raise Uruguay's profile in Brazil and to attempt the nearimpossible with Argentines persuade them to travel out of

■ The Mercosur customs union: by David Pilling

While the union means access to a bigger market, it also means facing greater competition

When the four-nation Mercosur customs union formally came into being in January 1995, Brazil's huge domestic market of 150m people grew by only a third. For tiny Uruguay, with just 3m people, the addition of Argentines, Brazilians and Paraguayans to its market represented a 70-fold increase in pro-

It also meant potentially 70 times more competition. For a small nation, emerging from decades of protectionism and import substitution, the twin provokes excite ment and anxiety. Few dispute that becoming part of the enormous Mercosur block will bring profound economic and social changes

"It's very difficult when you are small and you are sur-

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rounded by such big partners," says former president Luis Alberto Lacalle, who was instrumental in leading his nation into Mercosur. "You must specialise, you must streamline, you must bring down costs and you must work hard," he says.

Some of that restructuring has already occurred. Uruguay began taking gradual steps towards establishing a more open economy as early as the 1970s, increasing competition for industries built up in the shadow of protection. Many companies, particularly in sectors such as chemicals, plastics and domestic appliances, have buckled under the pressure.

The share of manufacturing in GDP - in the mid-80s at nearly 30 per cent - dropped below 20 per cent by the 1993. "Many industries would not or could not reconvert and paid the price," says Ignacio de Posadas, finance minister in the 1990-95 Blanco administra-

As a result the jobless rate

has risen from an historic average of 7 per cent to 12 per cent, with the expanding service sector unable to compensate for lost industrial jobs. Mr De Posadas believes that, although unemployment could take years to fall, the most painful period of reconversion

Others disagree. "Industry needs a profound restructuring that Uruguay does not want to face up to," says Carlos Garramón, president of the local Promesur consultancy, "But it's coming anyway." There are exceptions. Mr

Garramón mentions Fanapel, a paper company that has found its Mercosur niche in highquality products such as coated paper, and is undertaking a \$37m expansion. Saman, a rice company, and Conaprole, Wedged between Argentina a dairy co-operative, have also and Brazil, it is well placed to developed aggressive exportled strategies, he says.

"A country like Uruguay can't hope to produce everyaspire to production on a mass

scale," says President Julio Maria Sanguinetti. "We have to specialise

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United Airlines, Varia.

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\$11 (Jan 1995)

km from city.

■ Hotels

Mr Sanguinetti believes the country enjoys several advantages, including its highly educated workforce, which he aims to improve with educational reform. Then there are the genuinely competitive agricultural and agro-industrial, offshore banking and tourist sectors. There is also the

Uruguay must fight to make its location count

potential to expand business at Montevideo port, the region's deepest natural harbour.

Perhaps the country's biggest advantage, says Mr Sanguinetti, is its location. supply the region's two great industrial centres of Sao Paulo and Buenos Aires.

Its ability to tap that potenthing, and certainly cannot tial will depend partly on Mer-

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A proposed bridge between Argentina and Colonia in Uruguay could become part of a planned motorway axis joining Sao Paulo and Buenos Aires. If Uruguay loses out on these projects, some fear, it could find itself on Mercosur's mar-

With this in mind, the foreign ministry is pressing for Montevideo to be designated the administrative centre of Mercosur - the Brussels of South America. Although there appears to be agreement among fellow members that Uruguay's capital is suited to that role, it is far from certain how quickly Mercosur will develop a supranational bureaucracy.

Mr Garramón agrees that Uruguay must fight to make its location count. But that is not enough, he argues. It must also take urgent steps to lower non-wage labour costs, to reduce inflation and to improve the efficiency of its not realised there is a war

Montevideo was confident it would resolve that dispute, its officials railed against such shifts which they said damaged the region's reputation as a reliable place to invest. "For an investor, this type of

measure impacts on Uruguay," says Carlos Perez del Castillo, deputy foreign minister. "Why should someone invest here. given that if Mercosur breaks down you would be left with a market of only 3m people?™ Like most other government

officials, he believes that such teething problems will ease. and the rules of the game become better established. "You must work on integration utility providers. "Uruguay has every day." says Mr Lacalle.

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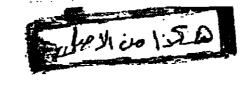
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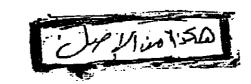
# **80 YEARS OF LEADERSHIP IN URUGUAY**

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**CITIBANKO** 





### COMMODITIES AND AGRICULTURE

# RTZ-CRA pulls out of Russian gold project

By Kenneth Gooding, Mining Correspondent

RTZ-CRA, the world's biggest mining company, is virtually pulling out of Russia.

The Anglo-Australian group confirmed yesterday that it has withdrawn from a project to develop a gold mine in the Chelyabinsk region and that it would close its Moscow office this month.

Only a modest exploration effort would continue in Russia, it said.

The group insisted that it had cancelled the gold project because a mine would not have been viable. The small amount of gold in the ore would not have been enough to cover

The British should grow and

eat more vegetables and fruit

according to a range of speak-

ers at the "Vegetable Challenge" conference organised by the Guild of

Food Writers in London this week.

Increasing home grown vegetable

consumption would bring major

health benefits and help reduce

Britain's £6bn food and drink trade deficit - 63% of which stemmed

from products imported from north-

ern European countries and which

could be home-produced, according

to conference organiser Mr Colin

Spencer. Britain's trade deficit in

fruit and vegetables (including fresh,

prepared and fruit juices) was £3.6bn

in 1995, according to figures gath-

ered by Intrastat. Exports were

About 300 participants from the

retailing and horticultural indus-

tries, the organic movement, health groups, academics and food writers

attended the conference. It ended

with a call from Mr Spencer for a

radical shift in government policies away from subsidising meat and

dairy products to supporting vegeta-

£400m and imports £4bn.

April 1

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id Pilling

the mine's capital and operating costs.
RTZ-CRA is understood to have spent about US\$3m on a pre-feasibility study after setting up a joint venture in 1993

RTZ-CRA was to earn a 55

(400gm), excluding potatoes, said Ms

Diana McCrea, head of the food and

health research group at the Con-

sumers' Association. Average con-

sumption was around 3 portions a

day but more worrying was a decline

in vegetable consumption over the

past 50 years and a population less

Modern molecular biological

research was showing that high veg-

etable and fruit consumption was

probably linked to protection from a

wide range of diseases, including

cancer, heart disease and cataract

development, and to protection from DNA damage, said Prof Philip

James, director of the Rowett

Relatively little was known about

UK consumer and shopper behav-

iour and attitudes to vegetables

according to Dr David Hughes,

Sainsbury professor of Agribusiness

Management and Food Marketing at

Wye College, University of London.

From 1969-1994, UK per capita con-

sumption of potatoes, cabbage, other

green vegetables and Brussels

Research Institute in Aberdeen.

active than ever.

Svetlinskoye ore had proved difficult to crush and process and so energy costs would have been higher than first expected. Also, because the deposit was in a flat area, a mine would have required an expensive impoundment for the tailings (waste) rather than

sia. It pulled out of the Khabarovsk region in Russia's Far East in May 1995, saying Russia was losing its priority for the company for several reasons, "including project poten-tial, commercial, safety, envi-

portions of vegetables and fruit a and two thirds, while mushroom day totalling about 14 ounces consumption, speciality and exotic

he said.

## Carlin Trend find 'world class'

Another area with "all the hallmarks of being a world class gold district" has been found in Nevada's Carlin Trend, which for the past ten years has yielded most US gold. This claim was made yesterday by Mr Seymour Schulich, co-founder and chairman of both Franco-Nevada and Euro-Nevada, the Canadian commanies that have painstakingly put together 32,000 hectares to form the Midas district, now the second largest land position on the Carlin. Mr Schulich said this took four years and considerable

'Vegetable Challenge' issued to British government

the ore. However, just after the turn of the century the Midas mining camp produced about 300,000 troy ounces of gold and 3m ounces of silver.
"Because of that, the land was owned by 38 different

old-time miners, and every one believed he had the land where lots more gold would be found," said Mr Schulich after a presentation in London to analysts and investors.

The joint venturers in the past year located a resource of 2.6m ounces, called the Rex-Grande, which he hoped would become a mine in 1999 producing about 200,000 ounces a year. Another 13 mineralised zones had been found so there seemed to be the potential for three or four other mines in the Midas district.

He said the discovery of Midas represented a turning point in the companies' histo-ries. Both Franco-Nevada and Euro-Nevada receive all their revenue in the form of royalty payments and, if Rex-Grande is developed, it would be their first operating mine. Mr Schu-

be developed in the Midas district they would probably be offered as joint ventures.

This is the second time Franco-Nevada has had outstanding good fortune in Nevada. Mr Schulich said it was doing a small amount of exploration work in the US mainly because Franco-Nevada otherwise might have been considered to be a "passive foreign investor" and its shares could not have been bought by some US institutional investors.

Franco-Nevada's biggest stroke of luck came when in 1986 it bought a small royalty on the Carlin Trend. That became the Goldstrike mine, operated by Barrick Gold, producing 2m ounces a year and contributing 60 per cent of Franco-Nevada's revenue. Mr Schulich said: "We paid \$2m for the royalty. The mine now generates \$2m a week for us."

to any willing buyers they could

The current interest of supermar-

ket chains in having their suppliers

use integrated crop management

systems was not so much in nature's

interest as in their commercial inter-

est, said Ms Caroline Dumonteil,

from the Science Policy Research

Unit at the University of Sussex. The

ICM systems being developed no lon-

ger had elimination of chemicals as their goal but still allowed for large

While there seemed to be agree-

ment that producing and eating

more vegetable was desirable, not everyone agreed how that should be achieved. Dr Tim Lang, professor of food policy at Thames Valley Uni-

versity proposed ten points for

change, including more local food

production, greater diversity in pro-

duction, changes in the EU's com-

mon agricultural policy subsidy sys-tem, and splitting Britain's Ministry

of Agriculture into two bodies, one

numbers of treatments.

## World wheat crop rise forecast

By Deborah Hargreaves

World wheat output is expected to rise this year by 1m tonnes to 562m tonnes in spite of widespread crop problems in the US, the Interna-tional Grains Council, forecast

Grain prices have been soar-ing because of poor weather affecting US crops and drought causing problems in Europe, but the council predicted that a rise in grain production in Canada, India and Pakistan would make up for a drop in output in the US.

"Taking account of developments in all major producing countries, it appeared that world output of wheat would recover sufficiently to meet consumption requirements in 1996-1997," the council said yesterday. "But the outlook for coarse grains would remain linked to weather patterns in the US," it said.

Maize futures were firmer yesterday at the Chicago Board of Trade with the September contract up 7 cents in mid-session at \$4.08 a bushel. Wheat was down 1 cent at \$5.60 both markets have slipped from their highs of a month

Grain prices have also been driven higher by falling stock levels which are close to postwar lows. The council yesterday revised its forecast for wheat stocks down by another 1m tonnes to 92m tonnes.

### Pulp stocks lower than estimated

By Robert Gibbens in Montreal

North American and Scandinavian (Norscan) pulp producers stocks dropped 370,000 tonnes in April, well in excess of an earlier early estimate of 250,000 tonnes.

Analysts say the higher figure may help producers in efforts to impose a US\$40 a tonne price increase from June 1.

with a Russian partner, Yuzhuralzoloto. The Russian company had the rights to a gold deposit called Svetlinskoye, near Plast in the Ural mountains.

> per cent stake in the venture which initially was intended to produce about 64 tonnes of gold (2.06m troy ounces) over 15 years.

The group reported in December that the potential capital cost of a mine had jumped from US\$150m to

having a tailings dam. Before RTZ and CRA merged at the end of last year, CRA stopped exploring for gold Rus-

very small particles through patience because the Midas district is the only area in the Carlin that produced substantial quantities of gold in the past. Most of the Carlin gold is invisible to the naked eye because it is disseminated in

Geoff Tansey on a call at a conference this week to shift emphasis away from subsidising meat and dairy production The consumption target is five sprouts all fell by between two-fifths utor to 'Low Income, Food, Nutrition and Health: Strategies for Improvement", a Low Income Project Team report for the Nutrition Task Force published free of charge by the Department of Health. Poor consumers usually knew about the advice to eat more vegetables, she said, their problem was they could not afford them or had no access to them as food retailing had failed to

> Grower Michael Paske argued that commercial horticulture in Britain produced some of the best vegetables the world with environmental friendly systems and at realistic prices. He saw exports as a way out of the trade deficit and was recently seconded to the Ministry of Agricul-ture as the horticultural export promoter. As a result of his work a new Horticultural Export Bureau will be set up in the ministry from July this

meet the needs of the poor.

According to Mr Paske, the main problem faced by UK producers was unfair competition from other European Union member states where there were hidden subsidies or "more likely a total lack of enforcement of EU regulations".

Many speakers objected to present should sell small amounts of seeds production methods. For them, an additional challenge was to produce vegetables in more sustainable systems, preferably organically. Such a change was more likely to come as a series of steps rather than a single shift said Mr Jules Pretty. director of the Sustainable Agriculture Programme at the International Institute for Environment and Development in London. This is more likely to happen as and when the environmental and social costs now treated as external costs in food production were internalised, he

A much greater diversity of vegetable varieties was needed for food security, as well as to provide good tasting products, argued Dr Jeremy Cherias who runs a seed supply company, Future Foods, and set up the Henry Doubleday Research Association's heritage seed department. He called for a change in the European legislation governing seed registration that would reverse the present approach in which "everything is forbidden that is not permitted" to a freedom-to-grow approach. In the meantime, he suggested gardeners

Above all, he wanted to see a "political will" to change.

### paign for Real Veg". COMMODITIES PRICES

bles and horticulture and a

**BASE METALS** LONDON METAL EXCHANGE (Prices from Amelgameted Metal Tradino) E ALLEGRICUL SO 7 PLIRITY (\$ per torne)

	Cash	3 mths
Close	1574-5	1603-4
Previous	1568.6-4.5	1567-8
High/low	1587/1565	1609/1594
AM Official	1566.5-7.5	1596.5-7.0 1597-8
Kerb close Open int.	226,989	1961-0
Total daily turnover	· 59.201	
E ALUMINIUM ALLI		al
Close Previous	1295-305 1290-300	1335-40 1330-40
High/tow	1250-000	1345/1840
AM Official	1300-02	1335-40
Kerb class		1335-45
Open int.	4,905	
Total delly turnover	1,400	
ELEAD (\$ per tonne	<del>)</del>	
Close	851-2	854-5
Previous	842-4	B43-4
High/low	850	655/650
AM Official	854-5	852-3 850-1
Kerb close	35,918	63U-1
Open int. Total daily turnover	8,076	
-		
MICKEL (\$ per ton		
Close	7795-806 7745-85	7900-10 7850-60
Previous High/low	7745-00	8000/7850
AM Official	7790-800	7895-900
Karb close		7890-900
Open int.	44,434	
Total daily turnover	16,440	
TIN (\$ per_torme)		
Close	6250-60	6265-90
Previous	6220-30	6255-65
High/low	6260 6259-6260	6310/6280 6280-85
AM Official	6239-6260	6295-300
Dien int.	18,939	
Total delly turnover	3,995	
E ZRIC, special high	grade (\$ per	tonne)
Close	1035-8	1061-2
Previous	1034.5-5.5	1051.5-2.0
High/low	1034.5	1068/1060
AM Official	1034-4.5	1080-1
Kerb close	73,019	1081-2
Open int.	11,622	
Total daily turnover  COPPER, grade A		
	2573-8	2445-6
Close	2573-8 2545-50	2434-6
Previous High/low	2557/2555	2465/2425
AM Official	2557-60	2434-5
Kerb close		2427-8
Open int.	185,345	
Total daily furnover	69,842	
LIME AM Official !	120E 1213U_	
Spot: 1.5135 3 mile: 1.51	12 6 pulles: 1.505	
III HIGH GRADE COF	PER (COMEX	

Sett Bay's price change High Low 118.90 +1.00 118.90 116.40 118.95 115.40 113.65 +0.30 118.00 116.40 113.65 +0.10 114.60 112.90 111.85 -0.25 113.00 111.50 109.75 -0.75 111.30 109.50 109.75 -0.85 110.40 109.80 675 2,518 115 3,554 7,278 14,126 115 633 919 5,608 25 607 10,271 49,281 PRECIOUS METALS ■ LONDON BULLION MARKET (Prices supplied by N M Rothschild) S price C equiv 391.40-391.90 391.20-391.90 391.35 259.241 581.50-391.90 391.50-391.90 391.00-391.40

Rates (Vs US\$) p/troy 0z. 353.15 533.60 539.75 548.35 559.55 357.75 362.55 372.10 2 aquiv. 258-260 Precious Metals continued E GOLD COMEX (100 Troy oz : \$7troy oz.)

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Uay .	391.4	-0.1	·-· -	-	_	~
Jan .	391.8	-0.2	392.0	391.3	24.231	60,456
10	363.3	-0.2	_	_	_	~
Aue	395.1	-6.2	385.3	394.6	10,574	52,185
Det	397.8	-0.2	397.7	397.7	790	6,243
Dec	400.5	-0.2	401.0	399.9	885	33,757
Total					38,779	207,466
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	DESCRIPTION OF THE PERSON OF T	4 I Index	(CO 111			
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. Oct	405.2		405.0	404.0	637	
J <del>im</del>	408.0		-	-	103	
Apr	410.7	+1.8	-	-	5	
Total					3,480	27 <i>22</i> 5
<b>■</b> PAL	LADIUM	NYME	X (100	Troy or	∟; \$/tro	y OZ.)
	131.60		132.50			
Sen	132.65		133.50		713	
	133,70		133.30	هادا	22	724
Dec Tabel	133.70	+1.45	-	-	1.973	B.187
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<u></u>	531.4	-0.8		_	1	3
	- 533.5	-O.B	536.5	531.5	11,652	86,574
Sep	538.7	-0.8		537.0	278	14,697
Dec	548.4	-0.8	549.5	545.0	227	9.983
Har	554.2	-0.8	555.0	555.0	12	3,688
Tested						182,479
						<b>-</b>

**ENERGY** E CRUDE Off. NYMEX (1,000 barrels. \$/barrel) 21.27 -0.13 21.55 21.15 73,427 97,945 20.26 -0.16 20.50 20.20 28,194 50,229 18.60 -0.16 19.78 19.54 13,790 37,859 19.10 -0.19 19.23 19.06 6,124 22,356 18.75 -0.25 18.91 18.75 3,910 17,807 18.63 -0.14 18.68 18.57 11,078 33,302 157,854 381,389 E CRUDE Off. IPE (\$/barret) Latest Day's price change ligh Live Voi 2m. 18.01 -0.05 19.25 18.95 19.825 85,720 19.07 -0.13 18.99 18.22 9,005 82,844 19.07 17.92 2,859 12,870 9,177

-0.13 18.29 18.32 9,005 32,844 -0.16 18.10 17.92 2,859 12,970 -0.12 17.80 17.65 1,410 9,178 -0.07 17.55 17.43 813 5,977 -0.07 17.35 17.20 702 12,808 34,084 183,442 HEATING OIL NYMEX (42,000 US galls.; c/US galls.) \$4.50 -0.48 55.45 54.30 11.381 14.220 53.85 -0.41 54.50 53.60 12.058 20.112 53.65 -0.04 54.10 53.50 4.420 14.804 53.85 +0.21 54.65 54.85 54.85 222 4.876 54.85 +0.21 55.06 54.80 113 53.41 53.41 34,601 160,137 Sett Dey's righ Low 198.75 +0.25 170.50 158.50 154.00 154.00 154.00 154.00 154.00 154.00 154.00 -184.00 -184.00 158.00 15 189.75 185.75 164.00 163.75 184.00 164.25 3,523 14,580 1,972 11,113 550 6,918 168 4,836 149 1,819 - 1,421 - 1,421 6,895 52,183 RAL GAS In:

Latest Ony's
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UNLEADED GASOLINE WHEX P2,000 US galls; c/US galls.) | Capta | Capt 42.128 63.699

**GRAINS AND OIL SEEDS** ■ WHEAT LCE (2 per tonne)

consumption, speciality and exotic

fruit and vegetables more than dou-

bled, and cucumbers, leafy salads

and carrots increased considerably,

Some two-thirds of vegetables

were bought from multiple retailers

in 1994-95, with 83 per cent of high

income consumers buying at multi-

ple retailers but only 53 per cent of

pensioners. Older age groups tended

to eat more vegetables and fruit. He attributed declining vegetable con-

sumption to "presenting them in a

form less interesting than alterna-

tives, especially to younger consum-

ncouraging people to eat more vegetables meant recog-nising that for most people in

Britain food had to have entertain-

ment value, argued Mr Robin

Pooley, a major potato producer from East Anglia. He also said, how-

ever, that there was a growing

demand for good, wholesome food

for the socially deprived consumer.

trated by Ms Suzi Leather, a contrib-

Such needs were graphically illus-

118.25 -0.40 118.25 118.25 120.25 -0.49 120.50 120.50 558.50 -3.25 566.00 555.50 20.195 53.448 588.50 -1.50 565.00 555.00 2,185 3,446 588.50 +1.50 567.00 565.00 5,117 20,592 588.50 +8.00 588.00 561.00 348 1,775 588.00 +8.00 510.00 508.00 33 150 447.00 +2.00 450.00 445.00 150 1,688 447.00 +2.00 450.00 445.00 ■ MAIZE CST (5,000 bu min; cents/56tb bushel) 483.25 +6.75 494.90 483.90 55,933 148,831 411.90 +10.90 411.90 400.00 29,241 73,978 354.75 +11.50 355.90 344.75 49,986 152,776 359.75 +11.50 360.00 350.00 2,149 18,322 361.00 +11.00 361.00 355.00 100 2,947 360.50 +11.00 361.00 354.50 157 3,847 137,078 405,507 113.00 - 110.00 118.00 108.00 - -108.80 -109.25 -0.65 112.00 -0.25 114.00 -808.00 +11.25 908.00 796.75 31.299 76.438 807.75 +10.50 809.00 796.50 3,247 13.498 787.25 +10.50 788.00 780.00 75,7153 775.00 +8.25 778.00 787.50 15,729 79.246 782.00 +8.25 784.00 776.50 462 7,376 787.50 +8.50 788.50 781.00 272 2,982 51.869 194.694 SOYABEAN OIL CBT (60,000bs; cents/fb) 77.09 +0.34 27.13 26.74 6,297 45,851 27.26 +0.31 27.30 26.90 865 11,717 27.45 +0.30 27.48 27.12 472 5,871 27.55 +0.25 27.52 27.30 116 4,446 27.83 +0.23 27.95 27.50 2.492 20.082 27.85 +0.22 27.95 27.65 268 1,862 18,724 91,271 SOYABEAN MEAL CBT (100 tons; \$/ton) 248.2 +2.8 248.7 245.2 13,906 46,143
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248.0 +2.4 247.0 243.7 674 7,268
243.0 +2.5 243.7 240.6 1,009 3,226
242.5 +2.5 243.8 240.8 3,720 19,656
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127.75 - 129.75 129.30 31 22 131.75 +2.00 132.00 131.25 302 1,656 115.00 - 115.00 115.00 - 369 116.15 -0.60 116.75 116.25 165 3,235 10 979 15 195 508 6,575

III COCOA LCE (E/tonne)

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4,720 1,351 3,570 259 150

WHITE SUGAR LCE (\$/tonne) SUGAR "11" CSCE (112,000fbs; cents/bs)

11.22 -0.15 11.38 11.21 9,038 63,445 10.84 -0.02 10.87 10.78 2,402 38,367 10.87 -0.02 10.83 10.77 2,969 30,447 10.75 -0.02 10.78 10.73 999 9,597 10.68 -0.03 10.68 10.68 370 6,535 10.63 -0.03 10.85 10.66 90 2,586 10.75 10.7 COTTON NYCE (50,000lbs; canta/lbs) 81.59 +0.07 81.74 81.23 3,507 24,516 81.94 - 82.15 81.70 682 4,414 81.75 -0.10 82.15 81.60 2,132 28,421 82.50 -0.20 83.00 82.60 109 3,607 83.05 -0.25 83.40 83.00 76 1,500 83.25 -0.30 83.65 83.65 7 843 ■ ORANGE JUICE NYCE (15,000lbs; cents/lbs) 121.20 -0.20 122.85 120.50 214 11.858 120.30 -0.45 122.20 121.00 58 4.720 117.65 +0.90 118.00 177.50 48 1.351 115.90 +0.30 115.75 115.00 28 3.670 116.75 +0.30 117.50 117.50 - 289

Wool Auctions in South Africa and New Zealand saw prices there rise atmost to the same extent as in Australia tast week. The upturn was therefore established more widely, though there is no certainty on the crucial point of deciding whether it will develop into a permanent change in trend or whether it will only be temporary reaction against it. There is still fittle support coming from the retail end, despite signs of reduced pressure from unsold stocks and a steedy call for deliveries. Australian sales resume next week after a temporary break, but all major wool saling seasons in primary merkets are drawing to a close. Holday influences are also beginning to be left in consuming markets. The New Zealand market industrial this week was 22 cents higher at 485 cents.

VOLUME DATA
Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CST, NYCE, CME and CSCE are one day in grears.
Volume & Open Interest totals are for all traded months. INDICES # REUTERS (Base: 18/9/31=100) May 23 May 22 month ago 2123.9 2112.7 2137.3 CRS Futures (Base: 1967=100) May 22 May 21 month ago 257.36 257.59 N/A GSCI Spot (Beas: 1870=190)

MEAT AND LIVESTOCK

■ LIVE CATTLE CME (40,000lbs; cents/lbs) 59.975 -0.025 59.950 59.325 7,675 25,970 62.625 -0.325 62.950 62.400 5,593 28,617 64.575 -0.225 64.975 64.450 2,460 21,126 62.425 -0.200 62.800 62.400 779 11,061 65.100 +0.100 65.250 64.950 318 ■ LIVE HOGS CME (40,000lbs; cents/lbs) 93.300 -1.175 60.400 99.600 8.327 10,031 55.075 -1.375 56.250 54.950 1,516 6,511 50.350 -0.950 51.300 49.800 720 5,547 52.450 -1.125 53.400 52.100 388 5,850 50.350 -0.950 51.300 49.800 720 52.450 -1.125 53.400 52.100 389 72.600 -0.900 73.150 72.100 114 # PORK BELLIES CME (40,000fbs; cents/fbs)

80.500 -0.850 80.500 88.700 173 481 86.225 -0.100 88.100 85.125 1,887 5,885 83.450 +0.350 86.100 81.800 532 2,388 73.000 -2.000 78.500 73.000 228 553

LONDON TRADED OPTIONS ALLMANUAL Sep 139 78 38 1500... Grade A) LME Sep 133 81 48 Sep 63 109 172 -37 79 IN COCOA LCE Jul : : .... 204 .... 179 LONDON SPOT MARKETS MI CRUDE OIL FOB (per barrel) +0.19 +0.135 +0.11 -0.175 Brent Blend (dated) Brent Blend (July) W.T.L \$79,04-9,10

Ges Oil Heavy Fuel Oil Naphtha Jet tuel \$176-178 \$87-89 \$188-190 \$193-195 Dissel \$179

NATURAL GAS (Pence/therm) \$179-181 10.20-11.00

Gold (per troy oz)‡ Silver (per troy oz)‡ Platinum (per troy oz.) Palladium (per troy oz.) 134.0c 45.00c 15.51r 294.50 Lead (US prod.) Tin (Naw York) Cattle (live weight) Sheep (live weight) Pigs (live weight) 97.17p 154.71p 123.63p Lon. day sugar (raw) Lon. day sugar (wha) Barley (Eng. feed) Malze (US No3 Yellow) Wheat (US Dark North) \$297.1 \$397.4

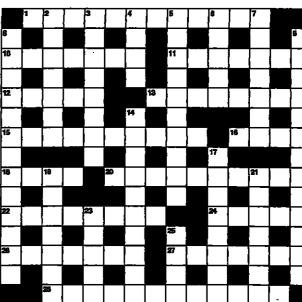
Rubber (Jun)♥ Rubber (Jul)♥ Rubber (KL RSS No1) 104,00p 104,00p 376,00m 805,0v Coconut Oti (Phil)§ Palm Oil (Malay.)§ \$515.0z 224.5z 82.30c ed p pen

dealing with producers' and another with consumers' interests.

> **JOTTER PAD** The solution is HP Computer Systems.

## CROSSWORD

No.9,077 Set by QUARK



**ACROSS** 10 Student of mathematics has

12 Picture house in request to 14 Form of defence provided by get turnover (5) wrestler? (10)
Mere around meadow's pro17 One patch prepared for a

exterminated (10)

22 Opportunities with pension granted initially all round (8)

24 Had played around, missing class (5)

25 List of options among prime numbers (4)

Solution 2 and

class (5)
26 Port holds drunk with short time to be served in Italy? (7)
27 Uncle, say, doesn't start to show high spirits (7)
28 Former union gir!? (12)

DOWN 2 Sesame seeds could be having continuous success (2.1.4)

Always cut top off (4)

5 Revolts of mutinous animals (10) 6 Girl from the manor, maybe

7 Removal is certain after a

8 We spot the bard after a 11 Cheap offer to pick up at the 9 Agreement governed by repu-

viding enjoyment (8) monument (8)
15 No sense in such a communi18 Mainly help to contain record cation? (10)

16 Birds in the stabling-yard (4)

18 Dash – in Morse language (4)

20 House plant A1. Pest on it exterminated (10)

21 Annuity scheme is sound about money (7)

22 Plant's top hits removed to make fibre (5)

SOUTH SOME

STOCK CAR SPREAD

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DENY CONTENT

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EASTERN SOSO

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DEALT ADMERENCE

A S N R E E M S

BASTED AMPERAGE

L I S E V T N

ERNEST GREENEST

# Treasuries slip in quiet trading

By Lisa Bransten in New York and Samer Iskandar and Richard Adams in London

US Treasury prices slipped in quiet trading early yesterday on the heels of a seventh consecutive drop in weekly firsttime unemployment benefit

Near midday, the 30-year bond was off  $\frac{2}{32}$  at 89% to yield 6.829 per cent, while the twoyear note lost 🕯 at 99%, yielding 5.994 per cent. The June 30-year Treasury bond future was & lower at 109弱.

The curve between two-year and 30-year yields steepened by 2 basis points to 84 basis points as shorter-term securities outperformed the long end of the market.

The number of initial claims for unemployment benefits fell by 7,000 to 344,000 last week, raising fears of wage-led inflationary pressures.

News that Mr Jeffrey Vinik would step down as manager of the Magellan Fund, the biggest mutual fund in the US, sent a momentary shiver through the market because of the fund's large bond position. Magellan held about \$10bn in bonds at the end of March.

gist in government securities at Merrill Lynch, attributed yesterday's declines to some profit-taking after the run-up bonds have staged in the past five sessions and to some preparation for new supply. The Treasury will auction \$18.75bn in two-year notes and \$12.5bn in five-year notes next Wednesday and Thursday respectively.

■ French bonds had a positive session, outperforming German bunds. Matif's June notional

### GOVERNMENT BONDS

future closed at 123.74 up 0.42 after reaching a two-year high of 133.88. In the cash market, the 7% per cent OAT due 2006 closed at 105.86, up 0.32, erasing the two basis point yield spread over bunds. Traders said the rally was driven by buying in the futures market, with non-resident investors still reluctant to invest in

■ German bunds also closed higher. Liffe's June bund future settled at 96.84, up 0.14. Traders said a decisive break above the 97.00 level would

provide support for the con-tract over the medium term. In the cash market, the 10-year benchmark bund closed 0.20 point higher at 98.74.

■ UK gilts had a positive session after the release of moderate retail sales data for April. Liffe's June long gilt future settled at 106 h, up 1 Earlier gains were partly reversed in the afternoon, when US Treasury weakness spilled into the European markets.

■ Spanish bonds benefited from the positive sentiment. The June 10-year bono future closed at 99.16, up 0.34.

■ Italian bonds rose sharply in low volumes in the morning, boosted by the new government's commitment to European monetary union, but closed off their highs on profit taking. Liffe's June BTP future settled at 115.61, up 0.17, after reaching a high of 115.92. In the cash market, the 10-year yield spread over bunds tightened by 2 basis points to 316. Some traders remain bullish, but a majority believe most of outperformance has already taken place. Future

bunds will depend on the performance of the lira in the foreign exchange market.

■ The New Zealand government yesterday revealed its budget for 1996-97, comprising the issuance of NZ\$2bn of gov ernment bonds and NZ\$300m of inflation-indexed bonds, lower than most economists had fore-

The Treasury said that if its planned sale of the Forestry Corporation of New Zealand (FCNZ) goes ahead as expected, the bond issuance programme would be halved to NZ\$1bn, and any remaining cash used to retire 12-month Treasury bills and repurchase July 1997 bonds

(DTB) yesterday announced new foreign exchange and domestic products.

A futures contract based on the MDax index (the mid-cap

index of 70 medium-sized

• The Deutsche Terminbörse

stocks) will begin trading in September. A dollar/D-Mark option, the DTB's first foreign exchange product, will be launched in

January.

Also in September, 20 new

### stock options will be added to bring the total to 400.

## tightening of the spread over

London and Lisa Bransten

Visiting London to meet investors. Mr Gustavo Franco, director of international affairs at Brazil's central bank, said the country was considering a deal similar to Mexico's Brady

'We definitely see this as an

He said the structure of the Mexican deal was originally faltered because of delays in

Brazilian authorities need congressional approval to repurchase and retire Brady bonds - securities created out of restructured debt under guidelines developed under Mr Nicholas Brady, former US

Earlier this month, Mexico exchanged \$1.75bn of Brady bonds collateralised by zerocoupon Treasury bonds for a 30-year dollar-denominated, uncollateralised global bond.

The proceeds from the sale of the collateral were used to retire short-term debt. Mexico intended the swap to meet investor demand for longerterm Mexican risk without the dilutive effects of the collat-

ian Brady swap might take a different form than the Mexican exchange, but would not elaborate on the details. Some on Wall Street question the need for Brazil to undertake such a swap because some of its Bradys have no underlying

■ BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

in the market.

Brazil's forthcoming sterling

## **Deutsche** Börse to speed trade system

By Andrew Fisher in Frankfurt

Deutsche Börse, the operator of the Frankfurt stock and futures exchanges, will speed up the introduction of its planned computerised trading system so full operation can start at the end of 1998, Mr Werner Seifert, the chairman, said yesterday.

The original plan was for the first phase - replacing the Ibis electronic trading system, which covers 106 blue chips and other shares - to be ready in 1998. The new trading system was to be extended to ining stocks in 1999.

But the new trading system was "urgently needed" to achieve Deutsche Börse's aims of improving liquidity and efficiency in trading of blue chips and other stocks. "Time to market is important in this strongly competitive market

Mr Seifert said the cost of the new system would be less than the previously estimated DM150m; around DM40m would be spent this year on computer and software prepa-

Bankers have put the likely total cost at up to around DM120m. The trading system is part of an overall investment programme exceeding

DM300m He declined to say when a final choice of system would be made.

Following last month's decision not to use the French NSC system for the cash market, the choice is between Andersen Consulting and IBM, although Mr Seifert mentioned

Both have systems now used in Frankfurt: Andersen devel-oped the system for the Deutsche Terminborse (DTB), the futures and options exchange. and IBM produced the Boss order-routeing system.

UK Gifts

5-15 years (19) Over 15 years (8) irredeemables (6)

6 Up to 5 years (1) 7 Over 5 years (11) 8 All stocks (12)

FT-ACTUARIES FIXED INTEREST INDICES

121.48 145.72 161.04

# Cades poised for launch of two-tranche FFr25bn issue

By Antonia Sharpe and

Cades, the French governmental institution created to manage the accumulated debts of the country's social security system, is set to launch its first bond issue early next week. The domestic offering, which

will be arranged by Caisse des Dépôts et Consignations and Société Générale, will raise FFr25bn in two tranches, one with a maturity of 2002 and the other with a maturity of 2007. Each tranche will have a minimum size of FFr10bn.

Syndicate managers said the price talk on both tranches was in the region of 6 to 8 basis points over French government bonds. They added that pre-marketing had revealed foreigners were more interested in buying the bonds due 2002 while domestic investors were keener on the longer maturity. Foreign banks which

are primary dealers in French government bonds are likely to be included in the syndicate. Among yesterday's offerings. Canada launched its expected \$1bn five-year global bond, priced at a spread of 14 basis points over US Treasuries

### INTERNATIONAL BONDS

which compares favourably to the 25-basis-point spread it paid on its five-year global last May. Dealers reported strong demand and Morgan Stanley. joint bookrunner with Goldman Sachs and RBC Dominion Securities, said its book was more than twice subscribed. In the 10-year dollar sector, Japan Highway is seen launch ing \$300m of bonds next week, priced in the low- to mid-30s over Treasuries, dealers said.

Also expected shortly is a

\$500m five-year deal for the

**NEW INTERNATIONAL BOND ISSUES** 

Council of Europe - its first dollar benchmark eurobond. Merrill Lynch and SBC Warburg are likely to lead the deal which is expected to be priced at a spread in the high teens to low twenties over Treasuries. Frequent-borrower Sweden

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tapped the euro-guilder market, issuing Fl 300m of five-year bonds yielding 6 basis points over the interpolated curve. Lead manager ABN Amro said the offering was aimed at retail investors who are keen on five-year paper because it offers a higher cou-

pon than bank deposits. Elsewhere, Goldman Sachs is thought to be arranging a Y100bn five-year convertible for Sumitomo Bank, which could emerge as early as today provided the necessary approvals are granted.

Goldman will be sole bookrunner and lead manager while Daiwa and Sumitomo will be

7.62 8.32 8.37

7.73

7.92 7.93

May 23 May 22 Yr. ago

7.52 8.22

May 23 May 22 Yr. ago

7.55 8.25

7,65 8.34 6.38

# Brazil pursues plan to swap Brady bonds

By Conner Middelmann in

As it prepares the launch of its first sterling-denominated eurobond, Brazil continues to develop plans to exchange its outstanding Brady bonds for

global bonds. bond swap last month.

interesting area to explore," Mr Franco said yesterday. "It

WORLD BOND PRICES

**BENCHMARK GOVERNMENT BONDS** 

is being discussed in the senate and we expect to have a decision in the course of the next

month ' the senate.

Treasury Secretary.

eral. Mr Franco said that a Brazil-

collateral and therefore there is already pure Brazilian risk

However, none of Brazil's longer-term debt is uncollateralised, so such bonds could meet demand for longer-term pure Brazilian risk. Brazil has about \$50bn of Brady bonds outstanding, of which only some \$17bn are backed by US

issue - £100m of three-year paper - is expected to be launched next Tuesday or Wednesday via HSBC Markets. Price talk is of a yield spread over gilts of 240 to 260 basis

Price	Coupen %	Matu	rity F	Fees %	Spread bp	Book-runner
99.832	6.50#	R May 2	2001 (7	1.25R		Goldman/M Stanley/RBC
99.776	8.00			.625R	+150(Wi 5yr)	Salomon/SBC Warburg
99.896	8.25#			2.75R		JP Morgan Secs/UBS
99.59F	9.50#	2 إسد ا	004 1	1.00R	+340(6%%-99	Barciays de Zoete Wedd
-						
100.00	5.50			.875R	-	Niko Europe
100.22	2.90			0.275	-	Yamaichi Inti(Europe)
100.20	2.55			0.225	-	Yamaıchı Inti(Europe) Datwa Burope
100.50	3,15	R Jun 2	002 0	0.50R		Latiwa Burope
95.10	2.25	Jun 2	001 2	2.00	-	Swiss Bank Corp
99.77	<del></del>	Jun 2	001 0	0.175		PaneWebber Inti(UK)
99.556	5.375	R Dec 2	1001 0	1.25R	+15(8%%-01)	ABN Amro Hoare Govett
99.584	6.875	R Jun 2	Q06 D.	.425R	+52(7%%-06)	Morgan Stanley
101.20	B.60			1_25	-	BNL/Credito/San Paolo
100.81	8.50	5 Jun 1	999 1	1.375		Cample/Monte dei Pasch
99.80F	7.25	Jun 2	.001 0	).30R	+30(71/2%-01)	CIBC Wood Gundy
101.60	0	Jun 2	002 1	1.875	-	Kredietbank Inti Group
99.40	5.375	Jun 2	 2000 1	1.625	-	Deutsche Morgan Grente
99.40 er relevas er price; \$500m.	5.375 spread (or fixed re-off norsesed in hort 1st &	Jun 2 nt governm less show c) Callabi pors. f) 3-	1000 1 ment born mat re-o	1,625 nd) at k offer le uttable or +614	aunch supplied val. a) \$300 m la on 4/6/99 at 96 bp. g) Catable ( 3/6/99 and 8% t	

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		Courses	Red	Pala-	Day's	Viold son		Strike	ler-		418	Page .	<del></del>	PUTS -	
		Coupon	Date	Price	change	Yield ago		Price 9650	Jun 0.34	luL Oso			n oe	-	-
Australia Austria		10.000 6.125	02/06 02/06	108.1610 97.7200	+0.070 +0.090	8.76 8.77 6.44 6.42		9050 9700	0.34 0	0.30 0.16		1.76 0 1.57 0.1			
Selgium		7.000	05/08	102.3000	+0.050	6.68 6.69		9750	ŏ	0.08		0.41 0.6			
anada "		8.750	12/05	107.9000	+0.650	7.57 7.73	7.84	Est vol to	tal, Calls 229	77 Puts 1754	io. Previous	day's open ir	nL, Calls 259	476 Puts 21	IC258
)enmark	STAN	8.000 5.750	03/06	104.2400	+0.240	7.37 7.39									
France 6	OAT	7.250	04/06	101.0000 105.8600	+0.250 +0.320	5.50 5.58 6.43 6.48		italy					_		_
Germany Bund		6.250	04/06	98.7400	+0.200	6.42 8.45			NAL ITALL			P) FUTUAL	ES		_
eand		8.000	08/06	102.8200	+0.080	7.58 7.63		fri-iFi	_Ura 200m	100ths of	100%				
aly ⊒pan No	140	9.500 6.600	02/06 06/01	100.8700 119.4001	+0.260 +0.480	9.36† 9.57 2.32 2.41	10.17 1.96		Open	Sett price	Change	High	Low	Est. vol	Open int.
	182	3.000	09/05	98.4243	+0.180	3.22 3.32		Jun	115.70	115.61	+0.17	115.92	115.50	38433	60276
etherlands		6.000	01/06	97.6400	+0.160	6.33 6.33		Sep	115.20	114.98	+0.18	115.20	114.95	1578	8098
ortugai		11.875		117.2000	+0.010	8.94 9.05		■ ITALJA	N GOYT. B	OND (BTP)	FUTURES	OPTIONS	(LIFFE) Lina	200m 100	ths of 100%
ipain Iweden		8.800 6.000	04/06 02/05	97.9600 84.8490	+0.340 -0.270	9.10 9.20		Strike		СА	us —			PUTS	
IK Gilts		8.000	12/00	102-09	+3/32	8.53 8.41 7.39 7.42	6.39 7.46	Price		Sep	Dec	5	Sep		Dec
		7.500	12/06	96-06	+4/32	8.03 8.04		11450		2.05	2.50	1	1.57		2.65
		9.000	10/08		+10/32	8.13 8.17	8.19	11500		1.78	2.27		1.80		2.82
IS Treasury *		6.875 6.000	05/06 02/26		+10/32 +12/32	6.65 6.69 6.84 6.90		11550		1.54	2.05		2.06		3.20
CU (French Go	ivo	7.500	04/05	104,0800	+0.280	6.84 6.90 6.87 6.90		Est. vol. tol	BL Calls 4861	1 Puts 2245.	Previous dia	y's open int.	Calls 20896	Puls 21167	
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K INTER	ECT	DATE							Open	Sett price	Change	High	Low	Est. vol.	Open Int.
<u>IS INTER</u>		na i E	<u> </u>					_ Jun	99.16	99.16	+0.34	99.22	98.91	48,683	59,310
atest				Treasury	BBIs and i	Bond Yields		Sep	98.61	98.60	+0.25	98.65	98.53	548	1,485
<u></u>			month	<del></del>	5.06 Tw	0 year	6.01	UK							
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ad.hmas		54 <u>§</u> ≥	1905th		5.31 10-	-y <del>4</del> =	6.64 6.64	_	Open	Sett price	Change	High	Low	Est. vol	Open Int.
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								Sep	105-19	105-14	+0-05	105-19	105-12	13194	31953
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								Strike		CA	<u>us</u>			PUTS	
								Price	Jun	JU		Sep Ju	n Jul	Aug	Sep
SOND FU	TUR	ES ANI	091	TIONS:				106	0-26		1-01 1-	-16 0			1-54
								107	0			-56 0-3		2-14	2-28
								108	0			-37 1-3	_	2-58	3-09
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	3.60	123.74 122.24	+0.42				155,961		Open	Sett price	_	High	LOW	Est. vol.	Open int.
	2.12 0.66	122.24 121.00	+0.40 +0.40				14,571 6,144	Jun	91.38	91.40	+0.26	91,52	91.20	2,824	6,287
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Strike Yice 120	Jun -	-	ı	Sep	0.01	Jui -	0.34		Open	ND FUTUI	RES (CBT) : Change	\$100,000 32 High	Ends of 180	% Est. vol.	Open int.
Arrice Price 20 21 22	1.77	Jk - 1.5	ii 50	1.35	0.01 0.01 0.02		-	■ US TRE	Ореп 110-04	Latest 110-05	Change +0-08	High 110-13	L0W 110-01	Est. vol. 263,809	331,957
Strike 1710a 120 121 22 123	1.77 0.81	Jk 1.5 0.3	il 30 37	- 1.35 0.83	0.01 0.01 0.02 0.08	Jul - 0.14	0.34 0.50	Jun Sep	Ореп 110-04 109-19	Latest 110-05 109-21	Change +0-08 +0-02	High 110-13 109-27	LOW 110-01 109-17	Est. vol. 263,809 51,803	331,957 76,143
Strike Price 120 121 122 123 124	1.77 0.81 0.16	Jk 1.5 0.3 0.1	ii i0 i3	1.35 0.83 0.47	0.01 0.01 0.02 0.08 0.43	Jul - 0.14 0.28 -	0.34 0.50 0.78 1.14	■ US TRE	Ореп 110-04	Latest 110-05	Change +0-08	High 110-13	L0W 110-01	Est. vol. 263,809	331,957
Trike 1108 20 21 22 23 24	1.77 0.81 0.16	Jk 1.5 0.3 0.1	ii i0 i3	1.35 0.83 0.47	0.01 0.01 0.02 0.08 0.43	Jul - 0.14	0.34 0.50 0.78 1.14	Jun Sep	Ореп 110-04 109-19	Latest 110-05 109-21	Change +0-08 +0-02	High 110-13 109-27	LOW 110-01 109-17	Est. vol. 263,809 51,803	331,957 76,143
Trike 1108 20 21 22 23 24	1.77 0.81 0.16	Jk 1.5 0.3 0.1	ii i0 i3	1.35 0.83 0.47	0.01 0.01 0.02 0.08 0.43	Jul - 0.14 0.28 -	0.34 0.50 0.78 1.14	Jun Sep	Ореп 110-04 109-19	Latest 110-05 109-21	Change +0-08 +0-02	High 110-13 109-27	LOW 110-01 109-17	Est. vol. 263,809 51,803	331,957 76,143
Strike Price 120 121 122 123 124 131, vol. total, Call Germany	1.77 0.81 0.16 5 19,87	Ji. 1.5 0.3 0.1 7 Puts 24,6	il 57 13 867 - Pres	- 1,35 0,83 0,47 dous day's op	9.01 0.01 0.02 0.08 0.43 en int., Ca	Jul - 0.14 0.28 - - - 8s 149,028 Puts	0.34 0.50 0.78 1.14 -	Jun Sep Dec Japan B NOTION	Open 110-04 109-19 109-03	Latest 110-05 109-21 109-04 TERM JAI	Change +0-08 +0-02 +0-02	High 110–13 109–27 109–09	Low 110-01 109-17 109-00	Est. vol. 263,809 51,803 1,970	331,957 76,143
Strike Price 120 121 122 123 124 131, vol. total, Call Germany	1.77 0.81 0.16 5 19,87	Ji. 1.5 0.3 0.1 7 Puts 24,6	il 57 13 867 - Pres	- 1,35 0,83 0,47 dous day's op	9.01 0.01 0.02 0.08 0.43 en int., Ca	Jul - 0.14 0.28 - - - 8s 149,028 Puts	0.34 0.50 0.78 1.14 -	Jun Sep Dec Japan B NOTION	Open 110-04 109-19 109-03	Latest 110-05 109-21 109-04 TERM JAI	Change +0-08 +0-02 +0-02	High 110–13 109–27 109–09	Low 110-01 109-17 109-00	Est. vol. 263,809 51,803 1,970	331,957 76,143
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Arrike https://doi.org/10.0000/10.000000000000000000000000000	1.77 0.81 0.16 0.16 19.07 1.77 0.81 19.07 1.70 1.70 1.70 1.70 1.70 1.70 1.70 1	J. 1.5. 1.5. 1.5. 1.5. 1.5. 1.5. 1.5. 1.5	Prior E 1003 1003 1103 1103 1103 1103 1103 11	1.35 0.83 0.47 ious day's op 8 (LIFFE) D 9 High 97.05 96.12 1043 	9.01 0.02 0.02 0.08 0.43 den Int., Calmidian I	Jul 0.14 0.28 Puts 149,026 Puts 149,026 Puts 15,026 Pu	0.34 0.50 0.78 1.14 166,712 1540,23 42759 Notes let 7.79 802 7.29 802 802 802 802 802 802 802 802	Japan  Norto (LIFFE)  Jun Sep LIFFE has  803 96-72 806 97-72 806 97-72 806 99-14 807 99-14 808 137-7 98 137-7 98 137-7 98 137-7 98 137-7 98 137-7 98 137-7 98 137-7 98 137-7	Open 110-04 109-19 109-03 109-03 109-03 109-03 119-57 118-50 109-03 119-57 118-50 109-03 109-	Latest 110-05 109-21 109-04 109-04 100-04 1100	Change +0-08 +0-02 +0-02 +0-02  Change  Change  Union Change  Change  Change  Change  Change  Change  Change	High 110-13 109-27 109-09 109-	Low 110-01 109-17 109-00  PUTURE  Low 119.53 118.47 for previous (  2 Prior 2 3 256 11 1 373 17 7 377 7 375 1 381 16 3 383 13 7 385 14 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Est vol. 263,809 51,803 1,970 S S Est vol. 1517 2783 stay.	331,957 76,143 8,190  Open Int. 0 0 0 173,3 196,5 1794,1794,1794,1794,1794,1794,1794,1794,
CHILD STATE OF STATE	1.77 0.81 0.16 0.16 19.67 19.6	J. J	21AB 10085 - Press 21AB 10085 - 10085 1008	1.35 0.83 0.47 100.8 day's op 100.8 day's	9.01 0.02 0.02 0.08 0 43 0 43 en Int., Ca Low 96.73 95.93 1012 Ter 1012 Ter 1013 Ter 1013 Ter 1013 Ter 1013 Ter 1013 Ter 1013 Ter 1013 Ter 1014 Ter	Juli 0.14 0.29 - 0.14 0.29 - 1.100ths of 100 - Est. voi 1.137308 - 1.753 - 1.752 - 1.7	0.34 0.50 0.78 1.14 166,712 1540,23 42759 Notes let 7.79 802 7.29 802 802 802 802 802 802 802 802	Jun Sep - USTRE Man Sep - UFFE Man S	Open 110-04 109-19 109-03 109-03 NAL LONG Y100m 100 Open 118.57 118.50 res also trade +1 1053 +1 1054 +1 1254	Latest 110-05 109-21 109-04 109-04 100-04 1100	Change +0-08 +0-02 +0-02 +0-02  Change  Change  Union Change  Change  Change  Change  Change  Change  Change	High 110-13 109-27 109-09 109-	Low 110-01 109-17 109-00 PUTURE Low 119.53 118.47 Low 19.53 118.47 Low 19.53 118.47 Low 19.55 17.5 17.5 17.5 17.5 17.5 17.5 17.5 1	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190  Open Int. 0 0 0 1734 1764 1764 1764 1774 1764 1774 1674 1774 1674 1774 1674 1774 1674 1774 1674 1774 1674 1774 1674 1774 17
CHILD STATE OF THE	1.77 0.81 10.00 10	J. 1.5. 1.5. 1.5. 1.5. 1.5. 1.5. 1.5. 1.5	Price E 1004 1004 1104 1104 1104 1104 1104 11	1.35 0.83 0.47 fous day's op  8 (LIFFE) D  9 High 97.05 96.12	9.01 0.02 0.02 0.08 0 43 0 43 en Int., Ca 104 104 104 104 104 104 104 104 104 104	Juli 0.14 0.29 - 0.14 0.29 - 1.100ths of 100 - Est. voi 1.137308 - 1.753 - 1.752 - 1.7	0.34 0.50 0.78 1.14 166,712 1540,23 42759 Notes let 7.79 802 7.29 802 802 802 802 802 802 802 802	Jun Sep - USTRE Man Sep - UFFE Man S	Open 110-04 109-19 109-03 109-03 NAL LONG Y100m 100 Open 118.57 118.50 res also trade +1 1053 +1 1054 +1 1254	Latest 110-05 109-21 109-04 109-04 TERM JAI ths of 100 Close	Change +0-08 +0-02 +0-02 +0-02  Change  Change	High 110-13 109-27 109-09 109-27 109-09 119-54 118-50 118-50 128-53 138-	Low 110-01 109-17 109-00 PUTURE Low 119.53 118.47 for previous (1.5 ) 2.86 11 1.7 2.75 117 3.365 118 3.363 117 3.275 117 3.375 118 3.363 11 11 3.363 11 3.363 11 11 3.363 11 3.363 11 3.363 11 3.363 11 3.363 11 3.363 11 3.363 11 3.363 11 3.363 11 3	Est vol. 263,809 51,803 1,970 1517 2783 inv.	331,957 76,143 8,190  Open Int. 0 0 0  173,5 196,5 1796,5 1796,1 1797,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1 1896,1 173,1
Arrike Hrice 20 20 21 22 21 22 22 24 35. vol sotal, Call NOTIONAL C  UK GILT  WOTONAL C	1.77 0.81 0.16 0.16 19.07 0.70 0.312 S P 1	J. 1.5 1.5 0.3 0.1 7 Pus 24,6 N BUND 1 Sett price 96.84 95.94 10.32 6.09 1.32 6.09 1.32 6.09 1.32 6.09 1.32 6.09 1.32 6.09 1.32 6.09 1.32 6.09 1.32 6.09 1.32 6.09	21845 1004 137 - Press 1387 - Press 1387 - Press 100.14 10	1.35 0.83 0.47 ious day's op 6 High 97.05 96.12	96.73 95.93 1045 In 1015 In 10	Juli 0.14 0.29 - 0.14 0.29 - 1.100ths of 100 - Est. voi 1.137308 - 1.753 - 1.752 - 1.7	0.34 0.50 0.78 1.14 166,712 1540,23 42759 Notes let 7.79 802 7.29 802 802 802 802 802 802 802 802	Jun Sep - USTRE Man Sep - UFFE Man S	Open 110-04 109-19 109-03 109-03 NAL LONG Y100m 100 Open 118.57 118.50 res also trade +1 1053 +1 1054 +1 1254	Latest 110-05 109-21 109-04 109-04 TERM JAI ths of 100 Close	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change Change  C	High 110-13 109-27 109-09 109-27 109-09 119-54 118-50 en (gr. ere ) 118-50 33 (64-5) 34 (78-6) 32 (78-6) 33 (78-6) 3	Low 110-01 109-17 109-00 PUTURE Low 119.53 118.47 for previous (1.373 17 3.77 17 3.77 13 3.85 11 3.33 12 3.35 14 19 3.35	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190  Open Int. 0 0 0
CHARGE THE STATE OF THE STATE O	1.77 0.81 0.16 0.16 19.07 0.70 0.312 S P 1	J. 1.5 1.5 0.3 0.1 7 Pus 24,6 N BUND 1 Set price 96.84 95.94 10.82 6.09 6.09	21845 21	1.35 0.83 0.47 fous day's op  8 (LIFFE)* D  9 7.05 96.12	9.01 0.02 0.02 0.08 0.43 0.43 en int., Ca  M250,000  96.73 95.93  Interpretation of the control	Juli 0.28 - 0.149,026 Puts 149,026 Puts 149,026 Puts 137308 137308 15753 15753 15753 15753 15827 7426 20054 1583 1426 2005- 15	0.34 0.50 0.78 1.14 166,712 166,712 094 Open int. 154023 42759  Notes is 7.79 7.93 1	Japan  Norto  (LIFFE)  Jun  Sep  LIFFE has  Sep  Sep  Sep  Sep  Sep  Sep  Sep  Se	Open 110-04 109-19 109-03 109-03 MAL LONG 7100m 100 Open 118.50 118.50 118.50 118.50 118.51 118.52 118.52 118.53 1	Letest 110-05 109-21 109-04 10	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change	High 110-13 109-27 109-09 109-09 119.54 118.60 cm (gr. err ) 118.56 23 1.55 83 1.47 118.5 13.5 13.5 13.5 13.5 13.5 13.5 13.5 13	Low 110-01 109-17 109-00  PUTURE  Low 119.53 118.47 for previous of the previo	Est vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190  Open Int. 0 0 0 125, 196, 196, 196, 196, 196, 196, 196, 196
CHILD STATE OF THE	1.77 0.81 10.00 10	1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	Price F	1.35 0.83 0.47 fous day's op  8 (LIFFE)* D  9 7.05 96.12	9.01 0.02 0.02 0.08 0 43 0 43 0 48 0 48 0 48 0 48 0 48 0 48 0 48 0 48	Juli 0.14 0.28 - 0.14 0.28 - 1.00ths of 100 Est. vol 137308 16753 6753 6753 6753 6753 6753 6753 6753	0.34 0.50 0.78 1.14 166.712 Open int. 154023 42759 Wotes int 7.79 7.22 8.02 8.11 7.50	Jun Sap Dec Japan Norto (LIFFE)  Jun Sep LIFFE Ann Sep * LIFFE Ann Sep * 1972 866 973 8.06 993 8.10 105 3 798 1374 8.12 1063 8.16 923 8.16 923 8.16 923 8.16 923 8.16 923 8.16 923 8.16 923 8.16 923 8.17 92 137 92	Open 110-04 109-19 109-03 109-03  NAL LONG 1700m 100 Open 119.57 118.50 ms also trade	Letest 110-05 109-21 109-04 109-21 109-04 10	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change	High 110-13 109-27 109-09 109-27 109-09 119-54 118-50 en (gr. ere ) 118-50 33 (64-5) 34 (78-6) 32 (78-6) 33 (78-6) 3	Low 110-01 109-17 109-00 PUTURE Low 119.53 118 47 for previous (1.373 17 3.75	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190 8,190 Open Int. 0 0 0 173,5 189,5 179,5 189,5 179,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5
Comment of the commen	1.77 0.81 10.00 10	J. 1.5.  1.5.  1.5.  0.3.  0.3.  0.4.  7 Puts 24,6  N BUND 1  Sett price 96.84  95.94  10.38  95.94  10.38	Fine F  Chang  +0.14 +0.14 -0.14 1033 1033 1033 1033 1033 1033 1033 10	1.35 0.83 0.47 fous day's op  8 (LIFFE)* D  9 7.05 96.12	0.01 0.02 0.02 0.08 0.08 0.43 en Int., Callering Int. 1014 1014 1014 1014 1014 1014 1014 101	Juli 0.14 0.29 0.14 0.29 1.00ths of 100 Est voi 1.137,308 1.137,30	0.34 0.50 0.78 1.14 166.712 1540.23 42759  Notes let 7.79 8.02 8.10 8.11 7.50	Jun Sep Dec Japan Norto (LIFFE)  Jun Sep LIFFE has Sep 1974 8.00 9974 798 13774 8.12 1065 8.16 823 823 83 3 4 4 4 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106 8 5 106	Open 110-04 109-19 109-03 109-03  NAL LONG 100 Open 119.57 118.50 Open 119.57 Institute 11	Latest 110-05 109-21 109-04 10	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change	High 110-13 109-27 109-09 109-27 109-09 119-54 118-50 en fg. ere 1 118-50 en fg. ere 1 118-50 138-50	Low 110-01 109-17 109-00 PUTURE Low 119.53 118 47 for previous (1.373 17 3.75	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190 8,190 Open Int. 0 0 0 173,5 189,5 179,5 189,5 179,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5
Critice  Trice  20  21  22  22  23  24  35. vol total, Call  Searmanarry  I NOTHONAL C  UK GILT  Brown Search  Bro	1.77 0.81 0.16 b 19.87 0.7 0.00 3.12 0.16 5.12 S P 1. Modes 1. Prec York 6	1.5 1.5 1.5 0.3 0.3 0.3 0.3 7 Puts 24,6 N BUPND 1 Sett price 96.84 95.94 11 Red — 1 12.6 13.8 13.0 13.8 13.8 13.0 13.8 13.0 13.8 13.0 13.8 13.8 13.0 13.8	Prior F - 1045   1058	1.35 0.83 0.47 1.35 0.83 0.47 100.5 90.5 90.5 90.12 97.05 96.12 104 107 107 107 107 107 107 107 107	0.01 0.02 0.02 0.08 0.08 0.08 0.08 0.08 0.08	Juli 0.28 0.14 0.28 0.14 0.28 0.100ths of 100 0.100ths of 100 0.137308 0.137308 0.137308 0.137308 0.137308 0.1149,22026 0.1149,22026 0.1149,22026 0.1149,22026 0.1149,2203 0.1149,2204 0.1149,2011 0.1	0.34 0.50 0.78 1.14 166.712 166.712  Notes is 7.79 1.25 1.25 1.25 1.25 1.25 1.25 1.25 1.25	US TREE	Open 110-04 109-19 109-03 109-03  MAL LONG Y100m 100  Open 118.57 118.50 118.50 118.50 118.51 118.51 118.52 118.52 118.53	Latest 110-05 109-21 109-04 109-04 TERM JAA for of 100 Close	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change	High 110-13 109-27 109-09 109-27 109-09 119-54 118-50 en fg. ere 1 118-50 en fg. ere 1 118-50 138-50	Low 110-01 109-17 109-00 PUTURE Low 119.53 118 47 for previous (1.373 17 3.75	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190 8,190 Open Int. 0 0 0 173,5 189,5 179,5 189,5 179,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5 173,5 189,5
Trike  Tr	1.77 0.81 0.16 b 19.87 0.7 0.00 3.12 0.16 5.12 S P 1. Modes 1. Prec York 6	1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	Prior F - Pres F - 1045   1058   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158	1.35 0.83 0.47 0.83 0.47 ious day's op 6 High 97.05 96.12  1043	0.01 0.02 0.02 0.03 0.43 0.43 0.43 0.65 0.67 96.77 95.93 1012 1013 1013 1013 1013 1013 1013 101	Juli 0.14 0.29 - 0.14 0.29 - 1.100ths of 100 Est vol 1.137308 1.6753 1.6753 1.6753 1.710c 2006ths are 2002-401 1.710c 2006ths are 302 2002-401 1.710c 2006ths	0.34 0.50 0.78 1.14 166.712 Open int. 154023 42759 Wotes int 7.79 8.02 8.26 8.10 8.26 8.11 7.50 8.45 8.45 8.45 8.45 8.45 8.45 8.45	Jun Sap Dec Japan Norto (LIFFE)  Jun Sep LIFFE Ann Sep **	Open 110-04 109-19 109-03 109-03 109-03 109-03 119-57 118.50 Open 119.57 118.50 An also base An 1003 A	Latest 110-05 109-21 109-04 TERM JAM fits of 100* Close	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change Change  Change  J Open Intention  Change  Change  Change  Change  Change  Change  The Change  Change  The	High 110-13 109-27 109-09 109-27 109-09 119-54 118-50 cm fg. are 1 118-50 cm fg. are 1 118-50 33 169-3 34 169-3 168-3 169-3 16	Low 110-01 109-17 109-00 PUTURE Low 119.53 118.47 cor previous of 2.7 118.47 1.37 117 7.377 118 13.326 117 3.356 118 13.326 119 13.3	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190  Open Int. 0 0  S2 week High Low 173,5 1765, 1765, 1765, 1765, 1773, 1861, 1773, 1861, 1773, 1861, 1773, 1861, 1773, 1861, 1773, 1861, 1773, 1861, 1773, 1861, 1773, 1861, 1773, 1861, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 1881, 1874, 187
CASE THE SET 1995  CASE THE SET	1.77 0.81 0.16 b 19.87 0.7 0.00 3.12 0.16 5.12 S P 1. Modes 1. Prec York 6	1.5 1.5 1.5 0.3 0.3 0.3 0.3 7 Puts 24,6 N BUPND 1 Sett price 96.84 95.94 11 Red — 1 12.6 13.8 13.0 13.8 13.8 13.0 13.8 13.0 13.8 13.0 13.8 13.8 13.0 13.8	Prior F - Pres F - 1045   1058   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158	1.35 0.83 0.47 1.35 0.83 0.47 100.5 90.5 90.5 90.12 97.05 96.12 104 107 107 107 107 107 107 107 107	9.01 0.01 0.02 0.08 0.08 0.08 0.08 0.08 0.08 0.08	Juli 0.14 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28	0.34 0.50 0.78 1.14 166.712 166.712  Open int. 154023 42759  Motes int 7.79 8.02 8.10 8.26 8.36 8.41 7.50 8.45 8.46 8.41 8.46 8.46 8.46 8.46 8.46 8.46 8.46 8.46	US TREE	Open 110-04 109-19 109-03 109-03  MAL LONG Y100m 100  Open 118.57 118.50 118.50 118.50 118.51 118.51 118.52 118.52 118.53	Letiest 110-05 109-21 109-04 109-04 TERM JAA this of 100 Close	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change Change  Change  J Open Intention  Change  Change  Change  Change  Change  Change  The Change  Change  The	High 110-13 109-27 109-09 109-27 109-09 119-54 118-50 en fg. ere 1 118-50 en fg. ere 1 118-50 138-50	Low 110-01 109-17 109-00 PUTURE Low 119.53 118.47 cor previous of 2.7 118.47 1.37 117 7.377 118 13.326 117 3.356 118 13.326 119 13.3	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190  Open Int. 0 0  S2 week High Low 173,5 1765, 1891,1173,1 1851,1173,1 1851,1173,1 1851,1173,1 1851,1173,1 1851,1173,1 1851,1
Trike  Into 8  20  21  22  22  23  24  St. vol. total, Call  St. vol. total, Call  INCTRONAL C  UK GHLT  WOTHONAL C  WOTHONAL	1.77 0.81 0.16 b 19.87 0.7 0.00 3.12 0.16 5.12 S P 1. Modes 1. Prec York 6	1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	Prior F - Pres F - 1045   1058   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158   1058   1158	1.35 0.83 0.47 ious day's op  S (LIFFE)* D  Fligh 97.05 96.12  218½	0.01 0.02 0.02 0.08 0.02 0.08 0.08 0.08 0.08	Juli 0.14 0.28 0.28 1.00ths of 100 Est voi 1.	0.34 0.50 0.78 1.14 166.712 154023 42759  2076 8.10 8.26 8.10 8.46 8.11 7.50 8.45 8.46 8.46 8.41 8.41 8.42 8.42 8.42 8.42 8.42	US TRE Jun Sep Dec Japan Normol (LIFFE) Jun Sep * LIFFE Ann 800 9934 806 9934 806 9934 810 1053 798 1374 812 1063 813 1064 823 1064 823 1064 823 1064 823 1064 823 1064 823 1064 823 1064	Open 110-04 109-19 109-03 109-03 109-03 109-03 109-03 118.57 118.50 118.50 118.	Latest 110-05 109-21 109-04 10	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change Change  Change  J Open Intention  Change  Change  Change  Change  Change  Change  The Change  Change  The	High 110–13 109–27 109–09 119,54 118,50 cm tg. are 1 118,50 cm tg.	Low 110-01 109-17 109-00  PUTURE  Low 119.53 118.47  to previous ( 1	Est. vol. 263,809 51,803 1,970 1517 2783 tay.	331,957 76,143 8,190  Open Int. 0 0  173, 176, 176, 176, 176, 176, 176, 176, 176
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Critice  Price  120  121  122  123  124  125  125  126  127  128  128  129  120  120  120  120  120  120  120	1.77 0.81 0.16 b 19.87 7.00 3.12 S PT	1.5	Prior F  Change +0.14  -0.14  Prior F  1033 1033 1033 1113 1033 1113 1133	1.35 0.83 0.47 0.83 0.47  1.35 0.83 0.47  1.35 0.83 0.47  1.35 0.83 0.47  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83  1.35 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83	9.01 0.01 0.02 0.08 0.08 0.08 0.08 0.08 0.08 0.08	Juli 0.14 0.28 0.14 0.28 1.000ths of 100 0.1000ths of 100 0.137308	0.34 0.50 0.78 1.14 166.712 1540.23 42759  Notes is 7.29 8.22 8.24 8.45 8.41 7.50 8.46 8.47 8.22 8.49 8.22 8.24 8.22 8.24 8.22 8.24	US TRE Jun Sep Dec Japan Morrio (LIFFE) Jun Sep * LIFFE has 803 96% 806 97% 806 97% 810 105% 812 106% 815 90% 816 90% 817 17% 817 17% 818 106% 823 106% 837 17% 827 97% 827 97% 828 106% 838 1184% 837 1228	Open 110-04 109-19 109-03 109-03 109-03 109-03 109-03 109-03 109-03 118.50 118.	Latest 110-05 109-21 109-04 109-04  TERM JAA this of 100 Close - 100 d on APT. A d on APT.	Change +0-08 +0-02 +0-02 +0-02 +0-02  Change	High 110-13 109-27 109-09 119-27 109-09 119-54 118-60 118-	Low 110-01 109-17 109-00  PUTURE  Low 119.53 118.47 for previous of the previo	Est. vol. 263,809 51,803 1.970 1.970 1.517 2783 1.517 2783 1.517 1	331,957 76,143 8,190  Open Int. 0 0  S2 week High Low 172,5 165,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 189,6 1736; 1736 1199,6 17
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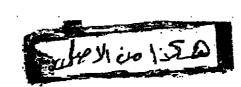
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General Miles 0 13 1000	235	245	J <sub>2</sub>	8.74	Inter Amer Dev 714 03 Italy 312 01 Italy 5 04 Japan Dev Bit 5 99 Japan Dev Bit 812 01	20000 20000	112	104 1124	ւլը Մե	2.69 3.36	Credit Lyonnais Credit Lyonnais	03098_	300 1250	98.22 100.01		-	5000 7861
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INST-AFFET DRV 712 (IS	T02%	103	44	7.07	240-0400	3000	176 <sup>3</sup> 8	1167	걐	212	Fed Not More	.). An	4200	100.00 99.59	100.0 99.6	9 5	1977
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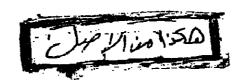
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### CURRENCIES AND

# Dollar ambles towards fresh high for 1996

### By Philip Gawith

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The dollar yesterday reached its highest level against the D-Mark in 1996, but the quiet nature of the day's trading suggested it was more due to technical factors than any fresh evidence which altered the trading outlook.

The US currency reached an intra-day high of DM1.5475 against the D-Mark before slip-ping back to finish at DM1.5405, from DM1.5387 on Wednesday. Against the yen it finished at Y106.775, from Y106.95.

It was mostly a day of fairly range-bound trading. Although there were some news developments, such as the breakdown of public sector wage talks in Germany, these did not provide any clear trading direc-

There was little movement on rates in Europe, where the central banks in France, Spain and Sweden left their rates on hold at their regular meetings.

The Italian lira finished unchanged at L1,012 against the D-Mark following a minor disagreement between the cen-tral bank governor and finance minister over whether or not the currency was overvalued. Sterling continued its resilient showing in the face of the beef crisis, closing firmer against the dollar, at \$1.5126, from \$1.5102, and the D-Mark, at DM2.3301, from DM2.3236.

Traders said that the dollar had been driven higher by interbank traders, with little evidence of follow-through buying from customers.
One trader said that the dol-

lar is "still well-wanted, but the professional market is long and it has not moved enough to attract the next set of play-

**以**72 1.5135 1.5127 1.5113 1.5064

An example of this category would be US fund managers, who have not hedged their off-shore purchases for years on the grounds that the dollar has tended always to weaken.

European corporates, on the other hand, he said, were habitual sellers of dollars and could be relied on to sell into any rally. Two possible catalysis for further dollar strength would

be uncertainty surrounding the Russian election, which tends to favour the dollar and harm the D-Mark, or rising US interest rates. A mix of tighter monetary policy in the US com-pared to Germany, coupled with the US having a relatively easier fiscal policy, ought to favour the dollar.

Indeed, the dollar did rally briefly on news that the Russian deputy justice minister had been assassinated. Mr Malcolm Barr, economist at Chase in London, said it was

difficult for the market to

ast the D-Mark (DM) per \$1

decide the relevance of an issue like the wage talks. "If labour unrest is a reflection of the difficulties the German government is having in get-ting its fiscal house in order, that may not be a good reason to sell the D-Mark."

He said: "In the absence of a weak D-Mark, it is difficult to see the market getting excited over anything."

added itself to the list of indicators showing greater EMU over three per cent early in the year - a sign of greater pessimism about EMU – the discount between the market and theoretical value of the Ecu has shrunk to about 1.2 per cent. One explanation for this trend lies in the belief that the Euro will be a "hard" cur-

But given that Ecu's will be converted 1:1 for Euros, buying Ecu's provides a free option on a harder currency. This reasoning would suggest that the Ecu should trade at a premium to its theoretical value.

rency, with fewer constituents

than the current Eco.

■ The latest IDEA survey found respondents slightly more optimistic about the outlook for the dollar, with median two week and two month forecasts rising to DM1.55 and DM1.5625 from

In terms of positioning, 86 per cent of respondents believe that investors are either over or very over-weight dollars - a factor which may inhibit any further upward rally.

On Starling, the Labour Par-ty's view towards EMU is tive than the government's, despite shadow chancellor Gordon Brown having stated that the time is not right for ster-ling to join the ERM. "This is seen as sterling posi-

tive as it would eradicate a large proportion of the risk premium that is associated with sterling assets." For the third successive survey, buying sterling, against the D-Mark, was the most favoured trade.

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Casch Ro	41,7972 - 41,8345	27,6400 - 27,6500
Heagary	226,225 - 226,496	149.500 - 149.700
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Kerest.	0.4537 - 0.4547	0.3000 - 0.3005
Poland	4.0848 - 4.0715	2,6880 - 2,6910
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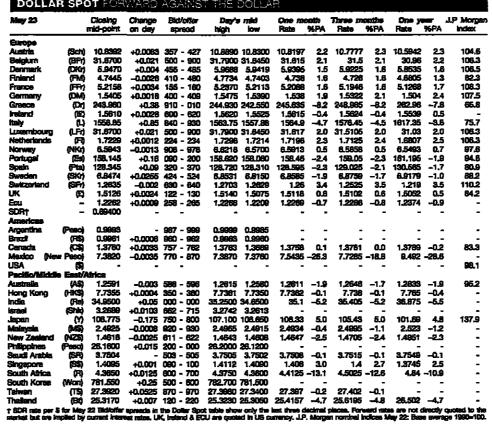
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**FUTURES AND OPTIONS TRADING** 

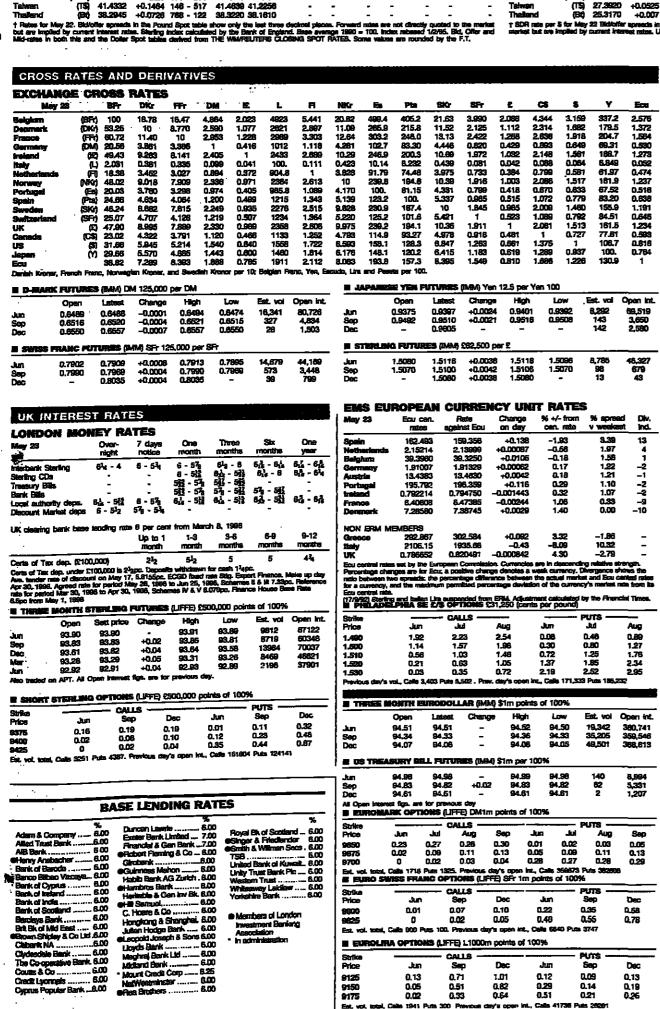
Clearing and Execution Service 24 hrs.
Contact: Dancan Dunn

TEL: 0171 629 1133 FAX: 0171 496 0022

May 23		Closing	Change	Bid/offer	Day's	Mid	One m	onth	Three m	ontha	One v		Bank
		mid-point	on day	spread	high	low	Pate	%PA	Plate	%PA	Rate	%PA	Eng. Inc
Ешторе													
Austrie	(Sich)	16.3954	+0.0391	857 - 050	16.4269	16,3479	16.3641	2.3	18.2891	2.8	_		10
Belgium	(BFr)		+0.1093	611 - 470		47.7920	47.7991	2.6	47.5891	2.6	48.5691	28	
Denmark	(DKr)		+0.0206	906 - 001	9,0147	8.9683	8.9801	2.1	8.9473	2.1	8.804		
Finland	(FM)		+0.0077	693 - 837	7.2090	7.1540	7.1721	0.7	7.184	0.7			. 8
France	(FFr)		+0.018	869 - 918	7.9008	7.5741	7,8753	2.1	7.8474	21	7.7145	2.2	10
Germeny ·	(DM)		+0.0065	288 - 314	2.3363	2.3225	2.3251	2.5	2.3147	2.6	2,2643	2.8	10
Greece	(Dr)	369.014		841 - 187	389,594	366.057	-	-		-		-	6
ireland	(15)		-0.0002	681 - 699	0.9725	0.9879	0.9682	1.0	0.9689	0.9	0.9601	0.9	9
naly	(L)	2357.92	+5.11	681 - 922	2361.64	2350.79	2386.17	-42	2381.27	-4.0	2433.97	-32	7
Luxambourg	(LFr)	47.9041	+0.1093	611 - 470	47_9820	47.7920	47.7991	2.6	47.5891	2.6	48.8891	2.6	10
Natherlands	(FI)		+0.008	048 - 075	2.6123	2.5985	2.5998	2.9	2.5871	2.9	2.5279	3.0	10
Norway :	(MKI)	9,9748	+0.0143	<b>666 - 82</b> 5	9,9975	9.8325	9.9656	1.1	9.9465	1.1	9.8508	1.2	9
Portugal	(Es)	239.210	+0.629	064 - 357	239.764	238.524	239.635	-2.1	240.54	-22	•	-	9
Spelin	(Pta)		+0.451	046 - 224	194.549	193,646	194.445	-1.9	194.94	-1.7	196,595	-1.3	8
Sweden -	(SKr)	10,3574	+0.0553	471 - 677	10.3678	10.2872	10.3588	-0.1	10.3803	-0.1	10.3625	0.0	8
Switzerland	(SFr)	1.9112	+0.0001	099 - 124	1,9169	1.9097	1,905	3.9	1.8922	4.0	1.8345	4.0	11
<b>K</b>	(2)	-	-	-	-	-	-	-	-	-	-	-	8
CU	_	1.2336	+0.001	329 - 343	1.2363	1,2325	1.2323	1.3	1.2293	1.4	1.216	1.4	
3DR†	-	1.049800	-	-	-	-		-	-	-	-	-	
<b>Umerices</b>													
ergentine.	(Peso)	1.5115	+0.0024	102 - 128	1.5138	1,5073	-	-		-	-	-	
irazil	(PS)	1.5068	+0.0035	062 - 073	1.5078	1.5000	-	-	-	-	-	-	
areda	(CS)	2.0613	+0.0084	803 - 822	2.0824	2.0854	2,0806	0.4	2.077	0.8	2.0689	0.6	8
feedco (Ne	v Peso)	11.1660	+0.0127	555 - 765	11.1774	11.1329	-	-	-	-	-	-	
<i>I</i> SA	(5)	1.5126	+0.0024	122 - 130	1.5140	1.5075	1.5118	0.6	1.5102	0.6	1.5052	0.5	9
actic/Midd	e East/	Africa											
ustralia.	. (AS)	1.9047	-0.0015	036 - 058	1,9099	1,8965	1.9073	-1.6	1.9123	-1.6	1.9378	-1.7	9
tong Kong	(1-803)	11.7008	+0.0197		11,7108	77.6610	11.6927	0.8	11.6811	0.7	11.6613	0.3	_
ndia.	(Red	52,8655	+0.1611	733 - 578	53,2590	52,4870	-		-				
srael	(Shlu	4.9445	+0.0236	391 - 499	4.9499	4.9190	-	-		-	-	-	
lecen	, W	161.508	-0.003	427 - 588	161,590	180.940	160,783	5.4	159.293	5.5	152,678	5.3	13
Anizyela	n Assa	3,7702	+0.0040	684 - 719	3,7729	3.7578							
lew Zealand	(NZS)	2.2109	-0.0004	095 - 123	2.2126	2.2074	2.2159	-2.7	2 2254	-2.6	2 2592	-22	10
hilippines	(Paso)	39.5897	+0.0888	967 - 406	39.6415				<u> </u>				
audi Arabia	(SR)	5.6729	+0.0093	712 - 745	5.6781	5.6539	-		-	-	_	_	
Ingepore	(55)	2.1320	+0.0049	307 - 333	2.1335	2.1253	٠	٠.	٠.	_	-	-	
outh Africa	(FO	6.6025		932 - 118		6.5779	_	-	_	-		-	
outh Korea	(Wan)	1182.17		178 - 256	1183.19		_	_	-	-	_	_	
ehwen	(13)	41,4332	+0.1464	146 - 517	41,4839					_	_	_	
hallend	(20	38.2945		768 - 122	38.3220		_	-	_	_	_	_	



MANEY			ATES					
	RATES							_
May 23	Over nigh		Three mths	Ste	One	Lomb. Inter.	Dis. nate	Repo rate
Belgkm	3.5		3%	314	3 <u>8</u>	7.00	2.50	
week ago France	314 394	314	314	314	34	7.00	2.50	5.60
week ago	32	35	31 <u>1</u> 3 <u>4</u>	3 <u>9</u>	4	3.70 3.70	Ξ	5.60
Germany week ago	3¥ 3¥		3 <u>4</u> 3%	3 <u>2</u> 34	34 34	4.50 4.50	2.50 2.50	
Ireland	54	54	514	54	5%	-		6.25 6.25
week ago italy	5 <u>1</u> 9 <u>1</u>		5% 8%	5 <u>4</u> 8%	5% 8%	Ξ	8.00	9.25
week ago Netherlands	9 <u>4</u> 28		82 2%	88 2%	8期 2番	Ξ	9.00	9.25 3.30
wask ago	2%	2%	2%	2%	2%		3.00	9.30
Switzerland week ago	24 28		2 <u>4</u> 24	2년 2년	2 <u>3</u> 24	5.00 5.00	1.50 1.50	=
US	5%	5%	51/4	52	574	_	5.00 5.00	-
week ago Japan	5 <u>4</u>		5½ %	5 <u>4</u>	5度 登	_	0.50	Ξ
week ago		3	- %	*	1_	_	0.50	
SE S LIBOR F		- 51	514	51	5%	_	_	_
week ago	-	- 5 <u>9</u>	5#	5	5 <b>%</b>	-	-	-
US Dollar CE week ago	× -	5.01 5.01	5.04 5.11	5.19 5.24	5.51 5.56	=	_	-
ECU Linked	De -	476	44	48	4%	_	-	-
week ago SDR Linked i	_ Da -	4% 3 <u>8</u>	4 <u>8</u> 38	4 <u>4</u> 313	4 <u>11</u> 3%	-	Ξ	_
week ago	-	34	34	3	3%	-	-	-
S LIBOR Interter at 11am each	nik fising rates working day.	are offered The buries	rates for 8 are: Bank	Mûm qual es Trust,	hed to the m Benk of T	eriust by 1 'oloyo, Be	four reli Eclaya I	mance banks and National
Westmireter. Mici rates are al	nown for the	domegaic M	oney Rates	, uss ca	o, EQU & S	BDR Link	ed Dep	cets (De).
EURO CI	JRREN	Y INT	ERES					
May 23	Short term	7 day		One onth	Three months	Sh	-	One
Balaian Franc	33g - 31			- 3/2	32 - 32	3 <del>11</del> -		3 <u>13</u> - 3 <u>.5</u>
Denish Krone	414 - 4	311-	8行 8沿	- 313	3월 - 3월	4 <sub>26</sub> -		4/6 - 4
D-Mark Dutch Guilder	3 <sup>3</sup> 1 - 3 <sup>1</sup> 2 <sup>3</sup> 1 - 2 <sup>5</sup>	: 3.2 - :	3. 3.1 3.0	- 3 <u>1</u> - 213	316 - 316 213 - 218	313 - 213 -	統	3½ - 3¼ 283 - 213
French Franc	3년 - 3년	1 37,-:	34 34, 34,	- 34	313 - 311	34		46 - 3년 46 - 3년
Portuguese Est Spanish Pesets			洛 洛	- 72	73 - 74	7 <u>2.</u> - 7 <u>2.</u> -		74 - 74 74 - 74
Sterling	6, - 6	6-5	11 6b	- 7& - 51	7 <sup>1</sup> 2 - 7 <sup>3</sup> 3 6 <sup>1</sup> 6 - 6	- 58	63	6 <u>13</u> - 6 <u>13</u>
Swiss Franc Carl. Dollar	2 <sup>1</sup> 2 - 2 <sup>3</sup> 4 <sup>7</sup> 6 - 4 <sup>2</sup>	276 -	23	- 2 <sup>1</sup> 4 - 4 <sup>2</sup> 6	2층 - 2층 4분 - 4층	24 - 41 -	24	212 - 213 513 - 513
US Dotter	54 - 67	5,	5& 5½	- 51	512 - 516	55g -	5,4	5 <b>%</b> - 5 <u>14</u>
italian Lira Yen	75 - 37 273 - 373	94 - 6	34g 92g ⊔ 7	- 816 - 33	64 - 64 5 - 12	6월 - 월 -		87 - 84 11 - 13
Asian SSing	212 - 23	2, -	21	214	2, 2,	2,6		212 - 21
Short term rates	ere call for t	he US Doll: US FRITTIES	r and Yen HER MAT	, others: TE) Porte	two days'n Interhenic	otice. offered	rate Æ	Fr 5ml
			Zhange	High	Low		, vol	Open Int.
			+0.02	95.04	98.02		095	50,056
		36.DS						
			+0.03	96.08	96.04	7,	589	53,327
			+0.03	96.08 95.95	96.04 95.92	7,	589 735	
-	95.93 9	95.94	+0.08	95.95	95.92	7, 2,	589 735	53,327
M THREE MA	95.93 9 Delth EUR	15.94 <b>DMARK F</b>	+0.08 WTUNES	95.95 (LIFFE)	95.92 DM1m p	7, 2, oints of	589 735 100%	63,327 30,417
M THREE M	95.93 9 DelTH EUR Open Se	DELARIK F	+0.08	95.95	95.92	7, 2, clints of Est	589 735 100%	53,327
M THREE M	95.93 9 DelTH <b>SUR</b> Open Se 96.74 9	DELARIK P	+0.08 ***********************************	95.95 (LIFFE) High	95.92 DM1m p Low	7, 2, cints of Est	589 735 100% , voi	53,327 30,417 Open int. 173739 243042
Jun Sep	95.93 9 DelTH SUR: Open Se 96.74 9 96.78 9 96.61 9	95.94 DMARK F II price ( 6.72	+0.08 ***********************************	95.95 (LIFFE) High 98.74	95.92 DM1m p Low 98.72	7, 2, clints of Est. 15 21 20	589 735 100% . voi 883	53,327 30,417 Open int. 173739
Jun Sep Dec	95.93 9 DelTH SUR: Open Se 96.74 9 96.78 9 96.61 9 96.32 9	05.94 Disarrice C 6.72 6.75 6.58 6.29	+0.08 ***********************************	95.95 (LIFFE) High 96.74 96.78 96.62 96.34	95.92 DM1m p Low 98.72 98.75 98.57 98.29	7, 2, clints of Est 15 21 20 17	589 735 100% . voi 883 186 805 583	53,327 30,417 Open int. 173739 243042 207052
Jun Sep Dec Mar III THREE MA	95.93 9 Delth Start Open Se 96.74 9 96.78 9 96.32 9 Delth Start	05.94 05.94 Fig. 10 Price (10 8.72 6.75 6.58 6.29 01.07.4 Fig. 19 Price (10 10 10 10 10 10 10 10 10 10 10 10 10 1	+0.08 ***********************************	95.95 (LIFFE) High 96.74 96.78 96.62 96.34	95.92 DM1m p Low 98.72 98.75 98.57 98.29	oints of Est 15 21 20 17	100% . voi 883 186 805 583 100%	53,327 30,417 Open int. 173739 243042 207052
Jun Sep Dec Mar III THREE MA	95.83 9  DETH SUR: Open Se 96.74 9 96.78 9 96.81 9 96.32 9  DETH SUR: Open Se 91.39 9	05.94 05.94 1 price ( 6.72 6.75 6.58 6.29 01.07.4 Fu tt price ( 1.26	+0.03 Purturkes Pange -0.01 TURKES ( Targe	95.95 High 98.74 98.78 96.82 96.34 LIFFE) High 91.39	95.92 Low 96.72 96.75 96.57 96.29 L1000m po	oints of Est 15 20 17 cints of Est 12	589 735 100% . voi 583 186 605 583 100% . voi	53,327 30,417 Open int. 173739 243042 207052 160507 Open int. 54404
Jun Sep	95.93 1  Delt'H SUR: Open Se 96.74 9 96.78 9 96.32 9 96.32 9 90.31 MARS Open Se 91.39 9 92.01 9	05.94 05.84 Fig. 10.95 05.72 05.75 05.58 05.96 05.97 05.97 05.94	+0.03 Parige -0.01 - - TURES (	95.95 High 96.74 96.78 96.82 96.34 LIFFE) High 91.39 92.01	95.92 Low 96.72 96.75 96.57 96.29 L1000m pc	7.2 2.3 2.5 2.5 2.1 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0	589 735 100% . voi 883 186 805 583 100% . voi	53,327 30,417 Open int. 173739 243042 207052 180507
Jun Sep Dec Mer Sep	95.93 1  Delth Start Open Se 96.74 9 96.78 9 96.51 9 96.32 9 00111 SUBB Open Se 91.39 9 92.15 9 92.15 9	05.94  05.878 F	+0.03  WITURES  WEINGE  -0.01	95.95 High 96.74 96.78 96.82 96.34 LIFFE) High 91.39 92.01 92.19 92.18	95.92 DMIm p Low 98.72 98.75 98.57 98.29 L1000m pp Low 91.26 91.26 92.11	7.2 2.3 coints of Est. 15 20 17 coints of Est. 12 24 24 24 22	100% . voi 883 186 805 583 100% . voi 089 118 328	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40457 28585 10549
Jun Sep Dec Mer HTMREE MA	Open Se 96.74 9 96.74 9 96.61 9 96.32 9 Open Se 91.39 9 92.01 8 92.15 9 92.15 9	DMARK   10 000 ( 6.75 6.75 6.58 6.29 01.84 FU 11.87 2.13 2.13 0.5 56555   0.5	+0.03 unrumes range -0.01 - TURES ( hange -0.09 -0.02 - FRANC I	95.95 High 96.74 96.72 96.82 96.34 LIFFE) High 91.39 92.01 92.19 92.18	85.92 Low 96.72 96.75 96.57 96.29 L1000m pu Low 91.25 91.26 92.11 92.14	7., 2., 2., 2., 2., 2., 2., 2., 2., 2., 2	100% . voi 983 186 505 583 100% . voi 089 (18 328 968	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40467 28585 10549 of 100%
Jun Sep Dec Mer Sep Dec Mer Mr THREE MA	95.93 1  Open Se 66.74 9 96.78 9 96.78 9 96.11 9 96.12 9 96.11 9 96.12 9 97.19 9 97.19 9 97.19 9 97.19 9 97.19 9 97.19 9 97.10	DMARK P n price ( 6.75 6.78 6.58 6.29 DLRA FU tt price ( 1.26 1.26 2.13 2.13 2.13 2.13	+0.03 unrusses trange -0.01 - trange -0.09 -0.09 -0.02 trange	95.95 High 96.74 96.78 96.62 96.34 LIFFE) High 91.39 92.01 92.19 92.18 High	95.92  Low 96.72 96.75 96.57 96.29 L1000m pd  Low 91.25 91.96 92.11 92.14 95.(UFFE)	clints of Est. 15 21 20 clints of Est. 12 20 clints of Est. 22 SFrim ;	588 735 . vol 883 186 805 583 100% . vol 089 118 228 268 268	53,327 30,417 Open Int. 173739 243042 207052 160507 Open Int. 54404 40457 28565 10548 of 100% Open Int.
Jun Sep Dec Mer W THREE MA Sep Dec Mer Mr THREE MA Sep Dec Mer Mr THREE MA Sep Dec Mer	95.93 1  Delth Euro Open Se 96.74 9 96.74 9 96.75 9 96.32 9  Delth Euro Open Se 91.39 9 92.01 8 92.15 9 921.15 9 921.16 9 921.79 9 97.77 9 977.74 9	55.94  DMARK F n price (6.75 6.76 6.58 6.29  DURA FU tt price (1.26 1.87 2.13 2.13 2.13 2.13 2.17.79	+0.03 unrumes range -0.01 - TURES ( hange -0.09 -0.02 - FRANC I	95.95 High 96.74 96.78 96.82 96.34 LIFFE? High 91.39 92.19 92.18 FUTURE High 97.84	85.92 Low 96.72 96.75 96.57 96.29 L1000m pu Low 91.25 91.26 92.11 92.14	clinits of Est 15 21 20 17 bints of Est 12 84 45 22 SFrim (	100% . voi 983 186 505 583 100% . voi 089 (18 328 968	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40467 28585 10549 of 100%
Jun Sep Jec	95.93 1  Contrix Support  Copen Se 96.74 9 96.78 9 96.51 9 96.22 9 96.22 9 96.21 Support  Copen Se 92.16 9 92.16 9 92.17 Support  Copen Se 977.79 9 977.74 9 977.75 9	55.94  DMARK F 11 price (6.72 6.72 6.75 6.58 6.28  DLEA FU 1.28 1.87 2.13 2.13 2.13 2.13 2.7.79	+0.03  **range -0.01	95.95 High 96.74 96.78 96.82 96.84 UFFE) High 92.19 92.19 92.18 FUTURS 97.84 97.78	85.92 DM/Im p Low 98.72 98.75 98.57 98.57 98.59 1.000m pu Low 91.26 91.86 92.11 92.14 185 (LIFFE) Low 97.75 97.78	22 SFrim :	588 735 100% , vol. 883 186 805 583 100% , vol. 089 118 128 568 500ms (	53,327 30,417 Open Int. 173739 243042 207052 160507 Open Int. 54404 40457 28595 10549 of 100% Open Int. 21066 31806 11307
Jun Sep Dec Mer Britisher Mer Sep Dec Mer Britisher Mer Sep Dec Mer Britisher Mer Britisher Mer Britisher Mer Mer Mer Mer Mer Mer Mer Mer Mer M	95.93 1  Delth Sure Open Sa 96.74 9 96.61 9 96.61 9 96.61 9 96.26 9 96.26 9 96.27 9 96.20 9 97.74 9 97.74 9 97.75 9 97.72 9 97.75 9 97.72 9	DMARK F n price ( 6.75 6.75 6.58 6.29 OLENA FS t1.26 11.26 11.26 11.26 11.26 11.27 2.13 0 SMISS I tt price ( 7.79 7.72	+0.08  **untunce: **tenge	95.95 High 96.74 96.76 96.82 96.34 LIFFE)* High 92.19 92.18 FUTURE High 97.84 97.78 97.29	85.92  DM/Im p  Low 96.72 96.75 96.57 96.29 L1000m p  L1000m p  1.25 91.96 92.11 92.11 92.11 92.11 92.11 92.11 92.11 92.11 92.13 97.69 97.69 97.69 97.69	7, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2,	588 735 100% - voi 883 186 583 100% - voi 883 100% - voi 828 100% - voi 800% - voi 8000 - voi 800% - voi 800 - voi 800% - voi 800% - voi 800% - voi 800 800 800 800	53,327 30,417 Open int. 173739 243942 207052 180507 Open int. 54404 40457 28565 10549 of 100% Copen int. 21066 31806
Jun Sep Dec Mer III THREE IN	95.93 1  Delth Sur: Open Sa 96.74 9 96.51 9 96.51 9 96.52 9 96.52 9 96.52 9 96.52 9 96.52 9 96.78 9 92.01 9 92.01 9 92.18 9 92.17 9 97.74 9 97.74 9 97.79 9 97.79 9	DMARK F n price ( 6.75 6.75 6.58 6.29 9t Price ( 1.26 1.87 2.13 9 SMRSS i tt price ( 7.79 7.75 7.75 7.75 7.75	+0.03 ***********************************	95.95 High 96.74 96.76 96.82 96.34 LIFFE)* High 91.39 92.18 FUTURE High 97.84 97.76 97.87 97.87	95.92 - DM/Im p - Low - 96.75 - 96.75 - 96.57 - 96.57 - 96.57 - 96.29 - L1000m pc - L1000m pc - 1.86 - 92.11 - 92.14 - 95.15 - 1.00 - 97.68 - 97.68 - 97.68 - 97.68 - 97.68 - 97.69 - 97.69 - 97.69 - 97.60 -	7, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2,	588 735 100% . voi 883 186 505 583 100% . voi 188 228 . voi 188 228 . voi 188 228 100% . voi 188 228 100%	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40457 28595 10549 of 100% Open int. 21066 31806 11307 6010
Jun Sep Dec Mer Mer Sep Dec Mer Mer Mer Sep Dec Mer	Section   Sect	DMARK F n price ( 6.75 6.75 6.58 6.29 9t Price ( 1.26 1.87 2.13 9 SMRSS i tt price ( 7.79 7.75 7.75 7.75 7.75	+0.08  **untunce: **tenge	95.95 High 96.74 96.76 96.82 96.34 LIFFE)* High 92.19 92.18 FUTURE High 97.84 97.78 97.29	95.92 - DM/Im p - Low - 96.72 - 96.75 - 96.29 - 1000m p - 1.25 - 91.25 - 91.26	2.1 clints of Est. 21 20 20 20 20 20 20 20 20 20 20 20 20 20	588 735 100% , vol 883 883 883 883 100% , vol 983 128 988 998 100 100 100 100 100 100 100 100 100 10	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40457 28595 10549 of 100% Open int. 21056 31806 11307 6010
Jun Sep	95.93 1  Delth Sup: Open Se 96.74 9 96.67 9 96.61 9 96.62 8 96.62 8 96.62 8 96.62 8 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96	DMARK F n price ( 6.75 6.75 6.58 6.58 00 RA FU 11.26 11.87 2.13 2.13 2.13 2.13 2.13 2.13 2.13 2.13	+0.08  **untumes* -0.01	95.95 High 96.74 96.82 96.82 96.84 UFFE) High 92.19 92.19 92.19 92.19 97.84 97.87 97.87 97.87 97.89 97.87 99.18	85.92 DM/Im p Low 98.72 98.75 98.57 98.57 98.29 L1000m pp L1000m pp L000 97.48 97.75 97.69 97.48 97.23 100m point Low 99.88	7,2,2,2,3,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1	588 735 100% - vol 863 186 805 583 100% - vol 989 118 128 128 128 138 148 148 158 169 169 169 169 169 169 169 169 169 169	53,327 30,417 Open Int. 173739 243042 207052 160507 Open Int. 54404 40457 28595 10549 of 100% Open Int. 21066 31806 11307 8010
Jun Sep Dec Mer Mr THREE MA Sep Dec Mer Mer Mr THREE MA Sep Dec Mer	95.93 1  Defin Support  Open Sa 96.74 9 96.74 9 96.74 9 96.51 9 96.22 8 96.51 9 96.22 8 96.20 9 97.74 9 97.74 9 977.74 9 977.74 9 977.74 9 977.75 9 977.79 9	DMARK F  10 price (  6.75  6.75  6.58  6.29  0LRA FS  1.87  2.13  0 SMISS I  t price (  7.79  7.72  7.79  7.79  7.89  9.88	+0.08  **Earge	95.95 High 96.74 96.74 96.82 96.93 96.62 96.93 High 97.19 92.19 93.29 High 99.37 99.37 99.37 99.37	85.92 Low 96.72 96.75 96.85 96.87 96.29 L1000m pc L1000 97.25 97.68 97.69 97.69 97.69 97.43 100m point Low 98.86 99.18	Fig. 12: 2, 2 in the second se	588 735 100% , voi 883 186 605 583 100% 118 228 228 228 228 351 500 00 00 00 00 00 00 00 00 00 00 00 00	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40457 28565 10549 of 100% Copen int. 21066 31806 11307 6010
Jun Sep Dec Mer III THREE IN Sep Dec	95.93 1  DEITH SUR: Open Sa 96.74 9 96.51 9 96.51 9 96.52 9 96.51 9 96.22 9 96.51 9 96.22 9 96.78 9 96.78 9 97.74 9 97.74 9 97.74 9 97.74 9 97.75 9 97.79 9 97.74 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.78 9 97.79 9 97.78 9 97.79 9 97	DMARK F  II price ( 6.75 6.75 6.58 6.29 6.82 6.72 6.58 6.29 6.72 6.72 6.72 6.72 6.72 6.72 6.72 6.72	+0.03  **Interest (**	95.95 High 96.74 96.78 96.62 96.34 LIFFE) High 92.19 92.19 92.19 92.18 97.57 97.29 LIFFE) High 97.84 97.77 97.29 High 99.37 99.18 98.91 Eculim	95.92 - DM/Im p - Low - 96.75 - 96.75 - 96.57 - 96.29 - L1000m p - 1.26 - 91.86 - 92.11 - 82.14 - 85 (UFFE) - Low - 97.68 - 97.48 - 97.48 - 97.89 - 97.89 - 98.89 - 98.89 - 98.89 - 90.86	Fig. 12: 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2,	588 100% - voi 883 188 805 558 100% - voi 989 118 228 368 000mts. 4 100 99 118 122 133 140 140 140 150 160 160 160 160 160 160 160 160 160 16	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40457 28595 10548 of 100% Open int. 21056 31806 11307 6010 Open int. ma. na.
Jun Sep Dec Mer Jun Sep Dec Jun Sep De	Section   Sect	55.94  Distance F	+0.03  **Interes* ( -0.01	95.95 High 96.74 96.74 96.82 96.94 UFFE) High 97.91 99.19 92.19 92.19 92.19 92.19 92.19 92.19 92.19 92.19 92.19 92.19 92.19 93.19 94.91 High 97.84 97.57 97.29 High 99.37 99.37 99.37 99.37	85.92 Low 96.72 96.75 96.85 96.85 96.95 L1000m pc 1.96 91.25 91.96 92.11	Fig. 12: 2.2 Service of 100 Service	588 100% voi 883 186 605 588 100% voi 188 100 100 100 100 100 100 100 100 100	53,327 30,417 Open int. 173739 243942 207052 160507 Open int. 54404 40457 28565 10548 of 100% Open int. 21056 31806 11307 6010 Open int. na. na.
Jun Sep Dec Mer III THREE MA	95.93 1  Delth Euro Open Se 96.74 9 96.67 9 96.61 9 96.62 8 96.62 8 96.62 8 96.62 8 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96.61 9 96.62 9 96.62 9 96.62 9 96.62 9 96.62 9 96.62 9 96.62 9 96.63 9 96.63 9 96.63 9 96.63 9 96.63 9 96.65 9 96.65 9 96.65 9	55.94  DMARK F  10 price ( 6.72 6.72 6.73 6.58 6.28  DLRA F  11 28 11.87 12.13 2.13 2.13 2.13 2.13 2.13 2.13 2.1	+0.08  **unge -0.01	95.95 High 96.74 96.82 96.84 JIFFE) High 92.19 92.19 92.19 92.19 97.84 97.87 97.89 JFFE) Y High 99.98 98.91 High 98.91 High 95.86 95.76	95.92 DM/Im p Low 98.72 98.75 98.57 98.59 98.57 98.29 L1000m pp L1000m pp L000 97.75 97.75 97.68 97.43 100m point Low 99.88 98.89 90.18 98.89 90.18 98.89 90.18 98.89	7,2 2,2 5st 15t 15t 211 202 177 202 17	588 735 100% vol 863 186 583 100% vol 863 186 583 100% vol 863 186 583 100% vol 865 585 585 585 585 585 585 585 585 585	53,327 30,417 Open int. 173739 243942 207052 160507 Open int. 54404 40457 28595 10549 of 100% Open int. 21066 31806 11307 6010 Open int. na. na. na.
Jun Sep Dec Mer Mr THREE MA Sep Dec Mer Mer Mr THREE MA Sep Dec Mer	95.93 1  Open Se 96.74 9 96.74 9 96.74 9 96.78 9 96.78 9 96.32 9 96.32 9 96.32 9 97.71 MURR Open Se 91.39 9 92.01 9 92.15 9 97.74 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.77 9 97.78 9 97.78 9 97.78 9 97.78 9 97.79 9 97.70 9 97	55.94  DMARK F  n price ( 6.75 6.76 6.78 6.78 6.78 6.29  DLEA FU  tt price ( 1.26 1.37 2.13 2.13 2.13 2.13 2.13 2.13 2.13 2.13	+0.03  **INTURNES** -0.01	95.95 High 96.74 96.78 96.82 96.82 96.82 91.39 92.19 92.19 92.18 FUTURE High 97.84 97.57 97.84 97.57 97.84 97.57 97.84 97.57 97.84 97.57 97.84 97.57 97.84 97.57 97.84 97.57 97.84 97.57 97.85	85.92 DM/Im p Low 98.72 98.75 98.57 98.57 98.59 L1000m pi Low 97.75 97.86 97.14 97.75 97.88 97.48 97.43 100m point Low 98.86 99.18 99.86 90.18 00ints of 1 Low 95.64	7,   2,   2,   2,   3,   4,   4,   4,   4,   4,   4,   4	588 100% . vol . v	53,327 30,417 Open int. 173739 243042 207052 180507 Open int. 54404 40457 28565 10549 of 100% Open int. 21066 31806 11307 6010 Open int. na. na.

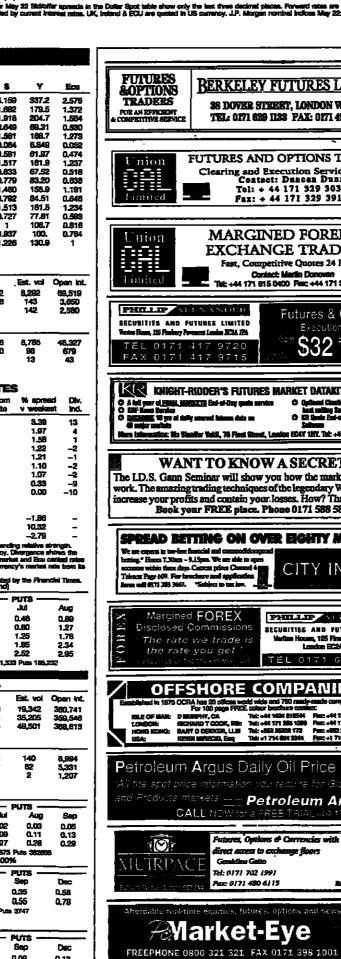


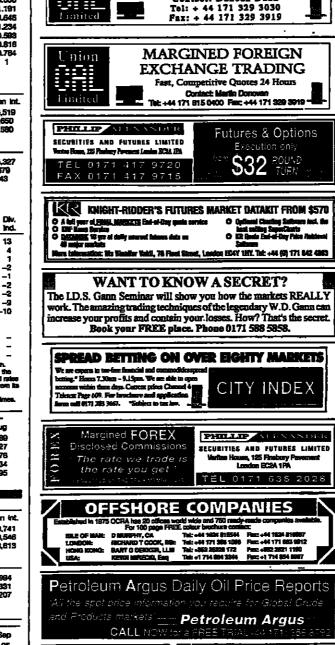
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as trustee hereby offers holders of RZB Participation Certificates to re-purchase their Participation Certificates with a nominal value of ATS100. - each at a fixed price of ATS 450. - in accordance with the following terms and

1. RZB Participation Certificates ("PCs")

Raiffeisen Vermögensanteile, Issue A, Security Code

Raiffeisen Vermögensantelle, Issue B, Security Code

No. 67858 Personal Prerequisites:

This re-purchase offer shall be valid only for holders of PCs holding a maximum of 1,000 PCs each and who accept this re-purchase offer (see Clause 4./ hereof) in accordance with its terms within the time limit stated in Clause 3./ hereof,

Time Limit for Acceptance: This re-purchase offer shall be valid from May 28, 1996 up to and including June 25, 1996.

Acceptance:

Acceptance of this re-purchase may be declared within the above time limit during normal businss hours at the tollowing agency offices: a) Raiffelsen Zentralbank Österreich AG, 1030 Vienna,

Am Stadtpark 9, and

b) any Austrian Raiffeisen-Landesbank and Raiffeisen-

c) the international paying agents in respect of the PCs, ie: Citibank N.A., London

Citibank N.A., Brussel

Citicorp Investment Bank (Luxembourg) S.A., Luxembourg Credit Suisse, Zurich

DG Bank Deutsche Genossenschaftsbank,

Acceptance of this re-purchase offer shall be declared by placing an order with any of the above agency offices to

sell the respective PCs off-floor at a price of ATS 450. - any such tracting order shall be marked with the wording "Acceptance Re-purchase Offer".

The Board of Management of RZB calls attention to the fact that in the event of this re-purchase offer being accepted by a substantial number of investors, the prerequisites for listing the Participation Certificates on the Vienna Stock Exchange may no longer be fulfilled.

Vienna, May 1996

RAIFFEISEN ZENTRALBANK ÖSTERREICH AKTIENGESELLSCHAFT Board of Management



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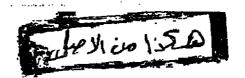
> further Information, please contact: Jeremy Nelson Tel: 0171-873-3447 Fax: 0171-873-3062

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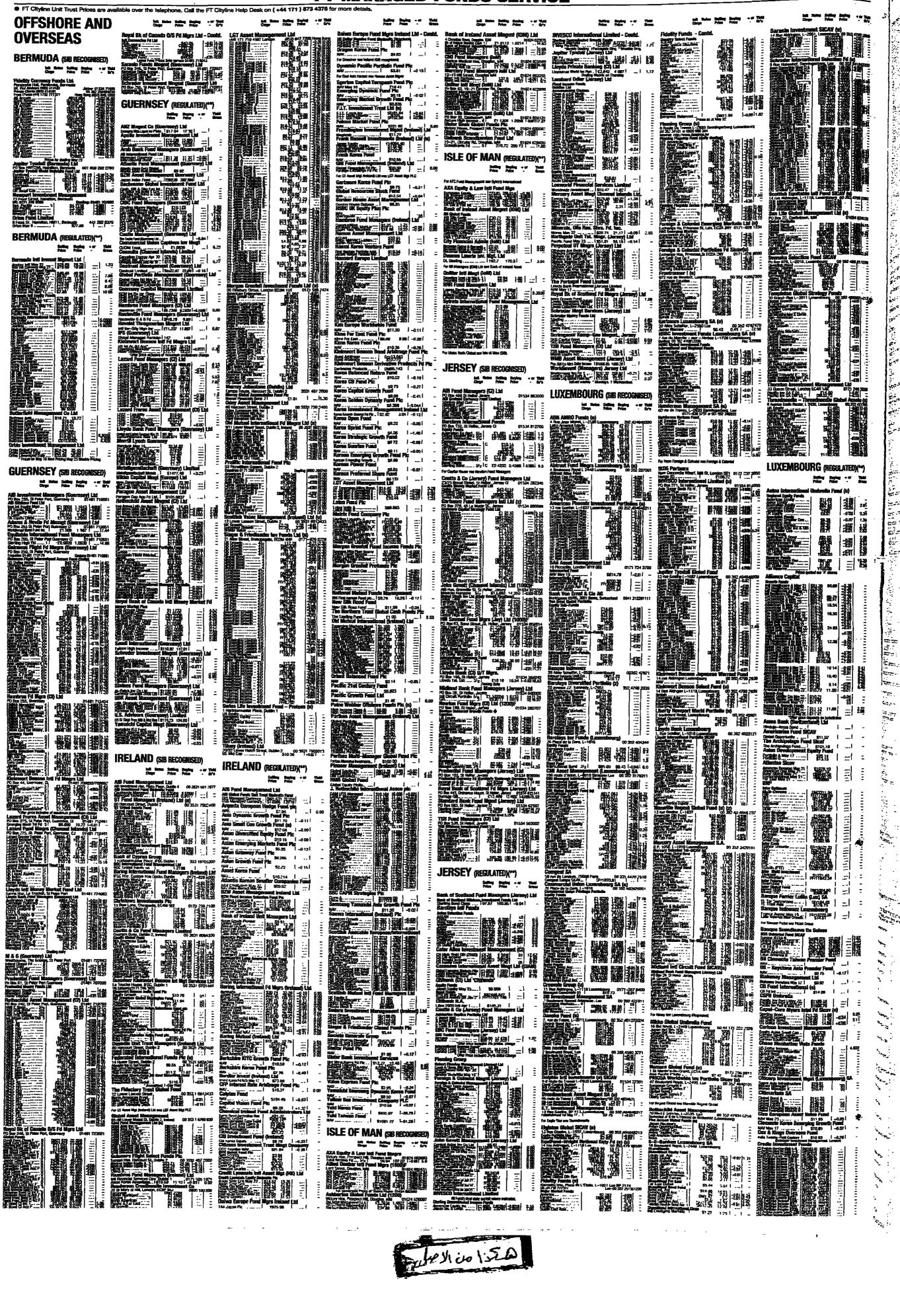
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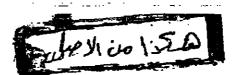
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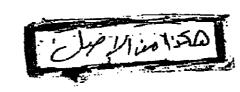
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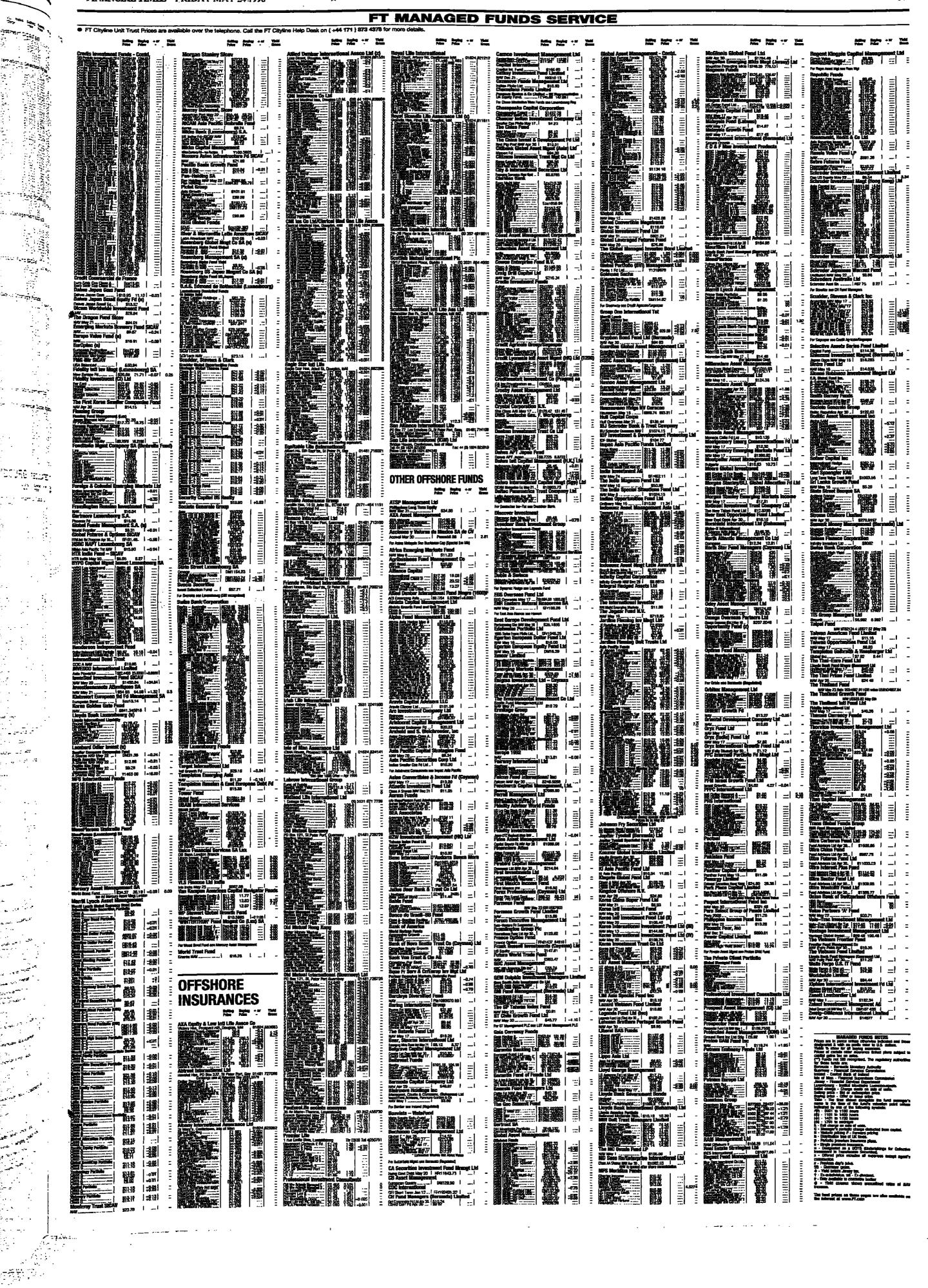




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### LONDON STOCK EXCHANGE

MARKET REPORT

## Fund raising fears return to haunt equities

A promising early move by UK stocks, following Wall Street's rise on Wednesday to yet another all-time closing high, ran out of steam half way into the trading session and the market eventually closed with widespread losses.

The slide in London was initiated by continuing unease over the fears of a growing confrontation between Britain and the European Union over the ban on UK beef exports, but was exacerbated by hints that the list of rights issues being prepared was growing longer

was evidence of at least two sizeable trading programmes, both weighted on the sell side, and which put naid to any lingering chances of the market ending the session in

positive ground. And it was not only the worry about rights issues that hung over the market. Dealers insist that the market will not make any rapid progress until the expected placing of Bank of Scotland shares; Standard Life, the Scottish-based mutual insurance company, has said it intends to sell part or all of its 32.5 per cent stake in the Scottish bank. valued at just short of £1bn.

The market has had to cope with two substantial rights issues this week, both from the property sector - £100m from Chelsfield and £140m from Burford - and there have been persistent rumours over the past couple of weeks about large fund raising operations.

Prudential shares have been one of the poorest Footsie performers over the past week or so, amid rumours that it may be about to launch a big rights issue to help fund the acquisition of a building society or life assurance company.

Commenting on the shift in senti-ment, one senior trader said: "The market has been struggling for some days and gave way again when the sell programmes emerged; that, and the persistent pressure

on the future, proved too much." He also pointed to the build-up of political pressure, which is beginning to unnerve some fund managers, aiready fearing a general election much earlier than they had

previously expected. The Footsie ended the day 17.2 off at 3,747.0, well above the day's lowest point, but also a far cry from its best level, reached shortly after the start of trading.

At its best, the Footsie topped 3,780 and momentarily looked set fair to launch another attempt on the 3,800 mark. The second liners also came in for some rough han-dling, with the FT-SE Mid 250 index finally settling 10.9 down at 4,501.4.

The hit on the Footsie would have been much worse without another strong performance from the food retailers, which outpaced other sectors in the wake of a number of upgrades from leading broking firms. These included NatWest Securities, BZW, SGST and UBS. Charterhouse Tilney adopted a more positive stance on J. Sains-

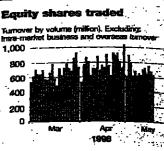
bury late on Wednesday. Marketmakers were quick to point out that the food retailers are traditionally viewed as one of the

market's more defensive areas. Turnover in equities at the 6pm reading was 971.1m shares. Retail business on Wednesday was valued at a hefty £2.3bn.



**FUTURES AND OPTIONS** 

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## NatPower pulled by dividend

A two-way pull has begun to develop in National Power as some analysts start to include the special dividend in their

valuations. They point out that for gross funds, which can claim back tax on dividends. National Power's recent payout of a 100p special dividend plus a 17.6p final dividend represents a

total of 147p. For those funds which hold the partly paid shares - priced terday at 383½p - the dividends would essentially enable them to obtain the second tranche for free.

One analyst commented: "With the shares on a yield relative of 190 to the market, it is hard to understand why people have not been buying for

Nevertheless, a number of investment institutions have had enough with the utilities particularly National Power for which they feel the good news is all in the share price.

Consequently, the shares resisted the deeper woes of the market but failed to do better than close 31/2 off at 5161/2p.

### Asda price fear

News in the second half of the session that Asda Group is stepping up the petrol price war took the shine off a sector driven forward by a clutch of brokers' recommendations. Asda said it is to sell "profit free" petrol at its hypermar-kets from this weekend. Several analysts said that the announcement would "have little impact" but the news nevertheless saw shares in the sector retreat from the day's

Shares in Asda reversed earlier gains that followed a recommendation from UBS. Having risen to 122p, the stock retreated to close 11/2 down at 118'4p after trade of 21m.

However, UBS rival NatWest Securities took the opposite stance. The broker downgraded its recommendation on the shares to "hold", saying the stock had already hit its desired 120p target. NatWest advised clients to switch into Argyli Group.

Shares in Argyll put on 6 at 350p, boosted by a recommen-dation from UBS on the sector as a whole after it upgraded its position from "neutral" to overweight". BZW also reiterated its positive stance on

Argyll Tesco was among the best performing stocks in the Footsie as it rose 6 to 293p in heavy trading that brought volume of 22m by the close.

UBS, the company's broker, reiterated its positive stance on the stock, while rival BZW upgraded its recommendation from "hold" to "buy".

BZW is positive on the superstores except J. Sainsbury, which continued to be powered by Wednesday's recommendation from Charterhouse Tilney and improving sentiment in the sector as a whole. It gained 5 to 3840.

A downbeat presentation by French glass giant St Gobain sparked profits downgrades at Pilkington and the shares tumsie rankings.

A number of brokers cut back their estimates for this year and the City consensus on profits now looks to have come down by some £20m to £255m. SBC Warburg was said to have moved from "hold" to "sell". The shares lost 6 at 194p.

The French group was very cautious about sales in the first four months of this year. St Gobain is more heavily linked to the motor industry than Pilkington but there was no mistaking the decline in sentiment yesterday.

Much of the sector's difficulties were attributed to poor weather, and not all brokers shared in the general pessimism. BZW remained a buyer of Pilkington. Cable and Wireless, a weak

market since the end of its talks with BT, crashed in the Footsie rankings following profits downgrades and

bled to the bottom of the Foot- another negative twist for merger hopes,

The latest results were broadly in line with market hopes, but a number of dull spots, notably the One-to-One mobile phones business, sparked broker disaffection

As a result, analysts downgraded earnings estimates. Among them, Panmure Gordon came off by £29m to £1.372bn for this year.

But the main problem for the shares was the news that any deal with BT was beyond redemption. The announcement that C&W was intent on linking up with Stet, of Italy, was interpreted by telecoms analysts as something of a consolation prize. The stock ended the day 13 lower at 446p in 12m traded, compared with a 52week high of 554p.

Worries that Prudential intends to launch a rights issue and buy a mutual life assurance group, combined

### FINANCIAL TIMES EQUITY INDICES

	May 23	May 22	May 21	May 20	May 17	Yr ago	'High	Low
Ordinary Share	2787.0	2799.0	2815.3	2811.0	2816.5	2513.2	2885.2	2696.7
Ord. div. yield	3.98	3.97	3.92	3.94	3.93	4.24	4.06	3.76
P/E ratio net	16.21	16.28	16.64	16.60	15.62	15.91	17.25	15.96
P/E ratio rel	15.99	16.06	16.41	16.37	16.39	15.67	17.08	15.76
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May 23 May 22 May 21 May 20 May 17 Yr ago 1091.30 1089.30 1089.30 1086.50 1084.50 -

52 Week highs and Jows Total Highs 150 Total Lows 19 Rises and falls\* Total Rises Total Palis LIFFE Equity options with a line of 6.2m shares passing through the market at 414p a share, saw the stock dip 9 to 414p. However, some insurance specialists believe the stock has been mauled unnecessarily and point out that it has no need to call on shareholders

for extra funds. Turnover in motor engineer T&N fell sharply in heavy volume following a profits down-grade by a leading broker.

Earnings estimates were trimmed at the beginning of the month after a downheat annual meeting. But vesterday there were signs that a further clear-out was in operation at one leading house. The shares fell 7 to 1480 in 23m traded. Bargain hunters in Chels-

field, which announced a rights issue earlier this week. lifted the stock 10 to 254p exrights, Land Securities shed 4 to 637p after NatWest Securities advised clients to "reduce"

Property group Burford Holdings, which confirmed it is launching a £141.7m rights issue, was the worst performer in the FT-SE Mid 250 index. The shares fell 9 to 137p.

Analysts said Storehouse. which shed 7 to 327p after its annual results, had given an overly cautious presentation, perhaps because it did not want forecasts to be overegged. One analyst said the share price was likely to be fittery until more was known about Mothercare. Panmure Gordon moved to a

ABN Amro Hoare Govett trimmed its forecast to £126m In the stores sector, there was profit-taking in a number of stocks, including Marks and Spencer, which lost 5 to 4571/2p. One analyst said there had been programme trades in

"hold" from a "buy" but left its

current year forecast at £128m.

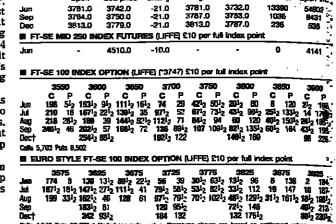
Vendome jumped 17 to 607p,

Boots rose 3 to 615p amid speculation about a share buyback. Allied Domecq was the main performer in the drinks sector. rising 5 to 484p. One analysi speculated that there might have been some switching from Guinness, which dipped 4 to 470p. Another suggested i could be because the group's management had been visiting

a number of institutions. Mulberry, the leather goods group, opened at a premium to its flotation price. The shares, quoted on AIM, were offered at 153p, started trading at 188p and ended the day at 1850. Insurance broker Ockham

announced more good news about future profits. MARKET REPORTERS:

Peter John, Joel Kibazo, Jeffrey Brown, Lisa Wood.



leapt 26 to 98p after the group TRADING VOLUME Net Div. Grs P/E div. cov. yld net

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Additional information on the FT-SE Actuaries Share Indices is published in Saturday strues.

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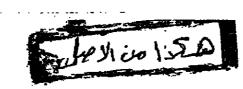
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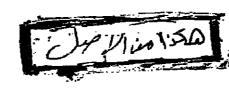
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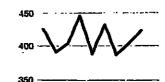
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# Vinik move, bond declines hit equities

### Wall Street

US shares were mixed in midession trading yesterday following a decline in the bond market and news that Mr Jeffrey Vinik of Fidelity Investments was to step down as manager of the largest mutual fund in the US, writes Lisa Bransten in New York.

At 1 pm the Dow Jones Industrial Average was off 9.23 at 5,768.77 and the American Stock Exchange composite had eased 0.04 to 612.19, but the Standard & Poor's 500 managed a small gain of 0.77 at 679.19. Volume on the NYSE was light at 252m shares. Bonds exerted downward



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pressure on the market as they gave back some of the week's

Trading on both markets was expected to be quiet for the rest of the week as investors set positions ahead of the three-day weekend.

US financial markets will be closed on Monday in observance of Memorial Day. Technology shares were mixed, with the Nasdaq com-

posite, which is weighted towards the sector, ahead 4.02 at 1,251.40 and the Morgan Stanley high-technology 35 index 0.3 per cent firmer, while the Pacific Stock Exchange technology index was also 0.3

### The two largest technology companies on the Nasdaq, by market capitalisation, were both stronger. Microsoft added \$1% at \$118% and Intel was \$1% ahead at \$71%.

One trader at a leading US broking house said that he saw very little reaction in the overall market to the news from

But shares in Mr Vinik's Magelian Fund were mostly lower in early trading amid fears that a new manager of the Magellan Fund, which had a net asset value of \$56bn at the end of March, would reallocate the holdings of the fund. So far this year, the Magellan Fund had underperformed the

As of March, the top 10 holdings of Magellan were: Chrysler, off \$% at \$67%. General pillar, which shed \$1% to \$67%, Digital Equipment, falling \$11/4 to \$53; Deere & Co was off \$1 at \$41%, CSX slipped \$14 to \$51% and Conrail receded \$14 to

Meanwhile, Exxon had added \$% at \$88%, Columbia/HCA was \$% stronger at \$54% and Royal Dutch Petroleum was up \$% at \$152%

### Canada

Toronto looked for strength in base metals and oils, but got very little in either as the broad market eased with New York, the TSE 300 composite index shedding 4.45 points to 5,235.41 by 1 pm local time. At that point, metals and

minerals were off 8.54 at 5,427.49 and the oil and gas sector was just 5.21 higher at

Overall trading volume had risen from 50.06m shares to 58.17m.

Hudson's Bay, following a spring recovery but still at the weak end of its 1995-96 trading range, slipped 10 cents to C\$19, with its first-quarter loss inflated to 91 cents a share by a 62 cents a share restructur-

## Mexico takes profits

Mexico City had fallen back in the defeat of the social security midsession trading following the market's climb to a record rlose on Wednesday. The IPC index was off 22.93 at 3,329.95. The market had been rising

over the first few days of the week as domestic interest rates moved lower. SAO PAULO was also in

retreat as the market reacted with disappointment to a defeat of the government's social security reform package on Wednesday. The Bovespa index had receded 958.51 to

Analysts commented that

amendments had come as a CARACAS was building yet

another record high, helped by strong foreign interest. By mid-day the IBC index was ahead 106.65 or 2.5 per cent at **BUENOS AIRES** was slightly

lower by midday, but some brokers were expecting a rally later in the session following the release of the first year-onyear rise in monthly industrial production since March 1995. The Merval index was down 4.63 at 608.50.

## S African industrials volatile

FT/S&P ACTUARIES WORLD INDICES

193.70 .169.22 .434.24

Pound Storing Index

200.77 138.25 186.99 128.76 208.40 143.50 167.94 115.64 161.51 111.22 288.96 198.96 188.65 129.90 190.17 130.95 166.13 114.40 426.33 233.57 273.86 188.58 81.52 56.14 154.51 106.39 548.87 377.95 1301.47 896.19 288.65 198.77 78.57 54.10 240.66 165.65 406.25 279.74 345.73 238.07 177.98 119.80 343.70 236.67 225.70 155.42 171.32 117.97 226.46 155.94 271.21 117.97

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Industrial stocks in Johannesburg had another day of vol-atile trading in a session characterised by futures-driven trade. In addition the weakness of the rand spread nervousness through the market. The industrials sector began

the session on the downside but began to move forward as technical factors began to exert an influence.

Some dealers suggested that volatility in the futures mar-ket, for the third day so far

NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines of stock

World Ex. Japan (1882) .... 246,47 

France (97)

this week, had been caused by fears about a possible increase in interest rates. The overall index closed 18.2

ahead at 6,671,0, industrials made a net 12.2 to 7,750.8 and the gold shares index gained 43 at 1,975.2, helped by the

Among leading issues. Richemont rose R2.50 to R64.50, Lonrho put on 20 cents at R12.50 and Amgold streng-thened R8 to R430, but Iscor relinquished 6 cents at R3.43.

Local Local Currency % chg Index on day

163.59 171.66 152.36 152.32 169.80 165.67 136.84 313.45 131.60 163.52 235.45 237.90 153.71 191.43 154.95 158.38 135.36 135.36 347.37 43124 223.15 252.28 66.43 96.62 125.69 106.39 447.22 536.84 106.045 10764.57

447.22 556.84
1060.45 10704.50
235.20 231.04
64.02 62.22
196.01 218.35
331.01 268.59
281.71 335.01
141.76 172.18
280.05 353.55
183.90 190.36
129.59 171.42
184.52 226.46
220.98 276.24

201.91 212.17 166.16 184.76 239.28 264.96 136.16 117.63 148.57 143.07 219.45 288.67 152.00 159.81 231.87 250.01 149.63 147.58 170.43 160.27 197.16 234.58

Gross Drv. Yleid

4.26 1.84 2.07 2.38 2.61 3.30 3.32 2.72 1.42 2.07 1.42 2.28 4.01 4.01 4.02 4.04

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Copyright, FT-SE International Limited, Goldman, Septe and Co. and Standard & Poor's. 1995. All rights reserved: "FT/S&P Actuation" is it joint trademark of The Financial Times United and Standard & Poor's. Latest proces were unavailable for this estation. PLEASE NOTE: ACF (France) is changing weight to 100%, effective Moy. 28.

# BolsWessanen drops 10% after profits warning

BolsWessanen tumbled 10 per cent in AMSTERDAM after the foods and drinks group issued a profits warning. The broader market, meanwhile, encouraged by external factors, hit its fifth consecutive record high.

The AEX index was ahead

2.49 at 563.80, after an intra-day

high of 565.19. BolsWessanen, down Fl 3.60 to Fl 30.90, but up from a session low of Fl 30.00, forecast that operating profits for the first six months of the year would be between 20 to 25 per

cent down from the same

period last year. Mr Paul Deacon at Goldman Sachs in London, who initiated coverage on the company this month with an "underperform" rating, believed that relative to other multinational competitors the stock valuation was

He felt that there were few attractions to be found in the group's portfolio; for instance. the US dairy business was low growth and commodity based, while the European counter-part was focused on cheese, which was also having a problem in delivering growth "BolsWessanen's weak mar-

ket positions in unappealing product categories leave the group open to pricing pressure from competitors and increas-ingly concentrated retailers," said Mr Deacon. As a consequence, and with a management which appeared not to be focused on return on total capital employed, earnings growth was expected to be signifi-

10.30 11.00 12.00 13.00 14.00 15.06 Clase FT-SE Eurotrack 100 1694.96 1694.84 1693.65 1693.92 1693.92 1693.07 1691.13 1690.78 FT-SE Eurotrack 200 1733.06 1731.31 1731.18 1730.27 1725.05 1726.83 1725.67 1726.13 May 20 May 17 May 22 May 21 1690.84 1733 46 cantiv slower than its interna-

FT-SE Actuacies Share Indices

tional competitors, he added. FRANKFURT, as on Wednes day, sought the high ground but failed to retain it, the Dax index sliding to close at an Ibis-indicated 2,546.55, off 2.24, after a high of 2,569.50. Once again, too, there was

action in laggard sectors, yesterday's winner being construction, with Bilfinger & Berger up DM33.50, or 5.6 per cent, at DM634, Philipp Holzmann gaining DM18, or 3.6 per cent. at DM512 and Hochtief DM19 better at DM664.

Mr Jens Wiecking at Merck Finck in Düsseldorf was not comfortable with this. There had been some hopes of a rally, he said, but the quality of the winners had been poor: he bracketed consumption counters such as Wella, Hochtief and, until very recently, Henkel with the construction stocks in this category.

"This shows that the market has been struggling to form new all-time highs," maintained Mr Wiecking. "Bond market performance has not been good enough, and foreign investors not active enough."

He expected the market to consolidate at this level, and sector rotation to continue.

PARIS closed the May account with turnover soaring to FFr10.5bn as a number of block trades were crossed. The CAC-40 index put on 10.96 to 2,114.45. Block trades were reported in Elf Aquitaine and Total, with the former rising FFr4.70 to FFr389.70 and the latter up FFr5.80 at FFr359. But the session's leading

gain was seen in Dassault Aviation, whose stock soared FFr59 or 10 per cent to FFr639, as speculation mounted that a merger with Aerospatiale would go ahead, perhaps as early as this summer.

In contrast, Docks de France, the retailer, fell FFre0 or 5.4 per cent to FFr1.050 as further worries emerged about the company's future direction.

MILAN consolidated, investors searching for direction. The Mibtel index fell 17 to 10,603 as the Comit index rose 1.98 to 668.18. Turnover was a moderate L615bn. Dealers felt that the address

by Mr Romano Prodi, the new prime minister, after the mar-

1,285.33 in turnover of Bt7.7bn.

the deputy finance minister

who, analysts said, had largely

failed to win the confidence of

after investors were reassured

that a spate of problem loan-

related rumours which had

affected the sector on Wednes-

The finance sector advanced

Financial issues rebounded

the business community.

day, were unfounded.

The five ministers included

Monthly total in local currencies (bn) Mar 1996 1996 155.80 126.48 129.54 29.68 16.48 35.16 15.51 229.58 274.53 43,380 162.75 50.90 45.20 51.40 39.13 41.59 41.00 136.00

**EUROPEAN EQUITIES TURNOVER** 

Volumes represe Italian data edjus

European bourse turnover came back 17.2 per cent in April from the peak levels of March, but still beat April 1995 by an "enormous" 78.4 per cent, says Mr James Cornish of NatWest Securities, which produces the figures. Share prices on the Continent were up 3.5 per cent overall, but in Germany the gain was only 0.2 per cent in spite of a 5.8 per cent rise in the dollar against the D-Mark over the month, and the Bundesbank rate cut on April 18. German turnover fell by 38.9 per cent, in distinct contrast to a 36 per cent leap in Italy. Seaq International, the London screen-based trading system, did even better, with Italian volumes up by 65.9 per cent: this suggested strong international buying, says Mr Cornish, as shares jumped 13.2 per cent on prospects of a stable and fiscally orthodox government.

ket had closed on Wednesday had been well received, but that it was broadly in line with expectations. Fiat, up L40 to L5,425.

remained a feature following the announcement earlier in the week that it would dispose of non-strategic assets. Cir. the De Benedetti holding

company, gained L42 to L1,012 as further reports surfaced that

Thai Farmers Bank softened

MANILA's expectations of a

robust economic growth report

by the end of the month took

the composite index up 40.28,

or 1.3 per cent, to 3,196.25 in

about 10bn shares traded

worth 4.845bn pesos. SM Fund

B jumped by 30 centavos, or 10.2 per cent, to a year's high

of 3.25 pesos on speculation

that its planned conversion

into a property holding and

Bt1 to Bt192.

it might sell its stake in Valeo. the French producer of automotive components. ZURICH similar to Frank-

furt, surrendered early gains and the SMI index slipped into negative terrain shortly before the bourse closed, ending 2.6 lower at 3.547.4. However, it had its strong

points: Winterthur registered climbed SFr16, or 2.2 per cent.

as the Hang Seng index shed

51.95 to 11,030.84 in virtually

flat turnover of HK\$4.21bn. HSBC Holdings fell HK\$1.50

to HK\$114.50 and Hang Seng

Bank HK\$1 to HK\$79.25. Hong

Kong Telecom dipped 20 cents

to HK\$14.90 on late selling by a

SHANGHAI brokers said that a 4 per cent drop in its A

share index, down 27,781 at

668.131 after a 6 per cent loss

on Tuesday, spilled over into

to SFr734 after the insurer reported good business in the first four months of 1996 and forecast double-digit growth for 1996; and, in retail-ers, Globus certificates put on SFr27 at SFr742 on an upbeat reading of the compa-

ny's prospects.

MADRID's general index rose 0.93 to 362.64, the oil major Repsol recovering well after recent sharp losses with a gain of Pta60 to Pta4,460. Turnover

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of Plato to Platageo. Turnover was Plats on Repsol taking the largest individual share.

STOCKHOLM'S Affärs.

världen General index broke through 2,000 for the second time this week, closing 8.8 higher at 2,004.5. Astra celebrated its New York listing, hitting SKr322.50 before closing SKr2 up at SKr318.50. Forestry fans, looking for positive news, moved the sector up by a per-centage point on the coated fine paper price rise by SCA.

COPENHAGEN, too, moved on Astra, Novo Nordisk gain-ing DKr16 at DKr794, although the Danish biotechnology and drugs group was also lifted by the strong dollar. The KFX index rose 0.95 to a new 199 high of 115.52.

WARSAW fell 3.2 per cent and many analysts felt that there was likely to be more downside before bargain hunt-ers entered the market. The Wig index lost 398.3 to 12,015.2 as turnover shrank by 9.2 per cent to 109.1m zlotys.

Written and edited by William

SEOUL faced institutional

selling of blue chip industrials

as the composite index fell 5.89

to 918.11. Samsung Electronics.

hit hard by falling world semi-

conductor prices, finished at a

new 1996 low of Won75,200,

KARACHI saw speculative buying of leading issues, with

The KSE 100-index rose 15.83.

sentiment remaining mixed.

down Won4.800.

# Nikkei pressured by semiconductor demand worries

for semiconductors depressed confidence, and the Nikkei average fell 1.1 per cent, writes Emiko Terazono in Tokyo.

Reports of flagging demand for semiconductors triggered selling in semiconductor related stocks, while reports of Sumitomo Bank's Y100bn convertible bond issue further veighed on sentiment.

index eased 2.64 to 1,451.83.

lost Y18 to Y756. Hitachi was down Y20 to Y1.010 on reports that it would suspend plans to increase semi-

next month. The company failed to confirm the report, but investors were discouraged by the possible increase in sup-ply. Other banks were also lower, Sanwa Bank losing Y50

Pound Stering Index

274.20 268.59 185.56 218.75
250.60 245.47 169.59 200.83
208.99 204.71 141.43 167.48
300.19 294.04 203.15 340.57
170.62 167.13 115.46 136.73
186.49 182.68 126.21 149.46
267.41 261.94 180.97 214.30
190.91 187.00 129.19 152.99
290.17 284.23 196.37 222.54
187.78 183.94 127.08 150.49
212.64 208.29 143.90 170.41
245.94 240.91 186.44 187.10

204 41 188.85 210.55 168.97 164.84 294.38 192.67 195.47 169.47 434.51 280.08 434.51 280.73 79.95 245.26 411.00 353.84

200.23	138.34	163.82	171.43	212.18
184.79	127.67	151.18	151.10	199.28
184.79	127.67	151.18	151.10	199.28
185.20	142.55	168.81	164.57	215.81
165.51	114.25	135.41	309.53	171.06
161.27	111.42	131.94	163.47	164.64
188.73	130.39	154.41	191.00	276.11
191.47	132.28	156.65	159.94	198.39
185.02	144.82	135.97	135.97	174.38
425.02	234.05	348.22	431.53	451.19
247.35	169.54	224.45	252.73	280.08
181.77	56.49	66.90	97.12	84.53
247.35	169.54	244.925	538.23	585.09
159.17	379.36	449.25	538.23	585.09
159.19	582.57	1057.00	10664.72	1255.65
3267.72	198.78	235.39	231.07	295.22
140.25	278.14	329.37	256.92	465.21
346.56	239.43	238.54	331.84	437.76
346.76	238.14	282.01	333.83	356.08
174.17	120.33	142.50	174.82	153.95
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174.17	120.35	142.50	174.82	153.95
174.17	120.35	142.50	174.82	153.95
174.17	120.35	142		

210.55 252.40 185.90 211.35 265.22 302.70 118.01 177.01 143.89 190.57 266.75 269.33 160.54 192.67 250 12 296.68 148.16 191.55 179.97 213.05 234.02 248.47

214 49 210.10 145.15 171.89 184.45 214.70 181.82 181 82

Mitsubishi Y40 at Y2,450. Kanematsu was the day's most active issue, rising Y59 to added 18.81 or 1.5 per cent at

Y560. Traders said that a classified advertisement in a leading business daily was suspected to be a message from a noted speculative group to another investor. The same advert triggered selling in Mie Bank, traded on the Nagoya stock exchange, which climbed Y38 to Y713, while JMS, a disposable medical supply maker, added Y110 at Y1,220.

Large-capitalisation stocks suffered profit taking, with

Sentiment was lifted further after the Securities and Exchange Commission said that it planned to draft regula-tions which would enable listed companies to trade in foreign currencies.

Active issues included Yageo, a manufacturer of resistors, up by the daily permitted 7 per cent limit to T\$39.50 on news that it had acquired Deutsch Vitrohm, of Germany, for planned expansion into Europe.
BANGKOK surged in the

### broadly welcomed the resigna-tion of five of Prime Minister 2.6 per cent in turnover of Btl.7bn. Finance One put on development company was the internationally oriented B shares, where domestic inves-Bt4 at Bt140 and Dhana Siam HONG KONG blamed switchtor selling took that index Banharn Silpa-archa's cabinet ministers. The SET index moved forward Bt5 to Bt148. ing of index futures positions down 0.280 or 0.6 per cent to

Reports of a decline in demand The 225 index lost 233.92 to

31,724.08 after touching 21,631.83 and 22,014.87. The overnight rally on Wall Street failed to support sentiment and a decline in futures prompted arbitrage linked selling.

against 417m. Domestic investors remained inactive, while overseas investors sold hightechnology issues. Individuals and brokerage dealers actively traded Kanematsu, the trading

The Topix index of all first section stocks fell 21.02, or 1.2 per cent, to 1,662.10 and the Nikkei 300 shed 4.16, or 1.3 per cent, to 306.88. Declines led advances by 863 to 222, with 136 issues unchanged. In London the ISE/Nikkei 50

Semiconductor related stocks were sold on reports that the price of 16 megabit dynamic random access memory microchips for large lot users would fall below Y2,000. Advantest fell Y250 to Y4,610 and Toshiba

conductor production. Sumitomo Bank dropped Y70 to Y2,020 on reports of its CB issue in the Eurobond market

Nippon Steel retreating Y9 to Y364 and Mitsubishi Heavy Industries losing Y24 to Y922. In Osaka, the OSE average Volume was 369m shares. fell 29L23 to 23.101.72 in volume of 40.1m shares. Nintendo. the video game maker, weak-Roundup

## Hopes of a post-bourse cut in

interest rates took TAIPEI up by a percentage point. The weighted index rose 57.77 to 5,790.76, before the central bank announced, after the close, that it is to lower the rediscount rate by 25 basis points to 5.25 per cent from today. However, there was some disappointment that the bank had decided not to cut bank reserve requirements. Turnover came to T\$36.4bn.

afternoon as the market

The Leading Edge in Asia Pacific

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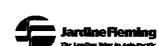
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